FINANCIAL TIMES



Metale have been been

POPPLIFICATE

restors

ecoming

es Paul Taylor

2. ★**

第二名をおりつ

45-4-2

26.5

Ser Service

第一年

1.60 m. 1.1.

के बाह्य 🖼

F-15-4-

\$ D.21

Shirt -

ign cor

Fr. 2

ታ ሷተ 2

All the same

10° 15. to O

1 m

2 Page 1

grant of a

....

Value of the second

THOSE TO LET

್ಲಿ ಇವರ ನೆಯಗಿಯು

Commence of the commence of th

Park 1. ついまま

ALTERNITOR COMMUNICATION

The Company of

2002

ಸಂಪರ್ಚಿಸಿ ಚಿತ್ರಗಳು ಕೆ

Same of the Control o

toward to a distant

ন্দ্ৰ সংক্ৰায়

98.3.92.15**2**

george of the second

4____

the the TE

الفيتية فوزاري والواران

الك يمسيد الهاء الهارات

2 -- 1: 27

State of the second

는 : Jack ##45년

11 mg - 12 mg 1 10 5

1. 2 4 S. 30

47 1 200

1. 2 Sep

12 1 - X

· 등 등 17^{1월}

 $_{q_{1}\rightarrow q_{2}}(g_{2})^{2}$

150 P. 150

STATE OF BUILDING

1384 N. 128

....

STATE OF THE PARTY.

SOFTHARD TENTENING E

MAN SALTH OF TRUMPSES POR

Mark Sweet of Briefly

Marie a section of the

March Street Str

and it was A CONTROL OF SERVEY

-- - 32

1975 1 1 2 1 2 2 2 E

Bara noticett mas

STATE OF THE PARTY OF THE PARTY

2550 145 Lt. 20, 1 455

MARKET COLUMN CONTRACT CO

Natuna field A symbol for Indonesia

Global business

An end to the cosy market

Telling part of the story



Franchising

German groups

dispute BSkyB

German jobless total at highest level since 1945

Unemployment in Germany rose to a postwar high last month, casting fresh doubt on the government's forecast of 1.5 per cent growth this year and prompting the opposition Social Democratic party to accuse the ruling coalition of inaction. The federal labour office said one in nine of the labour force was out of work because of the weak econ-

than 2 per cent this year, but activity should rebound in the second half of 1996, the Commission

Security forces hit back at Hamas: Palestinian and Israeli security forces struck at the Hamas Islamic movement. They raided strongholds of the extremist group responsible for suicide bombings which have threatened Middle East peace.

patent protection until 2002 for Zantac, its ulcer

BAe and Hughes lead missile race: British Aerospace and Hughes of the US are frontrunners in the £700m (\$1.07bn) competition to supply the UK

Investcorp prepares Saka offering:Bahrain-based investment group Investcorp is believed to be preparing a public offering shares in Saks Fifth Avenue, one of the best-known names in

Unions defend French telecoms monopoly: Trade unions within France Tálécom threatened industrial action against the government's plan to end the state utility's legal monopoly. Page 3; Lex,

Tokyo considers Asian loan plan: The Japanese government, the world's largest holder of foreign currency, is considering lending reserves to some neighbouring Asian countries to help combat

Rebels attack Chechen capital: Chechen separatists attacked the republic's capital, Grozny, in some of the heaviest fighting since the Russians

China 'falling on human rights': A US State Department report suggests that US policy toward China has failed to bring about improvements in

Taiwan opposition plans missile protest: Taiwan's leading opposition party plans to protest against Chinese missile tests off Taiwan by sailing



US trade representative Mickey Kantor (left) launched an attack on international transactions and suggested the US might deem them an "unfair trade practice" punishable by US trade sanctions. He said tax provisions in Germany, France and 12

deductions. Page 5

Stronger growth forecast for Hong Kong: Hong Kong's economy is expected to see stronger growth this year and will return to a budget surplus after the deficit recorded in 1995-96, financial secretary Donald Tsang said. Page 6

CompuServe, one of the leading computer online services, is in talks with AT&T about a possible Internet alliance. Page 15

investment into the former Soviet bloc countries is lagging behind targets of \$200bn by 2000, a report For the fourth West-East conference of ministers, meeting in Baltimore, shows, Page 5

World Cup Cricket: In the final group matches India beat Zimbabwe by 40 runs, while Pakistan defeated New Zealand by 46 runs and Sri Lanka had a 144-run victory over Kenya. In the quarter-finals England will play Sri Lanka, Pakistan will play India, South Africa will meet the West Indies and New Zealand will play Australia.

E STOCK MARKET INDICE	***	■ GOLD	
House Verter buschillere		New York: Come	
Dow Jones and Av5,647.47	(-2.78)	(Apr)\$394.4	(394.6)
WASDAD Composite	45101	Eendon:	
CACAO2.005.89	(+3.95)		(393.3)
DAY 2.483.04	←12.99)		
FT_GE 1003./363	(-18 <u>.2</u>)		
Hides20,241,18	(+57.31)	New York: Lincit	171 0
		£ .,1,529	
M US LUNCHTBEE PATES	<u></u>	FF:5.0514	
Federal Funds		SFr1,29065	
3-min Trees Bills: Yid		Y105,375	
YISK SARY	•		
TOTAL INC. AND ADDRESS OF THE PARTY OF THE P		London: 0	(1,5278)
E OTHER RATES		OM1.475	
196: 3-mo Interteenk	(same)	Ffr5.0485	(5.066)
100 ve CB	(same)	SR1.1998	(1.2021)
France: 10 to [M]	(104.8)	Y195.275	(105.125)
Ceremonius 10 W 1910097.03	(97.51)		,
Japan: 10 yr JGB	98.432)	M STERLING	
		DM22558	(2.2594)
MORTH SEA OIL (Argus)	(17.7)	Tekna \$ close:	Y 105.2
Brant 15-day (Apr)\$18.195	(11.1)		

Peter Martin, Page 12



China's economy

Today's surveys

omy, bad weather and a sharp downturn in the construction industry. Page 14

EU growth likely to fall below 2%: Economic growth in the European Union is likely to be less

Glaxo fosing fight to shield Zantac: Glaxo Wellcome, the largest pharmaceuticals company by sales, said it expected to lose its fight to keep US drug worth \$3.4bn a year. Page 15; Lex, Page 14

with air-launched cruise missiles. Page 9

US retailing. Page 15

foreign exchange instability, Page 6

seized the city a year ago. Page 2

the country's human rights record. Page 8

boats into the earmarked sites in an attempt to disrupt the exercise. Page 6

Kantor hits at bribery and corruption



bribery and corruption in

tries enabled companies to write off bribes as tax

CompuServe seeks Internet alliance:

investors avoid former Soviet bloc: Foreign

E STOCK MANDER MUNICES	= GOLD
New York: levelations Dow James Ind Av	New Yeric Currex (Apr)\$394.4 (394.6)
Europe and Par East CAC40 2,005.89 (43.95)	
FT-SE 100	# DOLLAR
(157.31)	New York: Lincitime
COLUMN TO THE PARTY OF THE PART	€1,529
- the constructed DATES	DN1.47555
M 00 101111	FF:5.0514
Federal Funds	SF:1.29065
2-mills Trees Palic YIC	Y105.375
000 Bond94/2	(make, september
Long Bond	Londan
	21.5294 (1.5278)
OTHER HATES	DM
UK: 3-mo Interbank	Ffr5.0485 (5.066)
10 × 10 × 13 × 130	SR1.1998 (1.2021)
France: 10 yr OAT184.98 (104.8)	Y185.275 (105.125)
Germany: 10 yr Bund 97.83 (97.51)	
Japan: 10 yr JGB	M STERLING
· ·	DM2258 (2.2594)
north sea oil (argus)	
Brent 15-day (Apr)\$18.195 (17.7)	Tekya \$ close: Y 105.2
Malit 19-may her 1 Maria Loriso (1.17)	
	Lts 15.00 Cetter OR13.00
Consen Dat/O Lts.	LP175 SLATEDER SP172
	Lm0.26 SinceporeS\$4.30
	MOH16 Stonical Rip SkidS
Seighum BF/75 Hungary P(250 Montoco)	8 4% C Alice 81200

NG230 Nath R675 Nigeria

Shk7.00 Norway | L9200 Omen Y500 Pakisten J01.50 Potend

MDn16 Slovak Rp Sk65 FI 4.75 S. Africa R12.00

Neirago Spain Pta250 NK2000 Sweden SK20

© THE FINANCIAL TIMES LIMITED 1996 No 32,927 Week No 10

Behrain Din 250 Hong Are Belgara BF/75 Hungary Bulgaria Carl 20 India Casch Ro Kaso Barael Denmark Div 18 Boh Bypt B25.00 Japan Estonia BV 22 Jordan Firland PM1550 Kuselk Pennes P71.50 Lishaton

Sandoz plans \$60bn merged group Swiss company's proposed venture would create one

Sandoz, the Swiss drugs company, is set to announce one of the world's biggest mergers, creating one of the top three drugs companies with a market capitalisation in excess of \$60bn. Although Sandoz's partner is not yet public, the deal is expected to be a merger of equals. It would surpass Kohlberg Kravis Roberts' takeover of RJR Nabisco in 1989 as well as Walt Disney's acquisition last year of Capital Cities/ABC. It would also dwarf

gest deal in the drugs sector.

of the top three drugs businesses in the world Sandoz, which ranks 14th by sales in the world drugs market, would not comment last night.

The expected deal comes amid a worldwide mergers and acquisitions boom through the mid-1990s. The surge has been driven by consolidation in industries such as pharmaceuticals, coupled last year's £9.1bn (\$13.7bn) take-over by Glaxo of its UK rival with deregulation and technological development in sectors such Wellcome, at that time the bigas media and telecommunica-

dogged the drugs sector for months, sending shares in Zeneca of the UK repeatedly to new highs over the past six months, and yesterday boosting shares in Ciba, Sandoz's neigh-bour in Basel, by SFr38 to

Industry leaders are convinced that more deals are imminent. The sector is highly fragmented by comparison with other global

Takeover speculation has industries such as motor manu-

facturing. Glaxo Wellcome, the world's biggest drugs company, has a market share of about 5 per cent. The top 20 companies control less

than half of world drug sales. Most of the world's top drug companies have bought and sold businesses in an effort to gain market share and lower costs. As well as Glaxo and Wellcome, American Home Products

per cent. Mr Dole said his goal was now to "unify the Republi-

can party, close ranks and face

the real target, Bill Clinton".

The endorsements set the seal on

a solid primary sweep for Mr

Dole after a month in which

Continued on Page 14

paid \$10bn for American Cyanamid, Hoechst of Germany paid \$7.1bn for Marion Merrell Dow of the US and Roche paid

\$5.3bn for California's Syntex. The Sandoz deal would come four months after the creation of Pharmacia & Upjohn from Swedish and US parents. The apparent success of that merger - a friendly share swap which avoided dragging the companies deep into debt - has prompted

were more likely than hostile bids as consolidation proceeded.

Job losses have followed almost all the mergers: 7,500 at Glaxo Wellcome and 4,000 at Pharmacia & Upjohn.

But several companies have vet to do deals with rivals. They include Ciba, Zeneca, the US companies Eli Lilly and Pfizer,

and Germany's Bayer. The deal-making has been principally about cost-cutting as drug buyers, mostly governments, have tried to limit the growth of healthcare spending by driving hard bargains with suppliers.

Merger famine, Page 15



Victory salute: Boli Dole and his wife Elizabeth giving a thumbs-up in Washington as the US Senate majority leader became overwhelming favourite for the Republican party's presidential nomination after his victory in all eight primaries held on Tuesday

Dole endorsed by rivals in US primaries

By Jurek Martin in Washington

Two of Mr Bob Dole's rivals for the US Republican presidential nomination dropped out of the race vesterday and endorsed the Senate majority leader, already riding high after a clean sweep of eight primary elections on

But Mr Pat Buchanan, the rightwing pundit, and Mr Steve Forbes, the magazine publisher, vowed to fight on. But even Mr "inevitable" that Mr Dole would be the Republican nominee.

Mr Forbes appeared in New York, site of today's primary, having won the backing of Mr Jack Kemp, the former housing secretary and tax-cutting congressman, which he said was an also quit the race and backed the enormous boost to my campaign of optimism and renewal". The most significant withdrawal was that of Mr Lamar

Alexander, the former governor of Tennessee. His appeal to his native south foundered on Tuesday in Georgia, where he finished a poor third with 13 per cent, and in seven other primaries across the country.

Mr Alexander went home to Nashville to declare that Mr Dole "is our best choice – and of those that remain our only choice - to carry our banner" against President Bill Clinton in the November election. He added he would not accept any offer to run as vice presidential candidate. Senator Dick Lugar of Indiana

majority leader. He had made little impact in the primaries, finishing only fourth in Vermont on Tuesday, but, like Mr Alexander, most of the votes he did receive came from Mr Dole's column.

Governor George Bush of Texas, son of the former Republican president, also came out for Mr Dole yesterday ahead of his state's primary, the largest of next week's "Super Tuesday

"I am convinced Bob Dole is the right man for Texas and the right man for America," Mr Bush said. Mr Dole described the governor's support as "the icing on the cake" and pointed to a recent poll in Texas which had him beating Mr Clinton by 56-40

A dispute broke out yesterday between Mr Rupert Murdoch's BSkyB satellite television group and Bertelsmann and Kirch, Germany's leading media groups,

By Hugo Dixon in London, Judy

Dempsey in Berlin and Andrew Jack in Paris

over whether BSkyB had a deal to enter the German pay-TV market. Bertelsmann, however, confirmed it had formed a pact with Mr Murdoch to develop pay-TV services together in Europe. BSkyB said it was acquiring a 25 per cent stake in Premiere, the

leading German pay-TV channel, for \$270m. Half would be acquired from Bertelsmann, with other half from Canal Plus. the leading French pay-TV group. Each currently owns 371/2 per cent of the channel.

However, Bertelsmann contra-dicted this. "It is not legally possible to change the shareholding structure of Premiere just like that. The ownership structure of Premiere has not changed. Really, something has gone terribly wrong in London," said Mr Nikolaus Formanik of Ufa, the television and film division of

Bertelsmann. Kirch, which holds 25 per cent of Premiere, was astonished by BSkyB's statement. "It is not pos-Editorial Comment, Page 13 | sible to do this without the per-Dole regains his slot, Page 4 | mission of Kirch," said Mr Gottfr-

pay-TV deal

the Kirch group. The dispute comes as Bertelsmann and Kirch vie with each other for domination of the German digital pay-TV market. Each has formed rival consortia to provide the hardware necessary to receive pay-TV services.

Bertelsmann and Kirch have also been jockeying for position in the provision of pay-TV services, despite being partners in Premiere. Bertelsmann, which has management control of Premiere, is planning to use it as the platform to launch a multichannel service on satellite later this year. Kirch has been threatening to go it alone.

Germany, Bertelsmann did confirm the two groups had formed an alliance to develop digital pay-TV opportunities in Europe. They are creating a new company in which Bertelsmann, BSkyB and Canal Plus will each hold 30 per cent, with France's Havas holding 10 per cent.

Compagnie Luxembourgeoise de Télédiffusion, the Luxembourg media group which had previously held talks with BSkvB about forming a pay-TV alliance, said it would press ahead with its

> Continued on Page 14 Lex, Page 13

European delicacies to get protection from Brussels

By Caroline Southey in Brussels

European delicacies, including feta cheese, Jersey royal potatoes and Gloucestershire cider, were yesterday offered protection by the European Commission from imitations that fail to follow tra-

ditional recipes.

The choice of 318 foods for protection follows months of deliberation by the Commission, which had to sift through 1,400 products cherished by member states but given imperfect protection by existing national legislation.

Among the listed products are 104 cheeses and 64 meats, mostly from France, as well as some 30 olive oils and fats. There is also a list of "generic" names for six cheeses, such as brie, camembert and cheddar, already considered so common that they can be used by anybody.

The most controversial item on

the list is feta cheese, which can

only be made from goat's milk in

Greece. Denmark argued that its

cheese from cows' milk for 20 ears and that a ban on the use of the name would harm its sub-

Mr Franz Fischler, EU commissioner for agriculture, admitted that, in compiling the list, the Commission had a new and different role which resembled that of a "trademark office", A senior EU official added: "It is not much

Registration will protect the products in the same way as patents or trademarks protect industrial property rights. Once a "geographical indica-

tion" is given, only producers in

a designated area who comply with certain production rules can use that name. Mr Fischler yesterday offered two concessions to the producers of foods which will be affected. He said restrictions on the use of product names would apply only

within the EU, and he would sup-

port a five-year phase-in of the

tion for Orkney beef, Newcastle Brown Ale and West Country Farmhouse Cheddar Cheese.

In continental Europe, Boeuf du Maine in France, Mozzarella di Bufala Campana in Italy, Noord-Hollandse Gouda in the Netherlands and Rhenser Mineralbrunnen (mineral water) in Germany were among the products on the list.

"The aim is to bring some clarity into the market and to protect the interests of producers and consumers," the Commission said, pointing out that "imitation" products left consumers "confused as to which product was genuine and which was a

сору". Commission officials said the regulations had been checked with the US and with World Trade Organisation rules. However, Danish dairy producers have asked their government to challenge the proposals in the European Court.

Editorial Comment, Page 13

producers have been making feta UK producers received protec-CONTENTS Int. Bond Service . Intl. Cap Mitos Managed Funds _.... 30,31 Money Marksts ... World Trade News . Arta Caide 28.29

BLOOD. SWEAT. TEARS.

(IF YOU'RE STILL INTERESTED GIVE US A CALL.)

of £10m or more, we know you'll give it all you've got. And that's exactly what we do. As advisors to funds totalling over £400m, we've the

If you're considering up MBO or MBI resources and know how to back your proposal. We've already completed over 60 such transactions. With your commitment we look forward to

PHILDREW VENTURES

PHILIDRES VENTURES TRIFON LAURE, 14 FINSBORG SHI ARE 10ADIN ECLA IPD. TEL 0171 626 6366

NEWS: EUROPE

Brussels confirms growth setback

By Lionel Barber in Brussels

Economic growth in the European Union is likely to be less than 2 per cent this year lower than forecast - but activity should rebound in the second half of 1996, the Commis-

sion said yesterday. Earlier this year Brussels was predicting 2.6 per cent, and there is concern that the slowdown could tip the EU into recession. However, Mr Yves-Thibault de Silguy, economic and monetary affairs commissioner, insisted yesterday that the economic fundamentals remained sound with a trend of lower interest rates, low inflation, and strong corporate prof-

"There is no recession," he said. "There is a crisis of confi-

Despite faltering EU expan-sion, notably in Germany, Mr de Silguy remained optimistic

By Kevin Done,

East Europe Correspondent

ing the rest of the decade.

in principle of its shareholder govern-

ments for the doubling of its capital from Ecu10bn (\$12.8bn) to Ecu20bn dur-

With growing demand for finance from central and eastern Europe the

EBRD would exhaust its present capital base within the next two years at its

present level of operations. "By the

year-end the EBRD had already

approved projects equal to almost 80 per cent of its capital base, and we

expect that demand for our services

will continue to increase," Mr Jacques

de Larosière, president, said yesterday. The bank had a portfolio of 368 pro-

The bank lends more . . .

Sumulative to Dec 31 1995

Approved, committed and disbursed (Ecu bn)

about the prospects for launching a single currency on schedule in January 1999. A "significant" number of the 15 member states would be ready to join monetary union by the

end of next year, he said. Mr de Silguy was presenting the Commission's annual economic report in Brussels. The 132-page document included for the first time an admission that the slowdown threatened to undermine the Union's medium-term goal of halving unemployment by the end of

the century.
It blamed last year's "disappointing" performance on exchange rate volatility, an end to stock-building early in the economic cycle, and a rise in long-term interest rates. Growth came to a halt at the end of the year, with the likely outturn being around 2.5 per cent. Such levels of growth

were not enough to stop unem-

Bonn forecasts greater regional and state competition under Emu

The German government yesterday forecast that European economic and monetary union would unleash tougher competition between countries and regions to make their industrial locations more attractive to business, and create healthy pressure for greater deregulation and flexibility in goods and labour markets, writes Peter Norman in Bonn. In a long promised answer to a series of parliamentary

questions put by the opposition Social Democratic party, the government warned that under Emu both sides of industry would have to take a more responsible approach to wage bargaining and pay greater attention than before to

The government said that German federal, state and local authorities must step up their budgetary consolidation efforts to meet the Maastricht treaty entry criteria for Emu.

ployment rising, particularly among young people, and to relax efforts at fiscal consoliation, the Commission said. sary budgetary and structural "Impatience with the pace of reforms," said the report. But dation, the Commission said.

Bank's shareholder governments agree in principle to extra Ecu10bn

recovery, along with fears of social unrest, might weaken or even paralyse governments' efforts to carry out the neces-

reduced fiscal rigour were likely to prove illusory. On individual countries, Mr

de Silguy gave high marks to Denmark, Ireland, the Netherlands, and Sweden for exceeding their own targets for budgetary rigour. But he singled out France, Germany and Austria for falling short of their

Most countries benefited from the recovery in 1995, but - with the exception of Britain and the Netherlands - most failed to make a dent in unemployment. Italy saw a solid export-led recovery, but with high inflation and poor job cre-ation. Spain also improved, but high public deficits and unemployment continued to pose a big challenge to the authori-

The Commission will unveil fresh economic forecasts in May, including predictions for

any short-term benefits from each member state. Around this time it will make recommendations on which countries are running excessive budget deficits above the Maastricht treaty target of 3 per cent of

gross domestic product. Mr Jacques Santer, the European Commission president, has proposed a "pact of confidence" to encourage governments - along with business and trade unions - to take measures to relieve unemployment while maintaining the drive for budgetary

The Commission is sensitive to charges that budget austerity is promoting deflationary policies which are exacerbating unemployment. Mr de Silguy stressed yesterday that "there is no alternative" to restoring public finances which were the prerequisite for lower interest rates and stron-

Troubled Russian banks get help to

survive

Russia's central bank is making a radical attempt to stave off deepening problems in the country's fragile banking sector by assuming management control of two well known but financially troubled institutions.

In an unprecedented action to help banks manage themselves out of crisis, a team of central bank experts will supervise the activities of both Avtovazbank and Natsionalnyi Kredit, protecting them from their creditors while they can be recapitalised.

The move to bolster the banking industry has assumed considerable political significance three months before presidential elections. Big bank collapses would be politically damaging for President Boris Yeltsin. They would also tarnish the reputation of Mr Vladimir Kadannikov, newly appointed first deputy prime minister, who was formerly head of Avtovaz, the giant car producer which helped found Avtovazbank and retains a 35

per cent shareholding. Russia's banking sector has been plagued by liquidity problems following a panic on the inter-bank lending market last autumn when banks refused to extend loans to weaker banks fearing they were insolvent.

Banking crises have been common to almost all transition economies as inexperienced banks encounter tougher trading conditions when the economy stabilises and the easy profits made from currency speculation and soft loans have evaporated.

"Russia's banking system remains fragile enough that there could be another systemic crisis," said one banking industry source. "As long as you have a high reliance on inter-bank lending then problems at one or two major players can quickly affect the

whole system."

Mr Sergei Dubinin, the tough-minded central bank governor, said this week he would be prepared to give competent banks temporary sup-port to help them manage themselves out of their difficulties but he rejected any notion of bailing out all the troubled operators among Russia's 2.500

The turmoil at Avtovazbank and Natsionalnyi Kredit highlights many of the structural flaws in a system where links between shareholders and managers are often alarmingly

Avtovazbank had asked shareholders and the central bank for up to \$40m in fresh funds. But the shareholders, which include the giant Kamaz truck plant and several other important industrial enterprise in the Volga region, are heavily exposed to the bank and were reluctant to hand over money to its discredited

with a new capital structure. Natsionalnyi Kredit, founded

appears to be using the high-yielding Treasury bill market to help keep banks afloat. It is estimated that some banks maintain 90 per cent of their assets in the profitable and liquid T-bill market.

EUROPEAN NEWS DIGEST

Chechen rebels attack capital

Chechen separatists, unbowed by 15 months of struggle, launched a determined assault on the republic's capital, Grozny, yesterday, in some of the heaviest fighting since the Russians seized the city a year ago. Russian news agencies reported that federal forces had suffered heavy casualties and that fighting was continuing as night fell. Persistent skirmishes were also reported at Sernovodsk, 30 miles to the

The turmoil in the north Caucasus is becoming critical for President Boris Yeltsin's chances of re-election in June. He has conceded that he stands little hope if the conflict does not stop before polling day on June 16.

The Chechen assault on Grozny began before dawn yesterday as small bands of separatist fighters infiltrated the devastated city from three sides and advanced towards the centre. The Russian forces, who appeared surprised by the ferocity of the attack, called in helicopter gunships.

But the Chechen resistance suffered one setback as Russian news agencies reported that Mr Salman Raduyev, the guerrilla leader who led a hostage-taking raid on Kizlyar earlier this year, had died of head wounds. The latest Chechen offensive follows a visit to the region this week by Gen Pavel Grachev. Russia's defence minister. John Thornhill, Moscon

Nato to widen role in Bosnia

The Nato-led Implementation Force (Ifor) is poised to expand The Nato-led implementation Force (not) is possed to expain its role in Bosnia to include guarding mass graves and detaining war criminals, alliance officials said yesterday. In a reversal of Ifor policy, the new guidelines will allow the 60,000-strong force to detain Bosnian Serb leaders who have been indicted for war crimes, should they come across them. Until now Ifor has said the detention of suspects was strictly a police matter.

The decision came after Ifor was criticised last week for securing a building for international mediators while Mr Radovan Karadzic, the Bosnian Serb leader indicted for war crimes, was also inside.

In another challenge to the Dayton peace agreement, which guarantees freedom of movement throughout the country, Serbian radio reported that Bosnian Serb soldiers had detain 14 Moslems crossing the northern land corridor, secured by US ■ Mr Robert Frowick, the US envoy organising elections in

Bosnia, said yesterday they may not be able to go ahead as planned in the Dayton accord. "It is not now definitely possible to say the elections will take place." Mr Frowick said

Portuguese budget progresses

Portugal's minority Socialist government passed its first big test in parliament yesterday when the first reading of its 1996 budget plan was approved.

The Socialists, four seats short of an overall majority, won the vote by securing the abstention of the 15 deputies of rightwing Popular party (PP) in return for amending some proposals. The centre-right Social Democrats (PSD), the main opposition party, and the Communist party voted against the bill at the close of a three-day debate. Parliament will vote on a final reading on March 16.

Mr António Sousa Franco, finance minister, agreed to implement several minor amendments proposed by the PP, including family tax rebates for spending on education and a special tax regime for fishermen. He said the changes would increase the budget deficit by about Es8bn (\$52m), increasing the deficit to 4.23 per cent of gross domestic product from 4.17

Hungary to target black market Hungary is to grant state investigators greater powers to investigate economic crime, Mr Gyula Horn, the prime minister, told parliament yesterday.

Mr Horn said a new investigation office would be set up to centralise information on economic crime from the police, tax and customs authorities. It would work alongside an existing government supervision office whose powers are to be The move comes amid growing concern at the size of

Hungary's black economy, estimated at around 30 per cent of gross domestic product. A recent report commissioned by the prime minister's office found that 17-25 per cent of average family spending was on the black market, resulting in annual tax losses of up to Fr100bn (\$700m). MPs from all parties said high taxes and social security contributions were partly to blame, as well as the recession which pushed many into black market activities. Virginia Marsh, Budapest

Consumer prices rise in Greece The Greek consumer price index rose by 0.3 per cent in

February from January, and was up by 8.5 per cent year-on-year, Greece's national statistics department announced yesterday. Last month's rise was mainly due to higher cigarette prices.

The 8.5 per cent annual rate in February was the same as the previous month. Consumer prices rose by 8.1 per cent during the whole of last year, and the government is predicting 5 per cent for this year.

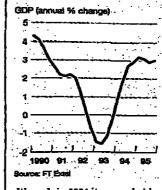
Lesson of Bremer Vulkan affair Mr Karel Van Miert, the European Union's competition

commissioner, said the Commission wanted stricter controls on the use of public subsidies in the wake of the affair surrounding the German shipbuilder, Bremer Vulkan. Mr Van Miert said future subsidy funds should not flow directly into the central finances of a company, and guarantees about exactly how funds would be used should be

Bremer Vulkan, which recently applied for protection from creditors, is accused of diverting DM716m (\$487m) of public and private funds intended to refurbish eastern German yards. The EU is demanding information on how the misused funds were spent. Mr Van Miert and the German economics minister, Mr Günter Rexrodt, stressed the extra controls should not lead to more bureaucracy. In future, approval of funds should be speeded up, they said.

ECONOMIC WATCH

Spain's growth begins to slow



iastest growing in the European Union last year - is showing signs of flagging because of weak consumption. Gross domestic

whole year, the national statistical institute reported. In the fourth quarter GDP showed 12-monthly growth of 2.6 per cent from 2.8 per cent in the third quarter. But i household consumption grew by only 0.1 per cent in the last quarter and by 1.8 per cent during the whole year,

■ Sweden's producer price index fell 0.3 per cent in January

EBRD to have its capital doubled

355 more in the pipeline worth The European Bank for Reconstruction and Development has won the support Details of how the new capital will be provided are likely to be finalised at a meeting of European Union finance ministers next week. Governments are eager to limit the impact on national

budgets by spreading the capital contribution over several years. EU states and institutions hold a combined 56 per cent of the bank's equity, although the US is the largest single shareholder with 10 per cent. Japan holds 9 per cent and the states of central and eastern Europe, including the former Soviet Union, 12 per cent. Formal approval for the injection of new capital is expected to be given by governments at the EBRD's annual

in more places . . .

Approved financing by country (Ecu m

jects approved by the board worth meeting in Sofia, Bulgaria, next month. Mr de Larosière said yesterday that he Ecu7.9bn by the end of last year, with was confident of winning support.

Backing from EBRD member govern-

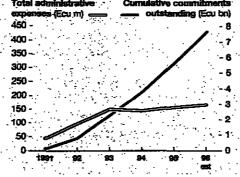
ments for the increase is a significant vote of confidence in the bank's recent performance. It contrasts sharply with the institution's shaky start, which led to the premature resignation of its first president, Mr Jacques Attali, in the summer of 1993.

Mr Attali was severely criticised for his high-cost management style and the bank's heavy spending on its London headquarters. Under Mr de Larosière the bank's total administrative expenses have been kept under tight control, with only marginal increases in the past two years and falling overheads, despite a big increase in the volume of its operations.

assist in the transition process from centrally planned to open market econ-omies in central and eastern Europe following the collapse of communism. It announced yesterday that it had achieved a net profit in 1995 of Ecu7.5m after provisions, compared with Ecu1m a year earlier. Operating profits of Ecu82.9m before provisions were more than three times the 1994 level of

The 1995 financial results were above expectations," said Mr Bart le Blanc, vice-president, finance, yesterday. The bank had "significantly strengthened" its reserves, and the EBRD claimed that, after five years of investment in central and eastern Europe, it was moving towards "sustained profitability".

and brings costs under control



Bank casts off its profligate image

its new reputation for thrift and prudence before its annual meeting next month in Sofia and for good reason.

At the present rate of increase in operations the EBRD's capital base of Ecu10bn (\$12.8bn) will be exhausted by the end of 1997. and the bank expects a big jump in demand during the rest of the 1990s as the states of the former Soviet Union join the track of strong economic growth already taken by most

of central Europe. For the past year the bank has been working diligently to convince its 59 shareholders ~ 57 governments, most with their own budgetary problems. together with the European Union and the European Investment Bank - that it is worth numping in another Eculoba to double the bank's capital and to allow it to con-

tinue to expand.

Ever since the premature departure as president of Mr Jacques Attali in 1993, his successor. Mr Jacques de Larosière has been working to repair the damage caused by his predecessor. For more than 12 months he has been preparing the ground to win share-

THE FINANCIAL TIMES Philipped by The Francial Times (Fumpe) GmbH, Nibelumgenplate 3, 603th Frank-turt am Man, Germany, Telephone ++40 (w 150 55); Fax ++49 60 506 4481, Repre-ented in Frankfurt b. J. Walter Wilhelm J. Britssel, Cohn A. Kennard as Milleria J. Brusci, Coan A. Kengara as Geschäfesfahrer and in London by David CM Rell, Chairman, and Alan C. Miller, Depuis Chairman, Sharcholders of the Financial Times (Europe) GmbH are. The Financial Times (Europe) Ltd, London and F. I (Germany Adversing) Ltd, London Shareholder of the above mentioned two communes, v. The Financial Times Limited.

SEI 9HL
GERMANY:
Responsible for Advertising: Colin A. Kennard
Printer: Hürriyet International
GmbH. Admiral-Respondin-Strase 3a.
63/63 New-Jeenburg ISSN 0174-7363.
Responsible Editor: Richard Lambert, do
The Financial Times Limited. Number One
Southwark Bridge, London SEI 9HL.
FRANCE!

Southwark Bridge, London SE1 9HL.
FRANCE:
Publishing Director: P. Maraviglia, 42 Rue
La Boette, 75938 PARIS Telephone (01)
5376 8234, Fax (01) 5376 8235, Printer:
S.A. Nord Echar, 15/21 Rue de Care,
F-59109 Rotchar, Cedex I. Editor Richard
Lambert, ISSN 1148-2753, Commission
Partiage No 6780SD.

Partiagr No CARLD.

SWEDEN:
Responsible Publisher: Hugh Carnegy 468
618 6088 Printer AB Kvalikationingen
Expressen. PO Box 6007. S-550 06.
Reddoping
The Financial Times Limited 1996.
Editor Richard Lambert,
CO The Financial Times Limited Number
One Southwark Bridge, London SEI 9HL
R

Mr Primakov, in an interview with the daily Izvestia. said Nato's eastward expansion

The European Bank for Reconstruction and Develop- Broadgate's 'fat lady' looks lean and fit these days, of credit lines to local banks writes Kevin Done, East Europe Correspondent

holder support for doubling the capital to Ecu20bn.

In practice the pain will not be quite as bad for the finance ministers assembled in the Bulgarian capital as the head-line figure suggests. Of the EBRD's present Eculobn capital base only 30 per cent is represented by "paid in"

The balance of the increase will again be so-called "callable" shares. These can only be called in dire circumstances, "as and when required by the bank to meet its liabilities". But in practice they afford vital protection to support the EBRD's AAA debt rating in the international capital markets. as it borrows to meet the bulk of its capital needs.

Mr de Larosière has no doubt that an increase in capital is urgently needed. "This is a crucial moment for the bank," he said yesterday. By its statutes the bank is

only allowed a one-to-one gearing ratio - it is not allowed to lend more than its capital. The 368 projects already approved in 24 countries total Ecu7.85bn, or around 80 per cent of the capital base, and the bank is planning to move to signing projects (the intermediate



De Larosière: working to repair the damage

stage between approval and disbursement) at a volume of around Ecu2.5bn a year by 1999, from last year's level of Ecu2bn. "Without new capital, the volume of our new business would drop to around Ecu500m a year," said one senior official.

While the bank believes that the need for the capital boost cannot be disputed in terms of aiding the transition process in

of the past two years deserves a vote of confidence from its shareholders. And EBRD officials are holding out the additional carrot that this could be the first and last cash call.

Mr de Larosière said that substantial progress had been made in meeting the key targets established for the bank's development in the wake of Mr Attali's departure, namely: • to increase the focus of lending and investment on the private sector:

• to increase the geographical spread of operations to the riskier countries in the region: ventures with western inves-

region; and

investments. Last year 71 per cent of the projects signed and 85 per cent approved projects were in the private sector. The first disbursements were made in four new countries, Azerbaijan, Croatia, Georgia and Kyrgyz-

out of its portfolio.

• to target local private enterprises, rather than simply joint • to make more use of local financial institutions in the

• to be more active in equity

Equity investments last year

ment funds to target small and medium-sized companies. Transactions with local financial institutions accounted for 27 per cent of the bank's total commitments for the year. The EBRD believes its financial performance also passes

muster. Banking operations accounted for 36 per cent of gross income compared with 20 per cent a year earlier, and for the first time there were "significant contributions" from equity investments. At the same time, provisions were trebled to Ecu75.4m, as the bank moved to weed "soft" assets

And on its most sensitive point, namely costs, Mr Bart le Blanc, vice-president finance, claims productivity has risen sharply. "There has been no real increase in administrative expenses for the past three years at a time of significant expansion in the business." Overheads are down from 29.8 per cent of operating costs in 1993 to a forecast 24.1 per cent this year. Two of the bank's 12

floors are being sub-let. The ample figure of the bronze nude, the "Venus of Broadgate", still looms before the entrance of the EBRD, but behind it the other "fat lady" has been on a tough course of

east Europe, it is also adamant accounted for a quarter of the that its operating performance

value of all approved projects, Minister warns Nato of higher Russian defence spending

By Bruce Clark, Diplomatic Correspondent

Russia will be forced to increase military spending if Nato enlarges and deploys nuclear weapons on the soil of its new members, according to Mr Yevgeny Primakov, the Russian foreign minister.

This latest Russian warning came as Mr Javier Solana, the Nato secretary-general, is pre-paring for a ground-breaking visit to Moscow this month which is aimed at easing the considerable strains in Russian-Nato relations.

could present Russia with a

challenge similar to that posed by the Pershing-2 rockets which the US deployed in western Europe in the 1980s. "We are not so primitive as

to think that the expansion of Nato will be used for a swift But he added: "If short-range missiles with nuclear warheads are installed on the territory of newly integrated Nato members, they will have the same flying time as the Pershing-2."

The Soviet Union particularly objected to the Pershing-2 rockets, which were eventually removed under the INF treaty barring medium-range missiles, on the grounds that they could reach Soviet territory in five or six minutes. Mr Primakov said that in the event of fresh nuclear deploy-ments by an enlarged Nato, our military men....will ask for extra funds, and we will be

obliged to provide them". Nato officials said they were hoping shortly to sign memo-randa with Russia on scientific research and disaster relief. This would amount to the first hint of progress for some months in Nato's prickly relations with Moscow. However, Moscow is continu-

ing to raise objections of detail

to a formal agreement on the

status of the 1,500 Russian sol-

diers who are taking part in

Nato's peace implementation

effort in Bosnia. It is also prov- to the integration process.

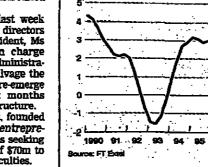
Primakov bangs military drum ing reluctant to co-operate with western forces over the arrest of war criminals in Bosnia, and has yet to reply to Nato proposals last autumn for a formal relationship.

Mr Primakov confirmed that links with Russia's neighbours were his top priority. He said some ex-Soviet republics would probably transfer part of their sovereignty to a supra-national structure similar to the European Union - without ceasing to be sovereign states.

He singled out Belarus, Kaz-akhstan and Kyrgyzstan as republics likely to opt for deeper forms of integration with Russia - and criticised western countries for objecting

The bank's board last week sacked most of the directors and put the vice-president, Ms Vera Prokopenko. in charge under central bank administration. The aim is to salvage the bank and allow it to re-emerge within three to six months

by the flamboyant entrepre-neur Mr Oleg Boiko, is seeking a central bank loan of \$70m to help it out of its difficulties. The central bank also



product grew by 0.4 per cent in the final quarter of 1995, and by 3.0 per cent during the

Spain's economy - one of the

although in 1994 it expanded by only 0.8 per cent. The economy grew 2.1 per cent in 1994 after a period of

from December, bringing the year-on-year rise to 2.0 per cent.

Dutch consumer credit increased nearly 7 per cent to Fl 14.3bn (\$8.7bn) in 1995 from a year earlier.

41 Mar 81 Mar

en rebell capital Turkish PM Italy to pay out huge pensions arrears stands by old guard

By John Barham in Ankara

Mark State Market And State St

role in Bosnia

Element - Comment

Section of the second

See Service Control of the Second Control of

Bearing the second with

STATE OF THE PARTY OF

And the second

in the second

第四年4、1、大百元

lget progresse

(では、 ** 1.00) 万円に(水本等) 1.00 = 1.

أأحا وتبادر الاشامات والارتباء

get black mag

Bud and high committee

3. 新水 (1.1) (1.1) ¹¹ [1.5]

en i de la companya de la filia. Na la companya de la filia

s rise in Greek

er Vulkan affi

begins to sle

W.E.

Mr Mesut Yilmaz, Turkey's prime minister-designate, yesterday named his new cabinet, with portfolios carefully shared out between his Motherland party and its True Path coalition partner.

Both conservative parties are traditional rivals, even though they share the same pro-western, secular and free-market

The new government, which formally takes power next week after parliament has approved its programme in a confidence debate, ends 11 weeks' uncertainty following December's elections in which no party won a mandate to govern. The Motherland-True Path alliance was sealed only last week after Mr Yilmaz failed to form a coalition with the Islamist Refah party.

Most of the new ministers are traditional politicians, with a leavening of technocrats and businessmen. There are few representatives from Motherland's contingent of Islamists or True Path's right-wingers. Motherland will control the important interior and defence ministries. True Path wins foreign affairs, education and

justice. As well as sharing portfolios, the two parties will also rotate the premiership. Mr Yilmaz, a former prime minister, will hand over power to Mrs Tansu Ciller, the True Path leader, at the end of the year. She will serve as prime minister until

the end of 1998, after which Mr Yilmaz will take over again for

The two parties have decided to share out responsibility for the economy. Motherland will control the Finance Ministry and True Path the Treasury Although party divisions could undermine implementing the new government's economic reform agenda, financial markets hope that the two sides will learn to co-operate with

the passage of time. The government wants to privatise the large but badlyrun state banks this year. It plans to limit the issue of fresh domestic debt, effectively forcing the government to elimi-nate its big budget deficit. Mr Yilmaz also plans to introduce private pension schemes to replace the deficit-ridden state

Mr Yilmaz's senior appointments are well-regarded former ministers. Mr Oltan Sungurlu, the new defence minister, was a competent justice minister in the last 1983-91 Motherland government. Mr Ekrem Pakdemirli, who becomes finance minister, is an economist and former minister. Mr Rusdu Saraccelu, a former central bank governor, becomes a minister

Mr Nahit Mentese, an oldstyle True Path politician and former interior minister, becomes deputy prime minister.

Mrs Ciller will not serve in the cabinet while Mr Yilmaz is nrime minister.

By Robert Graham in Rome

The Italian government yesterday

agreed to observe a Constitutional Court ruling and pay arrears owed since 1983 to almost 1m pensioners. For this year, the extra payment due to pensioners will be funded directly by INPS, the state pensions institute. But the government has agreed to fund arrears with treasury bonds worth a minimum of L19,700bn

(\$12.5bn). The maximum cost if heirs are also included could be as high as a stag-

gering L47,300bn. The government has been denied certain entitlements and been under strong pressure from the trade unions to bonour the court's decision issued in June 1994. The move to settle the issue in the run-up to the April general elections is likely to be criticised by the opponents of Mr Lamberto Dini, the caretaker prime minister. However, any government would have found it difficult to

In a complex ruling, the Constitutional Court accepted that a group of pensioners on minimum pensions had

avoid honouring the ruling much lon-

accordingly ordered these benefits be made good with arrears and interest from 1983. Successive governments have recognised the justice of the pensioners' demands but have fought the case through the courts to postpone payment.

INPS has since produced various hypothesis of the cost, based in good measure on whether heirs will be entitled to claim the benefits. The minimum amount without heirs and avoiding interest would be L19,700bn; but if a generous interpretation is

L47,300bn. The government said it would release details today of how it intended to interpret the court's decision regarding payments.

Last week, the board of INPS refused to countenance the inclusion of an extra L3,000bn in its 1996 budget to cover the 1996 payments due under the court ruling. This was on the grounds that INPS was still unaware how the government was to settle the

arrears. It will now be obliged to fund the 1996 payments. This could raise its

was purely electoral and would

L74,000bn to L77,000bn. But INPS hopes a crackdown on pensions fraud could reduce this.

On 11 occasions in the past 20 years, Italian governments have used treasury instruments (fixed interest, floating rate and inflation-linked bonds) to fund a variety of obligations.

The government hinted vesterday that the issue of bonds would be staggered to avoid a damaging impact on national debt which is running at 124

Falling inflation may help Dini

Inflation (ennual % change)

italy

W 1992 93 94

Italy's annualised rate of inflation dropped to 5 per cent in February, confirming the downward trend in consumer prices.

By Robert Graham

Over the past three months annualised inflation has fallen by a full percentage point.
"This is an excellent result but we must continue," said Mr Augusto Fantozzi, the finance

minister. "This goes to show minister in the 1994 govern-

Falling inflation could help Lamberto Dini, the caretaker prime minister who last month decided to form a party to fight the April general elections.

Mr Dini's opponents were thus quick to play down the government's role in fighting

our policy of containing prices ment of Mr Silvio Berlusconi, is working." the rightwing National Allithe political ambitions of Mr ance, attributing falling inflation to the economic slowdown. "You can't talk of inflation when you freeze

investment, when real earnings decline and consumer demand falls. Falling prices are symptomatic of a serious defla-

create problems in the future. According to Istat, the statistics institute, prices increased 0.3 per cent in February, the main push coming from transport. Regional divergences also emerged with the north experiencing sharper inflation than

He also claimed that the government's decision to delay remains well above the EU utility tariff increases, planned for January, until at least June

But the Bank of Italy in its latest six-month report suggested annualised inflation could fall below 4 per cent this year, coming closer to the target of 3.5 per cent. The lower rate of inflation reflects the strengthening of the lira, weak domestic demand and continued wage restraint.

threat to French telecom liberalisation

By David Buchan in Paris

Trade unions within France Télécom yesterday threatened industrial action against the government's plan to end the state utility's legal monopoly as part of a new system to regulate competition in telecommunications from 1998.

The plan, which is being examined by government lawyers before being presented to the cabinet, would create a new three-person independent regulatory authority with the job of supervising rules fixed by the government. The government will retain the

right to license new operators from defined as providing an affordable January I 1998, the date set for complete liberalisation of the European telecommunications market.

The pro-communist CGT, which is the leading union among France Télécom's 155,000 employees, yesterday called for "a day of action" on March 29, in protest at the replacement of "a public monopoly" by "a Brusselsstyle universal service". Another union, Force Ouvrière, said it was considering "mobilisation".

The government plan would make France Télecom "the public operator responsible for a universal service",

Telford is not only situated in

the heart of unspoilt Shropshire

countryside, it is also at the very

heart of Britain's communications

It is located near its own motorway, the M54, which gives

it fast access to the national

motorway system putting two

thirds of the UK population within

And no less than 15 UK ports are within 41/2 freight hours, with

Liverpool Freeport, Britain's

busiest general cargo port, only two

four hours journey time.

network.

hours away.

service across the country without any price discrimination based on geography.

At present France Télécom's monopoly requires it to provide a total service. Henceforth, the state will pay France Télécom for services related to defence, education and government research, while new operators will pay France Télécom connection fees which will help the public operator meet the cost of ensuring the same tariff around the country

regardless of distance. New operators will also have to contribute in eash or in kind to providing other public services such as phone cabins, telephone information and directories.

The plan would prevent companies from outside the European Union owning more than 20 per cent of new telecoms operators in France using

radio frequencies. A similar restriction exists in the US, and the French government wants to negotiate reciprocal liberalisation with the US. "If liberalisation proceeds within the World Trade Organisation, this restriction could go," a ministry official said yester-

would exist for operators using cable, whose authorisation, unlike radio frequencies, is not the preserve of the

To ensure smooth technical functioning of a competitive market, the government aims that phone users will, from 1998, be able to "change operator without changing number", and that from 2001 each subscriber will get a life-time telephone number "which he will keep not only if he changes operator, but also if he moves to another region" of France.

Commission ponders superhighway laws

creation and distribution of video on demand are under consideration by the European

Officials fear that new services could be prevented from flowing freely around the single market by an assortment of different national laws that aim to stop people from using illicit equipment to avoid pay-ing subscription fees. Mr Mario Monti, the single

market commissioner said the development of the information society in Europe would be undermined "if there is no protection against the pirating of these services throughout the single market". He was launching a Green Paper that will provide the basis for discussions with interested parties over the next three

The paper, drawn up at the request of industry, covers all services that are encrypted, or scrambled, in order to ensure. payment of a fee. This includes everything from pay television to certain new services such as interactive teleshopping and games supplied on request.

NEW ISSUE March 6, 1996

The European Commission Measures to outlaw the proposes reorganising the creation and distribution of Eurocontrol air traffic control illegal decoders for "scram-bled" superhighway services ting delays and congestion and such as pay television and to improve efficiency of and communications compa

> The proposal comes in a organisation of Europe's airspace which says costs of air traffic control have risen to 5.6 per cent of overall air service costs, from 3.8 per cent in 1986. Air traffic control delays were costing airlines in Europe an estimated Ecul.5bu-Ecn2bn (\$1.9bn-\$2.5bn) a year, the Commission added.

The Commission said growth of the products was being jeopardised by piracy, with a booming market in unofficial decoders and smart cards that allowed individuals to gain access to services without paying a subscription or fee.

Aware of the problem, some member states have already adopted specific rules which outlaw the manufacture and distribution of such devices. Others are in the process of doing so while some have yet to take any action. The danger is that the laws do not provide equivalent levels of protection

and could therefore act as barriers to providers of cross-border services.

Separately, the International Communications Round Table, flights, it said yesterday, AFX nies, has written to the Com-reports from Brossels: mission unging it to act now to prevent further fragmentation white paper on the better of national laws in the field of information services.

"It is vitally important that European policy on the information society does not develop haphazardly," said the ICRT. "The Internet cannot be reg-

ulated differently in Germany than it is in France, because it is the same Internet," said Mr John Frank of Microsoft, a member of the ICRT. Analysts yesterday said laws giving legal protection to

encrypted services not only

benefited industry, but also consumers by lowering prices. "Manufacturers would no longer be making losses on the pirate decoders and so could lower their prices," said Mr Edward Bilson, a consultant at

J'Son & Partners, a Brusselsbased-consultancy. The Commission hopes to complete its consultations by the end of May and to draw up proposals for legislation over

of private and public investment means better roads, better roads lead to faster deliveries, faster deliveries mean a better service. everything runs smoothly in

a new rapid transit rail system link will soon put Amsterdam, Brussels, Frankfurt, Paris and many other important European Centres even closer to Telford.

Closer to home is the fact that Telford's 800km of fast roads mean your home in the idyllic Shropshire countryside could be minutes from the ample parking provided in Telford's business areas.

If you're considering relocation, see Telford, then decide. It could put your company on the road to greater success.

Call freephone 0800 16 2000 or complete the coupon for further information.

Birmingham International Airport is just 45 minutes away and To Telford Enquiry Desk, Jordan House West, Annual Hall Court, Hall Park Way, Telford TF3 4NN.

0800 16 2000

Tel. Na ...

FannieMae \$400,000,000 6.05% Debentures Due March 12, 2001 Dated March 11, 1996 erest payable on September 12, 1996 and semiannually thereafter. Series SM-2001-L Cusip No. 31359C CG8 Callable on or after March 12, 1998 Price 100% The debentures of March 12, 2001 are redeemable on or after March 12, 1998. The debentures are redeemable in whole or in part at the option of the Corporation at any time (and from time to time) on or after the initial redemption date at a redemption price of 100% of the principal amount redeemed, plus accrued interest thereon to the date of redemption. The debentures are the obligations of the Federal National Montgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Montgage Association Charter Act (12 U.S.C. 1716 et seq.). The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or, of any agency or instrumentality thereof other than Famile Mae. The offering is made by the Federal National Mortgage Association through its Senior Vice President and Traesurer with the assistance of a nationwide Selling Group of recognized dealers in securities. Debentures will be available in *Book-Entry to*rm only. There will be no definitive securities offered. Linda K. Knight onain Avenue, N.W., Weshington, D.C. 20016

AMERICAN NEWS DIGEST

IMF cautions Peru as growth slips

Peru's economic growth rate will fall to around 4 per cent this year, less than half the 1993-95 annual average, Mr Jorge Camet, economy and finance minister, said. He predicted "very low and even negative" GDP figures for the first six months of this year, but recovery in the second half.

The forecasts came in a Tuesday evening speech to businessmen in which Mr Camet was obliged to defend the government's economic record, following the leaking of a letter to Peru's economic team from Mr Michel Camdessus, International Monetary Fund managing director.

The letter, dated 20 February, expressed "concern" over the recent rise in inflation (an accumulated 2.8 per cent for the first two months) and the pace of import growth. Mr Camdessus highlighted Peru's lower-than-expected 1995 fiscal surplus and the high deficit on current account.

Peru owes some \$9bn to the Paris Club. But in his leaked letter, Mr Camdessus warned: "I do not believe it is realistic to hope the exceptional treatment given to Peru up to now by foreign creditors will continue at the same levels in the

Last year's current account deficit closed at \$3.75bn, or 7.5 per cent of official GDP, according to central bank figures released this week. Exports rose 22.3 per cent to \$5.57bn on the back of high international minerals and commodities prices, but imports rose 37.9 per cent to \$7.69bn, leaving a trade gap of \$2.12bn, more than double the 1994 total. Sally Bowen, Lima Peru Survey, Section III

US amnesty for pension culprits

The US Labour Department yesterday announced a six-month amnesty for companies which have diverted or stolen pension contributions deducted from employees' salaries.

The department has launched investigations into over 600 companies over the last year, and 35 criminal cases have been opened with four companies already pleading guilty. So far, \$6m has been recovered and 400 cases remain open. Mr Robert Reich, labour secretary, stressed the vast majority of workers' savings were safe. Under the amnesty, companies have until September 7 to repay the money with interest.

The money involved is contributions employees make to

401(k) pension plans, a fast growing system providing US employees with portable pensions. Under these plans, employees choose where to invest their retirement savings from a range of options presented by employers, often mutual funds.

Maggie Urry, New York

Piper Jaffray fined \$1.25m

Piper Jaffray, the mutual fund group, has agreed to a \$1.25m fine imposed by the National Association of Securities Dealers. The NASD, a securities industry self-regulatory body, also censured the firm for allegedly misleading investors over the level of risk in a bond fund it marketed. Piper Jaffray neither admitted nor denied the findings. It

has already agreed to repay \$67m to investors who lost money when the fund's value fell in spring 1994 as rising interest rates hit the interest-sensitive derivatives which made up more than half the fund's value. As part of the settlement with the NASD, Piper Jaffray will appoint an independent consultant to review its practices in selling mutual funds.

The NASD found Piper Jaffray had recommended the fund to some investors even though it was not a suitable investment for them. The fund's high-risk level was not disclosed, it said, and it purported to be "safe and conservative". Some investors were unsophisticated, elderly, or risk averse, and put all their liquid assets into the fund.

The Piper Jaffray institutional government income portfolio was launched in 1988 as a conservative fund investing largely in government securities. But it built up a portfolio of Maggie Urry, New York mortgage-backed derivatives.

Top drug trafficker shot dead

José Santacruz Londoño, considered by the US Drug Enforcement Administration as one of the world's top criminals, was shot dead by Colombian police on Tuesday trafficker, who was captured last July in a Bogotá restaurant, escaped from a maximum jail nearly two months ago with the collaboration of prison guards. General Rosso José Serrano, commander of the national

police, said informers had been supplying information over the past 20 days which led the police to concentrate the search for Santacruz in Medellin rather than Cali. Police intercepted Santacruz and his bodyguards on a road leading out of the city and he was killed in a shoot-out

 Colombia's inflation rate for the first two months of 1996 jumped to 6.6 per cent, an increase of 1.2 per cent over the same period in 1995. This will make it virtually impossible to meet the government target of 17 per cent for the

Panamanian tells of 'threat'

A former high-ranking officer in the Panama Defence Forces told a federal court in Miami he was threatened with arrest by a federal prosecutor if he did not testify against former Panamian dictator General Manuel Noriega in his 1991-92

Colonel Rogelio Alda claimed yesterday he was approached in Panama after the US invasion, and gave US drug enforcement administration prosecutors details of a cocaine-processing laboratory and a field of coca plants. He said he was told that if he did not go to Miami to testify against Gen Noriego he could be arrested "as an accomplice." Gen Noriega's lawyers are requesting a new trial on grounds of prosecutorial conduct. Henry Hamman, Miami



Dour Dole regains his slot as Republican top dog

'Comeback adult' is on course for the nomination

Senator Bob Dole stands today, ahead of next week's Super Tuesday clutch of Republican primaries, as the overwhelming favourite for the Republi-can party's presidential nomination - which is more or less where everyone thought he would be before the election

season began. But the route the Senate majority leader has taken back to this pinnacle has not been exactly predictable.

A wafer thin victory in the Iowa caucuses and losses in the New Hampshire, Delaware and Arizona primaries consti-tuted no triumphal march to the honour of going against Mr Clinton in November. Before his victory in South

Carolina last Saturday Mr Dole appeared an uninspired and ageing candidate, struggling to articulate even a few of the themes and visions of the future that US parties expect of presidential nominees, and at which Mr Clinton is so adept.

Even Tuesday's clean sweep of eight states bad its sobering side for Mr Dole. Only in pal challengers, Mr Pat Buchanan and Mr Steve Forbes were not on the ballot, did Mr dent candidacy of Mr Ross

By Jurek Martin in Washington Dole score more than 60 per cent, then only in Maryland and Connecticut did he manage half the vote.

The consistent message of exit polls in all the states was of dissatisfaction among Republican voters with the quality of the field. In New England, in particular, too many for Mr Dole's comfort confessed they were thinking of supporting Mr Clinton in November. However, the new Republican heartland of the south was more reassuring.

Each of Mr Dole's Republi-

can rivals enjoyed their brief

days in the sun during the campaign. Mr Buchanan, cer-tainly the most vivid and controversial campaigner, is not yet ready to call it quits. But he has again been shown, as in his 1992 run for the nomination, incapable of appealing to more than the 30 per cent of party members who are the most chronically angry and disaffected. The conservative pundit has a constituency among the religious right and the working class that Mr Dole cannot afford to lose in the general election. In the 1980s they were called Reagan Democrats and four years ago they found solace in the indepen-

Perot, who is still chirping in the wings. Labelling Mr Buchanan an

"extremist", as Mr Dole has done to some effect in the last week, does not endear the majority leader to these voters. Mr Buchanan will demand to be heard at the Republican

convention in August as his price for not quitting the party. The Republicans' Houston convention four years ago showed this to be a double-edged sword for the nominee. Whatever else may be said of them, Mr Forbes, the million-

aire publisher, and Mr Lamar Alexander, the former governor of Tennessee, tried to inject both ideas and a sense of optimism into the campaign, again in contrast to the conventionally dour Mr Dole. That has not proved enough for Mr Forbes has probably

exceeded general expectations of a complete political novice from a privileged background. He even improved as a campaigner as the primaries unfolded. But his backing also constitutes mostly a protest vote against the political establishment, as demonstrated in his lavishly financed negative assaults on Mr Dole's long record in public life.

an issue with appeal to the broader electorate. Mr Forbes gave the flat tax more public exposure than it has previously enjoyed. But he also exposed it to political ridicule by continuing to insist that mortgage interest tax deductions, that crutch of the property owning middle classes, must be lettisoned.

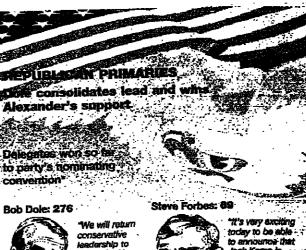
Mr Buchanan's moral absolutism, especially on abortion. still turns more people off than on. On Tuesday Mr Dole managed to split the religious right vote with Mr Buchanan. though partly as a result of his own more staunchly pro-life

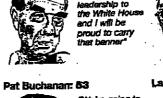
Mr Buchanan's populist eco-nomic melange of outright protectionism and attacks on US corporate greed have greater resonance. There is, however, more sympathy for Mr Buchanan's diagnosis of popular angst than for his prescrip-

Mr Dole found his voice somewhat in the last 10 days only by returning to two famil-iar themes: the virtues of the balanced budget and the need for Republicans to focus on the imperative of throwing Mr Clinton out of the White House. He even managed to talk more about himself, his war record, his hard early life and the pride he takes in being a professional politician.

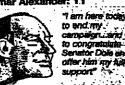
More will be heard of these themes as the primaries pro-ceed along their allotted course, resuming in New York today. But it should not come as a total surprise if Mr Dole experiences some scares along this road, a lot which befell previous frontrunners such as Presidents Gerald Ford and Jimmy Carter. But if his health holds up -

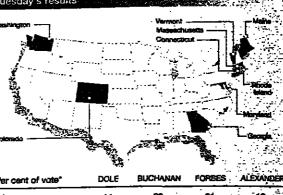
he is 72 and his age is a constant issue with voters - Bob Dole, now the self-styled "comeback adult", ought to enjoy the weeks to come more than those before last Saturday in South Carolina. That is something for the man who could barely leave the ground in his previous attempts to win the nomination in 1980 and











	4.5		
Per cent of vote*	DOLE	BUCHANAN	FORBES ALEXANDER
Colorado	- 44	22	21 10
Vermont	41	17	16 11
Maine	46	25	15 7
Massachusetts	48	25	14 8
Connecticut	54	15	20 ~ 5 ?
Rhode Island	67	•	- 20
Maryland	53	21	13 5
Georgia	41	29	13 13
Donad on counts in 100	% of precinct	s in Rhode Island	Mandand and Geomie

- Tuesday 353 delegates are at stake in six states: Texas (123),
 Florida (98), Oklahorna (38), Tennessae (38), Mississippi (33),
 Oregon (23)
- continue until June 4

August Winning the nomination requires securing 996 de votes at the mid-August national convention

Brazilian senate to investigate banking system

By Angus Foster in Rio de Janeiro

Pat Buchanan: controversial campaigner not ready to call it quits

government of President Fernando Henrique Cardoso. Mr Cardoso has been trying to

block the investigation in case it interfered with economic reforms he is trying to steer through congress. However, an opposition senator, Mr Antonio Carlos Valadares, yesterday collected enough support for a formal senate investigation to be instituted

as soon as its members are chosen. Mr Valadares, a senator for the Bra-Brazil's senate yesterday announced a zilian Socialist party (PSB) from the full investigation into the country's northern state of Sergipe, said the banking system, in what could investigation would bring to an end investigation would bring to an end raceful fraud pened in the cases of the Nacional and Economico banks".

Both banks were taken over by the central bank last year amid liquidity problems and allegations of wrongdoing. Mr Gustavo Loyola, central bank president, told the senate Tuesday the central bank had made mistakes monitoring the case of Banco Nacional, where an accounting fraud

seems to have created fictitious loans and potential losses of several billion dollars in the last decade.

Mr Cardoso's supporters criticised the decision to set up the investigain Brazil's financial system and interfered with the government's social security and tax reforms in Congress. But Mr Valadares disagreed, and claimed: "What's destabilising the economy is the government's throwing money at broken banks".

The investigation has the power to call any witness it chooses and Mr Cardoso's opponents will try to use it be called is Mr Loyola. Government

to undermine confidence in the government. A similar investigation in 1993 into the government's budget almost brought congressional busi-ness to a standstill.

Mr Cardoso will now try various procedural manoeuvres to try to stop the investigation being instituted, or to ensure its key members are loyal government supporters. However, support for an inquiry seems to be growing in the lower house of congress, suggesting the government will have difficulty stalling the process. One of the first witnesses likely to

ignation of Mr Loyola, in office for less than a year, would be offered as a sacrifice to the opposition to stop the investigation continuing.

MIT LOYO! unhappy with his position and congress's continued attacks on the central bank, insisted during his testi-mony on Tuesday that the bank may have made mistakes but did not know about the alleged frauds at Nacional months after rumours of the bank's problems started to circulate. Quality of assets in doubt, Page 18

Pascal Fletcher and Stephen Fidler on likely consequences of the tightening of the Cuba embargo

Move may not deter many foreign investors

A tightening of the US economic embargo on Cuba in retaliation for Havana's shooting down of two US civilian aircraft is likely to deter some potential foreign investors. However, some foreign analysts

believe prospects for investment on the island should not be seriously damaged if Cuba continues to reform As part of Washington's response to

the February 24 downing of the air-craft by Cuban MiG fighters, President Bill Clinton has said he will sign, probably next week, proposed legislation extending trade and investment sanctions against Cuba. By expressing his readiness to

endorse the proposed tougher legislation on Cuba, Mr Clinton effectively dropped his previous resistance to

The Cuban Liberty and Solidarity Act, known as the Helms-Burton bill after its main Republican sponsors. threatens penalties against foreign companies and executives who "traffic" in property on the island expropriated from Americans, including Cuban exiles.

However, supporters of the bill have agreed to allow Mr Clinton to delay for six months implementation of the clause which threatens US lawsuits against companies or individuals who

buy or lease expropriated former US property in Cuba. If Mr Clinton does not exercise this right, the legislation threatens to bring about a number of high-profile US law suits.

For example, the Bacardi rum company may sue Pernod Ricard, the French liquor company which distributes Havana Club rum worldwide. Bacardi says the rum is being made at its old distillery in Santiago de

Other companies which are promi-

MAIN PROVISIONS OF THE US CUBAN ACT Main provisions of the Cuban Liberty US aliens using confiscated property The bill gives Congress a role in and Solidarity Act: claimed by a US national, officers or

 The legislation gives Cuban-Americans and other US citizens the right to sue in US courts for damages from foreign users of property worth more than \$50,000 confiscated by the Castro government since January 1 1959. The provision is aimed at halting foreign joint ventures with Cuba. The president may suspend this right for periods of six months by certifying it is in the US national interest and will expedite transition to democracy in Cuba.

• The bill bars from entry into the

nent investors on the island include BAT Industries, whose Brazilian affiliate Souza Cruz has a tobacco joint venture on the island; Sherritt Inter-national of Canada; the Anglo-Dutch group Unilever; the British agrochemicals group Zeneca, and Western Mining of Australia.

Some, such as Unilever, emphasise that their investment is using facilities built after the expropriations following the 1959 revolution and does not involve property owned by US cit-

The uncertainty caused by the law may have as much impact as any lawsuits. But many investors in Cuba

take a sanguine attitude.

"People don't see it as the end of the world," said Mr Peter Scott, chairman of Beta Gran Caribe, an investment company specialising in Cuba which includes shareholders from Europe and Canada. Mr Antonio Briones Diaz, president

of Spain's Tryp Hotels, which runs four state-owned hotels in Cuba,

shareholders with a controlling interest in companies "trafficking" in expropriated properties, and their • It puts into law past sanctions imposed by presidential order and

allows them to be suspended after a transitional Cuban government is in place. Transitional government would be required to have legalised all political activity, released political prisoners, dissolved the state security apparatus and made a commitment to free and fair elections.

including the former Havana Hilton.

said he did not think his group's

investments would be affected, but

"time will tell". Tryp's future plans include a project for two joint venture

Mr Patrice Merrin Best, vice-president for corporate affairs at Sherritt Inter-

national, which has nickel mining

and oil exploration interests in Cuba

and is one of the most prominent

Cuban officials said that the US leg

islation would not only hurt the Cuban economy by slowing its recov-

ery, but that it would also eliminate

any immediate prospects of a normali-sation of US-Cuban ties, which have

been characterised by hostility over

likely impact of the bill, remained rel-

atively upbeat about the long-term

prospects for foreign investment on

the island, and even about prospects

for an eventual lifting of the embargo

European analysts, asked about the

investors there.

the last 36 years.

"For us it's business as usual," said

deciding to suspend sanctions.

• It requires aid to former Soviet states to be withheld equal to their aid and credits for intelligence facilities in Cuba. • It requires US executive directors

of international financial institutions such as the World Bank to oppose loans or financing for Cuba and Cuban membership until a democrati- cally elected government is in power.
 It withholds US aid to any country supporting completion of nuclear facilities in Cuba equal to the amount of its nuclear aid and credits. Reuter

in the next US presidency. "I think the Helms-Burton bill will put some people off but there is a hard core of serious interest that will remain. said Mr Steven Hawkyard, a trader for the Emerging Markets Group of

Standard Bank London.

"This incident is not seen as having long-term impact on prospects... There are attractive investment opportunities in Cuba and I don't think the US can do much about that," said Mr Jerome Booth, head of emerging markets research at ANZ, International Merchant Banking, in

Investors who might be deterred by the tougher US legislation could include Canadian companies, particularly smaller ones, which were traditionally sensitive to US policy, and also large multinationals with extensive business interests in the US, analysts said.

Canadian companies can expect strong support from their govern-ment, which is leading international

opposition to the Helms-Burton legis lation. The European Union and Mexico also strongly oppose it. Mr Art Eggleton, Canada's trade minister, told the US government it was overreacting to the aircraft incident and said the Cuba bill would create a "dangerous precedent".

Many analysts said that, given the strength of this opposition, the Helms-Burton legislation might be unenforceable and would be widely challenged in the courts. Lobbying by the US business community against the US embargo on Cuba was expected to continue.

Mr John S Kavulich, whose New York-based US-Cuba Trade and Economic Council has organised several fact-finding trips by US businessmen to Cuba, said that as long as the island continued to reform its economy, "the interest of the US business community will not change one iota".

Canada. Spain and Mexico have spearheaded the foreign investment drive in Cube since 1990, following the collapse of Cuba's ties with the former Soviet Union. Cuban officials say total foreign investment commitments in tourism, mining, telecommu-nications and other areas now top \$2bn, but foreign analysts believe only about a quarter of this may have actually been disbursed.

Even in the eyes of countries which have no political objections to invest-ing in Cuba, Havana's action in shooting down the aircraft will damage its recent efforts to present itself as a state which has finally shed its cold war identity and is intent on improving its international image. "In the modern world, you do not

expect to see sovereign states shoot down civilian aircraft just for entering their airspace," one European Cuba watcher said. Editorial Comment, Page 13

American Francisco

NEWS: WORLD TRADE

Kantor declares war on bribes

By Nancy Dunne in Washington

Mr Mickey Kantor, US trade representative, yesterday launched an attack on bribery and corruption in international transactions and suggested the US might deem them an "unfair trade practice" punish-

able by US trade sanctions.
"We want to eliminate unfair trade where it exists," Mr Kantor said. "Make no mistake: when a nation ignores bribery and corruption, it constitutes a barrier to trade."

He said the US wanted "to turn up the heat" to get corruption addressed in regional and multilateral trade organi-sations. If the matter was dealt with effectively between trading partners, the US might refrain from unilateral action, he said.

in Bosnia

1 0) Table

The same of the

Transmission (

al progress

Ş∳ar ara tarihi ali

get black man

get grant and

garger in the salary F

Seval out to the time. Bankar Lagar Bankar Bankar

Reservation to the back to the

s rise in Green

\$\$1 · · · · · · · · · · · · · e stately - in the

er Vulkan afti

Section 1

begins to sli

._-

1000 (1000年) 監察(2)

Mr Kantor was yesterday due to raise the subject with the House ways and means committee, where he expected bipartisan support. He noted that in a report last year the US government learned of almost 100 cases between April 1994 and May 1995 in which bribes had undercut US companies competing for \$45bn (£29.2bn) in contracts.

In a speech to business executives, Mr Kantor noted bribery and corruption had often been accepted internationally as necessary business expenses or as "a cultural phenomenon". But bribery was out of place in the competitive global economy and threatened the health of the trading system. Tolerating corruption affected the credibility of the trading system and eroded public support for liberalised trade.

The first target in Mr Kantor's sights is tax laws. He said tax provisions in Germany, France and 12 other unspecified countries enabled companies to write off bribes as tax deductions. Members of the Organisation for Economic Co-operation and Development recently agreed to prohibit such deductions, but Mr Kantor wants industrialised counlaws to criminalise foreign bribery. The US is the only country which punishes bribery of foreign officials.

in the World Trade Organisation the US is seeking to establish a working programme or government procurement to promote transparency and fair procedures. "By negotiating and agreeing to such rules, we would begin to create a more competitive environment in which it would be difficult for bribery and corruption to flourish." he said

The US will push for an expansion of the WTO's government procurement agreement, with its "rigorous disciplines," to include many key markets in Asia, the Americas, and eastern and central Airline insists letter to Boeing over aircraft's teething troubles was routine

By Michael Skapinker,

United Airlines of the US yesterday described as "routine" a letter it had written to Boeing complaining about difficulties with its new 777 aircraft.

Commence of the commence of th

United was the first airline to begin commercial service with the Boeing 777 last year. The twin-jet aircraft carries up to 400 passengers. United said yesterday that some of its 10

Narrow-bodied

70% of market

jets to take

problems, particularly in January, which had led to delays and cancellations. It said none of the technical difficulties had affected the

written a strong letter to Boeing outlining the problems

ries about 400 passengers.

Even measured by value.

larger aircraft would account for only 23 per cent of airline

spending on aircraft over the

Boeing plans to build an extended version of the 747 -

the 747-600X - capable of carry-

ing over 500 passengers. Airbus is studying the development of the ASXX, which could carry

Boeing said the demand for

large aircraft would become

more apparent after 2015 than

it is today. The Boeing 747

accounts at present for three-quarters of capacity on flights across the Pacific and between

Across the North Atlantic,

next two decades.

550 or more.

Asia and Europe.

that several aircraft had been delivered in quick succession, reducing the amount of time available to eliminate teething difficulties.

United said: "It's fairly standard when you get a new aircraft that you have some problems and some things that you want to change." Boeing said 97.5 per cent of

777 flights took place as planned last year. The company said: "This is higher than for any other

It added that some of the technical problems mentioned by United had already been

The design and manufacture of the Boeing 777 was meant to reduce the number of problems when the aircraft went into service. Boeing invited eight airlines, including United and British Airways, to help design the aircraft. United said it hoped to avoid the large level of technical faults it had found when the Boeing 747 entered

BA, which operates two Boeing 777s, experienced difficulties with the General Electric engines which power the aircraft, although these problems are now resolved. The British carrier said yesterday that it was happy

with its 777s. BA said: "It's been one of the easiest aircraft we've introduced. You get some teething problems on a new aircraft but they've been fewer on the 777 than on other

In a speech to a conference in Britain Mr Hansenne said the issue of social clauses would not "fade away" as trade continued to be liberalised. There was a growing risk some countries or trading blocs might decide to make their own

World Trade Organisation."

WORLD TRADE NEWS DIGEST

ILO chief's

protection fear

Nations are increasingly likely to turn to protectionist measures unless international agreement can be reached on minimum labour standards, Mr Michel Hansenne,

warned yesterday. But he admitted there was no likelihood of

any social clause being written into global trade agreements in the near future. "Those who advocate this should not expect this can be done quickly or eastly", said Mr Hansenne. "It took many years to tie up the Uruguay round and establish the

director-general of the International Labour Organisation,

rules by introducing unilateral trade sanctions and restrictions on development aid or financial flows. Mr Hansenne said workers who felt their jobs and livelihoods were being threatened by the opening of markets would be "extremely sensitive to competition they perceive as unfair, as based upon the exploitation of other workers." He said consumer boycotts would also be hard to avoid. Consumers would be increasingly reluctant to purchase goods

produced by forced labour or child labour. The ILO governing body will meet in a fortnight to discuss a number of options including the introduction of a code of principles on matters such as health and safety for ILO Robert Taylor, Employment Editor

Nigeria completes LNG sales

Nigeria Liquefied Natural Gas has signed a contract in Madrid with Enagas to supply 0.6bn cubic metres of gas a year. The deal completes the marketing for the \$3.8bn Nigeria LNG project, which will produce 7.05bn cubic metres of gas a year. At least half will go to Italian state utility Enel, and the remainder to Enagas, Botas of Turkey, and Gaz de France.

The Italian government has yet to decide on the site for the gas terminal. Unless there is approval for the site at Monfalcone, on the east coast, by mid-May it will revert to the original proposal, at Montalto di Castro on the west coast, which was opposed by local environmentalists.

Doubts over the Nigeria LNG project were resolved last December when its partners - Nigeria National Petroleum Corporation, Shell, Agip and Elf - signed the main equipment and engineering contracts with a consortium led by Kellogg of the US. Civil construction by German contractor Julius Berger has begun at the site close to Bonny, near Port Harcourt in south-east Nigeria.

Paul Adams, Los Paul Adams, Logos

Albania to update power grid

The World Bank is to lend Albania \$29.5m to modernise its system of electricity transmission and distribution by the year 2001. Albania's ancient power distribution system has been seriously strained with the influx of household electrical

The Swiss government will also sign an agreement tomorrow to give Albania \$9m for the modernisation of a power transmission facility in the port city of Durres. Other co-financiers of the project include the European Bank of Reconstruction and Development, Italy and Japan. Albania, through its state power company, KESH, is expected to contribute \$25m to the project. Through the modernisation programme, Albania expects to increase exports of electricity, reduce the loss of power during transmission and begin the privatisation of the power sector. Marianne Sullivan, Tirana

■ Swedish telecoms group Ericsson has won an order worth SKr400m (\$59m) from Guangxi Posts and Telecommunications Administration to expand its mobile telephone networks in

United sees 'problems' with 777

Aerospace Correspondent

Boeing 777s had experienced

By Michael Skapinker.

Aerospace Correspondent

Almost 70 per cent of new

aircraft ordered over the next 20 years will be narrow-bodied

jets carrying fewer than 230

passengers, Boeing of the US said yesterday.

The forecast, carried in Boe-

ing's annual survey of the air-

caft market, comes as the US

company and Airbus Industrie,

its European rival, study plans

for the introduction of "super-

jumbo" jets with 550 seats or

Boeing said it expected air-

lines to spend \$1,100bn on

15,900 aircraft between now

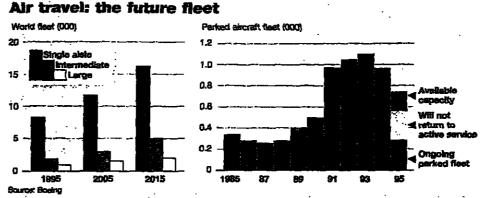
and 2015, of which only 10 per

cent would be of the size of a

Boeing 747 or larger. A 747 car-

safety of the aircraft. The airline said it had

because it wanted to ensure that the manufacturer devoted sufficient staff to dealing with the difficulties. United said one of the causes of the problems was that a 10-week strike at



for only one-third of seats. Boeing said the demand for an aircraft larger than the 747 would come largely from the Asia-Pacific region where airports were congested and flight frequencies were limited by international agreements. By 2015, these problems would become more acute, Boeing

Smaller single-aisle aircraft would account for 68 per cent of deliveries by 2015, Boeing said. In value terms, smaller

cent of airline spending. China is expected to be one of the biggest markets for single-aisle aircraft, for use on domestic routes and shorter regional flights.

This follows the pattern of the US, whose airlines are among the biggest buyers of small aircraft. The aircraft are used on "hub and spoke" systems, where passengers are flown from smaller towns and cities to large airports where they catch connecting flights.

Boeing said Europe would become a bigger market for single aisle aircraft as the aviation market was liberalised. although some passengers would be lost to high-speed train services.

by low-cost carriers providing

budget flights between cities.

The fast-growing segment of the market, however, will be intermediate-sized aircraft. such as the Boeing 777. These will account for 22 per cent of deliveries and 36 per cent of

Lease finance group orders 38 Airbuses

By Michael Skapinker

more.

Airbus Industrie, the European manufacturing consortium, yesterday won back some of the ground it has lost to Boeing of the US over the past year by taking the larger part of an order from the Interna-

ILFC, the Los Angeles-based ordering 38 Airbus aircraft. with options on eight more. The company is also buying 18

Boeing 777s, with options on A330 and A340 aircraft, of The total value of the pur-

chases is about \$6bn at the aircraft list price. There has, however, been a substantial level of price discounting in the aircraft market over the past

large manufacturers: General leasing company, said it was Riectric and Pratt & Whitney of the US and Rolls-Royce of the UK.

which 12 are the ultra long-range four-engined A340-300s. The leasing company is also buying 12 single-aisle Airbus aircraft: three A319s, six A320s and three A321s. ILFC has also taken ontions on eight aircraft, five from the A330/

went to all three of the world's aisle jets. The order comes after Airbus lost two important contests to Boeing in the Asian market. Singapore Airlines last year

lier this year Malaysia Airlines ordered 15 Boeing 777s and 10 Boeing 747s. In 1994, Airbus - which is

owned by Aérospatiale of France. Daimler-Benz Aerospace of Germany, British won more orders than Boeing

for the first time. Last year, however, the European consortium fell behind both Roeing and McDonnell Douglas of the US

said that the European consortium could not be counted out of future airline contests and would continue to occupy a prominent position in the aircraft industry.

The Airbus deliveries to Aerospace and Casa of Spain - ILFC are due to begin in May

ILFC will begin taking delivery of the first of the 18 Boeing 777s in 1999. The announcement brings to 24 the number of Boeing 777s ordered by

ILFC is to buy 26 wide-body ordered 77 Boeing 777s in pref- in the number of orders won. Foreign investors give former Soviet bloc nations a miss

Foreign investment into the former Soviet bloc countries is lagging behind a targets of \$200bn (£130bn) by the year 2000, according to a draft report released yesterday at the fourth West-East conference of ministers meeting in

Baltimore, Maryland. The conference is the latest

official meeting in a process to improve government rules, laws and policies affecting commerce and investment between the industrialised and reforming countries.

The draft report estimated that \$28bn of foreign investment has taken place to date. To achieve the goal of \$200bn by the year 2000, set in May 1994 in Warsaw, investment

would have to increase sharply - at roughly six times the current annual increase.

"While important steps have been taken to increase the flow of foreign investment, it was noted these efforts had to be accelerated greatly," the report said. "Foreign companies still face formidable legislative, infrastructure and bureaucratic barriers in many parts of

the reforming region."
The ministers said the period

of declining output was over in many reforming countries. In others economic decline was continuing but there were signs of stabilisation.

Business executives met in a parallel session. They urged the governments to foster development of the private sector credit-rating procedures for

domestic companies to seek greater stability and predictability in taxation regimes. Industrial countries should develop a comprehensive multilateral system to provide political risk insurance for

investment in the eastern bloc merce secretary, called on ministers to take immediate steps and investment links," he said.

The second secon

towards restoring economic and commercial ties with Bosnia and the Balkans. He said he would be visiting

Bosnia and Croatia next month as part of a Clinton administration effort to build peace and stability in the region. "Revitalising Bosnia will be difficult, Mr Ron Brown, the US com-merce secretary, called on min-renewal of traditional trade

The secretary called for a "special experts" meeting involving representatives of the industrialised nations and central and eastern Europe to address specific economic and commercial considerations that will pave the way for new

investment in the region. He said US business would compete for contracts from such investment.

Spend in any currency but pay in dollars

Gain direct access to your US dollar account with the American Express* International Dollar Card

Spending internationally requires enormous beening internationally requires each technical description in the way you manage your money - especially your personal expenses With direct access to your US dollar bank account through American Express, you'll find that you can take care of your monthly bill with a single payment - in US dollars, no matter where in the world you've spent money. Since we make a simple one step

conversion to dollars from any currency, you don't pay any additional exchange rates. But you also get something else of great value at your disposal the worldwide spending power and personal service afforded by the American Express Card. For an annual fee of US\$100, you gain access to over 3.9 million establishments accepting the Card globally. And with no pre-set spending limit, you are usually free to spend as much as you have shown us you can afford.

The Dollar Card is for both business and leisure You not only gain direct access to your US dollar bank account, but also to the American Express Membership Rewards Programme. Once enrolled, you can earn points towards free airline flights and hotel nights virtually every time you spend

How to save \$80 If you reply by April 30, 1996, we'll waive the one-time US\$80 joining fee. Simply complete and return the

coupon by mail, or lax us at

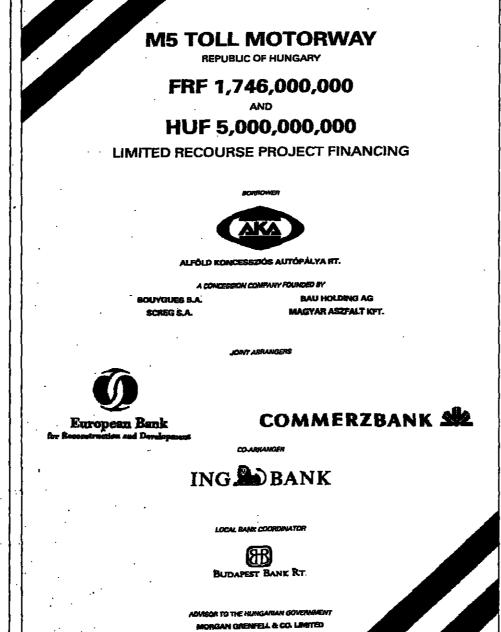
(+44) 1392 210843

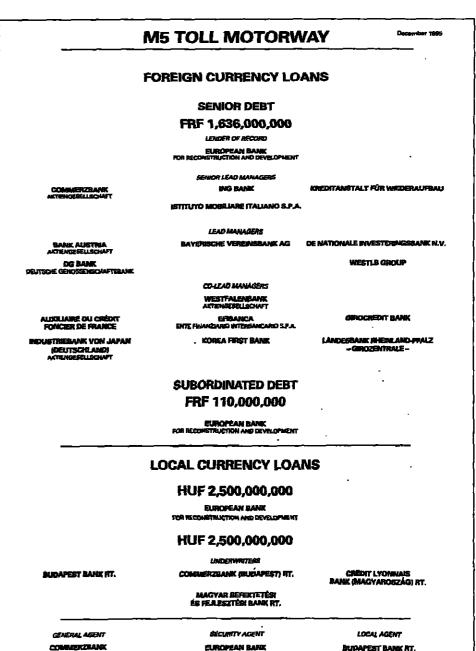
SAVE

\$80

by applying

Get the American Express International Dellar Card today, and gain direct access to your US dellar bank account. And a whole let more. To receive information about how you can benefit from the International Dollar Card, please tend this coupon by post to: American Espress Service Europe Limited, International Dollar Card, Cowley Bridge Road, Europe, Devon, EX4 SHQ. Creet Britain. Or fax (+44) 1392 210843.





Japan seeks greater forex stability with Asian loan plan

By William Dawkins in Tokyo and Lionel Barber

The Japanese government, the world's largest holder of foreign currency, is considering lending reserves to some neighbouring Asian countries to help combat foreign exchange instability.

The Bank of Japan, with encouragement from the finance ministry, is studying whether to join a series of bilateral securities repurchase accords made last November between the monetary authorities of Australia, Hong Kong, Indonesia, Malaysia and Thailand, senior officials say.

These so-called repo accords enable central banks to borrow foreign reserves from each other against collateral, in the form of US treasury bonds. The amounts are not large and the arrangements bring only a small technical advantage, since central banks can equally borrow from commercial banks.

Such accords are an example of the greater regional co-operation increasingly sought by central banks in Asia since early last year, when some of the region's currencies suffered speculative attacks. During the same period the yen was pushed to a record high, almost causing

Japan's export-sensitive economy to fall

The first opportunity for Japan to announce a decision would be when finance ministers of the 18 members of the Asia Pacific Economic Co-operation council meet in Kvoto on March 16 and 17.

Mr Eisuke Sakakibara, director-general of the Japanese finance ministry's international finance bureau, confirmed Japan was "interested" in the Asian repo accords and that Apec finance ministers would discuss, in general terms, greater co-ordination between central banks with a view to reducing exchange rate instability.

linked Asian currencies, he added.

Such an agreement would also make it easier for Japan to assist any emerging Asian economy that might be hit by a Mexican-style currency crisis, added Mr CH Kwan, senior economist at Nomura Research Institute. He said it was likely

Japan would join the repo accords. The need to curb the gyrations of the yen has been a perennial headache for Japan. It grew acute last year when the yen touched a record Y79.75 to the US dollar in April, 25 per cent above its level

Changes in the yen/dollar rate have also become a growing problem for Asian countries, which hold substantial loans from Japan in yen, repaid from assets held in dollars, an uncomfortable mismatch.

Closer co-ordination between Asian central banks had few advocates until last September, when Mr Bernie Fraser, Reserve Bank of Australia governor, called for a regional central bank forum, mod-elled on the Basle-based Bank for International Settlements, whose members include central banks of the Group of Ten

The aim would be to avoid "unnecessary volatility" between the yen and dollar-slid to around Y105.

at the turn of the year. Since then it has industrialised countries plus Switzerland Japanese officials welcome the proposal for an Asian BIS, also likely to be discussed at the Kyoto meeting, but believe its formation is a long way off.

Another step is a deal by which Hong

Service Hotels Adding

Kong and Singapore monetary authorities intervene in foreign exchange markets on the Bank of Japan's behalf, an extension of an existing arrangement with Australia • The lower house of Japan's parliament yesterday again postponed voting on the 1996 budget as the opposition refused to end a three day blockade of the budget committee chamber, Kyodo adds.

Stronger HK Regional rivalry finishes laisser faire

Hong Kong's economy is expected to see stronger growth this year and will return to a budget surplus after the deficit recorded in 1995-96, Mr Donald Tsang. financial secretary, said yesterday.

Announcing his maiden budget, the last full-year budget to be presented before China resumes sovereignty of Hong Kong. Mr Tsang predicted real growth in gross domestic product of 5 per cent for 1996. A depressed retail and property market limited expansion to 4.6 per cent last year.

Mr Tsang predicted a surplus of HK\$1.6bn (£134.4m) for the current financial year, against a deficit of HK82.5bn in fiscal 1995, the first for 13 years. He described the achievement of a halanced budget as one of his main priorities.

"It is a psychological matter. People are not used to deficits," he said, "So a balanced budget is conducive to a smooth transfer."

The robust state of Hong Kong's finances was illustrated by the colony's forecast fiscal reserves. At the end of March next year, three months ahead

reserves are expected to total HK\$150bn. By March 2000, total reserves are forecast to exceed HK\$365bn.

The financial secretary said Hong Kong was determined to defend its currency peg to the US dollar and would firmly resist any speculative attacks. 'We have the resources," he said, referring to foreign exchange reserves of US\$57.2bn (£38bn) at the end of last year. a rise of 12 per cent on the beginning of 1995.

Emphasising the rise of Hong Kong's service industries, Mr Tsang outlined a series of measures and proposals to strengthen the territory's competitive position. These ranged from specific

tax breaks concerning certain financial products to a broader drive to stimulate exports of

"The time has come to give the services sector the place it deserves in our economic policies," he said.

His fiscal stance remained cautious. Mr Tsang left the corporate profits tax rate and the salaries tax rate unchanged at 16.5 per cent and 15 per cent respectively. He proposed an increase in the basic tax allowance from HK\$79,000 to

growth forecast China's impending takeover looms over Hong Kong's budget. John Ridding reports

r Donald Tsang, r Donald Tsang, Hong Kong's finan-cial secretary, has a penchant for bright bow ties with his conservative suits. Similarly, his maiden budget was marked by a few eyecatching flourishes amid a framework of prudent fiscal

flourishes, which included specific supports for areas of the financial sector and broader backing for trade. services and high value-added manufacturing, were significant. They marked a recogni-tion of the rapid shift in Hong Kong's economic structure to a mature services centre and an awareness of the rising competition from financial centres elsewhere in the region.

But the financial secretary

was wrestling with a second concern: the need for stability before the transfer to Chinese sovereignty next year. The overall fiscal prudence, which will see a forecast surplus of HK\$1.6bn (£134.4m) this year, demonstrates a desire not to rock the boat ahead of the handover. It also shows a basic confidence in the state of Hong Kong's economy and its competitive prospects.

"We are not departing from non-intervention, but we are Mr Tsang, referring to his pro-



Donald Tsang adjusts his bow tie before yesterday's speech

posals. These include a commitment to strengthen Hong Kong's position in the export

of services and to attract inward investment in service

more specific. To stimulate the debt market, while improving the structure of banks' balance sheets. Mr Tsang outlined plans to create a Hong Kong mortgage corporation. The On financial services, he was Federal National Mortgage

year from more than 20 per

cent in 1994, and growth at

acceptable levels, this did not

So-called "triangular debt",

the inability of enterprises to

pay each other for goods and

services, increased by Yn170bn

last year to Yn800bn, according

to a survey of some 300,000

businesses across China. But

the figure may well be closer

to Yn1,000bn, since the survey

"The triangular debt prob-

lem affects every enterprise. It

also affects the banks and the

financial system." said Mr

Wang. He attributed part of the

problem to the lack of a strong legal framework which enabled

was by no means exhaustive.

tell the whole story.

looked beyond 1997 and recognised the future here is with services," one trade executive Mr KC Kwok, chief econo-

Association of the US has

been retained to help in

a study for the project.

and trading profits derived

from certain debt instruments,

with a maturity of five years or

more, will receive a tax break equivalent to half the normal

profits tax rate. Mr Tsang also

tainty in the tax regime for

offshore funds.

ledged to eliminate uncer-

The tone of the speech was

welcomed. "It was important it

In addition, interest income

mist for north-east Asia at Standard Chartered Bank, believes the mortgage corporation could emerge as a significant financial institution in the region. He said the potential for securitising mortgage assets, representing more than 30 per cent of assets at some of Hong Kong's banks, could boost the bond market while reducing the existing imbalance between long-term assets and short-term deposits.

But for some, the steps did not go far enough. "The measures were pretty limited," said Mr Jefferson VanderWolk at Deloitte Touche Tohmatsu, the

accountancy firm.

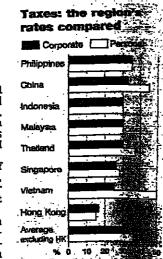
incentives are needed to fend off competition from regional rivals, notably Singapore, which last month unveiled a budget brimming with tax cuts to add to its existing fiscal

incentives for business. In Hong Kong, the rate of profits tax and salaries tax, accounting for about 40 per cent of revenues, was left

Mr Tsang is facing criticism from other quarters. Increas-ingly vocal democratic politicians are pushing for extra spending on welfare and a stimulus to boost the lacklus

tre economy. China, by contrast, is grumbling about the extra spending and claims that Hong Kong is spending too much from its kitty. The financial secretary has no qualms about the health of reserves that China will inherit and is relatively optimistic about economic prospects. In his view the downturn in the retail and property markets has stabilised; growth is forecast to pick up in the second half on stronger consumption and contin-

ued robust exports. But it is not all plain sailing. Important questions remain: from whether the US continues to grant China Most Favoured Nation status, which will determine Hong Kong's trade



performance, to broader con-cerns about the transition process in the colony. The expansion of the services sector, which accounts for more than 70 per cent of GDP, and the corresponding rise in people-based industries, leaves Hong Kong more

exposed to a downturn in senti-

ment or shaken confidence.

Mr Tsang is optimistic the drafting of next year's budget, which will be discussed with his Chinese counterparts, can be achieved smoothly. But broader political issues relating to the transition are in other people's hands. It is those issues, more than Mr Tsang's budget, that will determine whether Hong Kong's economy keeps humming.

والمناور والمراسية

China 'on track for growth and inflation goals'

🕇 hina this week released a mass of economic data to its annual parliamentary session to support claims it is on track to achieve economic growth and inflation

But despite optimistic forecasts, analysts foresee big challenges in restraining price rises to less than 10 per cent while maintaining growth at

Political and economic presstate enterprises, thus threatening monetary targets. Chinese policymakers also face the additional pressure over the next year of wanting the economy to perform strongly to herald the resumption of sovereignty over Hong Kong in mid-1997.

year of the new Ninth Five Year plan is also likely to be weighing heavily with policymakers. The beginning of a five year plan tends to coincide with a surge of investment as new projects come on stream.

Mr Zhu Rongji, vice premier in charge of the economy, would be mindful that careful efforts to restrain credit expansion in order to bring inflation down while maintaining robust October the authorities have begun easing credit selectively, partly in response to pressures

ingly worried about unemploy-

ure is probably closer to 10 per cent, and perhaps higher in the

north-east. sures are building for a further economic growth will be in for easing of credit to lossmaking a buffeting. In fact, since last good grip on data of what's actually going on. They are at a difficult point in their anti-inflation fight."

to assist state enterprises. But Chinese policymakers are also responding to concerns that growth may slow too much. They are increas-

ment which is rising rapidly in centres of heavy industry where lossmaking state enterprises are concentrated. China admits to an unemployment rate of about 3 per cent among industrial workers, but the fig-

"The Chinese don't have a good sense of how far to go with their tight money policy," said a western economist in

Pressures from the ailing state sector appear to have persuaded the government to increase sharply this year the allocation of funds for capital spending, according to figures

minister in charge of the State Planning Commission.

Of the total allocation of Yn2,100bn (£165bn), Yn1,400bn will go to state enterprises, a 30 per cent increase over last year. "The figures seem to imply a steady flow of invest-ment to a relatively non-pro-ductive sector," said the west-ern economist. "This will make inflation a little more difficult to manage." Pronouncements by Mr Chen

and Premier Li Peng about China's plans for state enterprise reform skated over the problem of enterprise debt (a huge burden on the Chinese economy, and a drag on efforts to commercialise the banks).

Mr Wang Dayong, head of economic forecasting at the People's Bank, China's central

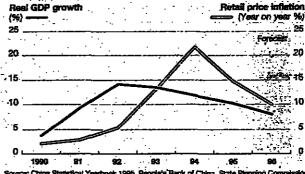
macro-economic figures looked "good" with inflation down to an expected 10 per cent this

Mr Wang, in remarks candid for a People's Bank official. said the economy had contracted too quickly in the first half of last year, and this was a matter for concern. "The bank does not want the economy to slow too quickly," he said.

Chinese economists share these worries. Mr Fan Gang, secretary general of the China **Economic Reform Foundation** a privately-funded "think tank", said the authorities had moved a "bit too late" to ease credit last October. He expects growth to slow to about 8 per cent in the first half of this year, and believes China can get away with growth of about

10 per cent without paying a high price in inflation.

China's economy: optimistic forecasts



agree with these assessments, cent. This might require furalthough they note that credit targets for the year - the target for M2 growth is 25 per cent - don't give the impression that monetary policy is overly tight.

But they note that while the authorities talk about 8 per cent growth, they would really Western economists tend to be quite happy with 10 per

ther easing of credit around the middle of the year.

"They are concerned about inflation, but they are also worried about a slowdown in output," said one, "At the practical level they may have to show more flexibility."

Tony Walker

FIRST

FIRST PACIFIC COMPANY LIMITED

FINAL RESULTS - HIGHLIGHTS

Audited

For the year ended 31st December 1995

		Change over comparable period in 1994
TURNOVER	US\$ 5,249.7 million	+38%
CONSOLIDATED PROFIT ATTRIBUTABLE TO ORDINARY SHAREHOLDERS ENCLUDING NET ENCEPTIONAL ITEMS	US\$ 152.5 million	+39%,
CONSOLIDATED PROFIT ATTRIBUTABLE TO ORDINARY SHAREHOLDERS	US\$ 257.0 million	+97~;
EARNINGS PER SHARE		
BASIC EXCLUDING NET EXCEPTIONAL ITEMS	US 7.42 cents	+25%
FULLY DILUTED EXCLUDING NET EXCEPTIONAL ITEMS	US 7.06 cents	+31%
RASIC*	US 12.50 cents	+77%
FULLY DILUTED	US 11.78 cents	+85%
TOTAL DIVIDEND PER ORDINARY SHARE	US 2.24 cents	+25%

Managing Director's remarks:

1995 was a landmark year for the Company: our recurrent earnings and exceptional gains were both at their has me highs. Equally, our halance sheet has been greatly strengthened. Our expanding marketing and distribution businesses and rapidly increasing profitability in our Asian telecommunications enterprises should underpin strong recurring profit prospects. From this vantage point, we believe that the new investments made in the Fort Bonifacio real estate project in the Philippines, in telecommunications projects in India, and Hagemeyer's merger with Borssinij Webry have created a new dimension for the long-term growth prospects for the Company. In the immediate term, I expect 1996 will be another excellent year for the Company.

> Manuel V. Pangilman Managing Director 4th March, 1996

Flotilla to sail into area of Chinese missile tests

Taiwan plans sea protest

By Peter Montagnon and Laura Tyson in Taipei

Taiwan's leading opposition party is planning a Greenpeace-style protest against Chinese missile tests by sailing boats into the earmarked sites in an attempt to disrupt the

exercise.
Mr Chiou I-Jen, Democratic Progressive party secretarygeneral, said Mr Peng Mingmin and Mr Frank Hsieh, the party's candidates for president and vice-president in elections later this month, were likely to join senior party figures on board the boats.

Politicians from other parties would also be invited, but the project depended on finding pilots and crew willing to take the risk; the protest might last only for a day in each of the because of support buying

two sites near the busy ports of Kaohsiung and Keelung "Under threat of invasion, we should not pass any mes-

sage to encourage the hardliners in Beijing. We must stand firm," Mr Chiou said. The party would call for an immediate military response if, as some in Taipei fear, China decided to step up pressure further by seizing an uninhabited island under Taiwanese control. "It would be a declaration of war and we should counter-

that, Taiwan doesn't have any hope for sovereignty at all." The stock market fell a further 1.3 per cent yesterday as traders remained nervous because of the tests. Brokers

attack. If we could tolerate

under the government's stabilisation programme. Taiwanese are concerned the

trajectory of the missiles headed for the Keelung site may take them over the northern part of the island of Taiwan. This would be "reck-less in the extreme," one defence analyst said. Even though the missiles were to be unarmed, it increased the risk of an accident.

Mr Chiou said he expected

the tests, due to run for a week from tomorrow, would enhance electoral support for President Lee Teng-hui. This was because many of the 40 per cent of undecided voters believe he has the strength to stand up to China and some consider he secretly supports independence, despite assertions to the contrary.

UN to end Vietnam asylum plan

By Frances Williams in Geneva

The United Nations refugee agency yesterday confirmed its programme for more than 16.500 rejected Vietnames? asylum-seekers in south-east Asia will end on June 30. After that date, they risk deportation by the governments concerned.

Though no deadline has been set for the nearly 20,000 rejected asylum-seekers in

Mr Alexander Casella, Asia director for the UN High Commissioner for Refugees, said in Geneva yesterday that non-ref-ugees had no alternative but to

told a news conference after the final meeting of the intertee set up in 1989 to oversee the plan of action for Indochi-

US officials told the meeting the government planned to

More than 77,000 pon-refugees have already returned vol-untarily to Vietnam, where their safety and that of other

refugees who fled Vietnam and Laos have been resettled in third countries, while over half

FIRST PACIFIC

Howard's team in pay clash

By Nikki Tait in Sydney

Australia's newly elected Liberal-National coalition gov-ernment, which has yet to be sworn in, was yesterday already at loggerheads with one of the country's more powerful unions over wage

The Australian Metal Workers Union has indicated it will push for a 15 per cent pay rise over two years for workers who are covered by decentralised "enterprise agreements" when these come up for

It said the claim has been increased because the wages accord which used to exist between the former Labor government and the unions no longer applies.
The accord, under which

unions promised a degree of wage restraint in return for the government furthering certain social objectives, included pro-visions for specific "safety net" wages increases. Yesterday, Mr Peter Reith.

the coalition's spokesman on industrial relations, claimed the push was unjustified because the coalition was committed to safety net wage increases for those on lower wages. "We are committed to the continuing jurisdiction of the Industrial Relations Commission to grant safety net wage increases for the low-

He also suggested that ele-ments within the union movement had differing views on how to deal with the new government.

The executive of the Australian Council of Trade Unions is due to meet next week to consider the issue.

Liberal MPs held their first party meeting since the elec-tion. Mr John Howard, prime minister-elect, again warned against complacency arising from the large majority the coalition won last Saturday.

"We ought to remember the Australian people can cut us down just as brutally as they cut the present government down if we don't deliver good

Hong Kong, China has said it does not want any to remain when it repossesses the colony on July 1, 1997.

return to Vietnam. "There will be no resettlement and no rescreening," he governmental steering commitnese refugees.

expand an existing programme for resettlement of returnees who may be of special humanitarian interest" to the US.

returnees will continue to be monitored by the UNHCR. Another 74,000 recognised

a million people have left Vietnam legally under orderly Tates compa

Chara Co

184. 53.

EM:a: **海**维 1 **建**4.0%原位 ## 32-74

基础 (17) 25 14 ja ti v − America America

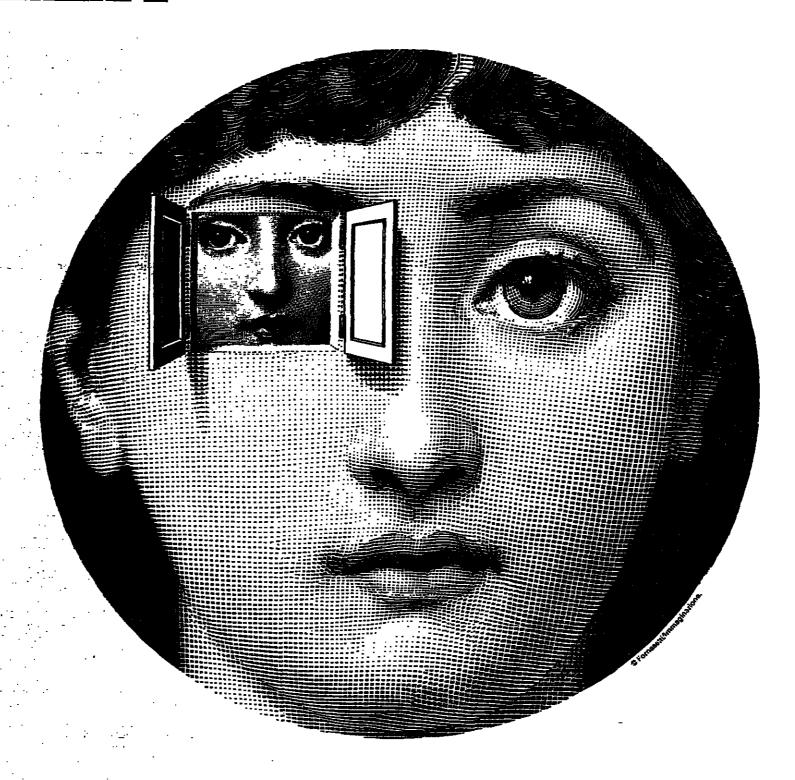
東京東京社会。 - **東**東東京社会 - **東**東京社会 **※**

[\ 10:

Viema

asylus!

ts



It's called Windows-based enterprise computing. And it's designed to give your company the greatest competitive advantage of all: a unified vision. Imagine seamlessly sharing information—top-down, bottom-up, across your organization and beyond it—with the ease and familiarity of Windows. And without worrying which computer happens to hold the data. It's no futurist fantasy—it's happening right now. The Alliance for Enterprise Computing delivers the powerful and integrated Microsoft® Windows NT™and BackOffice™ platform, joined with Digital's systems and global service-and-support network. The result: dependable, flexible, open computing solutions. To align your company with its vision, call 1-800-332-4403,

visit the Alliance Web site at http://www.alliance.digital.com or send e-mail to alliance@digital.com.

assails China on human rights

By Patti Waldmeir

A US State Department report published yesterday suggests that US policy toward China has failed to bring about improvements in the country's

human rights record. The report, which covers every country outside the US and is published annually, criticised a number of governments for maintaining "familiar patterns" of human rights abuse last year. It also noted progress last year towards resolving some of the crises. including Bosnia.

Yesterday's report, for 1995, concluded that widespread abuse of human rights continued unabated in many coun-tries. "The pages of this vol-ume document innumerable instances of extra-judicial killings, disappearances, torture, arbitrary detention and denial of fair trial in all parts of the world," it said.

Some of its harshest language was reserved for China. whose government had stepped up repression of dissent in

"By year's end, almost all public dissent against the central authorities was silenced by intimidation, exile or prison terms or administrative detention." China continued to commit "widespread and well documented human rights abuses, in violation of internationally accepted norms", the report

The report made clear that US policy toward China, which relies on economic growth and trade to bring greater freedom for the Chinese people, had not worked. Despite economic reforms, Beijing continued to disregard basic human rights.

The experience of China in the past few years demonstrates that while economic growth, trade and social mobility create an improved standard of living, they cannot by themselves bring about greater respect for human rights in the absence of a willings by political authorities to abide by the fundamental international norms," the report

Use of satellites, telephones, faxes and the Internet had created a more open society in China, but government restricwere threatening this trend. Until 1994, US trade with China was directly linked to Beijing's human rights record. but President Bill Clinton dropped the linkage, arguing that expanded trade would open China to western influences and improve human and political rights.

Russia was also criticised. The report cited "continued and widespread use of Russian military force against civilians in Chechnya...and the continued violation of rights and liberties by security

Cuba's human rights record was described as "deplorable". while Nigeria's government "continues ruthlessly to repress dissent". the report

Turkey was also cited for "serious" abuses, including restrictions on freedom of expression and excessive use of force against Kurdish civilians. Egypt was singled out for its campaign against Islamic extremists and Mexico criticised for extra-judicial killings by police and illegal arrests. Saudi Arabia, Colombia, Indonesia, Guatemala, Burma and North Korea were also cen-

US report Egyptians get serious about economic reform

The land of the Pharaohs is out to persuade foreign investors that it is an emerging market to watch

gyptians like to boast about their long and rich history. Ministers often start speeches with a nostalgic reference to ancient Egypt as a "cradle of civilisa-. Business leaders never tire of talking passionately about the country's human resources. "Don't forget we built the pyramids," remains a long exhausted refrain.

As Egyptian business leaders and government officials gather today in New York for a by merchant bankers Goldman Sachs and the American/Egyptian chamber of commerce - to persuade hard-nosed US fund managers, investment bankers and company directors that the land of the Pharachs is an emerging market to watch, there will be the usual platitudes about the country's

ancient history.
Nevertheless the Egyptian delegation will be expected to get across a new spirit of determination to tackle Egypt's economic problems which has been created and so far sustained by the appointment of Mr Kamal el-Ganzouri as prime minister in January.

"We are very proud of our history but this is no longer enough," said Ms Nawal el-Tatawi, the new minister for economy. "We have to look 2,000 just to sustain a 3.5 per weeks ago when he admitted seriously at where we are now cent a year growth rate. where we are now cent a year growth rate. and remove the impediments to real and sustainable growth...we don't have any more time to lose."

Egypt is not an easy sell. Despite a successful pro-gramme of financial stabilisation since economic reforms began in 1991, backed by the ernational Monetary Fund, World Bank and western donor countries, the country still faces the Herculean task of slimming down its bloated public sector and encouraging private sector development.

Behind the need for deep structural reforms are Egypt's chronic social problems of unemployment – which unofficial estimates put at 20 per cent - and the alarmingly skewed pattern of income distribution which leaves about 6m of the 60m people with an income of less than \$1 a day. The government has set itself an ambitious annual growth target of more than 7

per cent. But as a World Bank study of private sector development in Egypt shows, this will need much more than a few big corporations putting Egypt on their reading list. Private investment would have to more than double in real terms

Mr Ganzouri's first moves were a series of small confidence boosters aimed at that the new government is serious about economic reform.

encouraging the private sector Customs duties on capital goods were reduced and investment regulations and procedures were dramatically sim-plified. A long-awaited lifting long-awaited release last

lectors often came to arbitrary decisions on how much private sector businesses owed the Treasury. He said a reduction in the high levels of taxes on the private sector could only be achieved by overhauling the taxation system and stamping out tax evasion.

Despite a successful programme of financial stabilisation since economic reforms began in 1991, the country still faces the Herculean task of slimming down its bloated public sector

of rent controls on new tenancy agreements was rushed through parliament and public sector banks were told to start selling holdings in joint-venture banks.

At the same time, some of Egypt's more entrenched diments have also begun to be examined more seriously than before. Mr Mohi Eddin al-Ghareib, the new minister of finance, caused a stir a few 100 companies which the government wants to privatise. The glacial pace of privatisation since Egypt's economic reform programme began has served only to undermine the government's claimed commit-

sell, Mr Ganzouri's government

from this category, the monop-olistic brewer, Al Ahram Bevmonth of a list of more than

weeks. Brokers are hopeful that the the next series of companies to be sold through the ment to comprehensive structural reforms. But by naming the companies it intends to

put privatisation at the centre of his reform programme. The list, which includes tourism, construction, textiles and consumer goods concerns, con-

ment's valuation.

virtue of them already being

listed. Local and foreign inves-

tors have been encouraged by the fact that the list identifies,

again for the first time, which

companies will sell a majority

stake to private investors.

Other affiliated companies will

offer themselves wholesale to

strategic investors and an

announcement on the first sale

erages Company, is expected in

sists of the state's most profitable companies and makes up 45 per cent of the public sector's portfolio, worth more than \$4.1bn at the govern-Most of the planned privatisations are due to go through the stock exchange either with initial public offerings or by

In October, Mr Stanley

stock exchange will be offered in the next month. The new spurt of energy comes on the eve of negotia-tions with the IMF which the government can afford to defend its exchange rate poli-cies even though the low level Egyptian officials hope will lead to a new standby credit of exports will remain an issue. agreement. This in turn should

delayed third and final tranche of debt relief by Paris Club creditors, currently valued at about \$4bn.

With an IMF team due to arrive in Cairo on Saturday to lay the groundwork for the talks, both sides are optimistic that they can put behind them the past 18 months of sour relations caused by the slow pace of reform and a high-level public spat over Egypt's exchange

Fischer, deputy managing director of the IMF, went out of his way to defuse the exchange rate row by saying he saw no danger signs of an overvalued currency on the horizon. In doing so, he overruled the most recent staff report which called for a 25-30 per cent devaluation of the Egyptian pound to compensate for an accumulated inflation differential with Egypt's main trading partners. Egyptian officials expect the exchange rate question to be put on the back-burner - with foreign exchange reserves at around \$18bn and inflation in single digits, most economists think

In return, however, the IMF is expected to be particularly demanding with its targets for privatisation, trade liberalisa tion and the investment envi-ronment. "If 1996 is going to be the year that Egypt is put back on the international map of investment destinations, then the government will have to prove not just to the IMF but to the world's investment com-

James Whittington

munity that structural reforms will be tackled properly once

and for all," says one western

economist. "All indications so

far are that they are serious



Clampdown as Clinton considers backing Middle East summit

Israeli and Palestinian security forces hit Hamas strongholds

Palestinian and Israeli security forces struck at the Hamas Islamic movement yes-terday, making arrests and raiding strongholds of the extremist group responsible for a spate of recent suicide bombings which have threat-ened Middle East peace. The clampdown came as the

White House said US President Bill Clinton was considering backing a summit of Middle East leaders to co-ordinate a regional and international response to terrorism. In Gaza, Mr Yassir Arafat,

president of the Palestinian Authority, who is under intense pressure from Israel and the US to end the attacks, sent troops on a dawn raid of the Islamic University, a bastion of Hamas.

Some 200 Palestinian police searched the campus for weapons and wanted Hamas activists, later announcing they had found home-made explosives and made three arrests. Police also arrested scores of Hamas activists in overnight raids on homes and mosques. bringing the number of Islamists held by Palestinian secu-

rity forces to about 400. In Jericho a Palestinian court jailed for life a Palestinian man who confessed that he had recruited three suicide bombers for Hamas. Israel also hit Islamic insti-

tutions in the West Bank yesterday, sealing a college in Rebron, arresting over 100 suspects and ordering closure of at least four other institutions in Hebron and East Jerusalem. Army officials said they confiscated documents linking Ramas to "foreign donor and fund-raising groups in Britain, Germany, the US and France". An army officer said groups were ostensibly welfare charities but money from the for-



Benjamin Ben-Eliezer, Israeli housing minister: "We intend

eign organisations supported Hamas' military wing. Israel also said it had arrested an Arab citizen of Israel, suspected of having smuggled into Tel Aviv from Gaza the suicide bomber responsible for Monday's

"We intend to hit all the leaders of Hamas," said Mr Benjamin Ben-Eliezer, Israel's housing minister.

In France, the Iranian and Libyan envoys were summoned for a protest over their alleged support for bomb attacks in Israel. But Iran dis-missed Israeli and US allega-tions that it was involved in the bombings and challenged Israel to provide evidence.

Shares on the Tel Aviv stock exchange defied widespread fears of a panic sell-off when the market reopened yesterday after a one-day holiday. The Mishtanim index of top 100 blue chip stocks closed moderately down losing 2.65 points, or 1.27 per cent, to close at 206.6 on an all share turnover of Shk84m (£17.7m). But part of the drop reflected a fall of 7.35 per cent in shares of Assu. 7.25 per cent in shares of Agan Chemicals after it announced

Shipment of nuclear waste to be reviewed

Proposals to impose stricter controls on the shipment of irradiated nuclear waste are to be reviewed by teams of maritime experts following a threedav conference in London organised by the International Maritime Organisation.

Some countries are keen to exclude nuclear waste shipments from their waters, but this would contravene the generally accepted principle of reedom of the seas.

Other nations want a voluntary code of practice for the safe shipment of waste to be made mandatory. However, this would involve long discussions within the IMO and is

opposed by some. The UK, France and Japan, the three countries most closely involved in the shipment of nuclear waste, are anxious to maintain flexibility in moving materials. They are understood to have devoted persuading states opposed to the shipments that existing

precautions are adequate.

Delegates to the London conference were shown over the Pacific Sandpiper, a ship operated by British Nuclear Fuels, which is designed to move

An IMO spokesman said the conference was not intended to make recommendations but that it had "cleared the air". Further talks will continue within the organisation's specialist marine safety and legal

committees. Reuter adds from Vienna: The US will not attempt to veto new global standards for transporting radioactive mate-rials by air even though it considers them too lax, a US offi-

cial said. The tougher safety standards agreed by a UN nuclear com-mittee last week were well below US requirements, but still represented a big step forward, the official said. Opponents of the new criteria complain they offer no protection

INTERNATIONAL NEWS DIGEST

Mining ban at hippo sanctuary

The South African government yesterday refused permission for mining to be carried out on the eastern shore of Lake St Lucia in northern KwaZulu-Natal, ending an intense and sometimes bitter six-year struggle by environmental groups to prevent exploitation of the area.

The application had been made by Richards Bay Minerals, a company jointly owned by Gencor and RTZ, which has been mining titanium from nearby sand dunes since 1978. The contested area is claimed by environmentalists to be one of the world's richest breeding grounds for birds, and home to the largest number of hippopotamuses in southern Africa. The cabinet decided that mining and the development of the

area for tourism were not compatible, but existing mining operations would be allowed to continue. A ministerial team will be appointed to devise a long-term strategy for the area; an immediate application is to be made for St Lucia to be registered as a world heritage Roger Matthews, Johannesburg

Mandela passes health tests

Doctors yesterday pronounced South African President Nelson Mandela in excellent health and said he would be discharged one day earlier than expected from the clinic where he was undergoing tests.

Mr Mandela checked into the clinic for a battery of tests to end financial market speculation his health was deteriorating

which had battered the rand. "His heart condition is satisfactory - there is absolutely no evidence of coronary artery disease. The condition of his lungs is equally excellent. There is no evidence whatsoever of cancer of the prostrate," his doctors said. Tests included X-rays, lung

"It will take another three days to analyse all the test results – at which point, with the president's permission, the results will be given to the media," the doctors said. Dealers at the Johannesburg Stock Exchange said bonds gained in the morning on the news. The market drifted later

Financial analysts say there had been concern among foreign investors about rumours of Mr Mandela's health. They were worried whoever succeeds Mr Mandela might not hold to present policies on fiscal discipline, protection of private property and markets.

Mr Mandela's most serious health problems came towards the end of his 27 years in apartheid-ruled South Africa's prisons, when he had his prostate gland removed and was treated for tuberculosis.

Senator opposes Iran study

The head of the US Senate banking committee has urged President Bill Clinton and Mr Boutros Boutros Ghali, United Nations secretary general, to thwart a UN feasibility study of an international gas pipeline that would cross Iran. In separate letters on Tuesday, Senator Alfonse D'Amato, a New York Republican, told them: "I urge you in the strongest terms to seek an immediate halt to this or any other deal that would subsidise Iranian aggression. "Terrorism is Iran's weapon of choice and we cannot allow

the UN to contribute to its funding.

At issue is a UN-backed study of the feasibility of building a gas trunkline loop through Iran to facilitate natural gas supplies to Europe and East Asia. Reuter. Wasi

Cross-border banking requires no more than Generale Bank and...

Cross-border business implies international banking transactions. Often a rather complicated process, you may say. Not necessarily.

Not if you have international G-accounts with Generale Bank Group and a PC equipped with our G-Cross-border Line software package.

With G-Cross-border Line you can pay your foreign suppliers by way of domestic payments, monitor the remittances into your international G-accounts from your customers abroad, initiate international transfers in all currencies and repatriate your account balances to the country of your choice.

Quite a mouthful? And we are yet to tell you about our

MICKALINI MIRCH-

Hughes and BAe ahead in race for missile deal

By Bernard Gray, Defence Correspondent

Hughes of the US and British Aerospace have emerged as frontrunners in the £700m (\$1.07bn) competition to supply the UK with airlaunched cruise missiles. Several other contenders have been warned privately that their bids are not competitive as they stand.

BAe's prospects have been boosted because the British defence ministry is keen to help the company cement its missiles joint venture with Matra of France, a deal which the French government has insisted cannot go ahead unless it is accompanied by the cruise missile order.

Hughes is also in a good position because of the strong operational record of its Tomahawk cruise missile, a shortened version of which is being offered for the UK's Conventionally Armed Stand Off Missile competition. The British ministry has also recently bought the support equipment needed to operate both the Tomahawk and the smaller Airhawk as part of its plan to equip Royal Navy with the Tomahawk. This would cut Britain could join if it also selected a sile to the United Arab Emirates in a the cost of buying the Airhawk mis-

BAe and Matra have restarted discussions on the joint venture as a result of this encouragement from the ministry after almost a year with very little progress. Recent negotiations, however, are said to have gone well.

Because Germany also has a requirement for cruise missiles likely to be filled by the Matra Apache missile, the project is being considered as a possible launch programme for the Franco-German arms agency, which

version of the Apache.

The missiles from BAe and Hughes are among the most expensive and the most capable to have been offered to the ministry. Other, cheaper con-

tenders have been discouraged. General Electric Company of the UK, which is in the lead in the other current missile competition to supply anti-tank missiles to the Royal Air Force, has been warned that its cruise missile offering is not competitive as

it stands. GEC is offering a similar cruise miscompetition which could be worth \$2bn of export sales, and will have to

consider how best to proceed. The company said, however, that it had not been told by the British defence ministry that its missile had not been selected. The ministry insisted last night that it had made no decision to eliminate any of the seven

competitors from the field. McDonnell Douglas of the US is also offering a missile for the competition, as are Texas Instruments, Daimler-Benz Aerospace, and Rafael of Israel.

European Union Former chancellor says policy of shadowing the euro might be best for industry

leader attacks xenophobia'

By George Parker,

ا موجد المام الم

James Whitigg

ban at

anctuary

Contract of

· ·

2000

State

1

å16 τ∷

¢ 250 0

ૄૄ૾ ⇔ * •

Original .

±4: € ' '

granite in ...

20

100

.....

72 J.

े हुए क

الشيخ

s healt wi

... - <u>19.</u>1

Mr Paddy Ashdown, leader of the centrist Liberal Democrat party, last night attacked the "sullen xenophobia" at the heart of British foreign policy and called for immediate action to build bridges with the nation's European partners.

In his farthest-reaching foreign affairs speech for five years, Mr Ashdown said Britain needed to work for closer integration in Europe, and should push for increased security co-operation and institutional reform to allow enlargement.

Speaking to the Royal Institute of International Affairs, he also said Britain should play a bigger role in reforming the United Nations, and that its armed forces should play a leading part in international peacekeeping

operations. Mr Ashdown's strongest comments yesterday were reserved for the governing Conservative party's foreign policy, which he said had offended our natural allies and damaged our national

interests". He claimed that 17 years of Conservative rule had left Britain isolated in Europe, and that former close allies such as

had been badly neglected. "One of the worst aspects of Britain's current political debate is that it has become acceptable in Conservative circles to talk about Germany and the Germans in the same tone which English politicians reserved for the Jews 80 years ago, and the Irish a century

ago," he said. He said Britain should not take for granted Germany's "constructive leadership" in Europe. "In the famous words of Thomas Mann, the choice is between a European Germany and a German Europe," he

Mr Ashdown leads Britain's most pro-European party and is one of the most outspoken champions of the benefits of a single EU currency. The Liberal Democrats are the heirs of the reforming Liberal party governments of the late 19th and early 20th centuries. but today's party holds only 25 of the 651 seats in the House of Commons.

Yet the Liberal Democrats could be influential in helping Mr Tony Blair, the Labour party leader, to pursue pro-European policies if Labour wins the next general election with only a small majority. Many Labour MPs oppose closer integration and favour outright some

Centrist party 'Link sterling to single currency'

By Gillian Tett,

The government should consider informally linking sterling to a European single currency even if the UK opts out of monetary union, Lord Lawson, the former chancellor of the exchequer, said yester-day. The suggestion is likely to provoke further debate about the relationship between those inside and outside a future monetary union. Lord Lawson served as chancellor under Baroness Thatcher in the late

Many German and French officials are demanding that countries like the UK, which may be outside a monetary union area, should be tied into the euro through some currency mechanism.

But Mr Kenneth Clarke, the current chancellor, has indicated that he remains opposed to any participation in the type of exchange rate mechanism that the UK left in 1992.

Lord Lawson himself, who was speaking to the House of Commons Treasury committee, did not specifically advocate a return to the ERM. But he suggested that if a single currency went ahead, "a policy of shadowing the euro might be the best context for British business and industry if it did not cause an upsurge in infla-

Lord Lawson expressed strong doubts about the single currency, insisting that it remained driven by political, rather than economic, motives.



union happened, countries such France and Germany could face social unrest. If the populations chose to blame any downtame in their economies on monetary union, then it could "strain the political fabric very considerably and give full rein to every xenophobic demagogue in every Euro-

pean country". • The prime minister's desire to make a commitment to hold a European single currency referendum faces implacable opposition from only two cabinet ministers, our Political

Kenneth Clarke, chancellor of the exchequer, and Mr Michael Heseltine, deputy prime minis-

The disclosure that the two most pro-European members of the cabinet are blocking agreement on this issue may persuade Tory Eurosceptic MPs to abandon their shaky truce in the party's long-running civil war over the EU. However, some of Mr Clarke's colleagues believe he would threaten to resign over it.

Senior members of the government have been pushing Mr

The Confederation of British Industry yesterday urged the government to participate more fully in EU decisionmaking, our Industrial Editor writes. It said ministers should avoid being distracted by "extreme and emotive" argu-

Speaking at the launch of a CBI campaign promoting European integration, Mr Niall Fitzgerald, chairman of the CBI's Europe Committee, said: "It is crucial that business priorities are not lost in the fog of rhetoric that surrounds most of the UK's debate on [the EU's] future." Mr Fitzgerald, who is chairmandesignate of the UK arm of Unilever, is pictured here with Sir Bryan Nicholson, CBI pres-

ident, on his left. "There's a perception in Continental Europe that . . . there's a lack of commitment to the principle of Europe on the economic level," said Mr

the issue in order to defuse the growing row within the Conservative party on a European policy paper to be published early next week.

On Monday, while the prime minister was in Korea, Mr Heseltine and Mr Brian Mawhinney, the Tory party chairman, convened a meeting of senior ministers to voice their opinions on a possible referendum. The strongest opposition was voiced by Mr Clarke. But Mr Michael Portillo, the Eurosceptic defence secretary, has softened his resistance to

VIV. Renault and Fiat make big gains **February** Stock exchange to revise sales of plan for order matching 100.0 37.6 82.4 12.9 new cars 11.7 up 4.4% 1.0 21.4 Banking Correspondent

By John Griffiths in London Registrations of new cars rose by 4.4 per cent last month com-

pared with February 1995. But the increase was entirely due to fleet buyers. Manufacturers and dealers

expressed concern about the continuing lack of demand from private buyers. Their concern was height-ened yesterday by statistics from HPI, the industry credit

finance monitoring organisation, indicating a continuing sharp rise in demand for used cars among private buyers. They increased suspicions that private buyers are shunning new cars not only because of lack of confidence, for example about job security.

There is also a feeling that sales are sluggish because new

dars are considered to give boor value The Retail Motor Industry Rederation has started to criticise what its says are excessive new vehicle prices which lead to high levels of depreciation for private buyers. "Customers

15.565 5.049 12.052 8.087 2.058 1.017 880 11.516 7.311 4.358 7.434 7.118 3.16 2.430 SEAT *

are clearly shying away from the showrooms," Mr Neil Mar-shall, the RMTs policy director, said yesterday. He cited the practice of pre-registration by manufacturers seeking to boost their market share - register-

ing cars for which no custom-

Statistics from HPI showed that demand for new cars by private buyers fell 1.9 per cen in the first two months of this year. But used-car credit sales rose 17 per cent in the last quarter last year. The figure for early 1996 is thought to be

Deutsche Morgan Grenfell, the investment banking division of Deutsche Bank, is close to a London Stock Exchange managers are to produce a new high-profile appointment of a head of UK equities to lead its return to London stockmarket set of proposals on the introduction of electronic ordertrading, Nicholas Denton writes. The appointee, who is matching after their first consultation drew a mixed response. The new framework set to be named this month, proposals are expected to reach the exchange board in two weeks. But exchange officials and stockmarket companies say it be take many months before a consensus can be

The exchange had initially hoped to be able as early as August to introduce orderdriven trading in which buy and sell orders are entered on a central electronic order book and automatically executed when they match.

But even among those who favoured order-driven trading. a large number felt they would need more time to prepare probably 9 to 12 months after the release of detailed rules for operation of the system. An analysis of the 180

will manage the recruitment of up to 100 staff to build up UK equities research, sales and trading capabilities. Since embarking last year on the integration of Deutsche Bank and Morgan Grenfell, and the focussing of investment banking operations in London, DMG has hired 175 staff while that the case for order-driven

trading had not been made. But that does not mean that 79 per cent actively supported change. PA Consulting's analysis points out that the exchange did not explicitly ask members whether they wanted a change to order-driven trading, and those who had simply answered the questionnaire might also oppose the orderdriven proposal.

responses to the exchange's The analysis shows that first consultation document, opposition is much stiffer prepared by PA Consulting, shows that only 21 per cent felt among the biggest Stock

losing or replacing about 50, it

said yesterday. Expansion of UK equities will allow the resumption of London Stock Exchange membership by Morgan Grenfell, which closed its securities business a year before it was acquired in 1989 by Dentsche Bank. The measure will fill one of the last gaps remaining

in DMG's equity business.

DMG said it had spent about £20m (\$31m) on the trading floor for 600 traders it opened this week in the City of Lon-don. Other DMG trading floors are in New York, Frankfurt and Singapore.

Exchange members. If responses are weighted for the size of each business, marketmakers and brokers representing 47 per cent of the market were hostile to the Exchange's proposals. Institutions managing roughly £150bn (\$230bn) of funds voiced opposition to the

exchange's plan. Hostility to the changes proposed by the Exchange is deepest among the big marketmak-ers, who fear that the new system would undermine their UK NEWS DIGEST

Net widens for defaulting Names

The Lloyd's of London insurance market has extended to Australia and New Zealand its efforts to collect funds from Names who have blatently refused to pay debts at the insurance market.

The appointment of a Ferrier Hodges, accountants and insolvency practitioners with offices in Sydney and Auckland, is part of wider moves by the market to prevent blatant "won't pays" benefiting disproportionately from its recovery plans. The plan - on which Ferrier Hodges will also give advice - includes a £2.8bn (\$4.28bn) out-of-court offer to lossmaking and litigating Names. Names are individuals whose assets have

traditionally supported the insurance market. Lloyd's will tomorrow post to more than 30,000 Names around the world the first indication of the cost to them, after taking account of the £2.8bn, of drawing a line under their affairs at the 300-year-old market. Details of how "won't pays" might be "means-tested" are still being worked out. Final statements are due in May, Some 179 Names in Australia and 101 in New Zealand are understood to have outstanding bills to pay. Unpaid losses which have been "called" from Names in the two countries amount to £36.2m and £20.1m respectively.

Ralph Atkins, Insurance Correspondent

Ministers braced for drug ruling

The government is braced for a damaging legal defeat over its attempt to outlaw a drug capsule linked with heroin abuse, on the grounds that the ban falls foul of European law.

The American drug company RP Scherer claims the ban is illegal under EU and UK law, and that the government has not proved a clear health risk. Under European law ministers must justify a drug ban on "objective and verifiable criteria". They must also show that a ban is "proportional" to the perceived problem RP Scherer also claims the department acted in excess of its own powers under UK law.

The Department of Health issued a ban on the prescription of gel-filled temazepam capsules on January 1, on the grounds that drug addicts were mixing the gel with heroin. The DoH claims the gel solidities in the veins of addicts, causing gangrene, thrombosis and death. But the ban was immediately challenged by RP Scherer, for whom the production of gel capsules for temazepam represents £2m of its £40m (\$51.2m) annual turnover.

Adams warns on IRA's 'war'

Mr Gerry Adams, Sinn Féin president, warned that the Irish Republican Army was prepared for "another 25 years of war". In an article in a New York Irish-American newspaper, the Irish Voice, Mr Adams gave details of a meeting he and Mr John Hume had last week with the IRA Army Council. He quoted one IRA leader as saying: "We sued for peace, the British wanted war. If that's what the want we will give them another 25 years of war." Mr Hume is leader of the constitu-tional nationalist Social Democratic and Labour party. Mr Dick Spring, Irish deputy prime minister, commented: "The obstinacy of their language is very unhelpful, but it took place before the meeting of the two governments when the communique was issued." John Kampfner, Westminster

Glassmaker considers UK plant

Glaverbel of Belgium, Europe's third biggest glassmaker, is considering building a plant in the UK to supply glass to Britain's carmakers. The group is studying possible locations for the factory which it estimates might cost up to £50m. (\$76.5m). Glaverbel, which is 62-per-cent owned by Asahi Glass operations of Japanese carmakers.

Auto glass last year accounted for only about 13 per cent of Glaverbel's annual sales of BFr38bn (£815m), much less than its bigger rivals - Pilkington of the UK and France's St Gobain. Mr Luc Willame, chief executive, said while no final decision had been taken on a UK plant, the group hoped to make an investment in Britain at the end of 1997 or the beginning of 1998. Stefan Wagstyl, Industrial Editor

Union snubs Post Office reform

The Royal Mail's plans to introduce the biggest shake-up in working practices in its recent history have been rejected overwhelmingly by the executive committee of the Communieation Workers Union.

The deal would have produced average pay rises for postal workers of 15.2 per cent, or £30 (\$45.90) a week, in return for workers accepting total quality management methods and greater flexibility.

Robert Taylor, Employment Editor Robert Taylor, Employment Editor

Telecoms groups form alliance

Cable and Wireless, the UK-based communications group, and Northern Telecom of Canada have formed a technological alliance designed to develop regional solutions for telecoms networks, services and equipment. A memorandum of understanding allows any C&W company to partner with any of Northern Telecom's research and development laboratories. Financial and other terms of the memorandum have not been

Satellite advertising move

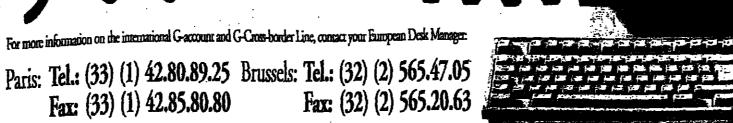
UK Gold, the cable and satellite television channel, is trying to form an advertising sales house to represent all the UK's channels which are not owned by media tycoon Mr Rupert

UK Gold has been having talks with Flextech, the media group that manages, owns or holds stakes in 13 channels ranging from Playboy UK to the Children's Channel.

Agreement on a sales venture could come in the next two months. Flextech, controlled by TCI of Denver, the world's biggest cable group, is a shareholder in UK Gold, with the BBC, Pearson - owner of the Financial Times - and Cox Communications of the US. Raymond Snoddy, London

Lex. Page 14







Weeds' gain from genetic engineering

Genetic engineering has producing higher yielding and more robust crops. But there is a risk that the newly introduced genes might spread into the wild, according to a report in this

week's Nature. Scientists at the Environmental Science and Technology Department at the Riso National Laboratory in Roskilde, Denmark, conducted field experiments on oilseed rape. They found that a gene inserted into the crop was able to spread rapidly to Brassica campestris, a hardy, herbicide-resistant relative. The experiment raises the possibility

that the genetic modification of oilseed rape could introduce undesirable qualities into weeds.

Riso National Laboratory: Denmark, tel 4677 4126; fax 4632

House-hunting at a glance

A UK estate agency chain has introduced a computerised viewing system to help potential buyers sift through the houses on their books.

The computer network links General Accident Property Services' 340 offices. The agency is considering developing the system to include short video

clips and sound tracks. General Accident Property Services: UK, tel (0)191 226 1133; fax (0)191 226 0455.

Quick route to land mines detection

there are 100m land mines buried in 64 countries around the world. Attempts to develop radar-based systems to detect mines have been hampered by the time taken to analyse the vast

The United Nations estimates that

amounts of data generated. Now the US Army Research Laboratory

and Mercury Computer Systems in Massachusetts have speeded up the process using technology that allows the quick transfer of data to computers for storage and analysis. The equipment, which is carried on a 150ft-high robotic arm, may also have commercial applications, such as the detection of cables and pipes, according to Floating Point Systems, Mercury's UK

Mercury Computer Systems: US, tel 508 2561300; fax 508 2563559.

Ink-jet printer clears up a problem

Printing large high-quality text, graphics or readable barcodes on packaging is notoriously difficult, writes Paul Taylor. As a result, many manufacturers have resorted to using labels - which present their own problems, including production delays while supplies are replenished. Now, however, Mark-O-Print, a

UK-based company, has developed a specialist non-contact ink let printer which, it claims, can be used to print on cartons "with a previously unattainable clarity The printer's main advantage

over traditional label-based systems is that the ink cartridge can be replaced while printing continuously, removing the need for breaks in production. Mark-O-Print, UK, tel (0)181-560-2224; fax (0)181 560 8774.

Gene therapy for **Hurler's syndrome**

Gene therapy is showing promise as a possible treatment for Hurler's Syndrome, a rare fatal disease that stems from a metabolic enzyme deficiency.

Researchers at the Paterson Institute, the research arm of Manchester's Christie Hospital, believe that the deficiency may be corrected by transferring a gene into a patient's bone marrow. Working as part of an

international team, the researchers infected stem cells from the human bone marrow with a genetically engineered virus containing the gene responsible for producing the missing enzyme. This gene was taken up by the stem cells, which produced blood cells that contained the necessary enzyme Christie Hospital: UK, tel (0)161

4463231; fax (0)161 4463033.

riven by the demands of the aerospace and semiconductor industries. materials scientists have developed many advanced technologies to coat and modify metal sur-

Yet the spin-offs from this research have struggled to find a wider market, and many potential customers remain suspicious of the white coat" image of the more exotic surface treatment methods.

Plasma spraying and ion implantation are two such technologies that, in certain applications, can outperform more established methods of improving metal surfaces. Ion implantation can extend the life of tools and moulds up to 10 times, while plasma spraying, originally developed to protect jet turbines, is unrivalled for coating biomedical

Despite their apparent advantages, industrial use of these high-tech methods is limited. The European market for ion implantation treatment was worth just Ecu3.5m (£2.75m) in 1994 and while growth is running at 20 to 25 per cent, the market for physical vapour deposition - a more basic technology - is more than twice as big.

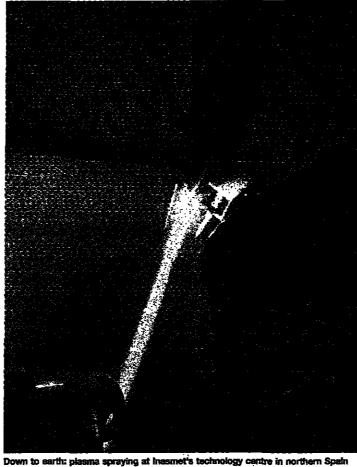
'Ion implantation occupies a rather small niche, but it is growing," says Niels Mikkelsen, head of ion implantation at the Danish Technological Institute, which offers various surface treatments to Danish companies

Ion implantation has been used for 30 years to change the electrical properties of semiconductors and is a standard chip-making technique. In the 1970s, scientists at the UK's atomic research centre at Harwell and elsewhere discovered they could use the technology on metals. By bombarding the surface of a metal part with charged atoms (ions) of substances such as chro-mium or nitrogen, its resistance to heat, wear or corrosion can be

The Danish institute was set up in 1985 to exploit the ion implanta-tion research of the nearby University of Aarhus. Other centres in the US and Europe started the same way, but progress was slow. Initial interest from Danish com-

panies, especially smaller ones, was high. But few followed up the first contact. The ion implantation industry now realises that the hightech image does it no favours. "The managers of SMEs [small and medium-sized enterprises] think the technology is linked to space appli-cations," says Andres Gil-Negrete Angulo, a metallurgist at Inasmet, a technology centre sponsored by Spain's Basque regional govern-

The high cost of ion implantation equipment - \$300,000 to \$1m - and the need for skilled technicians mean few SMEs can justify dedi-



Surface attentions

Two promising treatments for metal are trying to throw off their 'rocket scientist' image, says Geoff Nairn

cated facilities. Specialist centres such as Inasmet, the Danish institute and, in the UK, the Harwell spin-off AEA Industrial Technology, offer ion implantation on a contract

The disappointments of the 1980s forced these centres to bring the technology down to earth. Physicists have learnt about metalbashing and tooling, and marketing drives have refocused on applications where ion implantation significantly outperforms other techniques, with cost/benefit analyses to

persuade any sceptical customers. "It takes a lot of effort to apply ion implantation and convince industry of the benefits," says Ignacio Oñate, director of Inasmet's surface treatment department.

Danish toymaker Lego System is one convert to ion implantation. It uses the technology to prolong the life of the steel moulds used to cast its famous plastic bricks. Before ion implantation, some moulds had to be refurbished repeatedly because of the corrosive action of the gases given off by the molten ABS plastic. Steel "inserts" are used for parts of the mould where corrosion is worst and traditionally these needed replacing after casting 50,000 to 100,000 bricks. With ion implantation technology, high con-

The implanted inserts outlast at least 500,000 bricks - approaching the lifetime of the mould itself. The company is introducing the technology gradually and hopes it will cut operating costs by reducing the number of inserts held in stock and downtime due to mould refurbishment. The treatment adds about 10 per cent to the cost of a mould.

centrations of chromium ions are

implanted by the institute in the

surface of the steel inserts to

increase their corrosion resistance.

'Ton implantation is easy, cheap and risk-free. We do not understand why more companies do not use it." says Michael Dossing, Lego materials manager.
As well as moulds and dies, ion

implantation can be used to treat precision tools, blades, nozzles and pearings. In Japan, the technology is used to improve the corrosion resistance of electric shaver foils.

Plasma spraying was developed in the 1960s to protect expensive jet turbine parts from heat and wear. But a downturn in aircraft orders has forced plasma spraying compaion implantation, plasma spraying is a coating technology. Powder is injected into the plasma (ionised gas) formed when a high current is passed through argon gas. The pow-dered particles melt and are projected at high speed on to the surface of the part being treated.

The resulting coatings bond well and a wide range can be applied, thanks to the very high temperature (more than 10,000°C) of the plasma, which will melt any metal. ceramic or cermet (metal-ceramic)

One of the most common uses of plasma spraying is medical implants. Knee-joint stems and other implants are routinely spray-coated with hydroxyapatite. a ceramic bone-like material, to encourage the natural bone to bind. German pharmaceuticals group Merck is installing a FFr6m (£770,000) plasma-spraying facility at a new factory in France.

Other uses include thermal barrier coatings for engine piston crowns and gas turbine components, laser-engravable coatings for printing-press cylinders, electro-magnetic shieldings and abrasive coatings to create tight seals.

Inasmet offers plasma spraying to more than 50 companies, as well as plasma-assisted vapour deposition and high-velocity oxygen fuel spraying - two other high-tech coating technologies. It is also evaluating a novel "detonation gun" technology developed at Kiev's Paton Institute. Whatever new techniques may

emerge, the surface industry's main challenge in the 1990s is commercial. "The technologies have reached maturity and our aim now is to increase the market penetration," says Onate,

Power of practical plasma

D lasma, being neither solid, liquid or gas, is the elusive fourth state of matter and is found naturally only in lightning. But what was once a scientific curiosity is today being harnessed and put to practical use to destroy hazardous waste. When a high current is passed

through an inert gas, such as nitrogen, the gas ionises to form a plasma and its temperature rises several thousand degrees. This very high temperature breaks down the molecules of stable

organic and inorganic substances found in toxic waste and those, such as dioxin, that may form during incineration. In a plasma incinerator, metals vaporise and can be recovered. while non-volatile substances are turned into inert slag. Complex organic compounds are broken

down into simpler molecules, such

as carbon monoxide and methane

some of which can be burnt to Others, such as chlorine or fluorine, must be removed before the flue gas is released to the atmosphere. Tests in the US have shown the concentration of the elements in the flue gas is 1,000

times less than for conventional incinerators.
One promising area for plasma incineration is asbestos waste, which resists conventional incineration. The US defence department faces a big disposal headache in the vast quantities of asbestos used in the past to construct its buildings.

The defence department is investigating the use of plasma-arc furnaces to vitrify asbestos. creating a safe glassy residue that can be sent to landfill as normal waste or even recycled.

Few disposal sites are certified to take asbestos waste and costs are expected to increase dramatically as more building owners seek to rid themselves of their asbestos legacy. In Spain, Inasmet has set up a

pilot plasma plant with energy utility Iberdrola to treat various hazardous wastes, including liquids used in the transformers of electricity substations, asbestos and low-level radioactive waste such as ion-exchange resins from nuclear power stations.

GN

WORLD STEEL

- Towards a Truly Global Industry? London, 21 & 22 March 1996

The second FT World Steel conference, organised in association with CRU International Ltd, will discuss the latest structural developments in the sector and consider supply, demand and trade issues. These themes will be addressed from both users' and producers' perspectives.

INDUSTRY LEADERS WILL EXAMINE THE KEY ISSUES:

- Will steel demand outpace capacity?
- Restructuring Japan's steel sector
- Exporting to the new growth markets
- Building a multinational steel business
 - The privatised European steel company
 - European steel free trade or fair trade?

The Rt Hon Sir Leon Brittan QC Vice President **European Commission** Mr Guy Dollé

Executive Vice President Strategy, Corporate Planning and International Affairs Usinor Sacilor

Mr Earl L Mason President and COO, Inland International Senior Vice President and Chief Financial Officer Inland Steel Industries

Mr Eric Samson Chairman Macsteel Holdings (Pty) Limited

Type of Business

SPEAKERS INCLUDE:

Dr Johannes Sittard Managing Director

Ispat International (UK) Limited Mr Ronald R Schuster Director of Steel Purchasing for North American Operations General Motors Corporation

Mr Raimund Müsers Member of the Board Klöckner & Co AG

Mr John D Correnti President and Chief Operating Officer **Nucor Corporation**



FT CONFERENCES in association with MARKETING OPPORTUNITIES

FT Conferences have a variety of excellent marketing opportunities for companies wishing to bring their products and services to the attention of our international audiences. For further information, please contact Simon Blackwell on (+44) 171 896 2626.

ENQUIRY/REGISTRATION FORM

Please complete and return to: FT Conferences, Maple House, 149 Tottenham Court Road, London WIP 9LL Tel: (+44) 171 896 2626 Fax (+44) 171 896 2696/2697

World Steel London, 21 & 22 March 1996		(PLEASE TYPE)	Please send of FEES ARE P
Mr/Mrs/Mrss/Ms/Dr/Other		(delete as appropriate)	Please reserve
First Name			liable to pay \ registration fo
Surmanne			Cheque enclo
Position			Bunk transfer
Department			City of Loads Sort Code: 40
Company/Organisation			(Please quote
Address			Please charge
	City	<u></u>	Card No:
Postcode	Соншту		
			Expiry date

AYABLE IN ADVANCE

e one place at the rate of £881.25 (£750.00 plus VAT at 17.5%) hat as the conference is being held in the UK, all registrants are Value Added Tax. A VAT receipt will be sent on payment of the

sed made payable to FT Conferen to: FT Conferences, Midfand Bank pic on Corporate Office: Account Number: 7009095 002.50 International SWIFT Code MIDLGB22

my AMEX/MasserCard/Visa with £

Cancellation Policy: Cancellations must be received in writing by Thursday, 7 March 1996, and will be subject to a 20% cancellation for unless a substitute delegate is offered. After this date, the full registration for will apply, however and will be a substitute of the control of the cont

First International Funding Co. Floating Rate Notes

Pursuant to the Indenture dated as of June 3, 1993 among the issuer, State Street Bank and Trust Company as Trustee, and Financial Security Assurance Inc. as the Insurer, notice is hereby given that for the Interest Accrual Period from March 4, 1996 to June 2, 1996, the applicable Note Interest Rates are: for the Notes due 1996, 5.75469%; for the Notes due 1998. 5.8 and for the Notes due 2000, 6.00469%.

SEND US YOUR OWN PAPERCLIP

And while you are at it, ple attach your cheque too fund more Macmillan Nurses in the fight against cancer.

Did you know over one million

people are living with it.') Enter amount f......made out to 'CRMF (F7)' Send to: CRMF FREEPOST

LONDON SW3 3BR Macmillan

Cancer Relief Macmillan Fund exists to support people with cancer and their families. Regd. Charity No. 261017

SAMANTHA **INVESTMENTS PLC**

£15 million Subordinated Floating Rate Notes

Due 2001 In accordance with the provisions of the Notes. notice is hereby given that for the interest period from -5th March 1996 to 5th September 1996 the Notes` will carry interest at the rate. of 7.8125 per cent per

annum. Interest payable on 5th September 1996 will amount to £3,938.36 on each £100,000 Note.

West Merchant Bank Limited Agent Bank

LEGAL NOTICES

IN THE SUPERME COURT OF CHILALTAR CEANCERT DIVISION
DI THE NATTEL OF
FREST GIBERALTAR FINANCIAL
CONSULTANTS LIMITED
AND IN TES MATTEL OF THE
COMPANIES CORNAINE
OF INTENDED DIVIDEND
NOTICE OF INTENDED DIVI

PERSONAL



PUBLIC NOTICES

OFFICIAL NOTICE Please be advised that London Metal Exchange warrant No.

105401 covering 27 (twenty seven) bundles High Grade Primary Aluminum Ingots - Brand: KPA3 - Weight: 25,039 Kgs Nett. Stored in warehouse Skandia Transport Helsingborg, has been replaced and should now be considered gull and void.

C. SHAW LOVELL'& SONS LTD., Plantation House 31-35 Fenchurch Street London EC3M 3DX

a monthly factor of the section is

38 DOVER STREET, LONDON WIX 3RB TEL: 0171 629 1133 FAX: 0171 495 0022

FUTURES AND OPTIONS TRADING



PHILLIP MINNDER SECURITIES AND FUTURES LIMITED

METALES HOUSE, 125 Finishery Pavement, London EC2A 1PA
HERMAN Tel: (44) 171 417 9720 Fat: (44) 171 417 9719

\$32 ROUND
HERMAN STAR Tel: (44) 171 417 9720 Fat: (44) 171 417 9719

FUTURES & OPTIONS

KNIGHT-RIDDER'S FUTURES MARKET DATAKIT FROM \$579 O A tolk year of <u>FRIAL MARKETS</u> End-of-Copy quote service O ERF News Service oc: Nis Skatiler Valdi, 78-Floot Street, Lendon EEAY 1HY, Tel: +44 (0) 171 842 4883

44 171-865 0800

SPREAD BETTING ON OVER EIGHTY MARKETS

Various House, 125 Finsbury Pa London BC2A 1PA

TEL 0171 638 2028

<u>CITY INDEX</u> Telescat Page 609. For brockers and application from tall 0171 223 3667. Subject to tex law. Margined FOREX

shed in 1975 OCRA has 20 offices world wide, 750 ready-made nies owniable. For 100 page FREE colour brodeure contact: NEVEN MARKET, Exp. Tet. +1 714854 2344 Facc +1 714854 2867

The FT GUIDE TO WORLD CURRENCIES, published in Monday's nowspaper and covering over 200 currencies, is now available by distling the following nowspaper and covering over 200 currencies, is now available by distling the following temperature from the keypad or handset of your fax machine. 0891, 437 001.

Calls are charged at 39p/min cheap rate and 49p/min at all other times. For service canade the UK please telephone +44 171 873 4378 for details on Chyline international.

Petroleum Argus Daily Oil Price Reports All the spot price information you require for Global Cruc and Products markets --- Petroleum Argus



Tel: 0171 702 1991 Fax: 0171 480 6115





10 CONT

~...

÷....

육. 살.

100

10.

* 1400

∛ . ≚

÷ីក្រ#¥ស្រ

- ş - 1

W.

energy in the second

Sec. 1

es . . .

CITY IND

 $\mathbb{C} \sim$

352

*

Cinema/Nigel Andrews

Culture out of chaos

UNDERGROUND Emir Kusturica

RESTORATION Michael Hoffman

LA CEREMONIE Claude Chabrol

ilm directors are often compared with traffic policemen. But directing large-scale historical movies is like performing point duty in a city centre during an evacuation. How do you control the flow? Whom do you tell to go where? And how do you avoid being run over in the stampede?

Restoration is set in post-Crom-well England before and during the plague. Emir Kusturica's Cannes Golden Palm-winning Underground enacts 50 years of Yugoslavian/Bosnian history with a cast ranging from embattled human beings to runaway zoo animals.

Both films are examples of chaos as art. But Underground makes marginally more sense, if only because it knows that history makes almost no sense. Kusturica is a fable-maker who likes his characters to fly (Father Is Away On Business), to dream (Time Of The Gypsies) or here to build their own warrens and catacombs of make-believe in the hard reality of war. Marko (Miki Manojlovic) and Blacky (Lazar Ristivski) are 1940s black marketeers with whom we tramp through half a century, mostly spent in a giant cellar where scam artist Marko detains his friends by insisting that the war against the Germans is still raging

He himself dashes out to forage, wheel and deal, take history's pulse and - ultimate sign of opportunistic madness - become a film-maker. Scenes from Marko's 1960s-made second world war movie become artfully entangled with Kusturica's own film, not least when the cellarescaping Blacky starts shooting the actor Nazis, believing they are real. By now the surrealist flag has

been hoist and we are all dangling

giddily in the breeze. Inter alia, we witness the fraudulent deaths and rebirths of our two heroes; discover a network of tunnels leading to all the European capitals; and crash into 1990s Bosnia where the film finally parts company with naturalism as clinchingly as the grassy promontory that breaks free from its bank in the last scene, during an al fresco party, and floats down river. (Did I imagine or was the promontory in the exact shape of ex-Yugoslavia?)

The film is long, inventive and exhausting. No one grows old, except possibly the audience. A Kusturica with even less regard for attention spans than for realism allows favoured set-pieces - notably a riotous, drunken wedding party in the cellar - to drag on beyond expiry point.

t other times the fantastical visual shorthand has one pining for a structure that would do it better justice. Kusturica can felicitously blend fiction with fact (a Forrest Gump-style shot in which Marko embraces Tito). He can make sardonic echoes between image and image, as when a baby is delivered by the light of a lamp powered by a man pedalling a bicycle, in a scene whose cartoonish whimsy is counterpointed by a later, nastier electrical jeu d'esprit in which a torture victim's hair stands on end. And has any movie sequence better captured the night-mare slapstick of a war's first irruption than Kusturica's pro-

Escaping their cages, tigers, horses and elephants romp through town, a new citizenry parodying the behaviour of the old. The elephant ruminatively steals a pair of shoes from a window ledge; the tiger amorously necks with a goose. For most beings on this earth, suggests Underground, war may be hell. For just a few, including profiteers and pachyderms (and even picture-makers), it may be a perverse kind of

Restoration is another film in which sprawl fights with substance. Even though a Rose Tremain novel is something you buy by the yard, at least until the dog entered the



المحالانمانده

director Michael Hoffman and his team could have been less spendthrift in adapting this particular blockbuster. Our young physician hero (Robert Downey Jr) charges through late 17th-century England experiencing everything that money can buy and movies can dramatise.

He whores and wassails with Charles II (Sam Neill); develops a fancy for the King's mistress (Polly Walker); is thrown out of court; takes up with Quakers (led by David Thewlis); then falls in love with a victimised, mentally challenged Cornish waif (Meg Ryan), who is a sure bet for a poignant death scene. Finally, since there is still film in the camera and scenery on the backlot, our hero must battle the great fire of London.

I was reminded of those cut-out toy peepshows one enjoyed as a child, in which one gaudy make-believe vista led through to another,

room and crushed the whole thing two sisters in crime (Sandrine Bonwith a simple paw. Restoration is at once agreeably decorative and utterly flimsy, one of those films measured not so much by what they achieve as what they get away

with. It gets away, most surprisingly, with its mixed-pedigree casting. Hollywood's Downey and Ryan speak perfect English, New Zealand's Sam Neill likewise. The only vocal misfit is Hugh Grant. Turning up for five minutes as a painter, he gibbers in that unmistakable style that could only come from the age of mobile phones and unreconstructed yuppyism.

Claude Chabrol's La Cérémonie is the most sumptuously bleak treatment of the servant problem since Genet's The Maids. Though drawn from a more catchpenny source -Ruth Rendell's murder novel A Judgment In Stone - its picture of

naire, Isabelle Huppert) destroying a bourgeois family is in the great tradition of French nihilism.

We are not sure why newly employed maidservant Bonnaire, a tacitum illiterate with the face of an anorexic Saint Joan, displays such sulky hostility to her master and mistress (Jacqueline Bisset. Jean-Pierre Cassel). But we believe every tic and frown of Bonnaire's performance - with its hint that shyness can sometimes be closer to the psychopathic than the innocent - and we sense the lethal chemistry of her nascent friendship with chattery, domineering sub-postmistress

Huppert. Huppert's idea of public service is to open everyone's letters and gossip about the contents. "What a pair." sighs Cassel later, "one can't read, the other reads our mail." Inside the family's country villa the two girls poke their noses into Bis-

set's cupboards ("All these clothes! You can see she was a model"), gobble chocolates while watching TV, eavesdrop on private conversations including the daughter's pregnancy-revealing chat with her boyfriend, and then finally, casually prime the shotguns.

Give Chabrol a murder story and he is up and running. With its forensic delight in human idiosyncrasy and disordered passion, La monie is closer to Le Boucher or Les Noces Rouges (seen flickering on Bonnaire's television in a wry authorial self-homage) than to the last film based on this Rendell yarn, A Judgment In Stone. There Rita Tushingham battled melodrama and dud dialogue. Here we laugh in horrible delight and recognition at the characters, right up to the smile-wiping moment when a family's quiet evening in front of Don Giovanni on TV sends them all to

called upon to act (often wordlessly) more than she is to sing. Generally, she fulfils the task admirably. Ian Bartholomew makes a plausibly unpleasant Uncle Ernie a world away from Keith Moon's grand guignol, though Hal Fowler's Cousin Kevin is a little too florid and operatic.

But it is Tommy whose performance matters most Nineteen-vear-old Paul Keating is. alas, not quite up to the role. He acts charisma rather than possesse it, with the consequence that the cured Tommy comes over less as magnetically moody than just plain truculent.

The real star of the show. however, is the design. The scenery ranges from Gilbert-and-Georgestyle projected backdrops to a whirling wall-of-death pinball machine. Curtains of white and coloured lighting combine with (thankfully underused) banks of

Costumes come in comic-book slabs of colour, with often frantic dance numbers amid which Tommy stands always alone in brilliant white. The combined effect is richly hallucinatory, and qualitatively different from any other West End

Whatever qualifications are raised about moments, minor aspects or individual performances Tommy as a whole is - to use an outmoded but thoroughly appropriate term – a trip. It even leaves Ken Russell's lysergic visuals on the starting-block. You

Ian Shuttleworth



Trevor Nunn: the shock of the old

revor Nunn is to be the next director of the Royal National Theatre. He will take over from Richard Eyre in the autumn of 1997.

The challenge is immense and thrilling" said Nunn yesterday. "I will be taking the organisation out of the 20th and into the 21st century at a time when the mood of theatre should be celebratory and large projects are possible."

Nunn, 56, has a five year exclusive contract, leaving him with just a few days each year to keep an eye on the projects that have made him a multi-millionaire, his productions of successful mega-musicals like Cats, Starlight Express, and Sunset Roulevard.

Securing Nunn is something of a coup for the National. His name was not among those tipped as likely candidates for the job, which centred on a younger generation, notably Sam Mendes of the Donmar and Stephen Daldry at the Royal Court, both in their 30s.

But a happy experience when directing Arcadia at the National his only connection with the Theatre - made him responsive to an approach from Arcadia's author, Tom Stoppard, who was on the working party to find a successor for Eyre. "When the thought crossed my mind I realised bow thrilling it would be" said Nunn.

He can be seen as the perfect stop-gap while Mendes, Daldry, etc. develop, and approach 40. Nunn also has the right connections to find the £10m in partnership funding that the National must raise to be certain of lottery money for its planned fover and backstage improvements. Its bid to the arts lottery board goes in this month.

The intriguing question is why Nunn should want the job. He spent 18 years, from 1968 to 1986, running a large theatrical company, the RSC, which was distinguished by such productions as Nicholas Nickleby, Les Miserables, and a musical version of Comedy of Errors. Near the end of his time there he shared the job with Terry Hands to give himself more freedom for freelance

For the last decade he has enjoyed a rewarding life, choosing to work on major productions of

opera, drama, television, film and

musicals. Apart from the very remunerative Lloyd Webber musi-cals, there have been acclaimed suc-cesses, like *Porgy and Bess* and *Cosi* fan tutte at Glyndebourne, and Antony and Cleopatra and Othello for television. He has just completed a movie version of Twelfth Night.

ow in his 50s, he relishes one last challenge. He refused to be drawn on his plans for the National, but he will be spending much time there in the next 18 months getting to know a complex building with its three auditoria and a staff of approaching 800. He must also plan a programme which involves at least 17 new productions a year from October 1997. He will also be expected to direct some of them.

Nunn confirms his liking for the musical, and its place in a national theatre, and admitted that commissioning new writing had not been among his greatest accomplish-ments in the past. It is entirely possible that I have not kept in touch with new writing", he confessed. He also admitted that his

ences to the National Theatre may result in a more "populist" approach. Few immediate changes are autic-

ipated. "I do not feel that my appointment means massive change". Nunn's salary will be the same as that of Richard Eyre; around £90,000 a year. But the money is hardly important. It is the challenge. "It has the delight of nov-elty and the fear of the unknown." says Nunn. "I am breathless with anticipation, excitement and anxiety". He was indeed almost lost for words yesterday as he praised his predecessor, Richard Eyre: "a brilliant act to follow".

The National Theatre probably thinks it has got the best of both worlds: a director with an international reputation who is fully committed to the institution for a limited period. Nunn may not create the waves that would have followed the appointment of Daldry or Mendes, but his appointment - the shock of the old - is very intrigu-

Antony Thorncroft London WC2 (0171 379 5389).

Musical 'Tommy' rocks back

ete Townshend's rock

opera *Tommy* has taken a quarter of a century to reach the London stage in its definitive version. The word "spectacular" fails to do it instice. Townshend and director Des McAnuff have fiddled about with the lyrics and storyline familiar to some from the 1969 album and Ken Russell's 1975 film. Captain Walker is now murderer rather than victing and Tommy's later messiah-hood is shot through with bitter cynicism. Most puzzlingly, it is deemed acceptable to portray sexual and violent abuse, mob brutality and even murder, but drugs get scarcely a look-in. It is impossible to tell on the strength of Nicola Hughes's admittedly electrifying portrayal why the Acid Queen is so

called. But the basics remain. Young Tommy, on witnessing a murder in the family, becomes deaf, dumb and blind, finding solace only in his reflection/alter ego in the mirror and, later, his astounding talent for pinball.

Following his spontaneous cure. he becomes an exemplar of sorts, but in this version, after a period of sinister basking in his new status, he rejects the adulation in favour of the redemptive power of

Steve Margoshes's orchestrations make a few concessions towards the mainstream musical market, but the score remains identifiably rock rather than diluted pop. Indeed, at one or two points Colin Welford and his ensemble produce the finest arrangements I have ever heard of given numbers.

he lyrics have been more comprehensively rewritten - in some cases to tie in more closely with the narrative, in others simply because Townshend has had the chance to

Kim Wilde as Tommy's mother i

video screens.

won't see nothin' like it in any amusement hall.

INTERNATIONAL

■ AMSTERDAM

CONCERT Concertgebouw Tel: 31-20-5730573 Nederlands Philharmonisch Orkest: with conductor Hartmut Haenchen perform works by Wagner and Bruckner, 8.15pm; Mar 11, 12

ATHENS CONCERT Athens Concert Hall Tel: 30-1-7282333 Women and Music I: The Athens Trio perform works by Farmy Mendelssohn, Konstantia Gourzi, Jacquet de la Guerre, Lena

Platonos, Amy Beach and Lila

Lalaouni; 8.30pm; Mar 10 .

BERLIN

Komische Oper Tel: 49-30-202600 Le Nozze di Figaro: by Mozart. Conducted by Yakov Kreizberg and performed by the Komische Oper. Scloists include Schellenberger, Korondi and Oertel; 7pm; Mar 10

Staatsoper Unter den Linden Tel: 49-30-2082861 Tancredi: by Rossini. Conducted by Fabio Luisi and performed by the Staatsoper Unter den Linden; 4pm; Mar 10, 14 (7pm)

BONN

OPERA Oper der Stadt Bonn Tel: 49-228-7281 Hänsel und Gretel: by Humperdinck. Conducted by Shuja Okatsu and performed by the Oper Bonn; 7pm; Mar 10

■ BUDAPEST

CONCERT Academy of Music Tel: 36-1-1189570 Budapest Festival Orchestra: perform works by Mussongsky. Tchalkovsky and Shostakovich. Part of the Budapest Spring Festival; 7,45pm; Mar 15, 16

CAPE TOWN

THEATRE Nico Theatre Complex Tel: 27-21-215470 Elizabeth: by Dario Fo. Directed by Chris Weare. The cast includes Robyn Scott, Neels Coetzee; Mon 6.30pm, Tue - Sat 8pm; from Mar 11 to Mar 30 (Not Sun)

■ CHICAGO

OPERA Civic Opera House & Civic Theatre Tel: 1-312-332-2244 Die Walkure: by Wagner. Conducted by Zubin Mehta and performed by the Lyric Opera of

Chicago. Soloists include Eva Marton, James Morris, Poul Elming, Marjana Lipovsek and Matti Salminen; 6.30pm; Mar 12

■ COLOGNE

CONCERT Kölner Philharmonie Tel: 49-221-2040820 Kölner Kammerorchester: J.S. Bach's ich habe genug and ich will den Kreuzstab geme tragen, and Haydn's Die sieben letzen Worte unseres Erlösers am Kreuze: 11am: Mar 10 EXHIBITION

Walkaf-Richartz-Museum Tel: 49-221-2212372 Adam Elsheimer: Variationen zu

"Die Steinigung des HI, Stephanus": this exhibition focuses on the differences and similarities between the painting "Die Steinigung des Hi. Stephanus" by the German artist Adam Eisheimer (1578-1610), and a painting on the same theme in the Wallraf-Richartz-Museum; from Mar 12 to May 5

DRESDEN

Sächsische Staatsoper Dresden Tel: 49-351-49110 - Capriccio: by R. Strauss. Conducted by Christof Prick and performed by the Sächsische Staatsoper Dresden; 6pm; Mar 10. 14 (7.30pm)

EDINBURGH

DANCE Edinburgh Festival Theatre Tel: 44-131-5296000 Les Ballets Trockadero de Monte

and the first terms of the second second

Carlo: parody of classical work from Giselle to Swan Lake; 7.30pm; Mar

HAMBURG

OPERA Hamburgische Staatsope Tel; 49-40-351721 Armide: by Gluck. Conducted by Gerd Albrecht. Soloists include Sabine Ritterbusch (Mar 10, 13), Sabine Sommerfeld (Mar 17), Gabriele Rossmanith (Mar 10, 13), Olga Romanko (Mar 17) and Philippe Rouillon; 7.30pm; Mar 10, 13, 17

LEIPZIG

OPERA Oper Lelpzig Tel: 49-341-1261261
Salome: by R. Strauss. Conducted by Jiri Kout and performed by the Oper Leipzig and the Gewandhausorchester, 6pm; Mar 10

■ LONDON

EXHIBITION

Royal Academy of Arts

Tel: 44-171-4397438

CONCERT Barbican Hall Tel: 44-171-6388891 Midori and Robert McDonald: the violinist and the planist perform works by Mozart, Schubert. Prokofiev and Saint-Saëns; 7.30pm; Mar 10

Wigmore Hall Tel: 44-171-9352141 Dénes Várjon: the planist performs Beethoven's Sonata No.12 in A flat, Op.26, R. Schumann's Arabeske, Op.18 and Schubert's 4 Impromptus, D935; 11.30am; Mar 10

Sir John Everett Miliais and the

Tel: 44-171-8360111 Tosca: by Puccini. Conducted by Sian Edwards and performed by the English National Opera; 7.30pm; Mar

London Coliseum

■ MUNICH

OPERA

Royal Academy: this exhibition

CONCERT Philharmonie im Gastaio Tel: 49-89-48098625 Irls: by Mascagni. Concert performance by the Münchner Philharmoniker with conductor Gianlulgi Gelmetti; 8pm; Mar 12 (7.30pm), 13, 15, 17 (1pm)

Nationaltheater Tel: 49-89-21851920 Un Ballo in Maschera: by Verdl. Conducted by Peter Schneider and performed by the Bayerische Staatsoper, 7pm; Mar 10

■ NEW YORK

CONCERT Afice Tully Hall Tel: 1-212-875-5050 · Nancy Argenta: accompanied by pianist Eugene Asti. The soprano performs songs by Haydn, R. Strauss and American composers; 7.30pm; Mar 11

PARIŞ

CONCERT Théâtre des Champs-Elysées Tel: 33-1 49 52 50 50 Orchestre National de France: with conductor Vassily Sinaïskiy and

the Choeur de Radio France perform marks the centenary of the death of Millais; to Mar 11 Tchaikovsky's lolante and Stravinsky's Mavra; 8pm; Mar 15 Opéra de Paris Bastille Tel: 33-1 44 73 13 99

· Faust: by Gounod. Conducted by Yves Abel and performed by the Opera National de Paris; 7.30pm; Mar 11, 14, 16, 20

■ ROTTERDAM CONCERT

De Doelen Tel: 31-10-2171700 Radio Filharmonisch Orkest: works by Haydn, Shostakovich and Hindemith; 8.15pm; Mar 10

■ STRASBOURG

OPERA Théâtre Municipal de Strasbourg -Opéra du Rhin Tel: 33-88 75 48 00 ● Alceste: by Gluck. The Opéra du Rhin and the Orchestre Philharmonique de Strasbourg; 8pm; Mar 10, 12

■ VIENNA

CONCERT

Musikverein Tel: 43-1-5058681 Yo-Yo Ma and Kathryn Stott: the cellist and planist perform R. Schumann, Bartok, Bridge, Debussy and Brahms; 7.30pm; Mar 11

ZURICH

OPERA Opernhaus Zürich Tel: 41-1-268 6666 Le Nozze di Figaro: by Mozart. Conducted by Nikolaus Hamoncourt and performed by the Oper Zürich; 2pm; Mar 10

WORLD SERVICE BBC for Europe can be received in western Europe on Medium Wave 648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE **BUSINESS TV** (Central European Time) MONDAY TO FRIDAY

NBC/Super Channel:

07.00 FT Business Morning

10.00 European Money Wheel Nonstop live coverage until 14.00 of European business and the financial markets

17,30 Financial Times Business Tonight

Midnight Financial Times Business Tonight

Germany.

movement.

run, Deutsche Post will suc-

ceed in keeping price compe-tition at bay. And that is

where globalisation comes in.

creation of an integrated

global economy in which - as

Martin Wolf put it recently on

these pages - "prices of goods, services, labour and capital

tend to equalise across the

world, subject solely to differ-

ences in quality, largely

because of the absence of arti-

ficial or natural obstacles to

Clearly, as he pointed out,

we are still a long way from

that. Yet to business manag-

ers, globalisation has a more narrow meaning, one which is

already a powerful influence

on the way they run their companies. It means the end

of cosy domestic markets, and

of the safe profits that such

One by one, the layers of

protection have been stripped

away. Falling transport costs

sanctuaries used to offer.

To economists, it means the



Peter Martin

No more cosy backyards

The pervasive European attitude that local companies possess an inherent right to their domestic markets has been overtaken by the process of globalisation

The German post office's attempt to deter Citibank from geographical distance; tummailing electronically. bling tariffs, deregulation and generated credit-card statethe creation of free trade areas ments into Germany from the have removed another type of Netherlands neatly encapsu-The homogenising force of lates the dilemma posed for

popular culture - films, music, television - has meant business by the process of globalisation. As usual, there are individthat for many categories of ual peculiarities to the case, goods, traditional differences which was reported in Monof national taste have also day's FT. The universal mail become much less important. service is not quite a normal Now electronic communicabusiness. One way in which it tions, by allowing the crossis different is that there is a border shipment of informaglobal agreement to stop custion, is permitting remote tomers playing off one delivery of services, including national postal authority the customer services that are against another by "remailing" domestic mail from an essential part of sales transactions for many types of abroad. Yet this is not classic So companies are finding remailing: Citibank and GZS. a German credit-card procesthat their home markets are sor, are shipping electronic

increasingly threatened by data from Germany to the Netherlands: the statements competition. It is not their sales volume that is most at stake: a well-managed busionly take physical form on paper in Arnhem, before ness with a 100-year head start can usually retain the lion's share of local sales. The threat entering the mail back to There are enough niceties is much more to profitability. here to keep lawyers tied up as the traditionally comfortfor months. But whatever the able pricing which homewrinkles of the case, it is hard market dominance has permitto believe that, in the long ted is competed away.

No more cosy backyards: that is what globalisation means for the company. And it is producing a marked change in business behaviour.

have lowered the barrier of Managers have to make a choice between two fundamentally different approaches to

this threat. The first is essentially defensive: establish which geographical regions and products the "home market" advantage applies to, and then put maximum efforts into defending and exploiting this

That means an ever-closer focus on customers' preferences, and a willingness to tailor products and services exactly to those desires. It means striking a balance between reaping the maximum profits from this advantage and keeping prices low enough to keep competitors at bay. And it means a conscious modesty in aspirations: a willingness to retreat from unprofitable overseas ventures, to accept limits on revenues and perhaps on executive sala-

The alternative approach is to accept that home-country advantages are disappearing rapidly, and that only an aggressive push overseas will compensate for the lost profits. That means creating a global presence and perhaps in the case of consumer goods - a global brand. It is inherently a risky strategy, since it means competing on a wide

scale not only with local competitors seeking to retain their home-market advantages but also with other would-be global companies trying to establish themselves before it is too late.

This is, in a sense, a replay of an earlier era of business history. In waves from the late 19th century on, local businesses have been replaced by those operating first at a regional then at a national

On the face of it, the third stage of this process - the replacement of national companies with global ones - has already taken place. Yet that is an illusion. Most big companies are still managed, at the top, by nationals of their home countries. They still add most of the value to their products in their home country (especially in research and development). And they still derive a disproportionate share of their profits from their home markets.

The process now under way is one in which these disguised national companies become global ones, not necessarily in management or domicile but certainly in sales, profitability and - as capital markets integrate - in ownership. In this process, many of the would-be globalisers will lose. Yet companies have only a limited choice: they must settle for one of the two strategies outlined above. Neither is entirely palatable.

The first approach implies a reduced set of expectations which any enthusiastic manager will find irksome. It may, in any case, prove ultimately unfeasible if markets integrate to such an extent that global competitors swamp even the best-defended national comcany. The second approach is highly risky. It may appeal to managers, but it may be less attractive to the shareholders whose equity is being gambled at relatively long odds. Only one thing is certain: an

in-between strategy is likely to involve the worst of all worlds. Companies that do not possess the ambitions or the skills to transform themselves into true global businesses over the next few years, but which do not limit themselves to defensible local positions will find they reap the rewards neither of modesty nor adventure.

Their attempts to retain a global presence will saddle them with cost structures and a lack of focus which prevents the benefits of their strong local positions from feeding through to the bottom line Worse, this pattern of behav-lour will undermine their attempts to build sustainable defences at home. Yet because they do not have true worldwide brands or strong compet itive positions, they will be unable to remain in the fray long enough to reap the rewards of the global

restructuring. The nagging fear is that too many of the companies that fall into this in-between category will turn out to be Euro pean. As the first mass consumer society, the US has established a long lead in creating global brands. The American domestic market is also large enough to make a purely domestic strategy feasible.

European companies have fewer strong global brands, and a fragmented regional market; their attempt to build an international presence risks saddling them with the costs of world-wide infrastructure without the profits to support it. The bigg nies in Japan and Korea have shown a single-minded determination to create global businesses; they cannot be faulted

for ambition, at any rate. Deutsche Post, of course, does not have to make this choice; postal services face a rather different set of competitive pressures. Its attempt to stop its customers escaping reflects, however, a pervasive European attitude - a belief that local companies possess an inherent right to the domestic market. That may have been true once, but as Deutsche Post has found, it is no longer true today.

BOOK REVIEW · Alan Gailes

JAPAN'S COMPUTER AND COMMUNICATIONS INDUSTRY: The evolution of industrial giants and global competitiveness. By Martin Fransman

Oxford University Press, £30

Japan's leap from an electronic springboard



success and comparative failure. After the second world war, its information technology and communications companies were far from the lead-ing edge of their global industries. Yet today its consumer electronics and semiconductor groups are at the fore-front, having caught up with and often surpassed their western counterparts.

At the same time, Japan has failed to make much of an impact outside its home shores in computer hardware and software or in telecommunications, key elements of the information technology revolution in the west.

Mr Martin Fransman, director of the Institute for Japanese-European Technology Studies at Edinburgh University since 1988, seeks to explain this paradox. The latest in a series of detailed studies into the Japanese industrial phenomenon, his book is essential reading for anyone seeking to understand the postwar development of the global computer and communications industries.

A number of interlocked themes run through the analysis which help to explain, for example, the speed with which Japanese computer companies have emulated western advances yet failed to make much impact outside Japan. One common theme is "controlled competition", a form of organisation developed and

orchestrated by the Japanese Ministry of Communications in the 1920s and 1930s. This allows Japanese companies apparently to collaborate at one level while competing fiercely at another.

Fransman describes how it operates in relation to NTT, Japan's largest telecoms com-pany: "On the one hand, each

The Japanese supplier co-operates with NTT electronics and the other suppliers in jointly developing equipment. On the other hand, there is a degree of competition between suppliers in selling the jointly

developed equipment to NTT. He goes on to say that "this competition is not of the winner takes all' variety. Rather, it involves controlled competition in so far as, contingent on reasonable performance as judged and monitored by NTT, each supplier can expect to receive a sizeable share of NTT's order."

The effect was to give Japan by the end of the second world war four companies with skills and experience in producing complex telecoms equipment which proved an invaluable springboard into semiconductors and computers in the modern electronics era.

Technological competences are not enough, however, as Fransman indicates through a second theme - "interpretive ambiguity". This occurs when there is genuine uncertainty about the direction in which a company should go because information that might help make the decision is too sparse or contradictory. In the 1970s and 1980s, for

example, it became clear to many telecoms companies that sooner or later, an expensive and risky move would have to be made to switching systems based on digital technology cheaper, faster and opening the door to a galaxy of services. Northern Telecom, the Cana-

dian company, was the first to make the jump, believing ~ correctly - that the miniaturi-sation of electronic components, cutting costs enormously, would tilt the economic balance towards digital switches. It thus stole a lead from US and Japanese competitors which took a more pessimistic view.

Fransman believes the global competitiveness of Japanese IT companies lies in their broad technical competences, organisational strength and ability to develop global standards. But he is also aware of their weaknesses, an insularity which means they have often created products which suit Japanese rather than western tastes and which follow Japanese rather

than international standards. "Although Japanese informa-tion and communications companies have come a long way since their founding." he concludes, "they still have some way to go if they are to emu-late the success of their counterparts in motor vehicles and

consumer electronics."

The somewhat insular title fails to capture the global scope of the study.

He explains, for example, the repeated failure of AT&T, the US telecoms group, to make much of a mark in computers. That was because the company agreed with the Justice Department in 1956 not to compete in general purpose computers in return for retaining its monopoly in the telephone business. He also explains the failure

of the UK in telecoms switching: a case of "death by misadventure" caused by an overoptimistic view of the rate at which electronics-based technology would replace the old electromechanical variety.

Fransman provides, furthermore, a competent introduction to many of the important technologies which have changed the direction of the telecoms and computer businesses. Each principal chapter provides a complete guide to its subject - for example the evolution of the Japanese telecommunications switching or optical fibre industry.

It is probably impossible to create a "grand, unified theory" of the world electronics industry even in such a volume. Fransman is forced to provide explanations on a somewhat piecemeal basis: But that in no way detracts from what is a redoubtable contribution to an understanding of the



"OUR AIM IS TO CREATE THE FINEST WATCHES IN THE WORLD."

The master watchmaker.

Jules-Louis Audemars, Edward-Auguste Piguet, 1875.

For more than 120 years, the richness of our vision has never ceased to fascinate. But for the true connoisseur, there is more to the magic of our watches than that, Much more. For, above and beyond creativity and craftsmanship, an Audemars Piguet reflects the innermost values of the person who wears it, Compared with that, time is purely incidental.



Number One Southwark Bridge, London SE1 9HL We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 1873 5038 tplease set late to 'fine'), e-mail: letters editor@ft.com Translation may be available for letters written in the main international languages. to fine), e.mail: letters.editor@ft.com Translation may be available for letters written in the main internation

Issues about use of arms not always so clear

From the Rev Tom

Sir, The Dean of Salisbury ("Truth of the matter", Weekend FT, March 2/3) makes an effective point about conscience, but at, dare I suggest it, too high a cost. That individuals must face

up to the consequences of their actions is a sine qua non of Christian belief, to say nothing of any system of natural law.

That the issues in the case of the bombing of Nagasaki are as stark as the dean implies is surely less clear. The events at Pearl Harbour in December

1941 were set in train by, and themselves set in train, actions of which all the perpetrators might indeed have cause to feel sorrow and repentance. War having come, though, the sad reality that the less bad is often the best that can be done was compounded by the truth that to opt out of doing anything may possibly be the worst that can be done. That

opting out may also seem to be contrary to the apparent nature of God incarnate is, at the very least, an added

To help face the dilemmas of

war, the Church has formulated ideas of what constitutes a just war. It can certainly be argued that the use of nuclear weaponry sits ill with its criteria but at least those criteria provide a rational counter to the simplistic claims, however just of the heart, on which the dean

As to the dependence of the British economy on the arms industry, perhaps he would be comforted by re-reading Samuel Brittan's heartening analysis of that question ("Bad excuses for arms sales",

sets such store.

February 19). With regard to the issues in and behind Sir Richard Scott's report, I rather suspect the dean to be absolutely right, only not because of his reading of Nagasaki. My real probiem though, stems from his mention of tobacco for my "one a day after dinner" makes me guilty by association, which perhaps brings us back to where we started.

Tom Mendel, All Saints Church, Via Solferino 17, 220121 Milan, Italy

Rate of income change crucial

From Mr William

Baked beans analogy misses economic reality

From Mr Richard Abramson Sir, How excellent is Mr Adrian Jack's baked bean analogy (Letters, March 5) showing that pensions can be

after some were "laid down". I particularly savour the toast; obviously I'll need to bake the bread fresh, but using 40-year-old flour (and taking

on charity or government handouts. But it cannot change the underlying economic reality that current

Natuna: a prestige project

SOUTH CHINA SEA - .

FINANCIAL

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Thursday March 7 1996

The carve-up of food names

Would a cheese by any other from Parma? Does it also have to name sell as well? The answer, hope Greek producers of traditional feta cheese, is a resounding no. If they are right, they should be very pleased with the European Commission's decision to place before the council of ministers a proposal to register the designations of origin of 318 agricultural and food products. But should others be as delighted?

. .

Bosnia

*

rogresses

plack made 9

ar in Green

Vulkan affa

egins to slo

Before anyone starts protesting about heavy-handed regulation by the Commission, the responsible parties must come forward. They are, as so often, the member states, many of which wish to extend the designations they protect at home throughout the EU. Since 1,400 products have already been put forward by the members. this proposal is merely the first slice of a fat cheese.

In defending the proposal, the Commission argues that "when a food product becomes well-known outside its area of origin, it may find itself competing in the marketplace with imitation products making use of the same name. This unfair competition not only undermines the efforts made by the producer or manufacturer to acquire the good name in the first place, it leaves consumers confused as to which product is genuine and which is a copy."

There is some sense behind this. Surely, Volailles d'Alsace should come from Alsace, Orkney beef from Orkney and Prosciutto di Parma from Parma. Yet does the ham still deserve to be so be cut and packed in Parma? Where, in other words, does

protection become protectionism? Two other issues arise. First, the borderline between names that can no longer be protected and those that can is disturbingly arbitrary. One can, it has apparently been agreed, make brie, camembert, cheddar, edam, emmentaler and gouda cheese anywhere, but feta must come from Greece. Yet this fuzzy borderline is also the one where the distinction matters because the most valuable designations are inevitably those, like feta, which others are borrowing.

Second, in cases where there is little possibility of such borrowing, the regulation looks like a typically bureaucratic hammer to crack a Noix de Grenoble. Are pro-ducers all over Europe really trying to pass off vulgar honey as Mel das Terras Altas do Minho, or one of the other designations Portugal has had protected? And why does Germany wish to designate 399 varieties of mineral water? Would any plebeian mineral water dare to pass itself off as from aristocratic Rilchinger Gräfin Marian-

nen-Quelle? Fortunately, even protected products will in the end have to make their way in the market. If consumers prefer the Danish substitute for feta, under whatever name it may be given, the protection granted to the Greek product will not help its producers that much. Given that reality, the best response to the regulation is the

US senator Robert Dole, forever a contender, at last appears to be heading for the Republican nomination for the presidency. Indeed, his prospects now look as good as they did at the start of the campaign; the greater surprise is how nearly he was derailed. His struggle makes some telling points about the national mood, and about the issues both Democrats

and Republicans must face. A November battle between President Bill Clinton and Mr Dole, the Senate majority leader, would represent the triumph of the mainstream of both parties. The conventional wisdom that Mr Dole's radical rightwing rival, Mr Pat Buchanan, was unelectable will have been borne out. The rejection of many of the extreme policies espoused by Mr Buchanan is welcome; in particular, protectionism and attacks on corporate greed and abortion do not appear to have enough resonance nationally. His isolationist stance did not

offer a unifying vision. Nonetheless, the popular anxieties he reflected remain. Government remains a dirty word, and the authority of the presidency and Washington is questioned. Many working class and middle class Americans feel intensely vulnerable to social change and worry about low wages and job insecurity. Mr Buchanan could not supply the answers; Mr Clin-

ton and Mr Dole must now try.

Both Mr Clinton and Mr Dole are likely to fight on remarkably traditional platforms for their respective parties, representing the compromises of the centre. Mr Clinton will continue to argue for steady but humane reform of social policies. Mr Dole is likely to return to campaigning on such conventional Republican issues as balanced budgets, lower taxes, order, rather than the libertarianism of elements of the Contract with America. In doing so, he will attempt to appeal both to the social conservatives who supported Mr Buchanan, and to

economic liberals who would not. On trade policy, Buchanan's protectionism demands a response. So far, both sides of the political divide have been muted in putting the case for free trade Mr Dole spared few words for it in South Carolina, while the Clinton presidency, though liberal overall. has occasionally displayed mercantilist instincts, for instance

towards Asia and the Middle East. The full implications of a Clipton-Dole battle remain obscure, in particular for the composition of Congress. A Dole nomination could, for example, fail to energise the Republicans; many were clearly unhappy with the choice of candidates presented to them, and may refrain from voting. More unpalatable details about the past of the president and his wife may emerge. Nonetheless, the tussle for the Republican nomination has at last delineated the ground where the battle will be fought.

Helping Castro

The shooting down by Cuban jets of two unarmed light aircraft heading for the island from Miami deserves unequivocal condemna-tion. But the decision by US President Bill Clinton to extend the retaliation against the government of Fidel Castro by agreeing to back new trade sanctions

against Cuba is a mistake. The proposed Cuba Liberty and Solidarity Act that would extend the sanctions is bad law. Some of the reasons for this were earlier identified by Mr Clinton when he vowed to veto the legislation. The downing of the aircraft, reprehensible as it was, does not change

bad law into good. The most contentious provision of the legislation would allow Cuban exiles to sue foreign companies using expropriated property in Cuba and exclude these companies' executives from the US. The president can waive this provision for six-month periods but given that electoral considerations appear to have been behind his change of mind in the first place - he may not wish to use

this power in an election year. This aspect of the law seems bound to bring the US into serious conflict with its allies, which rightly view it as an attempt to extend the reach of the US courts to other nations. It will also contradict a number of international

commitments by the US. It could bring complaints from the European Union and others to the World Trade Organisation; it domestic propaganda.

may breach provisions of the North American Free Trade Agreement. It raises questions about the seriousness of other US initiatives, including efforts to introduce binding rules for international investment through the Organisation for Economic Co-operation and Development.

There is also a broader concern for allies of the US in the decision of Mr Clinton to cede an impor-tant foreign policy decision to one of the most isolationist Congresses for many years. It is an unfortunate precedent.

From a purely US domestic perspective, the law is also questionable. It would make Cuban-Americans the only national group in the US with the right to pursue through the US courts settlements for property expropriated by other countries, and therefore discriminates against Polish-Americans, Palestinian-Americans and other groups. The provision which places a \$50,000 limit on claims through the courts - an attempt to reduce the inevitable flood of litigation which could follow - also favours wealthier Cuban-Americans over poorer

countrymen. Above all, the legislation will do nothing to speed the unseating of Fidel Castro. The US embargo has long allowed him to blame the country's economic plight, which properly lies at his door, on Washington. This piece of legislation will merely help feed this malign

When politics precedes price

The Natuna gas field's size and complexity makes it one of the industry's biggest challenges to date, say Manuela Saragosa and Robert Corzine

lans to develop one of the world's largest natural gas fields in Indonesian waters off Borneo are evoking strong emotions in the region and in the

To its supporters, the Natuna field is a unique energy resource in the midst of the the world's fastest growing economies. Its future revenues are badly needed by Indonesia.

But critics say the plan to exploit the reserves off Natuna, an island about 600km north-east of Singapore, will consume billions of dollars of investment and produce gas at costs well above current market

The only point of agreement is that Natuna's size and complexity make its development one of the oil industry's most challenging projects to date. The field is the largest undeveloped hydrocarbon resource in south-east Asia, comparable in size to Norway's Troll, western

Europe's largest gas field. Total gas volumes are around 210,000bn cubic feet, or 6,000bn cubic metres. Only a quarter of this is useable, but even that would be enough to meet Japan's total natu-

ral gas needs for 17 years. Plans to develop it have been studied since 1980. But in 1994 Exxon, the largest US oil company, and Pertamina, Indonesia's state oil company, launched a joint partnership to exploit the field, with the aim of launching the eight-year construction phase in 1997.

There is little doubt of the political will to develop Indonesia's natural gas output, with the country's balance of payments suffering as oil production has declined. The Jakarta government has set up a series of high-powered committees to get the Natuna project moving, involving some 16 ministers.

Mr Jusuf Habibie, Indonesia's ambitious minister of research and technology, is chairman of the Natuna Project Execution Team, the most important of the committees. Its advisory team includes General Feisal Tanjung, the powerful armed forces chief. "No one should underestimate the

determination of those involved to make it work," says an industry analyst familiar with the project. No big engineering contracts have yet been issued, although Pertamina officials say those compa-

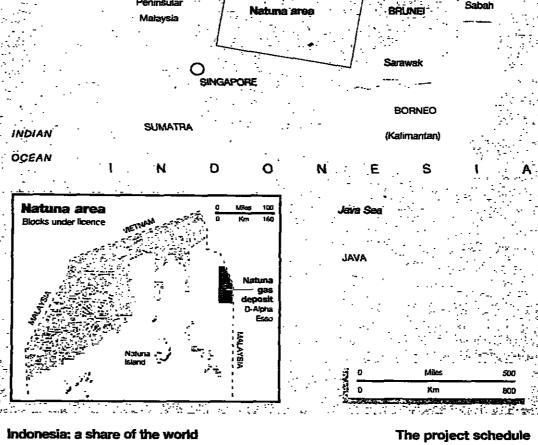
nies which have invested in Indonesia or have a presence there will don't fulfil this condition, you're not in," notes one western diplomat. A leading role looks likely for Amec, the UK construction company which has been asked by Jak-

arta to organise an engineering consortium. Amec is already well-established in Indonesia, working on a joint venture with PAL, the state-owned shipbuilder which is one of several "strategic" industries that Mr Habibie takes an inter-

However, sceptics in the oil industry cast doubt on the viability of the Natuna project. In spite of its location in the centre of an energyhungry region its development has proved troublesome.

The main problem is that 71 per cent of its contents is unwanted carbon dioxide, a "greenhouse gas" associated with global warming. Extracting and disposing of it in an environmentally acceptable way is technically difficult and contributes to the forecast development cost of more than \$40bn, one of the most expensive gas projects ever undertaken.

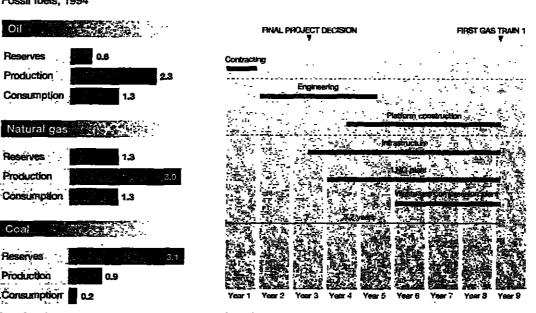
Some industry observers say Pertamina and Exxon will need to get \$4.50-\$5 per million BTUs for



Fossil fuels, 1994

Consumption

Reserves



Natuna gas - well above the prevailing price of \$3-\$3.70 for natural gas landed in Japan, the biggest

Consumption 0.2

energy markets in the region. Natura officials are reluctant to discuss pricing, and note that competitiveness can be measured in other ways. They believe that customers might be prepared to pay extra to secure supplies closer to home, rather than from potentially less stable Middle Eastern liquefied natural gas suppliers.

"We don't use the word 'premium'," says Mr Fritz Voigt, vice-president of Exxon's international gas division. "And we don't want a project that needs a premium. We expect every project to stand on its own."

But he adds there may be many factors to take into account in deciding whether the project is viable. "Profitability is in the eye of the beholder," he says. The Indonesian government, for example, says that there will be benefits for Natuna island in the exploitation of the gas field. The project will bring investment to the island, contributing to the economic development of

the remote area. And Natuna officials believe they can find "ways to share the pain". To secure supplies from the region, buyers might agree to pay higher prices in the early years to reflect the heavy initial costs of building infrastructure such as a harbour,

airport and town on Natuna island. This might be offset by the phased development plan which will defer other costs untill later in the project. Natuna's eventual capacity will be 12 processing units or "trains" producing 15m tonnes of liquefied natural gas a year. But

initially only two will be built out

of six scheduled for phase one. There is also the possibility of increasing the project's revenue in the early years by exporting the gas to Thailand through an under-sea pipeline. "It is an appealing idea," says Mr

Voigt, who foresees no major technical problems in laying the 1,000mile pipeline from the offshore platforms to Thailand. However, Natuna's backers have

yet to establish a market for the field's gas. No sales agreements have been signed and without them financing cannot begin.

Mr G.A.S. Nayoan, senior executive vice-president of Natuna Gasfield Development, the government committee working on the details of the project, says that Pertamina has convinced potential buyers of the project's technical feasibility. But

commercial negotiations have yet to

begin. Japan, the biggest buyer of Indonesian natural gas, is the logi-cal target. In November. 13 potential Japanese buyers and financiers - including Nissho Iwai, Marubeni, Mitsubishi, three private Japanese upstream oil companies and the Japan National Oil Corporation were flown to the US for long briefings from Exxon on the technical aspects of extracting Natuna's car-

bon dioxide.

The plan is to dispose of it in an mation which stores gas or liquid. "We are satisfied that all their questions were answered," says Mr

Natura executives believe growing concerns in Japan about the future of nuclear energy could enhance the attractiveness of natural gas in general and Natuna gas in particular. "I don't want to bank on such political changes," says Mr Voigt, but "there could be more upside than downside" for Natuna.

Other potential markets are Taiwan and South Korea. There could also be future demand from China, which "a few years ago was not even a topic for conversation". according to Exxon.

Opponents of Natuna, meanwhile. say that the priority being accorded the project will mean that development of other gas discoveries in Indonesia will be neglected. Arco. the US company, has discovered a promising gas field in Irian Jaya with smaller reserves thought to be around between 5,000bn and 15,000bn cubic feet and a carbon dioxide content of only 10 per cent.

"It would be very difficult to launch Natuna at the same time as Arco's [new discovery]," says one Jakarta based oil and gas executive. "Without Arco, Natuna was difficult but now frankly there is possibly a much cheaper source of gas which is much more profitable for

atuna will "compete against whoever stands up", says Mr Voigt at Exxon. For all its complexity, it has one clear advantage: its size will guarantee the country's role as a leading supplier of liquefied natural gas well into the 21st century.

Mr Nayoan says that Natuna is on track and on time", but analysts say several big issues need to be solved soon. One is to sign up buyers for the gas before construc-

Mr Voigt says Natura is "much closer to the point of making arrangements with the markets than commonly thought, but he declines to be drawn on timetables. 'We won't be held hostage to self-imposed deadlines," he says. Another priority is to agree the equity structure for the project. Pertamina and Exxon each have a 50 per cent stake but are keen to

involve others to spread the risk. Mobil Oil of the US is negotiating for a 26 per cent share that would come out of Pertamina's interest. Japanese companies are also interested in part of Pertamina's stake, although negotiations will not start until agreement has been reached with Mobil. The idea is that Pertamina would be left with an 11 per

cent holding in the project. However, there is confidence among those involved in the project that issues such as these can be resolved. The heavy political commitment of Jakarta to Natuna means that it is seen as much as a symbol of national prestige as a commercial venture. If Indonesia is to secure the leading role as a natural gas supplier to Asia, failure is

BSERVER

The Union's Trumpf card

■ Now that British foreign secretary Malcolm Rifkind has given a cautious blessing to the idea of a new foreign policy representative for the EU, many

are wondering who he has in mind. The UK Foreign Office says it's premature to present a list of candidates, though London has a sneaking admiration for Carl Bildt, the ex-Swedish premier now heading reconstruction efforts in Bosnia.

But an independent minded Bildt may not suit France, the other chief supporter of a figure to give a clearer voice to EU foreign policy. The obvious French candidate is ex-president Giscard d'Estaing. And the smaller EU countries

and Germany are not keen on appointing a political heavyweight who could threaten the European Commission which, incidentally, has four different Commissioners running external relations. The EU may thus turn to someone with a lower profile on

the international stage – more a discreet backroom operator than a sound-bite meister. Enter Philippe -de Schoutheete de Tervarent, the Belgian emmence grise and doyen of EU ambassadors in Brussels. Berlin-born de Schoutheete, who speaks Etonian English and comes from a long line of Belgian

aristocratic diplomats, is one of the

architects of the Maastricht treaty's provisions for a common foreign and security policy. He's said to be interested in the job, not least because he narrowly missed the post of secretary general of the European Council in 1994. That went to Jürgen Trumpf, former German ambassador to the EU.

Just one minor problem: Trumpf, seeking to protect his own patch, may claim the foreign policy job

Who can say? ■ Good to know that SNCF, the French railway company which

generated losses of more than FFr16hn last year, has come up with innovative new ways to spend money under its recently-appointed chairman, Lok Le Floch-Prigent. It's lashing out FFr10m on a

market research campaign including advertisements in the style of questionnaires in the press - asking customers such things as whether they would like clearer and more rapid information on services, and if they would prefer low fares.

For FF110, we'll happily supply the answers.

Turkey roasted

over the Population" - to

■ Turkey's army is distributing a booklet - called "Guidelines for Public Relations and Ways to Win conscripts heading off to fight anti-government insurgents. The pamphlet exhorts them to pay for any damage they may inadvertently cause local villagers. It suggests they attend weddings, loin in folk dances, and assist at funerals, Soldiers should not haggle; on the contrary, when buying something they should pay more. They may accept offers of tea or food but should politely refuse presents. Soldiers should not

search women. At all costs they should eschew exhibiting "mutilated bodies of slain terrorists in village squares" to intimidate the people, as foreign media misunderstand this tradition.

Plumbed in

■ What do you do while your washing goes round and round at the launderette? Traditionally a good place for pick-ups, many American launderettes incorporate coffee bars, newspapers, books, and television. Now New Orleans' Tropic Wash 24 hour laundromat claims to be the only launderette in the world which is on the Internet; customers surf the net, while their clothes surf the washer.

Jam tomorrow ■ Looks like the pro-EU sectors of the Tory party are getting rattled

by rumours of a cosying-up

between prime minister John Major and the Marmite monarch, Sir James Goldsmith. Goldsmith plans to field candidates from his Referendum

party in the next UK general election. Tory party managers are privately fearful that Goldsmith's cohorts will steal alarming numbers of erstwhile Tory voters. Hence those rumours – which refuse to lie down and expire - of a deal. Any such deal would naturally be rather embarrassing for Tory MEPs.

So last night Tom Spencer, chairman of the Tory MEPs, was due to take the initiative at a meeting with the Conservative party's backbench committee on Europe. His message was that Goldsmith is intelligent, energetic and generally laudable - but also a talented self-publicist intent on destabilising the Tory party. Ten

out of 10 for that. By a strange coincidence, party chairman Brian Mawhinney should be telling Tory MEPs today that they've nothing to worry about. For which, one out of 10.

Crumbling away ■ The European Commission says that the name feta can apply only

to cheese made from goat's milk in Greece. Rival Danish producers, who use cows' milk, are up in arms. Surely

they recognise a fetaccompli when

they see one?

Financial Times

100 years ago Assassination rumour denied

Paris, March 5:- A rumour is current here this evening that Signore Crispi has been assassinated. A similar report is also being circulated in Brussels. Toulon, March 5:- It is stated here that travellers entering France from Ventimiglia across the Italian frontier report that Signor Crispi, the Italian premier, has been assassinated. They add that the Premier received seven stabs with a Rome, March 6:- The reports

which gained currency in Paris and Brussels yesterday evening that Signor Crispi had been assassinated are completely unfounded. No attempt has been made on the life of Signor Crispi.

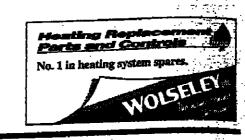
50 years ago A world price for tin

It is high time that the present muddle over tin prices was clarified. At present, there is no world price; each country has its own, and the British producers receive the least or have been offered a price well below the level in the rest of the world. For Malaya it is not possible at the moment to give production costs accurately, but it is quite evident that they will be much higher than before the war. An estimated 60 per cent rise in the labour costs would be conservative.



FINANCIAL TIMES

Thursday March 7 1996



One in nine out of work Doubts on growth

German unemployment at highest level since war

By Peter Norman in Bonn

Unemployment in Germany rose to a new postwar high last month, casting fresh doubt on the government's forecast of 1.5 per cent growth this year and prompting the opposition Social Democratic party to accuse the ruling coalition of inaction.

The federal labour office yesterday reported one in nine of the labour force was out of work at the end of February because of the weak economy, bad weather and a sharp downturn in the con-

struction industry.

Germany's seasonally unadjusted jobless total increased by 111,500 last month to 4.27m and was 443,500 higher than at the end of February last year. The "headline" unemployment rate rose to 11.1 per cent from 10.8 per cent in January and 10 per cent in February last year.

Eastern Germany was especially hard hit, with 1.31m people or 17.5 per cent of the labour force out of work. In western Germany, where 2.96m were jobless, the unemployment rate was 9.6 per cent. Mr Bernhard Jagoda, the labour office president, said this year's record unemployment reflected the loss of 262,000 con-



struction jobs in January and February. Although the hard winter was partly to blame, companies were also reacting to a lack of orders.

1992 93

February's jobless total was less than indicated by some recent forecasts. But it unleashed a wave of recrimination in Bonn. Mr Oskar Lafontaine, the SPD leader, said the labour market situation was "dramatic". Accusing the government of inaction, he demanded cuts in non-wage labour costs, limits on overtime, lower income taxes and restricmans from eastern Europe and the former Soviet Union. Although Mr Helmut Kohl's government announced a 50 point programme for growth and employment at the end of January, with the ambitious goal of halving unemployment by 2000, there have been serious delays in

implementing the measures. In particular, the "alliance for jobs", in which government, industry and trade unions are supposed to work together to create jobs in return for wage restraint, has been slow to get off

the ground.
While Mr Jagoda and Mr Norbert Blüm, the labour minister, yesterday called for fresh efforts to launch the alliance, Mr Wer-ner Stumpfe, designated leader of the metal industry employers, predicted that it would fail.

There was no relief in yester-day's labour office report. On a isonally adjusted basis, unemployment rose by 107,000 last month to 3.97m. This increase, at nearly twice the pace of the previous three months, brought the adjusted jobless rate to 10.3 per cent of the labour force from 10.1 per cent in January.

EU growth setback, Page 2

UK plans to end telecoms network duopoly

British Telecommunications and Mercury Communications, the UK's main telecoms operators. will lose the exclusive right to provide international services over their own networks under government proposals announced

yesterday. The move would bring lower prices for customers and help to preserve Britain's position as the European leader in low cost telecoms. It seems likely to go ahead, and other operators will be applying for international licences this

Among the expected beneficiaries of the change are AT&T, the largest US operator, Unisource, its Dutch-based European partner, and Energis, the telecoms operator owned by the National Grid. Many smaller operators are also expected to benefit. Operators will be able to apply

to the British government for international licences permitting them to build their own network infrastructures - undersea cables or satellites - or secure, at preferential prices, capacity on existing networks.

The proposals, which would end BT's and Mercury's "international duopoly", in place since the early 1980s, are contained in a consultative document which seeks comments from the tale. seeks comments from the telecome industry and its customers. Among the questions it asks is whether the planned liberalisa tion should be limited to Euro-pean routes or extended to routes beyond the EU.

The decision to abandon the duopoly has been UK government policy since 1991; only the timing and details have been in question. The government is keen to take the initiative in Europe before January 1 1998, when telecoms services will be fully liberalised across the European Union.

The Department of Trade and Industry yesterday said the bene-fit to UK-based customers of full liberalisation on European routes would be £130m-£140m (\$200m-\$215m) a year. Taking the losses suffered by UK operators from intensified competition into account, there would be an annual net benefit to the country's balance of payments of about £12m. If routes worldwide were opened up, there would be a

Telecoms liberalisation was important for attracting internationally mobile companies to Britain, the department said. BT said the proposals were no surprise, and that it welcomed

the prospect of greater competition. Mercury, which seems to have most to lose because of its dependence on international business, welcomed the decision but wanted to see similar measures adopted across Europe.

LOW

tions on the influx of ethnic Ger-EU may challenge US over threat to Cuban trade links

By Guy de Jonquières

The EU will consider tomorrow whether to challenge proposed US legislation which could unleash a torrent of US court cases against foreign companies doing business in Cuba.

A last-ditch effort to head off the legislation will be made today when the Spanish EU presidency delivers a formal protest to the US, saying the EU reserves the right to seek redress in the World Trade Organisation and other international bodies.

The legislation - the Cuba Liberty and Solidarity Act - was approved by the Senate on Tuesday and was expected to be passed by the House of Representatives yesterday. President Bill Clinton is expected to sign it into law later this month.

Among its provisions are: Giving US citizens the legal right to sue in US courts "traffickers" in property "confiscated" by the Castro government after it came to power in 1959.

 Denying US visas to people identified as "traffickers". These would apparently include executives of foreign companies judged to have invested in property in Cuba which had been expropriated by the Castro regime. A US ban on imports from its

trading partners of products con-taining sugar and other raw materials originating in Cuba. • Reducing US aid to Russia by the amount of its aid to Cuba. Among prominent European

companies with investments in Cuba are Stet, the Italian telephone company, Tabacalera, the Spanish state-owned tobacco company, Pernod Ricard of

France, BAT Industries of Britain, and Unllever, the Anglo-Dutch consumer group. EU trade lawyers believe the

legislation breaches the WTO's Most Favoured Nation principle and rules prohibiting quantitative restrictions on trade. However, some EU member

governments favour deferring a decision on whether to activate WTO machinery until Mr Clinton indicates what he plans.

with the WTO, which would seek to have the legislation declared illegal, is one of several options likely to be discussed at a meeting tomorrow of senior officials responsible for co-ordinating EU international trade policy.

Action may not deter many investors, Page 4 Editorial Comment, Page 13

Continued from Page 1

own plans for satellite services in Germany and France, CLT, in which Havas has a stake, said the pact had "the effect of cementing the arrival of Murdoch in continental Europe". Canal Plus said the pact ruled out the possibility of the new holding company operating in markets where it is already strong,

Pay-TV row | Two of Dole's rivals drop out

his presumed frontrumer status had seemed in doubt. The net effect was to put him comfortably ahead in the race to win delegates to the party's conven-

Continued from Page 1

stake

gates needed to secure the nomination, according to one news

tion in San Diego in August. He now has 276 of the 996 deleagency tally, well ahead of Mr

FT WEATHER GUIDE

Lodging a formal complaint

in talecoms of £9m.

Forbes with 69 and Mr Buchanan with 53. He is also favourite in New York, which chooses another 102 today, and in most if not all, of the six states voting next Tuesday, where 353 are at

Mr Buchanan half-promised to support Mr Dole if he became the nominee. But he continued to attack the majority leader's campaign as "vapid".

THE LEX COLUMN

Confusion in the Sky

Two explanations suggest themselves for the extraordinary dispute between Mr Rupert Murdoch's BSkyB and Bertelsmann over whether they have a deal on how to develop pay-TV in Germany. One is that, by issuing a public statement that BSkyB is acquiring a 25 per cent stake in Premiere, Germany's leading pay-TV channel, Mr Murdoch is trying to bounce Bertelsmann into a deal. If so, the tactics are could back fire, expectably given the could backfire - especially given the political hostility throughout continental Europe to Mr Murdoch.

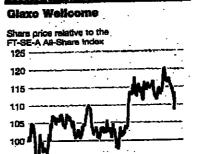
Another explanation is that Mr Mur-doch and Bertelsmann have at least a tentative agreement and that BSkyB's statement is designed to bounce Kirch, a minority shareholder in Premiere, into their alliance. Bertelsmann wants to use Premiere as the platform for a multi-channel pay-TV service in Ger-many. But Kirch's threat to launch a rival multi-channel service could lead to cut-throat competition, in which

Rirch says it has a veto on changes in Premiere's shareholding structure. But that may not be sufficient to block an alliance between Bertelsmann and Mr Murdoch - if both parties are set on it – since Bertelsmann has manage ment control of Premiere. Bertels-mann could presumably form a new company with Mr Murdoch to provide multi-channel TV in Germany, while still including Premiere in the package. BSkyB could even buy some sort of an indirect stake in Premiere, with such a threat enough to secure Kirch's participation. If this is the explanation for yesterday's contradictory statements – and Bertelsmann's confirmation that it has reached an alliance with BSkyB to develop pay-TV in Europe certainly suggests the two groups are cosying up to one another - Mr Murdoch will have pulled off

International telecoms

The UK's "duopoly" on international telecommunications facilities is an anomaly that was bound to go at some stage. Nevertheless, its passing will be much regretted by British Telecommunications and Mercury Communications, which have enjoyed a lucrative business from their exclusive rights to carry international traffic to and from the UK. With the government now minded to throw open the market to competition, the pace at which international call prices are falling will probably accelerate. Mercury is more vulnerable, as international calls account for about a third of its revenue compared with 14 per cent at BT. In both cases, the proportion of profits

FT-SE Eurotrack 200: 1669.6 (-0.9)



is still higher, as international calls

enjoy particularly fat margins.
The government's consultation exercise is not totally negative for BT. If it spurs other European countries to liberalise their telecoms markets more rapidly, BT would stand to benefit as the most efficient and aggressive of the large European carriers. There is also a chance that Oftel, its regulator, will make allowance for the expected reduction in its international profits when it comes to setting a new price cap for the company later this year. However, investors should not count on it. International calls are almost certain to be removed from the UK price control regime anyway. If that happens, BT will no longer be able to count the big cuts competition forces it to make in overseas rates towards the overall reduction in call prices that the regulator requires.

Glaxo Wellcome

Glaxo Wellcome is on the way to becoming the Pac-man of the interna-tional drugs industry – gobbling up rivals to fuel earnings growth. On the basis of yesterday's disappointing results, the group will need more deals like the 59bn takeover of Wellcome to keep up with the best of its peers.

Glaxo's sales rose 3 per cent during 1995, well below industry growth of 8 per cent. Even excluding ulcer drug Zentac, which has started to decline, turnover increased only 7 per cent. Despite the success of recent launches such as Imigran for migraines, Glaxo's new products will not plug the gap that is opening up as patents expire on Zantac and anti-viral drug Zovirax. The 50 per cent decline in Zantac's German sales in just six months is a taste of things to come - by July 1997, a fifth of Glaxo's sales will almost

This year will actually look quite good, with earnings growth of around 15 per cent fuelled by cost savings from integrating Wellcome. But on current forecasts. Glaxo's carnings growth will slow to 5 per cent a year in 1997 and 1998, while SmithKline Beecham and Zeneca will be growing at 15 per cent or more. At the mor Glaxo's declared strategy is to sit tight until growth accelerates again, but that looks risky since it will face another batch of patent expiries early next century. The obvious alternative is to do another deal to give itself a push. With its balance sheet improv-

ing rapidly, the odds on a marger or

another acquisition in the next two

Cadbury Schweppes

vears are increasing.

Cadbury Schweppes gave investion a lot to chew on yesterday; the organic taste was bitter. There was a 1200 placing disguised as an American Depositary Receipt issue; a deporting chief executive; a £30m restruction of the French beverage operations and a fall in ongoing profit margin from rising raw material prices, UK cola wars and a summer which discouraged sweet consumption.

Since Cadbury also demonstrate the successful integration of last year's £1.6bn acquisition of soft drinks group Dr Pepper the 3 per cent drop in Cadbury's share price may look like an ungrateful response. The deal was earnings enhancing, and Cadbury's balance sheet does not look stretched with interest cover of 5.6 times. Dr Pepper should drive earnings in the current year, with the benefits of the 1995 restructuring. Meanwhile, margin pressure in Cadbury's other operations should ease in 1996.

On a forecast of £600m profits for the current year, the shares are trading at a 10 per cent premium to the market average price-earnings ratio. This looks expensive. Exceptional costs are coming with ever-increasing regularity, as are share issues, thereby damping earnings growth. Coca-Cola's push to increase its US market share is bound to focus on the faster-growing non-cola segment, creating a tougher environment for Dr Pepper and Seven-Up. Moreover, investors should not rely on bid hopes. US buyers could not justify buying Cadbury, because they would have to amortise a mountain of goodwill, and few Europeans could afford it.

This advertisement has been issued by Morgen Grenfell & Co. Limited which is regulated by The Securities and Futures Authority

Eversholt Leasing Limited

Management Buy-Out of the British Rail rolling stock company Equity led by Candover Investments plc

£556,200,000

Senior Debt Facilities

Arranged and led by Deutsche Morgan Grenfell

Co-arranged by Underwritten by

Société Générale

Deutsche Morgan Grenfell The Fuji Bank, Limited Société Générale

The Royal Bank of Scotland

The Bank of Tokyo, Ltd Kredietbank NV

Westdeutsche Landesbank Girozentrale

Rabobank London Branch

Bank Austria

The Fuji Bank, Limited

Funds provided by

Banque Paribas

Baverische Landesbank Girozentrale, London The Sanwa Bank, Limited

Hedging and Treasury Services provided by

Chydesdaie Bank PLC

Deutsche Morgan Grenfell

Agent Bank Morgan Grenfell & Co. Limited

Working Capital Facilities underwritten by

The Royal Bank of Scotland

Union Bank of Switzerland



Europe today

Mediterranean, south of Turkey, will cause cloud and rain. Widespread snow is expected on higher ground to the north. Greece will be rather sunny and the strong northerly winds over the Greek islands will diminish. Cloud will increase over Italy and rain will spread across Sicily and Sardinia. Easterly winds will become stronger between Sicily and Tunisia, reaching 60kph. The dull conditions over the Benefut will give way to increasing easterly winds and sunny intervals. England will start the day rather cloudy and dry but drizzle will arrive in southern England and there may be sleet on higher ground. Central and eastern Europe will be mainly cloudy with scattered light anow but

Five-day forecast

Southern Italy will remain wet. Turkey will become settled. Greece will remain dry through Monday. The Benelux, Germany and central Europe will have more sun and temperatures will use to a little above seasonal levels. The Iberian peninsula will become very unsettled during the weekend.

Poland and the Baltic states will have some

TODAY'S TEMPERATURES

Lufthansa

Our service starts long before take-off.

drzzi cloudy cloudy cloudy cloudy cloudy cloudy cloudy sur-shower sun-fair fair fair drzzi drzzi drzzi Majorca
Marita
Marita
Marita
Marita
Marita
Melibourne
Mesico City
Marit
Mesico
Mesico
Mesico
Miseri
Moscow
Munich
Narico
Narico
Nassau
New York
Nico
Nicosla
Calo
Parie
Perth

Deutsche Morgan Grenfell



1000 trebies

wdown bites

Rowe & Maw LAWYERS FOR BUSINESS FINANCIAL TIMES

COMPANIES & MARKETS

OTHE FINANCIAL TIMES LIMITED 1996

Thursday March 7 1996

International Property & Plant Consultants

0171 405 8411

IN BRIEF

The heart of the last

With the same of t

Marian California

Miller tour

A STATE OF THE STA

Signal Air.

adbury Staweppes

A Charles and a second

Artic Lines and the second

With the same of t

Mary Company

See that the second see

A STATE OF THE STA

SE STATE OF SECURITY

The market and a second second

STATE OF THE STATE

State of the second of the sec

THE THEORY OF THE SE

Brown Comment

and the second

EARLY TO THE TOTAL TO THE TANK THE TANK

and in a company of the company of

BERKEN THE LE SLEED

(基本) ようななない。 (基本) カー・アンファンファン

Karaman da karaman da

And the second second

NECTAL TO SERVICE AND SERVICE AND

Limited

ng Call in Familia

Section 18 11

enfell

第5 372 210 (1915)

MoDo trebles as slowdown bites

MoDo, the Swedish pulp and paper group, reported a record pre-tax profit for 1985 of SKr5.Zbn (\$769m). a near threefold increase over 1994. But profits in the fourth quarter fell back sharply from levels earlier in the year as price rises which had buoyed the industry petered out or went into reverse. Page 16

Spanish poli clouds Argentaria seli-off Since Sunday's inconclusive general election, the fall in the Spanish stock market has knocked an estimated Pta20hn (\$161.2m) off what the Spanish government hoped to realise from selling half its 50 per cent stake in the Argentaria banking group. Page 16





The joint owners of Saab Automobile, General Motors of the US and Sweden's Investor, the main investment vehicle of the Wallenberg industrial empire, say they remain committed to the troubled carmaker and are prepared to invest further capital in the company to underpin its future. "The partners are agreed about refinancing the company,

GM's Mr Louis Hughes (left), who is also chairman of Saab Automobile, said in Sweden. Page 16

BBL chief sees merger as inevitable Mr Daniel Cardon de Lichtbuer, chief executive of Banque Bruxelles Lambert, Belgium's fourth-largest bank, said a merger or partnership with another bank was "inevitable" - but stressed the bank was "not for sale". Page 16

Record Sidek loss surprises market Sidek, the troubled Mexican steel and tourism conglomerate, surprised the stock market by reporting a fourth-quarter pre-tax loss of 1.9bn pesos (\$250m), the largest in the company's history. Page 18

Packer steps down as PBL chakman Mr Kerry Packer, 58, announced he was stepping down as chairman of Publishing & Broadcasting (PBL). The move came as the Australian group announced a sharp improvement in interim pre-tax profits of A\$107.7m (US\$1.3\$m). Page 19

Companies in this issue

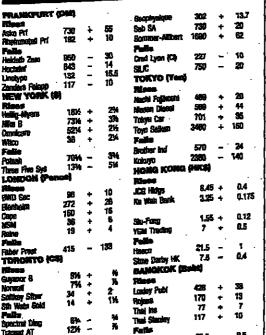
AEG	· 16	Glazzo Wellcome	32, 1
AT&T	15	Grand Metropolitan	. 1
Airbus Industrie		Guinness	3
Al Ahrem Beverages		Hindustan Lever	19
Aracruz		Honda Motor	1
Argentarie		House of Freser	- 2
BAT industries	4:20	Hughes	
BBL	. 1A	IBM .	18
8SkyB	44 4	ILFC	
BT	22 10	Incentive	16
Bacardi	4		. 18
Banco Económico	40	Investoro	15
Banco Nacional	12	KPN-Tella	10
Banco Totta	40	Kunamer	. 21
Bell Atlantic	10	Lloyds Chemists	20
Bertelamann	- 16.1	Lufthansa	10
Beta Gran Caribe	4	Mazcia	71
	5	Mercury	1/
Boeing	18	MoDo	11
Bradesco		Modelo	18
Bremer Vulkan	2	Pratt & Whitney	1
British Aerospace	9	Premiere	14
British Airweys			11
British Telecom	14	RP Scherer	•
Bufete .	. 18	RIZ	
Butte Mining	21	Rolls Royce	
Cable & Wireless	32	Royal Bank of Canada	18
Cadoury Schweppes	32, 14	Seab Automobile	16
<u>-</u>	20	Saks	1!
Canal+	_ 1	Sandoz	1, 19
Charoen Poliphand	19	Sherritt int	
CompuServe	15	Sidek	18
Continental	16	Sone of Gwalls	19
Cunard	21	South West Water	3
Dalmier-Benz	16	Souza Cruz	4, 18
Dasa ·	16	Sun International	18
Emap	. 20	TOUN .	2
Empreses ICA	18	1 did 1/00 o 1 km v	10
Enagas	5		- 10
Energis	14	Televisa	11
Ericsson	5	Tharnes .	32
Eurotumei .	32	Trafalgar House	2
Fokker	16	Tribesa	11
E-man Tálássan	3	Trun Hotels	. 4

tarket Statistics

Annual reports service	28-29	FT-SE Actuaries indices	٠.
enchmark Govt bonds	26	Foreign exchange	
and futures and options	28	Gitts prices	
ond prices and yields	26	London sitare service	25
ommodities prices	22	Managed funds service	30
hyldends amnounced, UK	20	Money markets	
NIS CLETERCY TRANS	27	New inti band issues	
	26	New York stare earlice	34
urobond prices	26		
ixed interest indices	36	Short-term int retes	
T/S&P-A World Indices	32	US interest raiss	
T Gold Milnes Index		World Stock Markets	
TACKER Loff bond SUC	26	Marian dines usesses	

20 United Airlines

Chief price changes yesterday



Glaxo Wellcome, the world's

tive, said competition from generic, non-branded, rivals was most likely to start from July which showed that Zantac sales in Germany had fallen by half since the patent there expired in

tributed to a 4 per cent fall in Zantac sales to £2.26bn (\$3.5bn), the first such decline since the drug was launched in the early 1980s. Sir Richard said that the pace of decline was likely to

fell from 34 per cent in 1994 to 31 per cent last year, largely as a result of competition from Losec,

Investcorp acquired Saks from

BAT Industries of the UK for

\$1.6bn in 1990. BAT sold it as

part of a restructuring prompted

by a hostile - and ultimately

unsuccessful - bid from Sir James Goldsmith, the

At the time, the US department

store sector was depressed, and

several chains went bankrupt.

Those that survived the shake-

the sector has recently been one

revealed that net debt at the end of 1995 was £3.2bn (\$5bn) - much

of it due to Glaxo's £9bn takeover

of Wellcome - compared with net

cash a year earlier of £2.2bn. The

company said it could take until

The answer for companies

wanting to do deals with large

rivals is to go for agreed mergers

and offer an exchange of shares,

Last year, Mr Alex Krauer, chairman of Switzerland's Ciba

and Mr William Steere, his oppo-

site number at Pfizer, indepen-

dently said the future was not

Mr Krauer said: "The best com-

panies are prohibitively expen-

sive to buy. We have a 2-2.5 per

cent market share now. If we

In 1994, the

sector threw

itself into a

frenzy of bids

and deals

bought what we could afford, we

might get to 3 per cent. A merger is the way to get to 5 per cent."

to buy Upjohn [a mid-sized US

company), it wouldn't make

much difference. But a big

merger could really change our

In fact, it was Upjohn which announced a deal - a friendly,

share swap merger with Swe-

den's Pharmacia. That deal trans-

formed the prospects for both

market position."

very costly - and prohibitively so companies in the eyes of inves-

Mr Steere agreed: "If we were

going to be in hostile bids.

1999 to pay off that debt.

rather than cash.

year to January 1995.

Angle-French financier.

July 1986. Fifteen rival products a rival made by Sweden's Astra.
Sales of the company's second biggest drug, the anti-virus drug per cent. Zovirax fell 1 per cent to £856m.

> vous system drug, up 31 per cent. Pre-tax profits for 1995 rose to £2.51bn. compared with £1.93bn in 1994 before Glaxo's successful bid for Wellcome a year ago. Earnings per share with Well-come included from March 16

the previous year.

ing the dividend on an annualised basis 30p, an increase of 11

Three sets of one-off charges hit profit margins, said Mr John Coombe, finance director. They were the cost of the Zantac patents settlement with Canadian company Genpharm; a provision for anti-trust action against a group of pharmaceuti-cal companies brought by US pharmacies; and a clawback of profits by the French govern-

He said that, without these

faces loss percentage point better than the 33.8 per cent reported for the of US year. Glaxo Wellcome said sales of its anti-viral drugs, including Zovirax, were flat at £1.1bn. Antibiotic sales were £963m or

12 per cent of total turnover. Cancer drugs made up 5 per cent of total sales with sales of £451m. Mr Coombe said the group's original target of losing 7,500 jobs from the integration of Wellcome was still in place but that 6,000 had gone by December 31 1995,

charges, the company's trading

vodka deal By Roderick Oram,

GrandMet

Grand Metropolitan is in danger of losing its lucrative rights to distribute Finlandia vodka in the US with the outcome dependent on argent negotiations between the UK food and drinks group more than envisaged.

> state-owned distiller. If GrandMet lost the brand and US sales of about 500,000 cases a year, it would be a re-run on a smaller scale of its damaging loss of distribution rights to Absolut, the Swedish vodka, two

and Alko-Yhtiöt, the Finnish

years ago.
In a second looming threat to GrandMet's vodka business, Mr Boris Smirnov, who is challenging GrandMet's ownership of the Smirnoff brand, will shortly aunounce a foreign partner to belp produce and distribute Smirnoff vodka in Russia.

GrandMet has also suffered further court setbacks in Russia. where it is trying to overturn rulings that Mr Smirnov is the brand's legitimate owner. Courts have barred GrandMet from importing its own Smirnoff.

Mr Smirnov's partner is thought to be a western trading company with near-national distribution in Russia of an imported western beer. The partner will commit resources to make and distribute more than 5m cases of "original" Smirnoff over the next few years.

Alko-Yhtiöt is thought to be keen to rationalise the global marketing of its Finlandia vodka, which outside the US is distributed by Guinness and Allied Domecq. Both would be keen to take a wider role with Finlandia because they lack credible vodka brands.

Finlandia's global sales were 1.7m cases last year, up 17 per ing to Drinks Bulletin Interna-tional. Almost a third of the sales were through GrandMet in the US market, where it is the third largest imported vodka.

"We are in discussions but we don't see any reason for the Finns to terminate a long-term agreement that runs to 2003, IDV, GrandMet's drinks arm, said yesterday. It added that Finlandia's contribution to group profits was only a few million pounds, but analysts believe it is

The Finnish distiller had the right to terminate the agreement, however, if it gave the requisite notice, drinks executives said. It had already served notice, said one.

Glaxo may give up US patent fight

largest pharmaceuticals company by sales, may be close to aban-doming its fight to keep US patent protection for Zantac, its £2.2bna-year ulcer drug, to 2002. Sir Richard Sykes, chief execu-

1997. His comments came with the company's annual results

Investcorp, the Bahrain-based

investment group that floated

the Gucci luxury goods company on the New York Stock Exchange

last year, is believed to be pre-

paring another high-profile pub-lic offering - shares in Saks

Fifth Avenue, one of the best-known names in US retailing.

Saks, which has 45 department

stores and 19 other outlets in the

US, is Investcorp's biggest hold-

ing. Detailed financial data are

not available, but Saks said it

with an eerle famine.

tainment Services.

frenzy of bids and deals.

worth \$1bn or more.

takeovers.

with one of its rivals will be only the latest earthquake to shake

what was, until the 1990s, a sec-

tor characterised by conservative

management of large rises in

sales and profits. That changed

in 1993 when the biggest US

drugs company, Merck, shocked its staid rivals by spending \$6hn

on a drug distributor, Medco Con-

After a pause to digest the

Research by stockbrokers

James Capel suggests there have been more than \$80bn-worth of

deals in the sector since Merck bought Medco, including 16 deals

The main cause is simple.

While in the 1980s drugs prices rose faster than inflation, the

1990s has seen buyers of medi-

cines drive harder bargains. Global drug sales growth slowed

to 1 per cent in 1993. Pharmaceu-

tical companies have been forced

to find ways of cutting costs -

one obvious method is through

However, once the initial merger wave passed, it became clear that further consolidation

would require a different form of

financing than the first deals,

which tended to involve a large

measure of debt and were some-

the industry's middle-sized com-panies had been taken over -

only one or two independent

companies have a market capital-

isation between \$4bn and \$12hn.
That put acquisitive companies

in a quandary, buying companies

big enough to improve market

share significantly was becoming

By the spring of 1995, most of

times hostile offers.

implications of that acquisition, the sector threw itself into a

Sandoz poised to

break temporary

▼ t could not last. After 2½ if debt financing was used. Buy-

years of mergers and acquisi- ing smaller companies was possi-

tions in the deal-hungry ble, but would not add signifi-

drugs industry, 1996 had begun cantly to the buyer's market

merger famine

Glaxo Wellcome shares fell 44n to 876p.
The German performance con-

increase. Zantac's global market share

There was rapid growth in sales of the company's asthma drugs, up 20 per cent, and ner-

1995, were 50.3p, against 43.6p for

The final dividend is 15p, mak-

Investcorp primes Saks for public offering had revenues of \$1.4bn in the of the few bright spots in a poor US retailing climate. In a corporate review pub-

lished last year, Saks said earnings before interest, tax, depreciation and amortisation had more than doubled since 1990. Earnings in the year to January 1995 were 20 per cent up on the previ-

Saks is one of the most upmarket US department store groups. It appeals to the fashionconscious, stocking wide ranges of expensive designer merchan-

BIQ LEAGUE

Ranking by sales Company

Glaxo Merck BMS Poche J&J Pfizer

AHP.

Rhône-Poulenc**

Top 10

18= 18=

The company's department stores also cater for the lessdemand for designer goods. than-super-rich by stocking own-This phenomenon was reflected last October when label goods at lower prices. In addition, Saks has 19 stores Investcorp brought Gucci to the

trading under the Off 5th name, which act as clearing houses for end-of-season merchandise. It also runs a catalogue operation. Investcorp's decision to float

BMS AHP

Rhône-Poulenc**

Sandoz Schering-Plough

Abbott

28

2.7

2.3

28

22 11 . 21 12

14-14-16-16-18

the company appears to have been determined by recent highs in US stock prices and by buoyant demand for luxury merchandise. The rich are getting richer in the US, and their increased

3.0

2.9

since soared in value. In early trading yesterday they were up \$1 at \$46%. Investcorp is known for taking medium-term positions in US and European companies with recovery prospects, particularly those with famous brand names.

market. The public offering was

heavily oversubscribed, and the shares, offered at \$22 each, have

Further consolidation will increase pressure on rivals to do deals Sandoz

> \$190bg "Provisional " Including Rhôse Poulenc Rorer

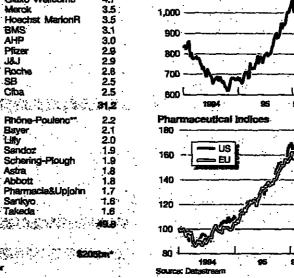
tors. Upjohn had been seen as one of the least promising of US pharmaceuticals companies. Pharmacia was the product of a series of mergers in Sweden and between Swedish and Italian

Sandoz has not been at the top of merchant bankers' lists of deal-making companies. Until this year it had been considered a conservative organisation that clung to the old industry adage that if it was "not invented here" it did not deserve consideration. So while larger neighbour Roche broke moulds by buying into Genentech, the San Francisco biotechnology company, and spending \$5.3bn on Syntex, a

Californian drugs company, Sandoz bided its tin A change in attitude came when the company appointed a new chief executive to its pharmaceuticals division, Mr Daniel Vasella, a dynamic Americanised

Investors realised the impact Mr Vasella was having when Sandoz demerged its chemicals operation Clariant last year. The creation of a new company

Sir Richard Sykes, Glaxo Wellcome's chief executive, yesterday reaffirmed that while the com-

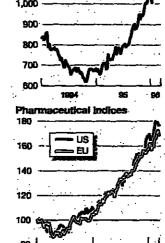


pany did not have any acquisition plans, it would reconsider if its position as the world's number one was threatened. Perhaps more importantly, it

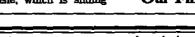
will increase the pressure to do deals on Roche, Sandoz's neighbour in Basle, which is sliding

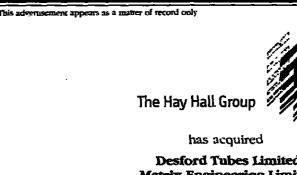
down the world rankings. Industry leaders are in no doubt that there will be further mergers and Sandoz will not be the only

Our Financial Staff



Swiss company involved.





Desford Tubes Limited Matrix Engineering Limited **Hollow Extrusions Limited**

Institutional Acquisition from TI Group plc with a total funding of

£55 million Negotiated, Led and Arranged by.

Institutional Equity provided by Legal & General 1995 Equity Fund LP Legal & General 1995 Underwriting Pool LP Group Development Capital Trust ple

Legal & General Ventures Limited

Mezzanine provided by Mithras Investment Trust plc Group Development Capital Trust ple

> Senior Debt provided by Bank of Scotland

Legal Advisers Macfarlanes (Newco, Mezzanine and Institutional Equity) Wilde Sapte (Senior Debt) Eversheds (Management)

> Reporting Accountants KPMG (Birmingham)



Legal & General Ventures Limited

Regulated by IMRO

CompuServe talks to AT&T about Internet alliance

By Louise Kehoe

CompuServe, one of the leading computer online services, is in talks with AT&T about a possible Internet alliance.

The talks are aimed at creating links between CompuServe and AT&T's newly announced internet access service. AT&T declined to confirm or deny reports that it is also in

talks with America Online, the largest online information service, and Prodigy, number three in the online market. The three offer a range of pro-

prietary information and communications features, as well as providing access to the global Internet. The computer online services

are, however, facing growing

offering direct access to the Internet. In particular, AT&T's launch of WorldNet, an Internet access service that will provide up to five hours of free service to AT&T telephone customers for the first 12 months, has been seen as a challenge to the online services.

It now appears, however, that AT&T may see a role for the pro-prietary online services, which have a total of 11m subscribers, as it attempts to create a mass market for Internet connections. The online services appeal, in

particular, to home computer users for whom direct access to the vast Internet can be daunting. At the introduction of World-Net, last week, AT&T executives stressed that getting on to the Internet must be an easy process, even for computer novices, if it is to become a mainstream market.

the online services come at a critical time for CompuServe and H&R Block, CompuServe's par-

Sears Roebuck also announced last month that it is planning to

The talks between AT&T and

ent company, recently announced it would spin off the online services business with a public stock offering planned for April. CompuServe had 4.3m subscribers at the end of January, an increase of almost 12 per cent over the previous three months.

sell its 50 per cent stake in Prodigy which it owns jointly with International Business Machines. The turnoil in the computer online information services industry continued this week with Apple Computer's announcement that it would close down its service, called

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

State seeks local backing for Fokker

The Dutch government yesterday held high-level talks with the Netherlands' financial community to canvas support for a possible rescue of Fokker, the ailing aircraft manufacturer racing against the clock to come up with a workable survival plan. Mr Hans Wijers, economics affairs minister, described his talks with "key figures of the Netherlands financial sector" as useful, but declined to give details.

Participants included representatives from the country's biggest banks, public-sector pension funds and corporate pension funds. The aim was to see whether the private sector was prepared to put up money towards keeping Fokker affoat. Fokker must find an answer to its financial future in the next week because bridging financing provided by the Dutch state runs out in mid-March. Ronald van de Krol, The Hagu

Continental doubles profits

Continental, the German tyre maker, more than doubled net profits last year. The world's fourth-largest tyre maker, whose operations include General Tire of the US, reported net profits of DM155m (\$105m), compared with DM71m in 1994. Pre-tax profit also more than doubled, to DM195m from DM92m, on sales only 3.8 per cent higher at DM10.3bn.

Continental said the improvement came mainly from cost-cutting, rather the price increases the industry managed to squeeze from vehicle makers, and in the replacement market. These mainly compensated for one of the sharpest increases in raw materials costs the industry has experienced. Nevertheless, the overall effect was sharply higher profits in the car tyres division, where sales rose 4.8 per cent to

Incentive completes takeover

Incentive, one of the Wallenberg empire's main industrial companies, yesterday effectively completed its takeover of Gambro, the Swedish medical technology group set to be the centrepiece of a remodelled Incentive. It said it had received acceptances for its offer, which valued Gambro at more than SKr18bn (\$2.78bn), from shareholders holding 99.4 per cent of the target company's capital and 99.7 per cent of its voting stock. Incentive bid SKr10.3bn in January for the 58 per cent of Gambro its did not already own. Hugh Carnegy. Stockholm

Extra provisions hit BTA

Shares in Banco Totta e Açores, Portugal's third-biggest commercial bank, fell almost 2 per cent yesterday, to Es2,775, after the group reported a 26.6 per cent slide in net profit to Es17. 2bn (\$112.2m) in 1995 from Es23.4bn in 1994. Brokers said the shares fell by more than 3 per cent, from Tuesday's closing price of Es2.831, before support buying from within the Champalimand group that controls the bank led to a slight

BTA blamed the fall in profit mainly on a Es12.2bn increase in provisions, as well as a Es3.5bn drop in security trading income, higher taxes and a Es1.9bn contribution to the central bank's deposit guarantee fund. It had decided to meet new provisioning obligations in full in 1995, rather than take up an option to fulfil the requirements over three years. This had cut profits by almost Es5bn but would make the bank more competitive in 1996, the group said.

BT withdraws from TE race

Plans to develop an all-Ireland telephone network have been dealt a blow with British Telecommunication's decision to pull out of the race for a 35 per cent stake in Telecom Eireann (TE), the Irish state-owned phone company. The withdrawal of BT leaves the field to Bell Atlantic of the US, KPN-Telia, a Danish-Swedish consortium, and TeleDanmark. TE, which is being advised by Morgan Stanley, is aiming to raise up to 12500m (\$317.8m) from the strategic sale. Cable & Wireless of the UK and AT&T, the US operator, have already withdrawn.

John Murray Brown, Belfast

German aerospace sales down

The German Aerospace Industry Association estimated 1995 sales in the sector reached DM16bn, down 40 per cent from 1991, according to Daimler-Benz Aerospace board member Mr Werner Heinzmann. He said: "We must quickly carry out the consolidation of the European aerospace industries. Time is against us."

■ German airline Deutsche Lufthansa said it posted a profit of around DM500m in 1995 on estimated sales of around DM20bn.

AEG formally dissolved after 112 years

Shareholders in AEG, the German electrical group, yesterday put an end to 112 years of corporate history with a formal decision to dissolve the company and put the remaining fragments into Daimler-Benz, its parent group.

The decision ends more than

two decades of commercial and financial difficulties for AEG. Yesterday's shareholders meeting was a legal requirement, of yesterday's meeting was

owns 93 per cent and takes virtually all strategic decisions by

Several minority shareholders yesterday paid an emotional tribute to the company. whose name is synonymous with Germany's industrial rise in the late 19th century. Others levied angry accusations, and at least one minority shareholder threatened legal action. Given Daimler-Benz's unas-

sailable majority, the outcome

delay the meeting because of a supposed lack of financial information was defeated by 99.7 per cent.

One shareholder's representative said AEG's dissolution. commercially inevitable as it may be, "is the end of a dream for all of us". Speaking directly to Mr

Ernst Stöckl, the outgoing chairman of AEG, he said: "When you took over, did you really have what it took to run a large electric company, and

to run it responsibly? Did Protection of Small Sharehold-Daimler-Benz have what it ers, expressed concern about a took to take over and run such a company?"

Yesterday's vote was technically not about the "dissolution" of the company, but rather about the transfer of AEG into a holding company. There will also be a few related changes in the company's statutes, such as the abandonment of Berlin as one of its two legal headquarters.

Mr Dieter Kaufmann, chairman of the Convention for the share swap offer Daimler-Benz is due to announce next week It is expected that the parent will stay close to the historic "exchange rate" between the two stocks - five AEG shares against one of Daimler-Benz.

Mr Jürgen Schrempp, chairman of Daimler-Benz and of AEG's supervisory board. chaired yesterday's meeting and listened silently to the savage attacks against him and

Election result clouds Argentaria sell-off

Selling a state-owned asset when there is no government is a tricky proposition: this is what the Spanish state is learning as it tries to sell a 25 per cent stake in the banking group Argentaria

Since Sunday's inconclusive general election, the fall in the Spanish stock market had by yesterday knocked an esti-mated Pta20bn (\$161.2m) off what the Spanish government hoped to realise from selling the Argentaria stake. It currently owns 50 per cent.

reported strong demand for its shares among small investors since the start of the retail tranche offer period, some ana-lysts are now doubtful about the response from institutions when the book-building period for the international tranche

starts next week. The domestic market steadied somewhat yesterday, but falls on Monday and Tuesday virtually wiped out the advance registered by Madrid's general index since the begining of the year. Argentaria's share price stood at Pta5,540 at

Although Argentaria has the close on Friday, ahead of sported strong demand for its the elections; it tumbled more than 6 per cent to close at Pta5,200 on Tuesday before recovering yesterday to Pta5.330.

On the back of a strong market rally, the disposal of 25 per cent of Argentaria was already worth Pta179.9bn at Friday's market prices - but its value had fallen to Pta159.6 at Tuesday's close. In 1993, the disposal of 50 per cent of the government-owned equity in the banking group in two global offerings realised

With forecasts varying between continued depression on Madrid's Bolsa and a renewed sell-off, the main question is whether the sudden cheapness of Argentaria's shares will weigh more with institutions than the politically-fuelled volatility of the

Spanish market. The maximum price for the Argentaria disposal is to be set by global co-ordinator Morgan Stanley of the US on March 15; the final price, which will include a 4 per cent discount for small investors, will be fixed on March 25.

The narrow election win by the centre-right Popular Party (PP) in Sunday's polls - which left it well short of an overall majority in parliament - has ushered in a period of instabil-ity that, in the view of the markets, recalls that of Italy. PP leader Mr José Maria Aznar is searching for parliamentary allies, and it might not be clear for weeks whether he will be

able to form a government. This political stalemate is likely to be uppermost in the minds of institutions attending the Argentaria roadshows that start on Monday.

BBL sees need for merger despite 15% jump in profits

By Nell Buckley in Brussels

The chief executive of Belgium's fourth-largest bank, Banque Bruxelles Lambert, said yesterday a merger or partnership with another bank was "inevitable" within the next few years - but stressed the bank was "not for sale" as he announced a 15 per cent increase in net profits for 1995. Net profit jumped from

BFr7.75bn to BFr8.94bn (\$294.1m), well above analysts' forecasts of just over BFr8.6bn. thanks to an increase in both interest and non-interest income and tight control of operating costs. Mr Daniel Cardon de Licht-

buer, chief executive, said he agreed with the "consensus among eminent persons" recently expressed by Mr Phil-ippe Maystadt. Belgium's the day after Mr Ferdinand Chaffart, Générale de Banque's

finance minister, and Mr Elio Di Rupo, economics minister that there were "too many medium-sized banks in Belgium".

He repeated his opinion, first made public last summer, that BBL would link up with another bank in the short, medium or long term. But he emphasised such a link would be a "partnership of equals". or a takeover by BBL of another bank. There has been intense spec-

ulation in Belgium in recent months about a merger or alliance between BBL and either Crédit Communal de Belgique, the state-owned bank which is Belgium's second-largest in terms of assets, or Générale de Banque, the largest.

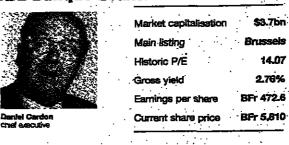
Mr Cardon's comments came

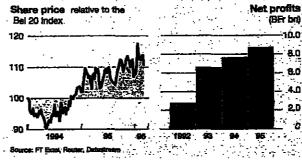
chief executive, played down the need for Belgian banks to unite to form a Belgian "megabank" capable of competing in the international market, especially after introduction of a single European currency. Mr Chaffart said his bank's philosophy was still to be a standalone company.

BBL's net interest income

increased 4.8 per cent to BFr49.2bn, while non-interest income rose 2.2 per cent to BFr25.7bn, producing total gross income of BFr74.9bn Operating costs fell from BFr47.4bn to BFr47.2bn and the cost/income ratio was cut from 65.7 per cent to 62.9 per cent the lowest for five years.

Depreciation, writedowns and provisions increased 3.2 per cent to BFr13.1bm. Consoli-dated total assets grew 24.5 per cent to BFr3.225bn, and the COMPANY PROFILE: **BBL Banque Bruxelles Lambert**





total capital ratio rose from from BFr409.8 to BFr472.6, and 0.72 per cent to 11 per cent. the dividend goes up from Earnings per share expanded BFr160 to BFr175. 10.72 per cent to 11 per cent.

MoDo soars but warns of further pulp price falls

7 · \$42 }

By Hugh Camegy in Stockholm

A crash in wood pulp prices which has hit the forestry industry in recent months is set to continue, the Swedish pulp and paper group MoDo

varned yesterday. MoDo reported a record pretax profit for 1995 of SEr5.2bn (\$761.6m), a near three-fold increase over 1994 when it returned a surplus of SKrl.8bn. But profits in the fourth quarter fell back sharply from levels earlier in the year as price rises which had buoyed the industry petered out or went into reverse.

The result was just under market expectations and MoDo's most-traded B shares slipped back on the news, clos-ing down SKr1 at SKr335. The forestry sector index was one of the main losers on the Stockholm bourse, falling 0.66

per cent.
The biggest price turnround has been in wood pulp, the basic raw material for paper products. In the past week, North American producers have slashed prices to \$600 a tonne for the benchmark pulp product, called northern bleached softwood kraft. Prices peaked as recently as last October at just under \$1,000 a tonne.

"Pulp prices can very well fall further because inventories are so bigh," said Mr Bengt Pettersson, MoDo's chief executive. "At some stage there will be a turning point, but there has first to be a fall in inventories." He said he believed inventories had

grown further in February. MoDo, a net seller of pulp, said it was ready to slow production in an effort to help reverse the inventory build-up. Mr Pettersson said last year's price rises were the chief reason for the surge in

full-year profits. Group sales rose from SKr20.2bn to SKr22.3bn. But the picture changed dramatically in the fourth quarter, when sales slipped from SKr5.8bn in the last quarter of 1994 to SKr5bn a year later as demand sagged in all almost areas except

GM and Investor offer assurances on Saab refinancing

By Hugh Carnegy

committed to the troubled carmaker and are prepared to invest further capital in the company to underpin its

"The partners are agreed about refinancing the company," GM's Mr Louis Hughes, who is also chairman of Saab Automobile, said in Sweden

were committed to Saab's survival and development despite its weak performance since 1989, when GM took

over management control.
"We are ready to put in additional capital if we see there will be a sufficient return on the investment," Mr Dahlbäck said. Late last year, when

yesterday. Mr Claes Dahlbäck, chief Saab slipped into the red in the first resources the launch of a new model executive of Investor, the main invest- nine months, Investor openly currently under development and the General Motors and Sweden's Investor, the joint owners of Saab Automobile, have said they remain Automobile, have said they remain and Sweden's Investor, the joint owners of Saab Automobile, have said they remain and Sweden's Investor, the joint owners of Saab and the Wallenberg industrial empire, reiterated that the two owners, which each hold 50 per cent, its, prompting speculation that the Together, GM and the Wallenbergs Wallenbergs might want to pull out.

No figure for Saab's capital needs has yet been given, and Investor said the Saab board had yet to make a formal request for funds - or guaranmaker has made no secret of its inability to fund from its own

have sunk more than SKr8bn (\$1.2bn) into Saab Automobile since 1989. The company ran up accumulated losses of SKr11bn between 1989 and 1993, before returning to the black in 1994. tees to back borrowing. But the car- It managed to return a full-year 1995 profit of SKr148m, despite the loss in the first nine months. But with sales

of SKr20bn, the return was negligible. Based on just two models - the luxury 9000 and mid-sized 900 - Saab has failed to achieve the volumes and premium prices to make it profitable, despite radical cuts in production costs stemming in part from the benefits of access to GM's component stream. Its management says it needs more time to develop new models to establish a firm, long-term niche in the premium and luxury markets it

Haig Simonian reports on the second day of the 66th Geneva Motor Show This announcement appears as a matter of record only.

GM lifts lid on transatlantic co-operation plan

P.T. GAJAH SURYA MULTI FINANCE Incorporated in the Republic of Indonesia

> US\$ 20,000,000 TERM LOAN FACILITY

> > Arranger

ASIAN BANKING CORPORATION

Co-Arranger ING BANK JAKARTA

Lead Managers KYONGNAM BANK THE SAKURA BANK LIMITED, SINGAPORE BRANCH

ING BANK THAILAND ASIAN BANKING CORPORATION CHANG HWA COMMERCIAL BANK LTD., AMSTERDAM BRANCH HANIL LEASING & FINANCE (H.K.) LTD. KOREA EXCHANGE BANK, BANKGKOK INTERNATIONAL BANKING FACILITY TAT LEE BANK LIMITED UBAF (HONG KONG) LIMITED

ING BANK

December 1995

General Motors has given a glimpse of its secret plans to production, is being carried out sion on the new car would rier", a big Opel team has been by a large team of US and depend on detailed market sent to GM's Detroit technical third last year. research and costings. Howcentre to inject a European fla-

ever, analysts believe it is

co-ordinate its international engineering resources by con-firming that US and European specialists are developing a new Saturn sedan for the highly-successful US brand. The new car, which has yet to be approved, will be bigger

than Saturn's existing saloon, station wagon and coupé, and will be based on the new Opel/ Vauxhall Vectra model launched in Europe late last Mr Louis Hughes, head of

GM's international operations, said that "the concept [for a new model] is advanced, but Detailed engineering and

design on the new car, which is still about two years from

European engineers at Opel's development centre in Ger-many, where the Vectra was engineered. The project, which is to meet US demand for a bigger Saturn model, is the most ambitious attempt by GM to build "alliances" between engineering teams on both sides of the Atlantic.

cars, which may eventually be produced at various locations, is one of the holy grails of the world motor industry. Big carmakers are adopting a variety of techniques to reap the bene-fits of "globalisation" by pooling their internal resources and maximising economies of

Parallel development of new

Mazda sticks with break-even forecast

Mazda Motor, the Japanese carmaker hit by heavy losses from over-expansion, has not adjusted its forecast for break-even in the current financial year, despite the more favourable value of the

Mr Yoshihiro Wada, president, admitted the rise in the dollar against the yen had eased the pressure on Mazda in the current financial year to March 31. However, he said: "I don't think we will be making a much better figure. Break even is realistic."

Mr Wada declined to give a profits outlook for 1996-97, as the company was still working on its forecasts. However, range and streamlining its Mazda had two years ago been "at the bottom of the lake. We dealer network, Mr Wada hinted it was coming out of the don't want to go back there". woods.

The company expected to cut costs by \$1.1bn this year, after reducing them by nearly \$2.4bn in the past 21/2 years.

The savings had been achieved by rethinking its product development process, streamlining personnel and increasing operating efficien-cies, said Mr Wada. Part of the impact would be

seen in a fall in the group's net debt, which should decline from Y520bn to about Y480bn (\$4.57bn) at the year-end. After almost three years of difficulties, during which Mazda had tried to eliminate losses by reducing capacity, slimming down its model

likely to proceed because of the demand for Saturn products. Also, GM is keen to propagate the Saturn division's innovative working practices at other plants, meaning that the new project will almost certainly be built at an established GM factory rather than at Saturn's plant in Tennessee.
The latest project follows earlier attempts by GM to fos-

ter closer co-operation between engineers in Europe and the US. The new Cadillac Catera, to go on sale in the US shortly, is a lightly revised version of Opel's top-range Omega saloon. In the case of the Opel Sintra, a multi-purpose "people car-

vour into a US-originated vehicle for European markets. The Sintra will go on sale in Germany in November, while Chevrolet and Pontiac branded versions will soon be displayed at the New York motor show for sale later this year. GM's efforts to link engineering and product development in the US and Europe are part

of a wider strategy to expand internationally without squandering resources. "Within the next 10 years, we want to be selling half of our vehicles outside North

America," said Mr Hughes. "Just 10 years ago, only one GM vehicle in five was sold outside north America", com-

The company plans to spend about \$2.5bn a year on its international operations over the next five years to boost its presence. More than 70 per cent of the total will go o

Europe. Mr Hughes said GM expected to decide by the end of June on the location of its planned new south-east Asian car plant. Financial incentives will largely decide whether the \$300m-400m facility, which is expected to build up to 150,000 small to mid-sized cars a year, is located in Thailand or the

The company has also drawn up a short-list of sites for a planned \$340m factory to build 70,000 cars a year in Poland.

Westpac Banking Corporation (Incorporated with limited liability in the State of New South Wales, Australia)

U.S. \$240,000,000 Perpetual Capital Floating Rate Notes

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from 7th March, 1996 to 6th September, 1996 the Notes will carry an Interest Rate of 5.8625 per cent. per annum. The Interest Amount payable on the Interest Payment Date which will be 6th September, 1996 is U.S. \$29,801.04 for each Note of U.S. \$1,000.000.

Westpac Banking Corporation

75 King William Street, London EC4N 7HA

Charles of the section

MoDo soan

but warms

further pulp

price falls

bearings to be the

inancing

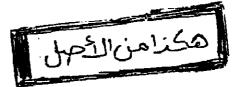
-Slaw

Notes

FUCION

ation pla

the feath Carriery



Any global bank can handle a foreign exchange transaction for a client. But at Morgan we do more than simply execute. We help our clients successfully meet their most complex long-term challenges. Because no firm works harder to understand its clients' needs, our strategic approach makes a difference: Cross-border acquisitions cost less thanks to smarter currency management. Investment portfolios beat benchmarks thanks to superior currency advice. Export earnings are hedged more efficiently thanks to creative risk management products. In foreign exchange, and in every other service we offer, we stay with our clients all the way to the finish line. Which is why the benefits so often show up on their bottom line. Our authoritative trade-weighted Currency Indices are published daily on the World Wide Web at http://www.jpmorgan.com Morgan FX marketers and clients ran together in the 1995 New York City Marathon

JPMorgan

ing its workforce from 40,000 to

25,000 in the course of the year.

trial, another leading Mexican

construction company,

announced revenues of 2.3bn

pesos for 1995, a 13 per cent

decline on the previous year.

Sales outside Mexico accounted

for 29 per cent of the total,

more than double the propor-

The company, which speci-

alises in building industrial

plants, recorded a loss of 461m

pesos compared with a 4.8m

pesos profit for 1994, the result

of financing costs spurred by

tion for 1994.

Meanwhile, Bufete Indus-

INTERNATIONAL COMPANIES AND FINANCE Recession hits Mexican construction groups

AMERICAS NEWS DIGEST

Grupo Modelo slips despite higher sales

Grupo Modelo, Mexico's biggest brewer, saw net profits drop 3.3 per cent to 1.3bn pesos (\$171m) in 1995, despite a doubling of exports which helped total sales rise 1.6 per cent to 9.8bn pesos. Price increases on the domestic side failed to keep pace with inflation, pushing operating profit down 9.4 per cent to

For the year, the company sold 22.2m hectolitres of beer on the domestic market, a 4 per cent decline on the previous year, and exported 2.9m hectolitres, a 39 per cent increase. But because of the price lag, domestic sales fell by 8.5 per cent, while the peso devaluation helped export sales shoot up 102 per cent.

Sales for the fourth quarter fell 5.2 per cent to 2.4bn pesos. while operating income dropped 78 per cent to 116m pesos. Net income of 118m pesos represented a 77 per cent fall on 1994. Daniel Dombey, Mexico City

Industrias Peñoles surges

Industrias Peñoles, the Mexican mining group, announced record net profits of 1.01bn pesos (\$133m) in 1995, an astonishing 3,405 per cent increase over its 1994 results. The company, which refines zinc, lead and precious metals. reported a 54 per cent increase in sales to 5.75bn pesos in 1995. Profits before tax and financial costs improved nearly four-fold to 1.56bn pesos. The company's market capitalisation has doubled in dollar terms over the past year to about \$1.9bn.

Peñoles sailed through last year's financial turmoil because almost all its sales and refining tolls are priced in dollars, and because its conservatively-managed debt did not become a burden when financial costs in Mexico sky-rocketed last year. The company owes about \$290m, while it has \$380m in cash Leslie Crawford, Mexico City

Televisa cuts costs

Televisa, the Mexican media group, announced a 15 per cent rise in net profit for 1995, to 942.5m pesos (\$124.3m), on sales down 9 per cent to 8.8bn pesos. Over the year the group implemented a cost-cutting programme expected to save at least 500m pesos a year. Staff numbers fell 12 per cent between mid-1994 and the end of 1995, the company said, to total about 20.700 at the year-end, and Televisa took a 228m peso charge for severance payments and termination charges.

Televisa said operating cash flow in 1995 fell 52 per cent to 1bn pesos. Total debt stood at 14.94bn pesos, down from 16.32bn pesos the year before. The cost of financing fell 81 per cent to 144m pesos, while the cost of sales increased 5.4 per cent to 5.13bn pesos in 1995. Earnings per share in 1995 were 1.02 pesos, against 0.89 pesos in 1994.

AP-DJ. Reuter, Mexico City

Souza Cruz sells Aracruz stake

Brazilian tobacco giant Souza Cruz, a subsidiary of BAT Industries, is to sell its remaining shareholding in cellulose maker Aracruz for an estimated \$230m. The sale will conclude a sell-off of Souza Cruz's non-tobacco interests, as the company concentrates attention on its core activities.

Souza Cruz sold 21 per cent of Aracruz's preferential shares last year for R\$214m (US\$218m). Mr Flavio de Andrade, president, said the forthcoming sale of 28 per cent of voting stock would raise "no less" than that amount. The company said foreign and Brazilian investors had shown interest in the offer, although it made no prediction of when the sale will be completed. The money raised will be used in an investment plan of \$650m over the next five years.

Jonathan Wheatley, Sao Paulo

Sun Intl in \$265m cash raising

Sun International Hotels, the leisure and gaming group. yesterday said it had raised \$265m in the US to finance the expansion of its gambling activities in North America and the Rahamas. In what it claimed was the largest ever public equity offering by a gaming company, the group said heavy demand for its shares enabled it to lift the placing price from \$28.50 to \$35 a share. Mr Sol Kerzner, chairman and chief executive, said it had

raised \$110m more than originally anticipated. Proceeds from the placing will be used to pay down the

group's \$105m borrowings and underpin the \$285m construction costs of a new a casino and entertainment complex in Connecticut - a joint venture with the Mohegans a tribe of native American Indians, Sun International has also secured a further \$200m lending facility to help finance a \$275m expansion of Atlantis, its casino and holiday resort in

Sidek slides back into red in fourth term

By Leslie Crawford Mexico City

Sidek, the troubled Mexican steel and tourism conglomer-ate, shocked the stock market yesterday by reporting a fourth-quarter pre-tax loss of 1.9bn pesos (\$250m), the largest in the company's history.
The unexpected results

wiped out a modest 206m peso profit accumulated in the first three quarters of the year, and almost doubled the 1bn peso loss in 1994. Situr, the tourism and property development subsidiary, reported a net loss of 1.98bn pesos in the fourth

Sidek executives were not available to explain the reversal. However, market analysts speculated that auditors may have required the company to write down the value of many of its investment projects as a result of the devaluation of the peso and the collapse of property values last year.

Sidek was hit particularly hard by last year's financial crisis. Before the devaluation in December 1994, the company became heavily indebted in dollars to finance hotel and property developments, the prospective revenues of which were mainly in pesos.

The devaluation and economic slump forced Sidek to suspend most of its investment projects. In February this year, the company suspended repayments of principal on its \$2.1bn debt, almost two thirds of which is short-term. The first investors to be affected were the holders of a \$20m private debt issue which matured

Sidek has reached a preliminary understanding with 17 Mexican banks to restructure its obligations. No agreement, however, has been reached with foreign creditors, who own about \$600m of the company's debt, and who are expected to be invited to negotiations this month.

Sidek says it will present a comprehensive restructuring plan to its creditor banks later this month. The plan is expected to include the sale of about \$450m of hotels and real estate - about 16 per cent of the group's total assets - to repay bank debts.

In return, creditor banks are expected to capitalise part of Sidek's debts. The plan is being pushed by Banamex, Mexico's largest commercial bank, which holds a significant equity stake in Sidek as well as being the group's biggest creditor.

Not all banks, however, are reported to be happy about the proposed deal. Mexican banks have already become the de facto owners of Aeroméxico and Mexicana de Aviación, the two principal airlines, as a result of forced debt capitalisa-

By Daniel Dombey in Mexico City

Mexico's leading construction

companies were hadly hurt by

recession in 1995, according to

A strong cash position, grow-

ing international interests and

reduced operating expenses

helped Empresas ICA, the

country's largest and most

diversified construction com-

pany, but for the year as a

whole, sales still fell 45 per

cent to 5.78bn pesos (\$762m). Operating profit fell 75 per cent

to 426m pesos, while net profit

results released this week.

and other computer data storage products just 15 months after selling off one of its largest disk drive plants at Hav-ant, Hampshire, in the UK.

The \$500m investment reflects heavy

Factories in San Jose, California. jara, Mexico, are to be expanded. Com-

of 604m pesos compared with 8m pesos the year before.

panies in the industry, ICA has

done relatively well," said Mr Luis Villalobos, head of

research at Citibank in Mexico

The fourth quarter provided

some evidence of a slowdown

in the decline, with sales down

only 21 per cent on the comparable period to 2.2bn pesos.

A rise in financing costs due

to the peso's fall and rising

interest rates meant a net loss

for the quarter of 130m pesos,

though that was an improve-

"Compared with other com-

"The tide is turning" for IBM's data storage products operations, said Mr Vanderslice. The division, which had been on IBM's "problem" list for several years, is now profitable and is gaining market share in several segments of the data storage market, he added.

The new investment represents a vote of confidence by IBM's top manage-

ment, he said. Over the past three years the division has shifted from being an internal supplier of storage systems for IBM's computer products

share, he claimed. In the mainframe data storage systems unit, where it competes with EMC, a fast-growing specialist company, IBM increased market share by 5 per cent in the fourth quarter of 1995, he said.

IBM is no longer competing in the

Tribasa also fell into losses, with a 1995 net deficit of 351.1m pesos against a profit in 1994 of 284.7m pesos. Sales were down 62 per cent at 1.8bn pesos, and operating profit fell

71 per cent to 321.6m pesos. The company's work backlog at the end of 1995 totalled 5.7bn pesos, according to local news service Infosel. Of that, 33 per cent represents work on toll road concessions that are 100

per cent owned by Tribasa. Group total debt was 6.2bn pesos, down from 7.9bn pesos at the end of 1994.

IBM to increase production of disk drives

denominated in dollars.

ment on the 624m peso loss in the comparable period.

ICA had a strong cash posi-

tion of L6bn pesos at the end

of 1995. However, Mr José Luis

Guerrero, the company's chief

financial officer, said that "if

Mexico's growth increases

beyond our expectations in the

next six months then we'll

obtain financing from abroad".

ded its presence outside

Mexico, signing contracts in

Venezuela and Colombia. Half

It has also cut costs, reduc-

its total sales for 1995 were

The company has also expan-

By Louise Kehoe in San Francisco

International Business Machines is expanding production of disk drives

demand for IBM disk drive products, said Mr Jim Vanderslice, general manager of the \$6bn IBM data storage division. Over the next three years the division will increase its production capacity by 60 per cent, he said.

Szekesfehervar, Hungary, and Guadalaponent plants in east Asia will also be expanded and IBM is opening a small ik drive component plant in China.

operations to raising more than 60 per cent of its revenues from external cus-Moreover, IBM is gaining market

low-profit margin area of disk drives for desktop computers, but has won new business in laptops, where it captured 31 per cent of the world market last year, and the network server segment, where it holds a 24 per cent share, he

Although IBM announced the sale of its Havant plant to local managers for about \$50m in December, the plant is continuing to supply the group with data storage products, said Mr Vander-slice. "We will stay in Havant for another year," he said, "despite higher

Quality of Brazilian bank assets in doubt

Firm action is needed before confidence will return to the industry, says Jonathan Wheatley

llegations of a multibillion dollar fraud at one of Brazil's biggest banks have raised new worries over the industry, already suffering a crisis of confidence after widespread liquidity diffi-

Analysts complain that banks' financial statements cannot be trusted, and there are calls for closer inspection of asset quality. Amid mounting criticism of the central bank's regulatory role, the senate has called for a parliamentary commission of inquiry to investigate the banking sys-

rounds Banco Nacional, which was taken over by the central bank last November after serious cash flow problems. Rumours that the bank was in trouble had been circulating

The latest upheaval sur-

for months, but last week Brazil's main news magazine. Veja, alleged that Nacional's accounts had been fraudulently manipulated since 1986, when it began creating fictitious loans to hundreds of customers to bide bad debts. According to the allegations, the potential shortfall had risen to \$4.6bn when the central bank intervened. Mr Gustavo Lovola, presi-

dent of the central bank, told congressmen this week he knew Nacional was in "extremely grave" difficulties last October, although he maintained that reports claiming the bank's directors had admitted fraud before the central bank intervened were untrue. However, Mr Loyola failed to convince the upper house of the central bank's competence. The lower house will now vote on whether to ioin the senate's inquiry.

The central bank avoided a crisis in November by absorb-ing Nacional's bad debts and But confidence in the industry remained severely dented, not least because Nacional's

10.000 % change from previous vest +16.7 +61.3

accounts had been signed off by auditors KPMG Peat Marwick just days before its col-

Brazil's top banks

15.000

Nor was this the first case of its kind. In August last year another big bank, Econômico, went under central bank intervention within weeks of releasing healthy results.

"I wouldn't say that banks' financial statements are com-pletely useless," said Mr of analysts in São Paulo. "But at the very least they are insufficient. What worries analysts is

that financial statements, even if they are an accurate account of a bank's assets and liabilities, give no indication of asset quality. This is a particular problem in Brazil for three rea-

Until the middle of 1994, when economic reforms cut monthly inflation from 50 per cent to less than 2 per cent, banks earned up to half their income from the free float provided by inflation. When that disappeared, they turned to credit operations; but not all banks have learnt how to lend, and many have suffered high levels of non-performing loans

very poor in Brazil. "Bradesco [Brazil's biggest private-sector bank] holds meetings with analysts once every five years, and that's about it,"

says one. "If you want to find out about the health of a bank, you interbank trading desks. But that's neither easy nor satisfactory. The third problem is what

Another worry is lack of dis-

closure. Analysts complain

that banks are very bad at dis-

cussing strategy, and the qual-

ity of financial information is

Mr Marcel calls a "culture of conformity", where nobody challenges the status quo. Although banks and their audiregulators and under law for the accuracy of their financial statements, they are seldom called to account

tors are answerable both to

"There is no tradition in Brazil of civil actions against companies or their auditors," he says. "I hope this case will change that."

Mr Gregorio Mancebo Rodriguez, vice-president of analysts' association Abamec, says this reluctance to prosecute, combined with political pressures on the central bank. undermines the efficiency of the banking industry. "The biggest problem is

paternalism," he says. "People think the authorities know best, but authorities like the central bank are subject to political pressures that stop them from acting on purely technical criteria." Politicians in the north-

eastern state of Bahia, where Banco Económico is based, openly put pressure on the government to save the bank. Six months later, the central bank is still trying to finalise a rescue package.

r Rodriguez has three wishes that he says would restore and credibility banking industry: an independent central bank; greater accountability of auditors to shareholders; and a bigger role for ratings companies in providing qualitative risk

assessment. Only the last, he admits, has much chance of being fulfilled. and that will take time; ratings companies are still a new phenomenon in Brazil The central bank admits its agroup slips into red

supervisors committed 'errors' in not detecting possible fraud at Banco Nacional earlier. A finance ministry spokesman said an IMF mission arrived in Brazil last week at the government's request to advise on ways of improving the central bank's role as regulator of the banking industry. He said central bank officials have also been sent abroad to learn from regulatory systems

in other countries. So far, the central bank has been remarkably successful in maintaining calm in the banking industry. Despite the collapse of two big high street banks, personal account holders still seem confident that their deposits are safe.

Nevertheless, last year saw considerable movement of deposits from banks thought to he in trouble to others with more stable reputations. The big winners in this movement were Bradesco and Itau; analysts say both banks have sacrificed profitability in favour of maintaining solid reputations for conservatism.

is undermined, they say, uncertainty quickly spreads to the whole banking system. At the very least, firm action will be needed in the Nacional case before widespread confidence returns.

Banking probe Page 4

Società per Azioni Acque Albule-Tivoli (Rome) selling the healthy remainder of its core operations to Uni-In order to create the most favourable opportunities for exploiting the touristic and health spa activities that banco, a rival heavyweight.

are part of resources of the Tivoli community, the Municipality of Tivoli intends to privatize the Acque Albule company and accordingly is calling for expressions of interest. The Acque Albule company operates under a licence in the spa services field (health care, massage and bathing, et al.) using the thermal waters from the nearby springs. The area available for this activity (around 25 acres) is covered by a new planning document that permits the modernization of the existing facilities and the creation of new ones (soa and sports facilities, hotel and conference hall), activities that will fall within the scope of the

Municipality of Tivoli

Call for expressions of interest in the complete or partial privatization of

In this transaction the Municipality of Tivoli is availing itself of the joint advisory services of the Istituto Mobiliare Italiano S.p.A. and Arthur Andersen MBA S.r.L. as well as the legal services of Prof. Avv. Diego Corapi. Interested persons can obtain additional information from:

Istituto Mobiliare Italiano S.p.A. (IMI) Viale dell'Arte 25, 00144 Rome Attention: Giuliano Mari, Arcangiolo Lovari, Fabio Borsoi Tel: +39-6 5959 3758 Fax: +39-6 5959 3064

This notice is addressed exclusively to companies and interested persons that will preferably have experience in the spa and hotel industries and be able to guarantee an appropriate standing in terms of their assets and liabilities and financial situation. In the case of a joint expression of interest on the part of an alliance of companies, the foregoing requirements must be met at the level of the alliance.

Persons having the above-mentioned requirements can express their interest in writing to IMI not later than 22 March 1996, by fax or otherwise, by requesting a copy of its annual accounts for the last three financial years (or the years for which they are available if the company was established less than three years ago) and any other documentation considered helpful in depicting its operations, assets and liabilities and financial situation. In the case of a request submitted jointly by an alliance of companies, the documentation must be submitted by each member company. Intermediaries are required to reveal the identity of their principals and the information submitted must refer to the companies they represent.

The Municipality of Tivoli may, at its absolute discretion and without baving to give any justification, take any decision with regard to starting negotiations or entering into any form of relationship with persons who have expressed interest in the operation.

The prospectus, which also contains a description of the procedure and the guidelines the Municipality intends to follow for the privatization, will be sent to the companies that are judged to be suitable for admission to the sale procedure and that have signed and returned to IMI the confidentiality undertaking that will be sent to them in good time (in the case of an alliance, the undertaking must be signed by each

This notice does not constitute a public offering within the meaning of Article 1336 of the Italian Civil Code nor fund-raising on a public basis within the meaning of Article 1/18 of Law 216/1974 as amended

The Municipality of Tivoli may, at its absolute discretion and without having to give any justification, withdraw from the negotiations with the interested parties at any stage or modify the sale procedure at any time.

the part of the Municipality of Tivoli to proceed with the sale or any other obligation of any sort. The Italian text of this announcement will prevail over any other version published outside Italy. The sale procedure is subject to the laws of Italy.

Neither the publication of this notice nor the receipt of expressions of interest entails any commitment on

RBC posts 12% first-quarter rise

By Bernard Simon in Toronto

Royal Bank of Canada, the country's biggest financial institution, has raised its dividend for the second time in six months after posting a 12 per cent advance in first-quarter

earnings.

RBC benefited from sales of Latin American loans, lower loan-loss provisions, securities gains and growth in its investment banking business.

Net earnings climbed to C\$356m (US\$260m), or C\$1.01 a share, in the three months to January 31, from C\$319m, or 88 cents, a year earlier. Return on equity rose from 17.2 per cent to 18 per cent, while return on assets widened from 0.73 per cent to 0.77 per cent. Assets totalled C\$191.5bn on January

moves up by 3 cents a share to 34 cents. Royal trailed other Canadian banks in lifting dividends over the past two years as it rebuilt its canital ratios after the 1993 acquisition of alling Royal Trust. Total capital stood at 9.6 per cent of assets Ms Teri McCoppin, analyst at

The quarterly dividend

tions". Results of several other hanks that have reported over the past 10 days have also come as a pleasant surprise to Growth in the Canadian

banks' traditional North American lending business has slowed, with intensifying competition holding down interest rate margins. But this has been offset by the impact of strong bond and equity markets on underwriting and trad-

RBC estimates fiscal 1996 loan losses at C\$440m, down from C\$580m last year. One quarter of the estimate, or C\$110m, has been charged against first-quarter earnings. Non-performing loans shrank by 36 per cent, compared with the previous three months. with commercial real estate making up more than half the

Mr John Cleghorn, chairman, told the annual meeting in Montreal vesterday that RBC was seeking openings to expand its international business, especially in the

RBC aims to become one of Richardson Greenshields in the top 20 global trade finance banks by the end of the decade. 6

Steady growth in net profit BFr 13.7 billion (+8.1%)

■ Increase in customer deposits 3 Moderate growth in loan demand

■ Good results from financial market

Total assets up by • 8.5% excluding Generale Bank Nederland Abroad:

• 17.3% including Generale Bank Nederland

Met dividend up from BFr 360 to BFr 385 and VVPR share stripping

ROE ::

Rišk Assets Ratio

acquisition of Generale Bank Nederland

0.31%

10.54%

development of the electronic network

KEY FEATURES

.∤ **#** In Belgium:

Grand Generale Asia Ltd founded acquisition of 73.37% of Fimagest's capital

Banque de la Poste founded

Consolidated figures - BFr billion 113.3 Gross income General expenses 68.2 + 25.3 Depreciation, write-downs and provisions 20.2 15.8 +24.4 Consolidated profit 8.1 15.5 Net profit (group share) 12.7

incl. GBN 4,040 Total assets Customer deposits and bank -2,437 2,705 savings certificates Lending to the private sector,; 1,761 1,473 + 19.6 + 3.8 Lending to the public sector 1.025 987 938 + 9.3 Own funds (sensu stricto) 📑 107 107 101 + 5.6 + 5.6 Own funds (sensu lato) + 14.0Ratios

Generale Bank's net profit for the last five years

Generale Bank Belgium's leading bank

- 14 1000 010 1000

maka aheard at

a sales up in month

istore unit

INTERNATIONAL COMPANIES AND FINANCE

ASIA-PACIFIC NEWS DIGEST

THEO AN ALASCH

drives

The second of th

onathan Wheath

AND THE RESERVE

Augusta de la compania del compania de la compania del compania de la compania del compania de la compania del compania de la compania del compania del

But in grow Path

ofit

o.

garant registr

general territories

Hindustan Lever in line with forecasts

Lower interest charges and improved tax benefits helped Hindustan Lever, the Indian scap, cosmetics and detergents company and part of the Anglos-Dutch Unilever group, to a 26 per cent rise in after-tax profits for 1995. They rose from Rs1.9bn in 1994 to Rs2.39bn (\$70.7m) on a 19 per cent rise in gross turnover, net of excise, to Rs33.7bn.

Pre-tax profits rose 23 per cent, from Rs3.02bn to Rs3.72bn with gross sales, including excise, reaching Rs37.7bm. Profits and sales were in line with market expectations. The company said higher labour and capital productivity had helped keep

said higher labour and capital productivity had helped keep mass market products competitive despite rising input costs over the year, which the company said were in some cases 25

Hindustan Lever said its soaps and detergents business reached a record 1m tonnes output for the year, giving the group a third of the Indian market for such products. Personal products, including shampoos, skin care and dental products, also posted record sales and profits growth. The company proposed a 50 per cent final dividend, following a 50 per cent

The company said "prudent and proactive" management of financing and foreign currency positions had cut interest costs for the year by 32 per cent, to Rs220m against Rs201m in 1994. It added that the company had benefited from tax benefits accruing both from planned investments in "strategic locations" and from higher expect volumes for the year locations" and from higher export volumes for the year.

Mark Nicholson, New Delhi Woodside Petroleum up sharply

Woodside Petroleum, the Western Australian energy group and operator of the North West Shelf offshore oil and gas project, yesterday announced a sharp 64 per cent increase in profits in the year to the end of December. It made A\$120.5m (US\$81.5m) after tax, compared with A\$85.8m in 1994.

The result would have been higher but for a As20m abnormal item, relating to the company's deferred tax abhormal item, relating to the company's deferred tax liability. The company said sales revenues during the year increased 16 per cent to A\$609.3m, with higher volumes of condensate and LNG and slightly higher prices for both products being offset by lower domestic gas sales volumes. It also confirmed that a decision on the development of the Laminaria and Corallina oil fields in the Timor Sea, at an anticipated cost of A\$500m to A\$1hm would rephably be made

anticipated cost of A\$500m to A\$1bn, would probably be made in this year. A decision on the expansion of the NWS venture, which could involve an overall investment of about A\$55n, was also a possibility.

Tobacco group slips into red

W.D & H.O. Wills, the Australian tobacco group controlled by Britain's BAT, yesterday announced a A\$5.2m (US\$4m) loss after tax for the year to end-December, compared with a A\$50.7m profit in 1994. Sales were down 8.5 per cent at A\$390m, and Wills is not paying a final dividend.

The company blamed "intense industry competition" for the plunge into the red, but said that it was confident Wills could return to former profit levels "by improving market share based on the inherent strength of major brands". Nikki Tait

Caltex Australia in mining sale

Callex Australia, the listed offshoot of the US-based petroleum group, yesterday said it had sold its mining interests — group, yesterday said it had sold its mining interests — dominated by a 52.25 per cent interest in the Bayswater mine to Coal Operations Australia for A\$60m (US\$45.6m). COAL already owns 38.25 per cent of the Bayswater joint venture. Friday launched a share raid on Mr Robert Champion de Crespigny's Normandy group, announced it was selling its Ora Banda mine in Western Australia to Centaur Mining for

Sons of Gwalia ahead at halfway

Sons of Gwalia, one of the rival bidders for Gasgoyne Gold Mines in Western Australia, yesterday announced a net operating profit of slightly more than A\$4m (U\$\$3m) in the half year to end-December, which it said represented a 28 percent increase over the same period in 1944.95 Represses approcent increase over the same period in 1994-95. Revenues were 27 per cent higher at A\$24.7m. It said net earnings should increase marginally in the second half because of "forecastincreased sales of all products":

Meanwhile, Delta Gold, the Australian goldminer which holds an interest in the Hartley platinum mine in Zimbabwe, said after-tax profits in the six months to end-December rose to almost A\$7m, compared with A\$1.7m in the same period a year earlier. It said new gold production records had been achieved in both the September and December quarters, pushing gold shipments for the half year to 92,110 ounces

Honda car sales up in month

Honda Motor said domestic car sales increased 8.4 per cent Honda Motor said domestic tar saids increased 6.4 per cent year-on-year in February to 56.173 units. The Japanese manufacturer said the increase reflected the rise in sales of its CR-V models to 11,689, of its Odyssey model to 10,984, and of its Integra models to 3,148 units. Sales of imported Honda cars in February totalled 4,711 units, mainly because of strong sales of its US-made Accord Wagon, which rose 21.6 per cent year-on-year to 4,344 units, Honda said. APX-Asio

Thai group may float store unit

Group is considering a public offering this year of its convenience store business, which operates the country's master franchise of 7-Eleven stores, a

senior company executive said. trolled two of the .10 largest Mr Sunthorn Arunanondachai, president of CP Land and a senior adviser on financing for the entire CP group, said that the 7-Eleven franchise had an expected market capitalisation of about \$400m.

There are currently more than 500 7-Eleven stores in Thailand. About half of them are owned and operated by CP. while the other half are run by independents who have bought 250cc model and 85 per cent of

franchises from CP. planned to open 25 new technical licensing agreement 7-Eleven stores this year.

the group would continue its into beer brewing and conpolicy of not issuing a consolidated earnings report, a move that has led several brokerage houses to abandon attempts to analyse the company, 11 of whose subsidiaries are listed on seven different stock mar-

kets around the world. sion in China, where it is the margin businesses by eliminatcountry's single largest foreign ing several of its competitors.

investor, has "well over 100 factories" and 40,000 employ-Thailand's Charoen Pokphand ees, Mr Sunthorn said, Unlike many foreign investors in China, the group's operations are dispersed through 27 of the

. country's 30 provinces. Mr Sunthorn said CP conprivate companies in China. One of those companies, motorcycle manufacturer Ek Chor, is embarking on a big expansion plan, financed almost exclusively with profits made in China and designed to more than double output over the next three years to 2.5m motor-

cycles annually. Locally-sourced parts now account for 100 per cent of the components in the 125cc Mr Sunthorn said the group model, which is built under a with Honda of Japan, accord-He also said the total turn-over of the CP group of compa-nies now exceeded \$10hn. But

Group, which is also expanding struction materials supply.

.Chinese authorities' attempts to slow down the economy did not hurt CP's operations there, except in the property sector, where CP has large investments in Shanghai. in fact, Mr Somphop said the CP is continuing its expan-slowdown helped CP's low

Packer empire rejuvenates its dynasty

One of Australia's richest way for change yesterday when Mr Kerry Packer, 58, announced he was stepping down as chairman of Publishing & Broadcasting (PBL). He ration over the televising of warned that the magazine diviwill remain a director of PBL, his main listed company.

Mr James Packer, his 30year-old son, who is already a director of PBL, will become managing director of the com-pany. Mr Brian Powers, an American and the current managing director of PBL, will replace Mr Packer senior as

PBL, which was formed by a merger of Nine Network and the Australian Consolidated Press group, owns the leading Channel Nine television network, the Packer magazine publishing interests, and part of the Packer interest in John Fairfax, the newspaper publishing group. Mr Kerry Packer's private

interests essentially control the business, with a 45 per cent stake in PBL.

Although there had been no hint of Mr Kerry Packer's move, the it does not come as a move, the it does not come as a complete surprise. His son has been increasingly prominent in the company affairs - for example, handling much of the

Management move comes as family dynasties paved the PBL reveals sharp first-half increase in sales and earnings

> his father's business, being groomed to take over the helm. Mr Kerry Packer suffered a severe heart-attack in 1990, and was technically dead for several moments. Although he subsequently returned to a very active business life, he did appear to be taking greater care of his health. He stopped smoking for a while, and shed

a good deal of weight -although the chain-smoking habit subsequently returned. Mr Packer said his son had been active in the management of ACP since 1988 and in the Nine Network since 1990. "As managing director he will have

responsibility for all activities of the group," he said.

The PBL board changes came as the company announced a sharp improvement in interim profits with ment in interim profits, with the after-tax figure rising from A\$70.3m in the first half of 1994 to A\$107.7m (US\$81.8m) in the corresponding period of 1995.

It said it expected its televi-

rugby league. He has spent sion would do well to report most of his working life with figures similar to last year's. Sales totalled A\$666.4m in the six months to end-December, compared with a year-ago figure of A\$416.9m.

The company said that advertising revenue from its
TV stations was up by 9.3 per
cent on a like-for-like basis,
with a 41.4 per cent market share. Earnings before interest on this side of the business were 20.3 per cent higher, at A\$205.5m. On the magazines side, pre-

interest earnings dipped 2 per cent. to A\$63m. Paper price increases hit hard, with expenditure on paper rising by 26.3 per cent. Nevertheless, analysts described the figures as better than expected, and PBL shares rose 14 cents to A\$5.60. Mr Packer, often said to be Australia's richest man and known for his aggressive business style, has suffered mixed fortunes of late. He was at odds with the last Labor government - despite having a close

relationship with the party in



Kerry Packer: will remain a director while his son becomes MD

lost out in the bidding for the which was interpreted as pro-Sydney casino.

events have been kinder. Last new coalition government has detailed work resulting from the company's clash with Mr Rupert Murdoch's News Corpo
Rupert Murdoch's News Corpo
Resulting from the second half than in the same period of 1994-95, but relationship with the party in the par

viding a way into the Chinese More recently, however, market. Meanwhile, Australia's promised to review the media cross-ownership rules which prevent any increase in Mr

Sydney to list deliverable share futures contracts

By Nikki Tait

The Sydney Futures Exchange is to begin listing deliverable share futures contracts - ones settled by delivery of stock rather than cash - from the

end of this month. The exchange said yesterday that it had finally received approval for the new system after months of consultation with both the Australian Securities Commission, the industry watchdog, and the federal attorney-general's department. Deliverable contracts will

come into effect on March 29. The SFE maintains that there will be stronger demand for the deliverable contracts than for the existing cash-settled contracts. "The key bene-fit of deliverable share futures will be that marketmakers will be able to actively provide bids and offers for share futures that track underlying shares, knowing that they will, on expiry of the contract, settle in shares rather than cash," said Mr Les Hosking, chief execu-tive of the SPE.

"This better suits their port-iolio hedging activities." Sydney offers contracts on 10

individual shares, one of the few futures exchanges to do so.

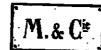
66People say that we live in the past. Well yes, we have been providing for the future by managing investments for 200 years. ??

> any things have been said about us. No doubt we asked for Lit. We've been doing the same job for 200 years: managing investments. And this longstanding experience has always been our pledge for the future. Can this reasonably be held against us?











LIBERTY · INDEPENDENCE · RESPONSIBILITY

IN GENEVA:

BORDIER & Cie DARIER HENTSCH & Cie

LOMBARD ODIER & Cie

MIRABAUD & Cie

PICTET & Cie

«The Groupement des Banquiers Privés Genevois is not regulated in the United Kingdom and does not conduct any investment business in the United Kingdom. The protection afforded to investors under the UK regulatory system would not apply and compensation under the Investors Compensation Scheme would not be available. This advertisement has been approved by Lumbard Odier Private Asset Management Limited and Pictet Asset Management UK Limited, regulated by IMRO».

Tobacco operations buoyed by growing global market

BAT reviews financial services

By Allson Smith, Ralph Atkins and Roderick Oram

Further job losses are likely at BAT Industries after the tobacco and financial services group yesterday announced a review of its UK financial services operations. It aims to streamline services which support its three brands.

While the review will take in opportunities for increasing income as well as cutting costs, it raises the prospect that staff numbers will fall from the current level of 13,000.

The company announced the review as it reported a 26 per cent rise in pre-tax profits for 1995, to £2,38bn (\$3,66bn). Lord Cairns, chairman, said: "A prime task is to develop greater coherence in each of the two businesses.

For 1995, tobacco generated a 54 per cent rise in operating profits to £1.56bn, but profits from financial services were hit by difficult conditions in the UK, although they still rose 7 per cent to £1.05bn.

Mr Martin Broughton, chief executive, said the group expected to announce its plans for restructuring this year. The group owns two UK insurers -Allied Dunbar and Eagle Star as well as Threadneedle Asset

Management.
"I believe we have to look

much more closely than we have before at how we support totally differentiated brands. Mr Broughton said. The creation of Threadneedle, from the group's two UK-based asset management operations, had been the first step in trying to

Across the UK life sector, cost-cutting has been particularly important against the background of flat or falling sales. Although Dunbar increased its market share in some areas, its contribution to group profits slipped by more than one-quarter, to £153m, because of lower levels of new business and a further provi-sion of £37m for the cost of reviewing personal pensions

Mr Broughton said the group saw opportunities for financial services development in mar kets such as China and India. The company gave an upheat ssessment of long-term prospects for its tobacco operations. Not only was the global market growing at forecasts of decline, but BAT was well placed to generate

eveloping markets. An 18 per cent rise took the number of cigarettes sold to 670bn, for an increased share of the world market of 12.4

higher profits in mature and



Lord Cairns, left, and Martin Broughton: restructuring plans expected this year likely to involve further job losses per cent, against 10.7 per cent

previously. American Tobacco, purchased last year, accounted for

growth in both mature and BAT cautioned, however, that this year it would not about 33 per cent of the 100bn increase in volume and other match 1995's growth rate, which was substantially acquisitions added 20 per cent. boosted by the American All of BAT's regions showed

Soft drinks boost Cadbury

By Roderick Oram, Consumer industries Editor

A big increase in soft drink profits helped Cadbury Schweppes overcome hot weather and other setbacks in confectionery to report a 10 per cent rise in pre-tax profits to £526m (\$810m) for the year ended December 30.

The group also announced that Mr David Wellings, the chief executive, will retire in September to pursue personal interests. Cadbury said the move was long-planned and it had begun to review internal and external candidates for the

Dr Pepper/Seven-Up, the newly-acquired US drinks company, which contributed 10 months' profits to results, beat the group's expectations. A re-launch of the 7-Up brand could help it regain its position as the leading lemon/lime drink in the US in five years. In the UK, Coca-Cola &

Schweppes Beverages, a joint venture with the US group, overcame competition from own-label drinks and rapid cost rises to increase its volumes by 11 per cent, with only a minor dip in profits.

Overall, soft drink operating profits were up 52 per cent tp £409m on sales up 28 per cent to £2.81bn. Trading margins improved by 2.4 percentage points to 14.6 per cent, reflecting the higher margin

franchise nature of Dr Pepper. The group is poised to solve one of its soft drink problems by forming a joint venture in France with San Benedetto, an Italian producer of mineral water and soft drinks.

Rationalising in France will total £30m-£35m this year for Cadbury but the joint venture will lower its cost base. Spanish operations returned to

Confectionery trading profits rose 2 per cent to £240m on sales up 8 per cent to £1.97bn. Trading margins slipped 0.6 percentage points to 122 per

UK volumes were up 3 per cent in a lower market reflecting mainly the hot summer weather.

The group increased market share in Australia and South Africa and acquisitions gave it market leadership in Canada. It also continued to invest heavily in emerging markets.

It commissioned new plants in Poland, China and Argentina and production trials will start in Russia this

LEX COMMENT

House of Fraser

House of Fraser keeps find-ing more stock to clear out. Yesterday the ailing department store group announced the departure of Mr Andrew Jennings, its managing director of four years, and Ms Rebecca Sharp, merchandising director, after just four months. For a group that has been dogged by a stock overhang, poor buying decisions and sluggish sales during its 22 months on the stock market, the boardroom is now desperately short of retailing experience. Luckily for investors, that has

Apr 1994

House of Fraser

almost ceased to matter. Yesterday's 6 per cent jump in the shares to 188p - leaving the group trading on more than 40 times earnings - shows that House of Fraser is being regarded as a recovery stock or a

Either outcome should be able to release some of the group's intrinsic value. House of Fraser is sitting on fixed assets worth 140p a share, much of it freehold property on prime town

Its gross margins are only 32 per cent against a 45 per cent average for clothing retailers and the current market capitalisation is less than 60 per cent of its turnover.

If House of Fraser continues to under-perform as a retailer, it should consider turning itself into a landlord. It already gets income of £50m from renting out one third of its floorspace to

Renting out the rest should more than double that, while liquidating stock and overheads would enable the group to repay its borrowings and eliminate interest costs. The net effect could be pre-tax profits of over £100m compared with the £15m it made last year.

GEOBAL/EXPANSIONIN BEVERAGES AND CONFECTIONERY

1995 RESULTS

Cadbury Schweppes' sales increased 19% in 1995 and the acquisition of Dr Pepper/ Seven-Up transformed our global soft drinks position. Pre-tax profit increased 17% on

		Reported		A	djusted*
	1995	1994	% Change	1995	% Change
	£m	£m	-	£m	
Sales	4,776	4,030	+19	4,776	+19
Trading Profit	600	504	+19	649	+29
Pre-tax Profit	526	478	+10	561	+17
	Pence	Pence		Pence	
Earnings per Sharet	31.3	30.2	+3.6	32.8	+8.5
Dividend per Sharet	16.0	15.0	+6.7		

1995 figures adjusted to exclude acquisition related restructuring costs of £49m and profit on disposals of £14m. †1994 comparative figures re-stated for rights issue/UESDA.

Adjusted earnings per share rose 8.5% and the proposed annual dividend for 1995 of 16.0 pence shows an increase of 6.7%.

Dr Pepper/Seven-Up's contribution exceeded expectations and confectionery acquisitions brought market leadership in Canada. Base business momentum was maintained with volume +5% in beverages and +2% in confectionery. Profit growth was achieved despite significant cost pressures. Global investment in new markets was accelerated while in the UK CCSB benefited from a hot summer and Cadbury UK gained market share.

I am confident that the strategic moves we are making are right for this business. We have shown that we can balance the need for current earnings and dividend growth while laying down the basis for future development. We have made a sound start to the year and I have confidence that we will make further progress in 1996. 27



Casbury Schweppes

MANAGEMENT PROVEN IN THE MARKET PLACE

DIGEST **House of Fraser**

chief departs leaving the UK department store group amid widespread dissatisfaction among shareholders with the company's

performance.

His departure after four years in the job follows five profit warnings by the company since its 1994 flotation by the Fayed brothers, owners of the London landmark, Harrods.

House of Fraser's non-executive directors and investors hav made clear their unhappiness with the company's Mr Brian McGowan, chairman, denied that institutional

pressure had led directly to Mr Jennings' departure. However, he said it had become apparent that the managing director had lost credibility with the City.

The company has suffered from severe stock problems which were not apparent at flotation. In January, a trading

statement led to some £10m being wiped off the market's 1996 profit expectations of £25m. Mr Jennings joined House of Fraser from Harrods in 1992. He has been responsible for refocusing on fashion clothing and

for a £50m refurbishment to stimulate sales in its 50 stores. Mr McGowan will take up his responsibilities until a replacement can be found. Mr Jennings was on a one-year

contract with a salary of £270,000. He also has some £440,000 share options exercisable next year at 1800. The market welcomed the management changes, with the shares rising above the 180p offer price for the first time in 15 months, to close 11p higher at 188p. Analysts said , however, that the sheer scale of the task facing the group could make it difficult to find a suitable replacement for Mr Jenning "There is profit potential in this business, but realistically no one could expect it to be unlocked in a short period of time."

Emap confirms purchase

Shares in Emap, rose 27p to 612p yesterday after the media and publishing group confirmed the purchase of three French consumer magazines in a deal worth FFr1.1bn.

Emap is paying FFr1.4bn for the publishing interests of Compagnie Luxembourgeoise de Télédiffusion, Tele Star, although the net figure is FFr300m less owing to the surplus

cash contained in the group.

Emap, which is financing the deal from existing arrangements, is paying 60 per cent of the price this month. with the balance in stages over the next 11 months.

Unilever sells Rimmel-Chicogo

Unilever, the Anglo-Dutch consumer goods company, is moving out of lipsticks, nail varnish and face powder by selling Rimmel-Chicogo, its main mass-market colour cosmetics interest, to Joh A Benckiser, the German consumer

products group.
Unilever, which refused to reveal the terms of the transaction, said it planned to concentrate on prestige and mass-market tolletries rather than cosmetics. It also wants to focus on products that could be distributed globally. Rimmel-Chicogo products "don't have that sort of global

Mr David Hallam, analyst at Williams de Broë, said the refocus would probably lead it to sell numerous operations including John West, the fish products business, and Nordsee, a German frozen fish busines

In January Benckiser bowed out of a bid battle for Maybelline, the second biggest US cosmetics company. It was bought this week by L'Oréal, the French cosmetics business, for \$600m (£389.6m),

Benckiser's annual sales are \$3.3bn, of which \$1.5bn are from cosmetics. Rimmel-Chicogo has sales of more than £75m and holds international rights to the Rimmel, Pierre Robert, Sensiq and Chicogo brands, with production facilities in the UK and Germany.

Gehe publishes Lloyds offer

Gehe, the German drugs wholesaler, yesterday published its offer document for Lloyds Chemists - but pointed out that shareholders might want to wait until the regulatory position was clearer before accepting.

The offer is worth 500p for each share in Lloyds, valuing the pharmacy chain at £650m. A rival £621m offer from UniChem, which like Gehe has 30 per cent of the UK of the UK drugs vholesale market, lapsed last week when it was referred to the Monopolies and Mergers Commission.

Gehe's offer falls under the jurisdiction of European merger authorities. It is understood that it is on today's agenda for Mr Karel Van Miert, the competitions comm mer. at a routine meeting with directors. The European Commission, which has until March 22 to

make a decision, is expected to refer the matter back to the UK. Gehe's offer would lapse on a referral to the MMC. The MMC has until June 28 to make its report on Unichem's offer. If Gehe's offer were also to be referred, the two reports would probably be synchronised. Then both sides would have

21 days to decide whether to resume the battle. Gehe yesterday indicated that it would pursue any referral But if the offer were to proceed, acceptances would have to be made before the afternoon of March 27.

Butte to continue

COMPANY NEWS: UK

Vickers up 67% as directors sell shares

By Bernard Gray, Defence Correspondent

ESDAY MARCHAIN

AMENT

TAR STATE

ACT 1964

Start Start Street Williams

A CONTRACT OF THE PARTY OF THE

Service of the servic

Marie Marie

20 To 10 To

Fraser

Birkaria arab 1995 1970 filosofia babel Aprila men

SERVE O LONG HITE

A Danton Long-

oritania de la compositada Presentante de la compositación de la compositación de la compositación de la compositación de la compositación

nel-Chicogo

Vickers, the defence and automotive group, fired on three of its four cylinders in 1995 to drive pre-tax profits up .67 per cent from £44.8m to £75m

The defence, automotive and propulsion technology divisions all saw strong profits growth, but the medical equipment business suffered, with profits

was having teething troubles with its deliveries of Challenger 2 tanks to the

Several directors, including Sir Colin Chandler, chief executive, yesterday exercised share options and sold the arisen in the turret electronics which shares. Since options and sold the shares. Sir Colin sold 188,112 shares at 292p. He is left with 42,500 shares. The shares closed down 9p at 278p.

Vickers' sales increased by 59 per cent to £1.15bn (£727m), driven by increased sales in the defence division.

increased sales in the defence division

from five tanks a month to four while a

control the Challenger's gun, and appear to stem from quality difficulties with the production tank's equipment which did not show up in the proto-

However, the company was more cautious about overall prospects for the current year, and acknowledged that it as production of the current year, and acknowledged that it as production of the current year, and acknowledged that it as production of the current year.

Defence sales rose to £353m (£126m). (£21m). on turnover up 38 per cent to but the increase in its operating profit.

Sales of Rolls-Royce cars increased 10 per cent to 1,556 vehicles. Cosworth, the specialist engine maker, also had a good season, winning the US IndyCar championship and powering 70 per cent of the cars in the competition.

Propulsion technology fared well with a 55 per cent rise in profits to £17.1m, but the medical equipment business fell to just £900,000 (£6m), on sales of

Analysts are now looking for less spectacular profits growth to £85m this year, giving a forward p/e of nearly 16. Bid talk is buoying the shares, but that

The Financial Times plans to publish a Survey on on Thursday, April 11.

The survey will focus on elections, which if held as scheduled, will be an important milestone in Russia's efforts to build a democracy. Among other subjects to be covered will be the economy, foreign investment, privatisation, oil and gas, agriculture etc.

For details of advertising opportunities available in the survey, please

Patricia Surridge in London Tel: +44 171 873 3426 Fax: +44 171 873 3204

Nina Golovyatenko in Moscow Tel: + 095 243 1125 Fax: + 095 243 00 77

or your usual Financial Times representative.

FT Surveys

The Top Opportunities Section For senior management positions.

For information call: Will Thomas +44 0171 873 3779

Samsung Electro-Mechanics Co., Ltd.
(Incorporated in the Republic of Korea with Limited Liability)
US\$ 40,000,000

4½ per cent. Bonds due 1997 with Werrants
to subscribe for Non-woring Shares of
Samsung Electro-Mechanics Co., Ltd.
NOTICE OF THE SUBSCRIPTION PRICE ADJUSTMENT
We heraby give notice to the holders of the above described Bonds with
Werrants that, in accordance with the terms and conditions of the
Instrument dated October 8, 1992, the Subscription Price was decreased
from Korean Won 19,598 to Korean Won 19,272 effective after December
31, 1995. This adjustment is a result of the declaration of dividend in
shares of the Company resolved at the meetings of the shareholders held
March 7, 1996.

Cautious statement clips T&N shares

By Tim Surt

T&N, the specialist engineering group, yesterday reported a sharp increase in profits amid strong demand for its motor components, particularly in Britain and continental Europe.

The company, one of the world's largest manufacturers of brakes, bearings and piston products, saw underlying profits last year rise 26 per cent to £226.6m (\$345m) on sales of £2.09bn (£1.94bn).

The shares fell 7p to 164p, however, after Sir Colin Hope, chairman, said demand had eased at the end of the year and warned of continuing market uncertainty. "We don't see huge volume

growth and recognise that things are difficult," he added. But Sir Colin blamed the share price fall on an over-reaction by City analysts, some of whom expressed concern at T&N's cautious outlook. "Despite the conditions, we are relatively optimistic that

the markets will pick up."
Ten said it made significant progress last year by pushing operating margins from 9.9 per cent to 11.1 per cent, while cutting working capital and increasing capital expenditure. Asbestos costs - covering

legal fees and compensation payments left over from T&N's role, as an aspestos producer. - O fell from £140m to £51.3m. from £10.7m to £120.1m.

Sir Colin said the increase would have been still greater, had the group not taken a £19.4m exceptional charge to cover the cost of financing share options on 49.99 per cent of Kolbenschmidt, the German pistons manufacturer which it is trying to buy.

Although the German cartel office has blocked the pro-posed takeover, T&N said it would continue with an appeal. It is also considering a possible joint venture and making an approach to the competition authorities in

Ameco & Yr to Dec 31	Terror	er (Em.) (56,8)		ro-tax Ot (Sau)		'S (p)	Current payment (p)	Date of payment	Corresponding Corresponding	Total for	Total is
BAT leads	23,376 14.7 4,776 243,7 2.26 10,490 72.1 3.55 28.2 61 13.96 112.9 2,092 1,144	(24, 136) (14.7) (4,030) (168.1) (2.57) (5,656) (59.7) (8.04) (28.9) (49.5) (106.9) (1,936) (7,27.2) (-) (39.9)	1.14 2.384 2.381 5264 11.5 23.74 1.03 11L4 3.31 120.6 3.854 3.31 4 6.57	(2.04) (1.885) (8.01) (478) (8.1) (0.002) (1.835) (8.42) (0.852) (15.6L4) (2.13) (3.5) (44.84) (80.5) (6.75)	7.1 47.7 8.3 31.3 14 9.52 44.51 4.06 15.9L 7.8 12.07 1.21 13.3 15.6 13.3 11.7	(9.1) (40) (30.2†) (10.2) (0.00†) (42.7) (2.0†) (3.68) (31.1L) (9.2) (10.90) (1.36) (1.36) (1.36) (1.37)	3.5 14.75 \$ 3.3 11.1 8 - 15 0.2 1.5 2.75 2.4 5.7 0.8 3 4.3 4.08 2.1	July 1 July 1 Apr 12 May 24 May 9	3 13.4 2.5 11 5.25 - 18 - 1.25 2 - 5.18 0 8 3.35 3 3.55 1.91	5 27.69 5 16 11 - 45 0.2 - 3.6 10.45 1 6 6.7 6.83 5.32	4.5 24.2; 4.2 15.6 8.25 - 27 - 3.75 3 - 9.5 1 10.85 4.75 5.94 4.84
andover laws Yr to Dec 31	RAY		Attribu Earning		EPS	(p)	Current payment (p)	Date of payment	Corresponding dividend	Total for	Total las
State Commonles	464 151.5	(377) (130.9)	3.72 1.7	(3.41) (1.54)	16.63 3.46	(15.24) (3.14)	8.75 1.7	May 16 Apr 23	8 1	12.25	12.25

Butte to continue claim

By Kenneth Gooding, Mining Correspondent

Shares in Butte Mining, which is mainly occupied in suing former managers, promoters and their advisers, jumped 50 per cent yesterday, from %p to 2%p, after it reported a "favourable judgment" in the London High Court.

As a consequence Butte is able to continue to pursue a claim against Ernst & Young, the international accountancy firm, in the UK.

Butte was suing for up to \$1bn (£600m) in the US, but the courts there said they did not have jurisdiction. Neverthes, it is left with two UK law suits seeking damages of about £110m.

The second lawsuit is against certain subsidiaries of the Robertson group, now owned by Simon Engineering. Butte said: "While these subsidiaries appear unable to pay the full amount that Butte is claiming, Ernst & Young are presumed to have sufficient resources or insurance to meet any judgment Butte eventually may obtain." Butte warned it would "have to raise a few million" to take the case to court. Ernst & Young said: "We remain confident we have a

strong defence."

BAT INDUSTRIES

"An Outstanding Year"

Preliminary results for the year to 31 December 1995

PRE-TAX PROFIT £2,384m +26% **EARNINGS PER SHARE** 47.70p +19% **DIVIDENDS PER SHARE** 24.00p +10% Additional FID payment on 1995 final 3.6875p

Little interest in lossmaking Cunard

yesterday said they were not interested in buying Cunard, damping expectations that the struggling cruise line would be sold following the £904m take-over of Trafalgar House by

Although the Norwegian shipbuilding and engineering group claimed that it had been approached about Cunard, the world's largest cruise companies said the lossmaking Trafalgar subsidiary was an unattractive proposition and unlikely to be sold as a going CONCELL.

Of the possible buyers, Royal Caribbean Cruises, Sea Containers and the Walt Disney Corporation said they would not be discussing an acquisition with Kvaerner.

The other contenders, P&O

and Carnival of the US, let it be known that they too were Leading cruise operators reluctant to take over the eight-ship fleet.

Disney Cruise Lines, formed by the entertainment group last year, said: "We have no interest in Cunard or the QE2. It is seen in the industry as something of a liability."

Its views were echoed at Royal Caribbean, which said it would proceed instead with plans to take an equity stake in Costa Crociere, the Italian cruise operator.

If Kvaerner cannot secure sale, some analysts suggested the Cunard fleet could be sold off individually, with the QE2

as the prize asset.
Alternatively, the Norwegian group may have to continue with Trafalgar's two-year restructuring of Cunard, aimed at turning the luxury passenger line into a viable business.

- Pre-tax profit increased 26 per cent, from £1,885 million to £2,384 million, 21 per cent after excluding last year's £191 million reorganisation provision and the impact of disposals.
- Quantum leap forward for tobacco. Profit of £1,561 million, up 54 per cent, or 29 per cent excluding 1994's provision for reorganising American Tobacco. Cigarette sales rose 18 per cent to 670 billion. World market share grew from 10.7 per cent to 12.4 per cent.
- Robust performance in financial services. Trading profit up 7 per cent at £1,052 million, breaking £1 billion profit barrier for first time. General business profit rose 14 per cent to £624 million. Profit of £428 million from life and investment business was flat.
- Base dividend for year up 10 per cent. Total dividends, including Foreign Income Dividend additional payment, up 14 per cent.
- Whether measured by pre-tax profit, earnings or dividend, 1995 was an constanding year for B.A.T Industries. By developing and concentrating our management skills in financial services and tobacco, we are determined to continue delivering superior total returns for shareholders, over the long term.

Lord Cairns, Chairman

Effective Date: March 1 1996

ISIN Number: KYG079951529

relating to

Common Code: 006032125 notice is hereby given to the holders of the Warrants that following the reduction in nominal value of the underlying shares from CHF20 to CHF10; the Exercise Price per share has been adjusted from CHF1,100 to CHF1,091 with effect from March 1 1996.

Varrantholders who require further information should contact BZW

Sales Desk on (+ 44) 171 956 3290.

Full financial statements for the year ended 31/12/95 will be delivered to the Registrar of Companies and carry an unquelified audit report.

The 1995 Annual Report is being posted to shareholders at the end of March. Copies of the preliminary announcement may be obtained from the Company Secretary, B.A.T Industries p.L.c., Windsor House, 50 Victoria Street, London SW1H ONL.

Copper statistics may be wrong, says bureau

By Kenneth Gooding, Mining Correspondent

The World Bureau of Metal Statistics, whose data are used by many international metals markets analysts, admitted yesterday that its global copper figures might be wrong. "We are trying to get a han-dle on the problem." said Mr

Lloyd Davies, general man-

The probability that the statistics were wrong was raised by the Bloomsbury Minerals Economics consultancy in its latest copper briefing newslet-ter. Mr Peter Hollands, the author, suggested: "Evidence for systematic error in the [WBMS] data comes from the mis-match between supplydemand balances and stock

changes year after year." The WBMS figures show cumulative refined copper production for 1993-95 at \$4.08m tonnes and consumption of refined copper at 34.6m toppes. indicating a supply deficit dur-ing that time of 520,000 tonnes. Yet the stock figures reported by the WBMS show a fall of only 50,000 tonnes during the same period.

Mr Holland suggested the error was in the consumption statistics because the WBMS production figures were in line with the best plant-by-plant surveys of the copper industry. He calculated that consumption was over-stated by 20,000 tonnes a month last year.

However, Mr Davies said the WBMS believed the error was likely to be in the production figures. It was possible that refineries were re-melting high-quality scrap copper but not including that part of their output in the statistics supplied to the WBMS.

Mr Hollands said he was delighted the WBMS was taking action. "The WBMS has my sympathy. It is doing a very difficult job. But whether the problem is with the production or the consumption figures. there is a real risk that busy analysts will take the statistics

stance of his comments in the newsletter, which warned that the London Metal Exchange's copper market faced a period of soaring stock levels and

crashing prices.
It said: "Our analysis of the fundamentals points to average cash prices no higher than 100 cents to 105 cents a pound (\$2,204 to \$2,314 a tonne) this year and about 80 cents to 85 cents (\$1,763 to \$1,873) next

BME forecast that the global supply surplus would be about 300,000 tonnes this year and 310,000 tonnes in 1997, compared with a deficit of 105,000 tonnes last year.

Mr Hollands predicted that by the end of August this year stocks in LME-authorised warehouses will have jumped to 425,000 tonnes from their current 347 775 tonnes.

Copper Briefing Service, £725 or US\$1,150 for 12 issues from BME, 70 Marchmont Street,

Caution urged on milk quota abolition

By Deborah Hargreaves

The European Union should give careful consideration to the value of milk quotas when looking at reforms of the dairy regime, British agricultural surveyors urged yesterday. The European Commission plans to start discussing the

abolished in 2000. The surveyors stressed the great capital value committed to quotas in EU countries. "Cost structures and borrow-ings are linked to the milk price supported by quota," the surveyors said in evidence to a UK agricultural select commit-

milk sector later this year.

Dairy quotas are due to be

tee of MPs. A working party of the Royal Institution of Chartered Surveyors and the Central Association of Agricultural Valuers described the abolition of milk quotas as "trau-matic", and expressed concern about the competitiveness of EU dairying.

EU alters banana import regime By Caroline Southey, in Brussels By Caroline Southey, in Brussels

Mr Franz Fischler, the EU commissioner for agriculture, yesterday announced changes to the EU's banana regime in an attempt to overcome resistance to a system which grants preferential access to African, Caribbean and Pacific coun-

The EU's banana import regime has been the subject of furious rows between member states and between the US and

Earlier last month the US filed a second complaint against the EU at the World Trade Organisation, claiming the regime violated international trade rules because it discriminated unfairly in favour of imports from ACP nations at the expense of Latin American producers.
Under Mr Fischler's propos-

als, operators who traditionally imported Latin American bananas would be given 70.5 per cent of the quota, up from 66.5 per cent, while operators trading ACP bananas would be given 26 per cent of the quota, down from 30 per cent. The changes are linked to a 353,000-tonne increase in the



Cropped: some banana importers will lose market share in the EU

quota to 2.35m tonnes, which the three new member states. which had almost exclusively was made to take account of imported Latin American the accession of Sweden, Finland and Austria to the EU

Fischler said the change

bananas before they joined the However he added that he did not want the changes to

blocked in successive meetings of the Council of Ministers. Although he has been under intense pressure from some quarters to reform the import

regime, changes have proved impossible because EU agricultural ministers were split between those who wanted the regime changed substantially, such as Germany, and those, led by France, who were eager to protect the system of prefer-

Mr Fischler has also proposed an allowance of 90,000 tonnes of non-traditional ACP bananas from countries such as Belize, Ivory Coast and Cameroon to be imported under the same preferential terms as traditional ACP bananas. Previously bananas had to be traded with the same import licences used for "dollar" bananas.

The commissioner has also proposed a system to "alleviate hardship cases". This system would allow EU importers to extend the period over which their import licences are calculated, known as a reference

South Africa bans mineral sand scheme on environmental grounds

By Kenneth Gooding

Environmentalists claimed an important victory yesterday when South Africa's cabinet banned the development of a mineral sands project by Richards Bay Minerals in the St Lucia estuary on the east coast in KwaZulu-Natal province.

The cabinet concluded that mining the eastern shore would harm sustainable economic development of the region and that the project was incompatible with tourist development at St Lucia.

The four ministers who dealt with the matter called for the wetland to be registered as a World Heritage Site and promoted as a tourist attraction.

RTZ-CRA, joint owner of RBM with Gencor of South Africa, said it accepted the decision and had already made plans to cater for a refusal. RBM's existing mining activi-ties in the area would last for another 20 years at the current production rate. The venture produces titanium dioxide, used as a whitener in paint

and other surface coatings. Separately, RTZ-CRA announced that another big mining project in South Africa had been given the go-ahead. Palabora Mining is to develop an underground copper mine below its open pit at the Phalaborwa mine in the Northern Province, at a cost of US\$440m. Palabora, 39 per cent owned

and operated by RTZ-CRA, is the only local producer of copper capable of meeting South Africa's current needs for the

Full production from underground will be timed to coincide with the closure of the open pit in 2002. However scheduled annual copper production of 90,000 tonnes from the underground pit will be more than 20 per cent below last year's output of 115,800

underground output are forecast at 50 US cents a pound Angle American Corporation owns 23.6 per cent of Palabora, which employs 2,900 people.

Cash operating costs of

MARKET REPORT

Asturiana considers loss provision on zinc futures

Zinc market participants were yesterday wondering about the implications of an announcement by Asturiana, the Span-ish producer, that it was considering making an extraordinary provision of Ptall.949m (\$95.6m) against possible losses on a long position in zinc futures.

Asturiana was reported to have agreed that Glencore, the Swiss trading group, would manage the position with the intention of eliminating it. Some traders suggested that the producer might have accumulated sizeable zinc stocks separate to those in London Metal Exchange warehouses.

However analysts at Macquarie Equities said last night was clear Asturiana did not hold physical stocks either inside or outside LME warehouses but that it had a futures and options position.

"We believe Asturiana's position has already been factored into the market (hence the lack of price reaction to the news). Looking forward, it is potentially bullish because the long position is in much stronger hands. At worst it is neutral," said the Macquarie analysts. Zinc for delivery on the LME in three months closed last night at \$1,049 a tonne, down

Peabody loses court battle over Hunter Valley coal mine consents

Plans by Peabody Resources. an offshoot of Britain's Hanson group, to develop an A\$370m coal mine in Australia's Hunter Valley were dealt a serious setback yesterday when a New South Wales land and environment court declared that the development consents for the project were invalid.

Development of the Bengalla open-cut mine has been the subject of a fierce and protracted battle between Peabody and Rosemount Estates, one of the most highlyregarded Hunter Valley vineyards. Rosemount, which owns land near the proposed mine site, is worried about the environmental implications.

In the Hunter Valley the proximity of coal mining and grape growing - the two indus-tries for which the region is best known - is particularly

In August last year the NSW state government said it would allow the project to go ahead in recognition of its importance to the state and the national economy". But Rosemount lodged an application with the court, claiming the

approval was invalid.

JOTTER PAD

Yesterday Mr Roland Lee Bengalla's general manager. would not say whether the company would mount an appeal against the ruling but said it was an option. He said he expected the matter would be taken up first with the NSW state government.

The mine would be owned jointly by Peabody and a group of Thai, South Korean and Japanese investors, and have a projected output of 5.5m tonnes of coal annually over its 35-year life. Peabody said that it had already called for tenders on the A\$50m dragline, and was three months away from beginning construction

COMMODITIES PRICES BASE METALS **LONDON METAL EXCHANGE** (Prices from Amalgamated Metal Trading) E ALUMINIUM, 99.7 PURITY (\$ per torne)

	Cash	3 mths
Close	1586.5-87.5	1616.5-17.0
Previous	1594-96	1624-26
Highlow	1586.5/1585	1625/1613
AM Official	1587-87.5	1616-7
Kerb close		1614-5
Open int.	212,277	
Total daily turnover	47,140	
E ALUMINIUM ALL	OY iS per tome	9)
Close	1340-50	1380-85
Previous	1355-60	1390-95
High/low		1385/1380
AM Official	1335-45	1378-88
Kerb close		1375-80
Open int.	5,105	
Total daily turnover	533	
■ LEAD (\$ per tonne	9)	
Close	738.5-9.5	738-39
Previous	757-58	756-56.5
High/low		755/737
AM Official	742-44	741.5-42.0
Kerb close		743-4
Open mt.	37,025	
Total daily lumover	10,638	
MICKEL IS per for	ine)	
Close	7650-60	7755-60
Previous	7720-30	7825-30

1 MAIN COLD		100101
AM Official	742-44	741.5-42.0
Kerb close		743-4
Open mt.	37,025	
Total daily lumover	10,638	
MICKEL IS per tor	ine)	
Close	7650-60	7755-60
Prevous	7720-30	7825-30
High/low	7615/7610	7820/7700
AM Official	7609-10	7710-15
Kerb clase		7765-70
Open int	-10.689	
Total daily turnover	8,911	
TIN (S per tanne)		
Close	6070-75	6141-42
Previous	6120-30	6185-90
High law		6175/6140
AM Official	6070-75	6140-45
Kerb close		6156-8
Open int	15,913	
Total daily tumover	3.726	
E ZINC, special hig	h grade (S per	tonne)
Close	1028 5-9 5	1048.5-49.5
Previous:	1030 5-1.5	1052-52 5
High/low	1028.5 1028	1055/1046
AM Official	1027 5-28	1047-48
Kerb clase		1054-5
Open int.	79.614	
Total daily furnover	23,869	
E COPPER, grade /	A (S new tonne)	

Kerb close	7369-04	2525-7
Open int	168,241	2563-1
Total daily turnover	53,685	
E LIME AM Official ! LIME Closing E/S		8 5
Spet: 1.5292 3 mites: 1.52	65 4 mille: 1.52	35 9 miles 1 52
# HIGH GRADE COS	PPER (COME)	9

2539/2522

	Sett	Day's chaups	Hiob	Low	Vol	Open
Mar	119 10	_	118.20		883	4.308
Apr	117.55		117.60		138	1.510
May	116.85	+D 40	116 95	175.30	4,209	18,665
Jan	115.15	+0.35	115.00	115.00	6	767
Jel	113 85	+0.30	113.90	113.25	384	4,654
Sep	111.85	+0.30	111.80	11160	95	2,984
Total					5,996	40,673

PRECIOUS METALS

Gold(Trev 02)	5 page	E equiv	SFr equiv
Close	393 60-393 90	2 ·	-
Opening	393.50-393.90)	
Morning fix	333.60	257.289	473.304
Attempoon for	393.60	257.339	472,792
Day's High	393 95 394 29	5	
Day's Low	393 20-393 50	ס	
Previous Class	393 10-393.50	•	
Loco Ldn Mei	ın Gold Lendii	ng Rates (\	/s USS)
	4.18 6		
	3.95 1.		
3 months		•	

2 months		IIS
Silver Flx	prirroy oz.	US at a equit
Spot	350.45	536.00
3 montrs	355.55	542.80
6 months	360.25	548.65
1 year	389 35	560.85
Gold Colns Krugerand	\$ price 393-396	£ equiv. 257-258
Maple Leaf New Sovereign	404 90-407.40 92-95	60-65

R PLATINUM NYMEX (50 Troy oz.; S/troy oz.)

Precious Metals continued

■ GOLD COMEX (100 Troy az.; \$/tray az.)

14,500	1,395	408.0	410.0	+0.9	409.2	Apr
6,185	95	410.5	412.0	+1.0	411.7	Jul
1,476	22	413.5	414.5	+1,0	414 B	Oct
796	525	-	~	+1,0	4160	Jan
22,945	1,512					Total
/ CZ.)	L; S/100;	Troy co	X (100	NYME	LLADIUM	E PA
152	60	134,25	135.25	+1.60	135.65	Mar
6,240	778	134.25	137.00	+1.35	136.10	مطال
129	1	_	-	+1 35	137.35	Sep
77	1	139 75	139,75	+1.35	138.60	Dec
6,596	839					Total
oy oz.)	Certs/tr	y oz.; (000 Tro	/IEX (5,	VER COM	SIL
			697 E	+1.6	536.4	Mac
705	148	535.5	537.5	T 1.M		-
	148 13,322	535.5 537 5	543.0	+17	540.7	May
705 49,663 13,408	13,322					
49,663 13,408	13,322	537 5	543.0	+17	540.7	May
49,663 13,408 10,919	13,322 2,175	537 5 542.0	543.0 548 0	+17	540.7 545.3	May Jej
49,653	13,322 2,175 302	537 5 542.0 550.0	543.0 548.0 551.0	+1.7 +1.7 +1.7	540.7 545.3 549.7	Mary Jed Sep

Sep Dec Mar Total	548.7 556.3 562.9	+1,7 +1,7 +1,7	551.0 567.0 562.5	550.0 554.0 562.5	302 266 2 16,229
	RGY	NYME	C (42,00	10 US g	alis. S

		RGY				
-	■ CHU	JDE OIL Latest	Day's	((42,0)	0 05 9	jans. S
		price	change	(Agh	Low	Vol
	Apr	19 90	+0.36	19.93	19.38	29,640
	May	18.84	+0.24	18 88	18.48	19,359
	Jun	18.23	+0.16	15.27	17.98	9,242
	Jul .	17.87	+0.14	17.88	17.66	7,000
	Aug	17.58	+0.08	17.67	17.44	4,075
	Sep	17 43	+0.10	17.43	17.25	539
-	Total					73,802
	■ CRU	NDE OIL	JPE (\$/1	barrel)		
		Lutest	Day's			
		price	charge	High	LOW	Ye
	Apr	18 16	+0.24	18.16	17.75	18,404
	May	17.26	+0.21	17.26	16 93	14.379
	Jon	16.78	+0.14	16.76	16.51	2,376
	اهد	16 42		18.42	16.25	
-	Arry	16 20		16.20	16.10	328
	Sop	15.07	+0.07	16.07	16 00	257
	7					

Apr									
	18 16	+0.24	18.16	17.75	18,404	52,829			
May	17.26	+0.21	17.26	16 93	14.379	48,879			
Jon	16.78	+0.14	16.76	16.51	2,376	29,966			
Jel .	16 42	+0.17	18.42	16.25	1,090	35,195			
Ang	16.20	+0.13	16.20	16.10	328	8,374			
Sop	15.07	+0.07	16.07	16 00	257	11,913			
Total					38,735	210,947			
HEATING OIL NYMEX (42,000 US gails., c/US gails.)									
	Latest	Day's	_			Open			
	price	change	Nigh	Low	Vol	Int			
Apr			High 53 65	Loss 52.40	Vol 13,150	int 26,154			
	price	changa	_						
May	price 53.60	+0.60	53 ES	52.40	13,150	26,154			
Apr May Jun Jul	price 53.60 50.15	+0.60 +0.48	53 65 50.15	52.40 49.20	13,150 3,994	26,154 14,283			
May Jun Jul Aug	price 53.60 50.15 48.65	+0.60 +0.48 +0.23	53 65 50.15 48.70	52.40 49.20 48.60	13,150 3,994 2,204	26,154 14,203 11,859 8,147			
May Juli Jul Aug Sep	97.60 53.60 50.15 48.65 48.30	+0.60 +0.48 +0.23 +0.13	53 65 50.15 48.70 48.30	52.40 49.20 48.60 47.90	13,150 3,994 2,204 532	26,154 14,203 11,859 8,147			
May Jun Jul Aug	97.60 53.60 50.15 48.65 48.30 48.50	+0.60 +0.48 +0.23 +0.13 -0.07	53 65 50.15 48.70 48.30 48.50	52.40 48.20 48.00 47.90 48.20	13,150 3,994 2,204 532 104	26,154 14,203 11,659 6,147 5,511 2,743			

5X }			Sep Total	49.20	-097	44.30	49.20	137 21.256	2,743
7	Vol	Open		OIL IPE	(S/tonne	0		21,230	84,741
30 90	883 138	4,308 1,510		Sett price	Cay's change	High	Low	Vot	Open int
30	4,209	18,665	Mpr	174.25	+5 50	174.75	170.50	8,584	19,995
00	6	767	Apr	158.75	+0.50	160.00	158.25	6.258	17,698
25	394	4,654	May	153.25	+0.75	154.25	152.75	1.809	6.780
60	95	2,984	Joe	150.50	+0.50	151 25	150.00	289	8.083
	5,996	40,673	اطل	149.50		150.00	149.00	406	4.871
			Aug	149.50	+0 25	149.75	149.50	157	3,372
3			Tetal					17,654	70,687
•			E NA	TURAL (AS NY	IEX (10.	000 mm/	Bhu; S/m	mBh.)

~~			Day's change	High.	Low	Vel	Open
SFr equiv	Apr	2.270	+0.038	2.235	2.165	18,604	26,783
	May	2.090	+0 025	2 105	2.080	3,053	17,900
473.304		2.005	+0.012	2 015	1.990	999	14.587
472.792	366	1.960	+0.006	1.960	1.940	687	12,764
-14,10E	Ang	1.925	+0.009	1.930	1.920	450	11.696
	Sep	1.900	+0 004	1 910	1 890	313	9.021
	Total					23,393	141,505
's US\$) 3.58		LEADED EX (42.00)			elis.j		

1	_				23,393	141,505	
	LEADED EX (42.00			elis.i			
		Day's change	Righ	Line	Vol	Open	
	69 %	+0.46	59.70	58.40	12,262	29,768	
1	58 30	+0.52	59.05	57 90	4,796	16,207	
	57 85	+0.52	58 QQ	57 00	642	8,064	
	56 40	+0.42	56.45	55.80	484	5,973	
	55.00	+0.37	55.00	55.00	202	3,305	
	53.65	-	~	-	91	701	

GRAINS AND OIL SEEDS ■ WHEAT LCE (£ per tonne)

	260	neà.e				Open	
	price	change	High	Low	Vol	int	
			115.00		30	228	
				116,75	175	3,397	
			119.50		40	625	J
			109.00		5	210	S
			111.00		58	1,462	
	112.50	+0.30	112.35	112.00	34	335	H
					342	6,304	T
HE	AT CB	(5,000	lbu min	; cents:	ed diDB	ishel)	. !
	508.25	-6.00	514.00	501.00	1,795	6.971	
						28,573	ı
	454.00	-3.00	461.50	451.50	16,368	48,817	J S
	457,50				1,327	8,832	
	468.25					6,861	2
	469.50	-2.50	473.00	468.50	16	290	
					26,990	00,698	T
ĀĽ	ZE CBT	(5,000	bu min	cents/	561b bu	shel)	
ĀĽ	383.00	-0.25	367.25	381.00	11,273	18,895	H
AE	383.00 387.00	-0.25 +1.00	367.25 383.75	381.00 378.25	11.273 44,092	18,895 201,895	H
AE	383.00 387.00	-0.25 +1.00	367.25 383.75	381.00	11.273 44,092	18,895 201,895	0
AE	383,00 381,00 374,50 325,00	-0.25 +1.00 +1.00 +1.25	367.25 383.75 377.00 326.75	381.00 378.25 371.75 324.00	11.273 44,092 16,665 2,116	18,895 201,895 120,719 35,762	0
AE	383,00 381,00 374,50 325,00	-0.25 +1.00 +1.00 +1.25	367.25 383.75 377.00 325.75	381.00 378.25 371.75	11.273 44,092 16,665 2,116	18,895 201,895 120,719 35,762	
AE	383.00 381.00 374.50 325.00 312.75	-0.25 +1.00 +1.00 +1.25 +1.75	367.25 383.75 377.00 325.75	381.00 378.25 371.75 324.00 310.50	11.273 44,092 16,665 2,116	18,895 201,895 120,719 35,762	
AL	383.00 381.00 374.50 325.00 312.75	-0.25 +1.00 +1.00 +1.25 +1.75	367.25 383.75 377.00 325.75 313.50	381.00 378.25 371.75 324.00 310.50	11,273 44,092 16,665 2,116 13,866 311	18,895 201,895 120,719 35,762 86,459	. B
	383.00 381.00 374.50 325.00 312.75	-0.25 +1.00 +1.00 +1.25 +1.75 +1.50	367.25 383.75 377.00 326.75 313.50 318.75	381.00 378.25 371.75 324.00 310.50 317.25	11,273 44,092 16,665 2,116 13,866 311	18,895 201,895 120,719 35,762 86,459 7,191	N D D D D D D D D D D D D D D D D D D D
	383.00 381.00 374.50 325.00 312.75 317.75 LEY LC	-0.25 +1.00 +1.00 +1.25 +1.75 +1.50	367.25 383.75 377.00 326.75 313.50 318.75	381.00 378.25 371.75 324.00 310.50 317.25	11,273 44,092 16,665 2,116 13,866 311	18,895 201,895 120,719 35,762 86,459 7,191	N O
	383.00 381.00 374.50 325.00 312.75 317.75 LEY LC	-0.25 +1.00 +1.00 +1.25 +1.75 +1.50 E (£ pe	367.25 383.75 377.00 325.75 313.50 318.75 r tonne	381.00 378.25 371.75 324.00 310.50 317.25	11.273 44.092 16,665 2,116 13,866 311 88,234	18,895 201,895 120,719 35,762 86,459 7,191 474,357	N O
	383.00 381.00 374.50 325.00 312.75 317.75 LEY LC	-0.25 +1.00 +1.00 +1.25 +1.75 +1.50 E (£ pe	367.25 383.75 377.00 325.75 313.50 318.75 r tonne	381.00 378.25 371.75 324.00 310.50 317.25	11.273 44.092 16.665 2,116 13.865 311 88,234	18,895 201,895 120,719 35,762 86,459 7,191 674,357	H D H H J S S T
	383.00 381.00 374.50 325.00 312.75 317.75 LEY LC 107.90 108.20	-0.25 +1.00 +1.00 +1.25 +1.75 +1.50 E (£ pe -0.35 -0.60 +0.15	367.25 383.75 377.00 325.75 313.50 318.75 r tonne	381.00 378.25 371.75 324.00 310.50 317.25	11.273 44.092 16,665 2,116 13,866 311 88,234	18,895 201,895 120,719 35,762 86,459 7,191 874,357	N D D D D D D D D D D D D D D D D D D D

	107.90	-0.35	106.00	108.00	20	313
	108.20	-0.60	108.40	108.40	29	479
	105.75	+0.15	-	-	2	37
	197.75		107.10	107.10	23	509
	109.70	+0.45	-	-	-	93
1					45	1,455
OY	ABEAN:	S CBT (S	5,000tu i	min; ceni	13/60 k b b	ushel)
	716.00	+225	718.50	713.00	7.498	5,122
	726.50	+3.00	728.50	722.00	41,641	74,341
	735.75	+3.75	737.00	730.00	11,287	49,349
	737.00	+3.75	737.50	734.00	627	5,925
	727.75	+3.50	729.00	726.00	238	3,922
	725.50	+5.00	728.00	721.50	12,086	53,192
ı				7	73,8231	97,203
OY	ABEAN	Ott., Ci	3T (60. 0	100ibs:	CGUIS/E	a)(e
	23 62	+0.17	23.62	23.47	5,788	4,162
	23.92	+0.12	23.98	23.81	12,587	37,379
	24.30	+0.12	24.36	24.12	3,550	26,774
	24 50	-D 14	24 55	24 36	022	7.004

_	, -					-		70.10				-20-4
9	change	(Appl)	LOW	Yol	int	Aug	737.00	+3.75	737.50	734.00	627	5,925
٥	+0.38	19.93	19.38	29.640	89.553	Sep	727.75	+3.50	729.00	726.00	238	3,922
4	+0.24	18 81	18.48	19.359	69,456	Mov	725.50	+5.00	728.00	721.50	12,086	53,192
3	+0.16	15.27	17.98	9,242	43,368	Total				7	73,8231	97,203
7	+0.14	17.88	17.66		36,038	E SOY	'ABEAN	OIL C	3T (60.0	100ibs:	CSU(3/)	5)
8	+0.08	17.62	17.44		19,700	War	23 62	+0.17	23.62	23.47	5,788	4,162
3	+0.10	17.43	17.25		16,211	May	23.92	+0.12	23.98		12.587	37.379
				73,802	419,455	,	24.30	+0.12	24.36	24.12		26.774
L	. JPE (\$/1	berrel)				Aug	24 50	+0.12	24.55	24.36	938	7.604
ŧ					~	Sep	24 69	+0.14	24.72	24.57	336 895	3.831
×		IN-L		Ha.I	Open	Oct	24 86	+0 13	24.87	24.78	241	3.010
•	charge	High	LOW!	Yel	int	Total			44.91			91,362
6	+0.24	18.16	17.75	18,404			/ADE4N		ODT /4	~~		
6	+0.21	17.26			48,879	= 501	'ABEAN	MEAL	CBI (1	בעלע חלו	: 2/100	•
8	+0.14	16.76	16.51		29,866	Mar	228.2	+16	229.0	227.0	6,733	3.601
2	+0.17	18.42	16.25		35,195	May	231.6	+1.5	232.5	230.1	15.913	
J	+0.13	16.20	16.10	328		Jul	234.7	+1.4	235.B	234.0	7.531	23.119
7	+0.07	16.07	16 00		11,913	Aug	235.3	+1.3	235.9	234.8	222	5,480
				38,735	210,947	Sep	234 8	+1.4	235.0	234.0	589	3.478
0	AL NYME	K (42.00	O US mad	bs., c/LES	mils.)	Oct	231.5	+19	231 8	230.6	632	2.963
_						Total					33,543	85,768
*	Change Day's	Nigh	Low	Vol	Open int	■ POT	ATOES	LCE (£	(tonne			
	+0.60	53 65	52.40	13.150	26.154	Mar	200.0	_	_	_	_	-
5	+0.48	50.15	49.20	3.994	14.203	Apr	186.3	_	1870	184.5	26	856
5	+0.23	48.70	48.00		11.859	May	199.0	-	198.5	198.5	7	30
i	+0.13	48.30	47.90	532	8.147	Jun	225.0	-	_	_	_	_
i	-0.07	48.50	48.20	104	5.511	Nor	105.0	-	-	-	_	-
0	-097	49.20	49.20	137	2,743	Total					33	960
			-	21.255	84,741	# FRE	IGHT (B)	FFEX	LCE (S1	0/inde	c pointi	

Mar May Jul Sep Dec Mar Total

Sett	Day's				Open
rice	ووستداء	High	Low	Vot	lart
14.25	+5 50	174.75	170.50	8,584	19.995
58.75	+0.50	160.00	158.25	6.258	17,698
13.25	+0.75	154.25	152.75	1,809	6,780
0.50	+0.50	151 25	150.00	283	8.083
9.50	+0.50	150.00	149.00	406	4.871
9.50	+0 25	149.75	149.50	157	3,372
				17.654	70.687

	cyange gay's	High.	Low	Vol	Open Int
2.210	+0.038	2.235	2.165	18,604	26,783
2.090	+0 025	2 105	2,080	3.053	17,900
2005	+0.012	2 015	1.990	999	14.587
1.960	+0.006	1.960	1.940		12,764
1.925	+0.009	1.930	1.920		11.696
1.900	+0 004	1 910	1 890	313	9.021
		•		23,393	
DED	GASO	LINE		-	
	S US galla		alle L		

				23,383	191,505				
EADED GASOLINE (42.000 US galls; clUS galls.)									
Latest price	Day's change	Righ	Low	Voi	Open				
69 55	+0.46	59.70	58.40	12,262	29,768				
58 30	+0.52	59.05	57 90	4.796	16.207				
57 85	+0.52	58 OQ	57 00	642	8.064				
56 40	+0.42	56.45	55.80	484	5.973				
55.00	+0.37	55.00	55.00	202	3,305				
53.65	_	-	-	91	701				
				18,489	84,800				

Y LC	Y LCE (£ per tonne)										
07.90	-0.35	106.00	108.00	20	313						
08.20	-0.60	108.40	108.40	29	479						
05.75	+0.15	-	_	2	37						
97.75	+0.50	107.10	107.10	23	509						
09.70	+0.45	-	-	-	93						
				45	1,455						
ZEAN	P COT 4		min- con	19/60kb b	ueheli						
-	a cont	DATE AND LE	IIIMI, LEM		USI IO7						
16.00			713.90	_=							
	+2.25	718.50		7.498	5,122						
16.00	+2.25	718.50 728.50	713.00	7.498 41.841	5,122 74,341						
16.00 26.50	+2.25 +3.00 +3.75	718.50 728.50 737.00	713.90 722.00	7.498 41.841 11,287	5,122 74,341 49,349						
16.00 26.50 35.75	+2.25 +3.00 +3.75 +3.75	718.50 728.50 737.00 737.50	713.00 722.00 730.00	7.498 41.541 11,287 627	5,122 74,341 49,349 5,925						
16.00 26.50 35.75 37.00	+2.25 +3.00 +3.75 +3.75 +3.50	718.50 728.50 737.00 737.50 729.00	713.90 722.00 730.80 734.00	7.498 41.841 11,287 827 238	5,122 74,341 49,349 5,925 3,922						

735.7	5 +3.75	737.00	730.00	11,287	49,349
737.0	0 +3.75	737.50	734.00	627	5,925
727.7	5 +3.50	729.00	726.00	238	3,922
725.5	0 +5.00	728.00	721.50	12,086	53,192
				73,8231	97,203
ABEA	N OIL C	BT (60.0)(OOibs:	Cents/L	b)
23 6	2 +0.17	23.62	23.47	5,788	4,162
23.9	2 +0.12	23.98	23.81	12,587	37,379
24.3	0 +0.12	24.36	24.12	3,550	26,774
24 5	0 +014	24.55	24 36	938	7,604
24 6	9 +8.14	24.72	24.57	₹95	3,831
248	6 +013	24.87	24.78	241	3,010
				24,471	91,362
ABEA	N MEAL	CBT (1	QO tons	: S/ton)
228.	2 +16	229.0	227.0	6,733	3,601
231	6 +1.5	232.5	230.1	15,913	38,864
234.		235.8	234.0	7,531	23,119
235.	3 +1.3	235.9	234.8	222	5,480
-					

_					-4-1	-				
SOYABEAN MEAL CBT (100 tons; \$/ton)										
	228.2	+16	229.0	227.0	6,733	3,601				
¥	231.6	+1.5	232.5	230.1	15,913	38,864				
	234.7	+1.4	235.8	234.0	7,531	23,119				
8	235.3	+1.3	235.9	234.8	222	5,480				
5	234 8	+1.4	235.0	234.0	599	3.478				
Ĺ	231.5	+19	231 B	230.6	632	2.983				
					33,543					
PO	'ATOES	LCE (E)	tonne)							
r	200.0		-							
r	186.3	_	1870	184.5	26	856				
7	199.0	_	198.5	198.5	7	30				
ā	225.0	-	_	_	_	_				
•	105.0	-	-	-	_	_				
b)					33	960				
FRE	IGHT (BI	FFEX) i	CE (\$1	0/inde	(point)					

-		_	_	_	_	_
Nor	105.0	-	-	-	_	-
Total					33	960
# FR	SIGHT (BI	FFEX) i	.CE (\$1	O/index	point)	
Mgr	1423	+15	1420	1400	249	805
Apr	7440	+25	1440	1410	52	1,243
May	1410	-	1415	1385	67	281
Jel	1310	+15	1314	1235	200	1.719
Oct	1343	+5	-	-	· -	628
Jen	1375	+12	-	-	_	52
Total					\$88	1,347
	Close	Pres				
BR	1347	1347				

TUTURES DATA

•		Sett	Day's				upen
		price	change	High	Low	You	int.
28	Mar	881	+12	877	871	32	15
97	May	903	+9	904	899	2,514	27,90
ී	Jul	926	+7	926	917	1,235	16,47
10	Sep	945	+6	945	937	84C	39,20
62	Dec	962	+5	965	956	624	18,78
35	Mar	981	+5	983	973	1,072	38,16
04	Total					6,404	122,33
B	■ coc	OA CSC	CE (10 to	onnes; S	S/tonne	sì	
71	Mar	1219	+5	1234	1228	12	15
73	May	1235	+5	1250	1234	4,443	39,28
17	Jul	1259	+4	1272	1257	1,750	20,73
32	Sep	1281	+3	1294	1280	311	11,91
61	Dec	1315	+2	1327	1319		13,04
90	Mar	1342	+2	-	1340		7,51
98	Total					6,991	98,62
	■ COC	OA (TCC	XO) (SDF	l's/lonn	e)		
<u> </u>	Mar 5			Price	1	Pres.	day
85	Dally						2.53
95	,						
19	E COF	FEE LC	(\$/ton	16)			
62 59	Mar	1975	-25	2030	1965	559	3,83
91	May	1829				2,084	
57	Jel	1769				1,009	
	-					-	

7									
lar	1975	-25	2030	1965	559	3,838			
ilay	1829	-5	1853	1,820	2,084	12,501			
	1769	+1	1788	1760	1,009	4,415			
Sept	1734	+1	1750	1730	293	2,968			
lov	1710	+4	1724	1705	81	1,233			
88	1693	+8	1710	1716	1	283			
otel					4,067	25,239			
COFFEE 'C' CSCE (37,500fbs; canta/bs)									
lar	115.80	-1.70	117.25	115.40	148	1,062			
lay	113.00	-1,20	114.50	112.25	5,599	15,387			
d	111.50	-1.50	11270	111.00	483	4,280			
iep	110.55	-1.10	111.50	110.00	85	3,203			
lec .	109.45	-1.05	110.25	109.00	84	1,379			
for	108.25	-2.25	108.75	108.00	1	412			
obside the second					6,400	25,831			
COFF) (US c	ents/po	ound)					
br 5			Price	,	Prev.	day			

Mar 5 Comp. dally 15 day ave						day 12.89 18.50
■ No7 P	REMIU	M RAV	y SUGA	UR LCE	(cents	/bs)
Ma _T	10.90	_	_	-	-	-
May	11.90	-	-	-	-	-
أول	11.90	-	-	-	-	-
Total					-	-
	SUG	AR LCE	(S/texm	다		
Hay	377.7	_	378.0	376.4	455	13,935
Apg	358.3	+0.1	358.0	357.5	198	7,306
Oct	323.4	+0.5	323.0	322.5	90	4,883
Dec	314.1	+0.5	315.0	313.0	12	
Mar	309.7	+0.5	309.0	309.0	1	730
May	306.9	+0.2	-	-	-	534
Total					756	28,956
■ SUGAI	R 41' (CSCE (1	12,000	los; ce	nis/lbs	
May	11.73	+0.01	11.77	11.69	6,575	61,582
Jai	10.86	-0.01	10.87	10.83	3,216	36,036
0at	10.50	-0.01	10.51	10.47	1,289	27,657
Mar	10.21	-0.03	10.23	10.20	117	14,227
May	10.13	-0.03	10.15	10.13		3,484
Jul .	9.97	-0.03	9.99			1,310
Total					11,2291	144,854
E COTTO	YN WC	CE (50,0	000lbs;	cents/l	bs)	

May	10.13	-0.03	10.15	10.13	6	3,484	
Jul .	9.97	-0.03	9.99	9,97	27	1,310	
Total					11,229	144,854	
E COT	TON NY	CE (50,	000lbs;	cents/	bs)		
Mar	82.37	+1.17	82.40	81.50	23	172	
May	83.25	+0.87	83.35	82.30	5,929	21,835	
	83.78	+0.81	83.90	82.91	2,425	11,207	
Det	81.50	+0.25	81,50	81.14	73	2,358	
Dec	80.03	+0.08	80.16	79.57	953	17,028	
Mar	80.83	_	80.90	80.80	30	1,592	
Total					9,441	56,836	
E ORA	NGE JUI	CE NY	CE (16,	000fbs	cents	/ibaj	
Mar	131.75	+1.05	131.75	130.30	180	309	
May	129 45	+2.00	129.50	127.50	920	12,196	
Jed	127.95	+1.55	728.00	126.60	226	2,387	
Seep	126.15	+1.55	128.15	124.80	24	1,988	
Nov	122.50	+0.70	122.50	122.20	15	667	
Jan	122.00	+0.50	122.00	121.50	2	2418	

<u></u>	1,366	20,763
OLUME DATA Open interest and Volume data ontracts traded on COMEX, NY IYCE, CME and CSCE are one day	MEK	CBT,

ᆫ				
!	VDICE	S 18 (Basa: 18	/9/91=100)	
	Mar 6 2122.7	Mar 5 2129.2		year ago . 2325.9
1	CRB Fut	ures (Base:		
	Mar 5	Mar 4	month ago 246.61	year ago
	243.15	243.61	246.61	233.07
◾	GSCI Sp	ot (Base: 19		
Τ	Mar 5	Mar 4	month ago	year ago

MEAT AND LIVESTOCK ELIVE CATTLE CME (40,000lbs: carts/lbs)

	Sett	Day's				Open
	Price	change	High	LDW	Yol	int
Apr	62,125	-1.125	63,650	62,025	9,170	33,465
Jun.	62,950	-0.450	63,300	62,725	5,626	24,991
Aug	62.025	-0.225	62,250	61.800	1,832	12,274
Oct	63.075	-0.35D	63,400	62,975	674	10,435
Dec	62,125	-0.250	62,300	62.075	445	5,581
Feb	62,200	-0.200	62,325	62,200	257	2,647
Total					18,055	88,742
	HOGS	CME (40,0000	be; cent	2/E)6)	
Apr	48,500	+8.225	48.850	47.975	2.785	12.852
Joor				52,925		12.416
7				51.150		
Aug		+0.075			439	4,071
Oct	45,725	+0.100	45.850	45.400	313	2,610
Dec	49.700	-0.100	46.950	46,525	177	1,603
Total					7,919	37,456
E POR	K BEL	JES CA	Æ (40,6	000lbs;	cents/ii) (20
War .	56 <i>4</i> 75		67,300	65,600	832	1,476
May		+0.125			1,762	6.263
Jul	63,525	+0.300	64.250	62,600	304	2,039
Acq.	59.050	-0.275	60.475	58.900	70	487
Feb	63,800	-0.700	65,000	63.800	12	27
War		-0.500			2	4
					2 002	10 200

ONDON TRA		_		
ALUMINIUM 3.7%) LME	Jun	Sep	Jısı	Se
00	128	149	11	23

Cules buce a roune	_~	1165	F	T(2	
ALUMINIUM					
9.7%) LME	Jun	Sep	Just	Sep	
500 000	128	149	11	23	
500	56	86		56	
700	19	44	103	110	
COPPER					
irade A) LME	Jun	Sep	Jun	Sep	
100	144	118	23	70	
500		72	58	120	
500	38	40	114	185	
COFFEE LCE	May	Jui	May	أتتال	
350		116	107		
300		100			
350	52	87	173	268	
COCOA LCE	May	Jui	May	Jul.	
75		72	77	21	
		58	21	30	
	14	43	36	42	
BRENT CRUDE IPE	Apr	May	Apr	May	
		-		EE	

LONDON SPO	T MARKE	:TS
CRUDE OIL FOB (per		+01-
· •	· · · · · · · · · · · · · · · · · · ·	
Nutriel .	\$16.77-6.87w	
Grent Blend (dated)	\$19.14 -9 .18	
Brent Blend (Apr)	\$18.18-8.21	
V.T.I.	\$20,00-0.04w	+0.645
OIL PRODUCTS NWE	prompt delivery (XF (tonne)
Premium Gasoline	\$185-186	+1
Sea Oli	\$172-174	+3
leavy Fuel Of	5100-101	+1
laphtha.	S169-171	+2
let fuei	\$200-202	-3
Mesel	\$174-176	+3
nominum Argus. Tel. Lando	n (0171) 859 8792	
OTHER		
Gold (per troy oz)♣	\$393.75	+0.45
Silver (per troy cc)	538.5c	+2.0
Patinum (per troy oz.)	\$406.75	+1.50
Palladium (per troy oz.)	\$133.75	+1.50
Copper	122.0c	
.ead (US prod.)	41.75c	
eso (US prod.)	40.700	

15.66m 287.50c

117,45 132,71 104,79

\$311.1 \$395.5

113.5 146.5z Unq.

108.50p 108.50p 407.50m

\$730.0v

-1.00 -1.00 -2.00

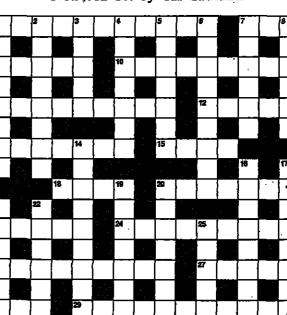
-10.0

29,763	• • • • • • • • • • • • • • • • • • • •
	Lon. day sugar (raw)
	Lon, day sugar (wis)
en for CBT,	Sarley (Eng. feed) Maize (US No3 Yellow Wheat (US Dark North)
TBATS.	Rubber (Apr)♥ Rubber (May)♥ Rubber (KLRSS No1)
	Coconut Oil (Phil)§
	Palm Oil (Maley.)§
	Copra (Phil)S
	Cbarre 6 PM

Tin (Kusta Lumpu: Tin (New York)

\$507.5u 470.0v 208.0u 82.50

CROSSWORD No.9,012 Set by CINEPHILE



1 German D in science: dangerous? It's revolutionary (11)
7 Bag which gets red when holy

9 Repeat performance with engineer to manage (5) 10 Iron at tip used on screen? (9)
11 Secondary effect obtained through expert channel (2-7)
12 D to an unusual degree (5)

13 Shuteye for worker with good

chance of success (3.4)
15 Cat and dog take part of D back (4)

18 Obstruct movement of D? (4) 20 Callery where fate comes to religious broadcasting? (3.4) 23 A light on the side of the ship (5)
24 City gent, a stable worker, for

£1 genuinely human (9) 26 Romance at home with carol singer? Hide till one comes (3.2.4)
27 D with adjacent notes of music (5)
28 D (PM) in definite article (3)

29 Unknown quantity in core melted strangely at absolute zero? (7,4) 1 D for Middle Easterner in desert (8) 2 D for two instruments (8) 3 D to go brown on leave (5) 4 Confiscate £1,000 (7)

5 Piece of advice after Irish port

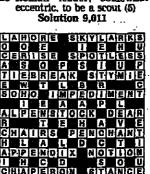
at end of cigarette (4.3)
6 Left the country because sound of TV award was annoying (9) Second male setter's D (6) 8 D of double potential (6)
14 German D makes wrong lead
when interrupted by old

flame(9)
16 who leads sergeant Ordinary banner (8) Like a member in service, attentive to women (?)

D entirely in speculation (6) D in love let anger subside (6) Roman leader, somewhat

ad-Master Francis lefield of Restoration

Like a mount (7) attentive to women (7)
D over the top, without being (7)



rt regim FRANCHISING

Demand is increasing

There are signs that established large businesses are increasingly adopting the franchise formula, writes Richard Gourlay

wenty-five years after the first franchise was a master franchisee or as the supporting 20,000 and 25,700 the idea of taking someone else's tried and tested idea and turning it into a business is once again appealing to a large number of people.

The recession, which might have knocked the confidence of Steve Spinelli, a franchisee infranchisees, has if anything strengthened the appeal. While small stand-alone businesses were suffering from loss of consumer confidence, there was something to be said for running a business with a well-established name.

Now, with the recession receding the demand for fran-chiese in community from individual operators for chises is again increasing. According to the latest study , for the British Franchise Asso-... ciation by NatWest Bank, business format franchises account , for 3.7 per cent of retail sales in the UK, up from 3.6 per cent

This is still some way behind the US where franchising accounts for 12 per cent of retail sales. But it is a ringing endorsement for an approach that clearly attracts self-starting individuals who, in spite of a desire to run their own company, are not prepared to take the greater risk

battle on

ine consen

of going it alone. ... From the point of view of franchisors who want to grow their companies, franchising remains an attractive option, reducing the need for capital and taking a product or service

quickly to a wide market. indeed there are signs that established large businesses - are increasingly adopting the franchise formula. Compass, the catering company, for . example, now runs a chain of Burger King franchises in leisure centres, railway stations -and airports.

Some companies, such as Early Learning Centre owned by John Menzies, which have not considered franchising in the UK, are now exporting their business format through

Mr Manzoor Ishani, senior partner at Mundays, the franchising solicitors, says he has. helped companies export their business format through franchises to 22 countries in the past two years.

Established businesses, in the UK and the US, are also showing more interest in area development agreements, through which they grant entrepreneurial franchisees the opportunity to roll out the

owner of a local chain of owned outlets.

Highly developed in the US. this approach accelerates the pace at which a format can be spread. But it is under-utilised in the UK, according to Mr who built and then sold a chain of 47 Jiffy Lube car care outlets in the Eastern US and is now associate professor at Babson College, Boston.

While multi-franchise development might have significant potential, much of the growth some time. The demand is certainly there.

The BFA NatWest's survey shows there were 474 business format franchises at the end of 1995, up from 414 last year, supporting 25,700 franchisees. These outlets employed 222,700 people, up from 192,300 the previous year, and had sales of £5.9bn. up from £5.5bn.

But the figures also show that the independent franchisees still dominate, accounting for 63 per cent of all franchises. Only 18 per cent of franchisees operated more than one outlet.

While franchising in the UK still a long way behind the US, it has penetrated the large economies in continental Europe to about the same extent. Germany and France have 500 and 450 business for-

Franchised operations

British banks have also recognised the opportunities for pushing franchised busies into the emerging countries of eastern Europe. Nat-West is due to help accelerate the spread of franchises in Poland and Moscow in the

In the UK, the most popular business format remains business services such as Prontaprint and Kall Kwik, which account for 18 per cent of all

ood franchising, property care, home care services, walk-in retailers and motorist services each account for 8-9 per cent of franchises, according to research from the University of Westminster. These formats remain attractive for enduring reasons. Many people see running a franchise as an attractive half-way house. It provides more freedom to exercise an entrepreneurial flair than is frequently available within a large company. For middle ranking and junior executives who have perhaps been made redundant, franchising also remains a popular way to put to use skills developed over

many years. More recently, franchising has become more attractive as security of employment within large organisations is seen as

is an element of what has been called "buying a job", franchis-ing also avoids the kinds of risks associated with setting up a business from scratch. And there is the added attraction that most banks will pro-vide more finance for franchise operations than they would for stand-alone start-up. For example, the Royal Bank of Scotland, one of the four leading banks that specialise in franchise financing, will provide up to 70 per cent of a franchise investment. Its limit for a stand-alone business is more likely to be 50 per cent of

a start-up project's costs. The banks' willingness to lend is crucial to the development of franchises. But so is the increased willingness of potential franchisees to borrow. Mr Gordon Irvine, director of Barnacles, a Middlesbrough-based fish and chip shop who is now interviewing potential franchisees, was ready to expand through franchisees three years ago. But franchisees, most of whom would have needed to borrow, were not willing to take on the Mr Irvine put the franchise

plan on the back burner and sold equity to 3i, the UK investor in private companies, in order to expand the owned chain to three. Now he is ready to try the franchise route again. "Three years ago many franchisees had negative equity," says Mr Irvine. "Now there are more encouraging signs. There is a feeling that the economy is moving in the

This growth in interest is confirmed by Ms Julie Waites, director of the Franchise Company, a consultancy in Stockton-on-Tees that advises franchisors and franchisees. "I think the confidence is returning," says Waites. "People who put things on hold are wanting

Many potential franchisees have been few failures among franchisors in the past two years in spite of the recession. Some franchisors are also

smoothing the path for the right franchisees who they can see may have had a tough time during the recession. Mr Graham Rose, head of franchising at the Royal Bank of Scotland, says some franchisors are introducing new types of franchise agreements with lowerthan-normal start-up costs and



Set against this promising picture is the continuing need to clean up the image of the industry. While some franchisees do not pay enough attention to the detail of their franchise agreements before signing up, it is equally true lous fly-by-nights selling

image of the whole industry. It does not help that there is no legislation covering the behaviour of franchisors, only a code of conduct administered by the BFA. In the US, by comparison, the relationship between franchisor and franchisee is minutely defined by

Uniform Franchise Offering

required franchisors to write these Ufocs in "plain English" and to cut the legalese which obscures many agreements.

Whether legislation is needed or not is the subject of heated debate. But Mr Graham Rose, head of franchising at the Royal Bank of Scotland. says he expects the industry chises or mistreating their January, Federal Trade Com- within a decade. Meanwhile, chosen business format.

the BFA attempts to enforce a code of practice and claims that the sometimes highly-publicised cases of clashes between franchisor and franchisee are few and far between.

The BFA's best advice for potential franchisees remains. however, to take great care before signing up and to talk to a number of franchisees

England - Master Franchise In The Field of Restoration

nne of industrial services. We invite qualified entrepre advantage of BMS Technologies ong training in operations, franchise man-

-817-332-1575 FAX: 817-332-5349

Pro tratege is the world's largest franchised retailer of incersed sportswear and internorabilities souvening with almost a00 stores in 9 countries. This restriction deter market is growing internationally. To expand our store retwork we wish to appoint regional internationally. To expand our store retwork we wish to appoint regional

ees. They may develop multiple stores or sub franchise our con monition context—Director of International Franchising to U.S.A. FAX: 818/348-2526 TEL: 818/340-3909 22120 Clarendam Street, Sides 100 Woodland Hills, California 91367 U.S.A.



Jani-King international, Inc. is the world's largest con anchising company with over 5,000 franchise owners who service tha of locations worldwide. In addition to our 59 regional office centers in the United States, we also franchise in 34 international cities through our Master Franchise Program in: Australia, Brazil, Canada, Great Britain, Mexico, Singapore, Spain, the United States and Turkey.

is adaptable to economical and cultural variations. As experts in our industry, we are compelled to provide intense training and continous technical support namme our international image.

For more information on exclusive rights in your area, contact Mr. Rock Tapken at (214) 991-0990 or Fax: (214) 991-5723.



4950 Keller Springs Road • Suite 190 Dallas, Texas 75248 O Jani-King International, Inc. 1996

Discover Your Power Potentia Join the fast growing list of entrepreneurs

who have secured their futures with a Sparkle Wash Franchise

You have the potential to build your own successful business. Sparkle Wash, the World Leader in Mobile Power Cleaning and Restoration, can start you on your way. We offer a complete training and support program for our franchisees. Sparkle Wash stands behind you all the way. This is a great growth opportunity. Take the first step ... Call Ibday. Financing is available.

International Franchises also available.



26851 Richmond Road E Cleveland, Ohio 44146 E USA CALL TOLL FREE TODAY

800-321-0770 or Tel: 216-464-4212 Fax: 216-464-8869

Spread your wings and

we'll show you how to fly.

Franchising your business could be the best expand by making more effective use of your capital. Find the right formula and your growth can be even faster.

Yet, as with any financial venture, there's no quarantee of success. As a franchisor you pass on the rights to use your trademark and you moy have less control over your business.

You can, however, put the odds in your favour with some words of wisdom from NatWest.

After all, we've helped more franchises take off successfully than anyone cise.

Take the first step today. Complete and return the coupon or phone the number below for your copy of The NatWest Guide to Franchising Your Business. After that, you can explore the possibilities further. NatWest can help you weigh up the considerations and viability of franchising your business.

It could be just what you need to make your franchise soor.

NatWest

Call 0171 920 5966 or fax the coupon on 0171 920 5217

Please send me my free copy of The NatWest Guide to Franchisina Your Business.

Job Title		■ Within 6 :
Company Name		☐ 6 months
Company Address		□ 18 month
!		Please pos
	Postcode	National We
Telephone Mo		12 Throgmo
Type of Business		NotWest su
Number of Outlets (If relevant)_		of services.

How soon are you proposing to franchise your business? - 18 months

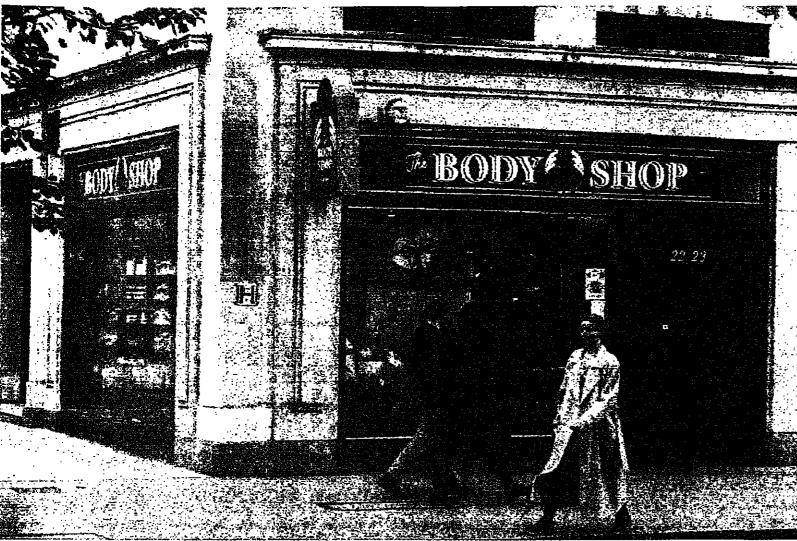
rt this coupon to: The Franchise Section, estminster Bank Plc, Level 10, Dropers Gardens, rton Avenue, London EC2N 2DL polies customers with a wide range

From time to time, we may use details to decide whether to tell you about them. If you do not wish to receive this information, please tick this box.

onal Westminster Bank Pic, Registered Office: 41 Lothbury, London EC2P 2BP.

SUBURY The World's #1 Submaries SUBURY

fac 1-205-976-60



CASE STUDY Body Shop

blique approach to business

One of the best-known, successful and long-running UK franchise enterprises, The Body Shop, is a maverick

Started by Anita Roddick and her husband Gordon at the peak of the hippy mid-1970s, it has always been motivated more by principles - community, mutual aid. environmental preservation – than commerce.

Even today, 20 years after the first tiny shop in Brighton began selling home-made toiletries, the couple would rather discuss the soul of their campaigns than the bottom

line in their accounts. Such an oblique approach to business has been no barrier to commercial success. Body Shop is far from a fringe player in the toiletries. personal and home care sectors with 253 outlets in the UK, a presence in 45 international markets and a turnover last year of £219.7m. Total retail sales through its stores - which are mainly

franchises - was up 16 per cent at £500.1m. The choice of franchising as

the route to expansion seems to have been an important factor in this success, even if it was more a hope born of strategy at the

beginning. Not long after Mrs and Mrs Roddick began selling their products in 1976 it became clear that they would not be able to meet demand from a single outlet.

There was no spare capital for expansion and too little track record to persuade bankers to reach into their pockets.

Although neither had heard of "franchising", the pair began to dream that other people might want to sell their products. They began to seek out

small shopkeepers with a leaning towards green issues and a willingness to market the Roddicks' products according to an identical format laid down by The Body Shop and rigorously

The rest is history - or, as Mr Peter Griffin, managin: director of the UK retail

operation puts it: "For a combined manufacturer and retailer the numbers stack up well. It has seen us through all the different cycles of our growth. Franchising is still the strategy we believe in, now and for the future."

Body Shop's approach to changed a little along the way, but not too much. Initially, the Roddicks looked for individuals with personality and charisma.

Experience has taught them that commitment, a basic business sense, initiative and the willingness to try something new are as important as passion.

Yet passion is still foremost. Body Shop still rejects the concept of licensing (a popular alternative to franchising) because "ultimately it is only a commercial relationship, says Mr Griffin. The word "community" is the most powerful totem in the company.

Mr Griffin says: "Franchising only works if u sit down round the tab and hold hands with the



still unbounded. But do not

The board plans "very

supporting their local

25 per cent discount

expect the UK business to go meekly into placid middle age.

shortly" to launch its secret

givers (on Tupperware lines)

franchisees. They would buy

goods from the local shop at a

(effectively their commission).

coffee mornings and persuade

about the success of his "home

selling trials" which are now

coming to an end. "We could

supporting every franchisee," he says. "It would be a

organic growth." And expand

Christine Moir

have up to 10 hostesses

marvellous way to boost

the community, of course.

the friends to buy repeats at

the shop. Mr Griffin is enthusiastic

sell them to their friends at

weapon: an army of party

Anita Roddick: Initially, she looked

franchisees. Then you create a community. Franchising is the spirit which makes the company an international family."

Before that point arrives. would-be franchisees are closely quizzed about why they want a franchise; why they want a Body Shop franchise; what they expect by way of return: their p retailing experience; and a detailed business plan, including survival tactics while the business builds up or if things go wrong.

In return, they are told precisely what they can expect by way of support from head office and the entry costs (typically a £10,000 joining fee which covers shop-opening support and perhaps £100,000 for fitting out and initial stock. Beyond that, there is an annual management charge of

2 per cent of turnover). Support includes a variety of courses provided by a dedicated team of trainers plus help from a team of business development managers on how to prepare business plans and initiate annual business

Do not expect the UK business to go meekly into placid middle age

reviews to ensure they are keeping to their strategies. We don't want to reject franchisees; we want to introduce skills where these are lacking," says Mr Griffin.

Franchisees will only be thrown back if they show total financial incompetence or - the ultimate sin – paint their

shelves pink. The selection process and the continuing support, which includes a proselytising weekly video from head office which some might think bossy, obviously works. In the three years Mr Griffin has een with the group, only three of the 100 UK franchisees have quit or been

asked to leave. But what happens when a franchise operation is close to saturation? At present, Body Shop has 253 outlets in the UK, 49 of them company-owned centres for experiments and trial strategies. The optimum number is thought to be about 300. Mr Griffin acknowledges that new openings will slow to

perhaps only about 10 a year. Internationally, horizons are

- and quite another training they tend to consist of the someone to help people make the biggest decision of their an administrator.

Humana International

That is broadly how Mr executives wanting to use Doug Bugie, the American their knowledge of a particular industry in order International, sums up the difference between business services franchising and the We provide a 30-day

more familiar variety found on the high street. The comment underlines the difference in emphasis and rationale for a on-retailer to take the wand but we provide franchising route.

Humana is a headhunter or an executive search and selection company as it is known in the trade. It operates within one of the fastest-growing industries in the UK. Mr David Head, who edits the industry trade journal Recruitment International, says there are an estimated 9.500 companies in the UK of which almost half are within the M25 cordon.

CASE STUDY

It is one thing to train a

person to sell a doughnut

lives after a mortgage and

partner of Humana

children.

They help some six million contract workers – a third of the workforce. Franchising operations are a small proportion of the industry but are beginning to take off. "Already this year we have been approached by five new recruitment franchisors. The growth of some of these companies has been very good."

Founded four years ago by Mr Bugie, the former marketing director of Management Recruiters International of the US, and Mr James Caan, chairman of Alexander Mann Associates. Humana has a network turnover of about £14m and expects revenue to rise to between £45m and £50m over the next three to five years. assuming there is no big

recession in the wings. The company is about as pared down as you can get. At its head office just behind the Inns of Court, between the City of London and the West End. are the two directors and four field trainers who tour the franchised outlets. There are also three operations support staff who answer the burning questions of the moment from franchisees, and there are three secretaries. Then there are the franchise outlets - 65 in all, in February. They vary depending on how long they have been established and how successful they are. But franchisee, two recruiters and

A different breed

What the franchisor offers is basically a launchpad for to start their own company.

intensive training programme to teach people to be search consultants, as well as to attract and develop a team," says Mr Bagie. "We don't claim to offer a magic parameters. For instance we



Doug Bugie: We want the owner to lead from the front'

advise on what the office should look like. We encourage an open plan office as we want the owner to lead from the front. What the franchisees

provide is principally cash and willpower. They pay a start-up fee of £20,000 which covers the initial intensive training and Humana recommends they have another £20,000 to give the new business between three and five months of operating time. Finally, they pay a 10 per cent royalty of which 1 percentage point is ploughed back into advertising.

They charge between 25 and 30 per cent of the first year's earnings of the people they place.

Targeting and selection of franchisees often starts with a meeting at one of the five

franchising shows held in the UK every year. Humana also gets referrals from existing members who introduce job seekers as potential candidates. And finally, it advertises in the relevant

month but expansion rates are very steady - two offices a month. We don't pretend this is the right business for everyone. We do what I call negative selling. We tell people what it is about and if they're not drawn to it, they don't go on," says Mr Bugie.

"We see 15 to 20 people a

Although the profile of the company's members varies enormously, it identifies the hard average almost down to the colour of the candidate's eyebrows.

The average franchisee is aged about 42, predominantly male and professional. He probably has a couple of children in school plus a mortgage and two cars.

One hig question is why these executives, with years of experience within an industry, should not just go it As with all franchises, the

candidates have greater security but also a contractual tie which lasts for 10 years and guarantees training and support for theu while protecting the trademark licence and intellectual property of the company. Secondly, they benefit from an element of cross-pollination through the network for executive placements. And thirdly, there is an onus on the company to maintain a level of training support. "If we don't add value we are going

says Mr Bugie. For Humana, the choice of franchising means faster expansion to offset the lower returns. It also minimises the responsibilities and pressures of leasing cars or acquiring other types of equipment.

to have a tough time. If our

training is not making them

better, grumbling can occur,

It also attracts a different breed of people. "Finding highly motivated individuals is what drives the business world and you get that with franchising. It is harder to get that with employees which is what you have if you choose the capital investment route," says Mr Bugie.

Peter John

Master

- The Drescher Group (Germany)
- · G.A. Pindar and Son, Ltd. (U.K.)
- The Olayan Group (Middle East) • PT Astra Graphia (Indonesia)

These successful companies are among the AlphaGraphics® Master Franchisees that form a worldwide network of over 300 printshops located in over 20 countries Strong technological capabilities and a high level of customer service enable Alpha Graphics franchisees to enjoy monthly sales that are more than double (108% to be exact) the USA industry average.

AlphaGraphics Printshops: offer graphic design, copying, printing and related services, tocusing an corporate clients. AlphaGraphics Printshops are connected by AlphaLink' software through our worldwide digital communications and document transmission network.

AlphaGraphics is seeking qualified Moster Franchisees with capital of approximately US\$1 million to develop the AlphaGraphics business in Belgium, the Czech and Slovak Republics, France, Italy, Portugal, South Africa, and Spain. Contact our worldwide headquarters for further information.

alphOllraphics*

William Edwards, Senior V.P. and Chief Development Officer • AlphoGraphics, Inc. Tel.: 1-602-293-9200 • Fax: 1-602-887-2850 • 5-mail: apportunity@alphagraphicsinc.com

We Teach English to the World

ELS Language Centers, the world's largest U.S. based English language school - with 35 years of experience & more than 70 locations worktwide as seeking a franchise partner for selected markets -Submit enquiries to

> **ELS LANGUAGE CENTERS** Att: Morgan Harris 5761 Buckingham Pkwy, Culver City, CA 90230 Phone: (310) 642-0988 or Fax: (310) 649-5231 E-mail:franchise@els.com



ELS Language Centers the Trach Encurse to the World

INTERNET SERVICE PROVIDER (ISP) FRANCHISE

A complete Turn-Key systems engineering solution for entrepreneurs/investors to implement Internet access answhere in the world

Minimum Initial Investment US\$150,000

lacludes franchise fee and costs for the configuration and installation of the latest state-of-the-art computer hardware/software and data communications equipment. Not included are monthly management and communications access line fees.

For further details please contact Pan Link Enterprises P.O. Box 30410 SMB, Grand Cayman, Cayman Islands BWI Tel: (809) 947 9264 Fax: (809) 947-7039



that brings in the business

Owning a post office is a unique business opportunity with many advantages. A secure income. An ever-widening range of products. And, perhaps best of all for the enterprising businessperson, an almost guaranteed flow of people.

The post office serves 28 million people a week. It is the largest retailer in Europe, never mind the UK. Your share of that action brings in a regular customer base who have money to spend not merely on post office products but other goods on offer. And it is a business that is supported by the kind of professional marketing you would expect.

A post office works well within a large variety of other retail outlets. We have different sizes of office available in different parts of the country. Your total investment will vary dependent on the size of business. However, you will need to have more than £20,000 readily available in cash (or assets easily converted to cash) to go towards the total cost of the business. The balance can usually be funded by banks we can

If you are interested in owning a post office and share our total commitment to customer service, please send the coupon below or phone us without delay.

0990 600652

Lines open 24 hours. Call will cost no more than 10p a minute. Please the coupon below to Post Office Counters Recruitment Office

FREE INFORMATION Please rush me my free Information post office.	
NAME.	
ADDRESS	
POSTCOBE	· · · · · · · · · · · · · · · · · · ·
TELEPHONE	PT/7/2/96

CASE STUDY Kall Kwik

don't need it."

OWIL.

It is clear that he has at

relationship, although not at

times wanted to end the

present – the business is

doing too well. Moreover,

there is the disincentive of

losing the franchisor's name,

which by definition is likely

to be better known than your

"A franchise is a good

relationship for about five

franchisor offers you is the

Mackintosh's franchisor has

done him some service. The

"banner" of Kall Kwik, the

is one of the best known in

the high street. Its research

chain of fast printing outlets,

years. After that all the

banner and whatever he

invests in research and

On both counts, Mr

development."

reed

TESTAN MARCHANA

Statute - Land State and State of the state Control of the second Sets metapolitical and the last ALEAN THE PROPERTY OF THE PARTY Service Control of Control

different to the relative Alle on the same A SECOND Approximately the second The state of the s Experience of the second production to the state of Processor of the proces CANTEL CONTRACTOR OF THE PARTY Contract of the Contract of th the many that the state of

The assessment tracking in which are a freeze White the trainment is monthly have make elicate a modernia Bong Ta social 52 One on 222247 25 Come and the second Markey of the state of To all the interest of TATA TOTAL PROPERTY. Community to and in to love or are needs 140000 500 15000 155 while protecting the

Braffer of tropic da ruman sandi 😅 Send to the send Cleary in Law 1992 व्यक्तिकारो १ व न्यक्ताहरू Man to the second there is no age and part to desire dett tour or to see an a um Barrier und bie Be-Calmar of the Calmar Section of the Section 2018 of the Section 201 ورين المنافأ والنطاء are 11: 2 - 2 Barr Chair in an ac

PROGRAM CONTRACTORS Hereign and the contraction SEPARATION OF LINE CERNIC TO THE COUNTY Reservation of the party 1250 mm - 1250 and the company of the second agency of the . Santa di ali e de l'Espaine what we expende

leading franchise development organisation. Established 15 years.

oniaci Gary Robinson, Franchis

Ring 01603 620301 or fax 01603 630174

Considering Franchising? For advice and guidance on the best way to franchise your business, contact Britain's

MASTER FRANCHISE OPPORTUNITY One of the UK's leading franchisors, established for over 10 years, is seeking appropriate business

partners worldwide to speed international expansion. Having recently successfully opened European operations, our client is keen to extend its activities further in Europe, Asla and North America. sted parties should send their full credentiels to:

Martin Mendelsohn Eversheds (Solicitors) 85 Queen Victoria Street London EC4V 4JL

■ The Franchisee: by Christine Moir

Experience was 'bitter-sweet'

Alistair Mackintosh describes and development department his seven years as a has already come up with franchisee as "a bitter-sweet experience". He concedes: "I ideas which have led him to upgrade his facilities twice, wouldn't be in business without it. I'd have made the first time at a cost of mistakes." On the other hand, £7,000, the second at £10,000. he describes a franchise as Mr Mackintosh's own "the training wheels bolted willingness to act on Kall onto a bike. After a while you Kwik's suggestions may explain why he was the

best-performing Scottish outlet in January. Printing may seem an odd diversion for an engineer such as Mr Mackintosh. Even after seven years he does not regard himself as a printer.

But printing was never the point. After 22 years of globe trotting wherever the Babcock group was building a new nuclear or conventional power station, he wanted to spend more time with his

growing family. While taking an Open University foundation course in science and technology he began to muse about the classic option - a country pub. But it soon dawned on him that he lacked any background in business. He needed to seek help

First stop was his Local

Enterprise Company which advised him to obtain a copy of the British Franchise Association manual. Armed with that guide to best practice and what ought to be in a franchise contract, Mr Mackintosh began a slow trawl through the possibilities.

Kall Kwik met all the standards required by the BFA but nonetheless there were still some surprises. One which clearly rankles involved an insurance claim. After his shop was flooded. Mr Mackintosh claimed on his insurance only to discover that Kall Kwik was entitled to 10 per cent of the pay-out which it classified as income.

Lack of basic financial knowledge is common to most franchisees when they start. But help is at hand through Training and Enterprise Councils (Tecs) and Lecs (their Scottish counterparts). Accountants Pannell Kerr Forster, for example, have a 51 per cent-owned specialist franchising consultancy which runs two-day Franchisee Learning

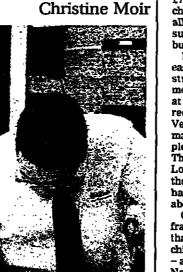
Programmes at Lecs and Tecs throughout the country. Attendance on these

courses is particularly high for the talk on "what happen: if things go wrong" but the focus is on working with the franchisor to prevent this happening. During the course would-be franchisees also meet a banker and solicitor with franchise experience and are encouraged to air any

problems. . Mr Mackintosh would have valued guidance on setting up pension arrangements. He would also have appreciated a chat with an experienced franchisee and an established franchisor - both available to those who attend Franchisee Learning Programme courses.

The British Franchise Association is another source of information and support. Apart from its membership of accredited franchisors it also maintains a database of solicitors with franchise experience to whom it can direct franchisees before they

sign poorly drafted contracts.



Kall Kwik's research and development department has already come up with ideas which have led Mr Mackintosh to upgrade his facilities twice

CASE STUDY Finer Coverings International

Expansive in his praise

months ago that I would be laying carpets for a living, I'd just have laughed at them," says Mr John Allan.

An engineer by training, the Glaswegian's entire career had been with BT as a manager. After 33 years, however, the constant travelling had palled and Mr Allan thought he would like to set up in a business for himself, working

from home. A BT voluntary early retirement package provided the opportunity. Next step was to build a relationship with the Local Enterprise Company. because Mr Allan recognised that he lacked any commercial

background. He is expansive in his praise for the LEC. Not only did it offer a practical four-week

Start Your Own Business Course, it helped him draw up a business plan and its experts continue to visit him each quarter to monitor his

progress. Even more crucially, when Mr Allan identified a franchise he would like to buy, the LEC provided access to a solicitor with franchise experience, free

of charge. The choice of franchise, however, was more of a happy accident. Mr Allan saw an advertisement by a Yorkshire company, High Quality Contracts, who had just acquired the UK and European rights to the products of

Atlanta-hased Floor Coverings International. Mr Allan was among 250 who attended a presentation

green time

in Glasgow and was

franchise. With true Scots caution.

however, he delayed making a decision until he had been visited twice more by a salesman, then spent an intensive fortnight in Atlanta and took a week-long course at HQC's training centre in Wetherby.

He and his LEC-supplied solicitor also "put the contract through the mincer" before he signed up to start in July last

The franchise itself cost him £12,500 (now increased to £14,500) pius an annual royalty payment of 5 per cent of gross turnover less VAT. There is also a 2 per cent advertising levy, half of which can be rebated if the franchisee advertises locally. Other main costs are a leased

van and payments to carpet fitters, wood joiners and tilers who carry out the installations as sub contractors. So far so good. Mr Allan's first eight months have gone smoothly. By January, he had already exceeded the business plan drawn up in June and he

and developed strong links with a group of local workmen, plucked from HQC's network of sub contractors. To his surprise, he has also found himself enjoying the business of selling to householders and supervising installers.

Native Scots wariness has not deserted him, however. Mr Allan has a number of tips

to would-be franchisees: Consider very seriously whether a particular franchis is suitable for you. What would you bring to the franchise? Would you enjoy it? Would you want to get out of

bed to do it? Carefully study what support you will get from the franchisor. Ask other franchisees for their experience. If the franchisor seems reluctant to give you free access to other franchisees be very wary.

 Be realistic in preparing your business plan. Err on the cide of necrimism Watch out for cowboys. Use any professional help available to you to scratinise contracts and check the franchisor's track record. Be particularly wary of sub contractors. Inspect their previous work, ask around in

relationship with a limited number of regular workmen. Mr Allan was not able to take all his own advice. Quizzing other franchisees

the trade, build up a

was out of the question. "HQC itself had just begun operating its Floor Coverings International contract. I was something like the fifth franchisee. But it had a good record on other contracts and its head office is in the heart of carpet country," he says. May his long-term experience be as good as his first year promises.

Christine Moir

TASTEE-FREEZ

46 YEARS OF SERVING AMERICA'S DESSERT NEEDS NOW OFFERING INTERNATIONAL

MASTER FRANCHISE OPPORTUNITIES

Soft Ice Cream

Full Fast Food Menu

For Franchise Information Calt: D. Ivan Dirkes International Development Agent Tel: USA (619) 450-0510 or Fax: USA (619) 450-0512

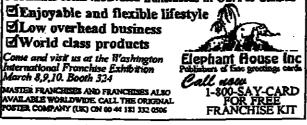
STEP OUT OF THE JUNGLE Worldwide greetings card franchise currently distributing in

8 countries seeks motivated franchisees in USA & Canada Enjoyable and flexible lifestyle

Low overhead business

World class products Come and visit us at the R'ashington International Franchise Exhibition March 8,9,10. Booth 324

POSTER COMPANY (UK) ON 00 44 181 332 0506



Watch out for cowboys

Franchisees must subject the contract to the most minute scrutiny; it is the only constraint on the franchisor

It is a common misconception that individuals who buy franchises do so with their redundancy money as a last desperate attempt to avoid the scrap heap. The figures do not bear

Mr Peter Stern, head of franchising at National Westminster Bank, says that databanks show that only 20 per cent of franchisees are the newly redundant: 40 per cent are already self-employed the remainder in paid employment

Few franchises can be bought with average redundancy payments. According to Mr Stern, retail-based franchises cost between £70,000 and £120,000 to launch. While vehicle-based operations may be more affordable-at between £10,000 and £30,000, fast food outlets cost up to £750,000. On average, franchises cost £45.000 apiece, not allowing for the cost of income support until the business

builds up. Finding finance is not as easy as it might be. The high street banks and 3i are the most likely sources, but can jib at the complete lack of track record of a new franchisee. Venture capital specialists are mainly interested in more complex, multiple-site franchises. The government's Small Firms Loan Guarantee Scheme is there to be exploited but there have been many complaints about how hard it is to unlock.

Given that 90 per cent of all franchises are profitable and that 79 per cent of all franchisees expect profits in 1996 as confirmed by the annual NatWest-British Franchise Association survey, carried out each March - the City of London's less-than-enthusiastic support for franchising does not look well-founded.

It is also in marked contrast franchises account for a third of all retail turnover. In the ice entrepreneurs in touch



3.5 per cent or £5.5bn of retail turnover, but the end of the recession is beginning to fuel an accelerated pace of franchise creation. Increased familiarity with the concept is also spreading it into new sectors; your local milkman, once a Unigate employee, may be a new franchisee as milk companies look for ways of competing with supermarkets on

price. As franchising expands, would-be franchisees must watch out for cowboys. "Due diligence" is the motto. Franchisors are in the business to increase their return on capital; for some that may come at the expense of necessary support for franchisees. The devil is in the detail of the franchise contract. Franchisees must subject it to the most minute scrutiny: it is the only constraint on the franchisor. Potential franchisees have a

number of reliable independent sources of support, if they only know to turn to them. Training to the US. Perhaps things are and Enterprise Councils (or about to change. In the US. Lecs. their Scottish counterparts) can frequently put nov-

UK, franchises account for just with solicitors, free of charge, And, with a franchise costing upwards of £50,000, it must be

worth investing in an hour's time with an accountant and a banker experienced in the sec-tor. A franchisor with a minimal track record or a patchy credit rating is one to avoid. Another useful source is the

the British Franchise Association in Henley on Thames which now numbers more than 100 franchisors and sees the establishment of voluntary ethical standards as its prime focus.

Pam Bader, who chairs the BFA - and is chief executive of contract cleaning franchise Molly Maid - says bluntly: "We wanted to put a distance between us and the cowboys." Members must be accredited,

a procedure which involves affiliation before final membership. And before they become members, applicants will have satisfied the association that they can meet the standards for contracts and support systems laid down in the BFA manual.

Would-be franchisees can obtain copies of the manual and the membership list from

the BFA; the £30 cost is a valuable insurance premium. The BFA also maintains a list of professional advisers which it

is willing to recommend. None of these sources excuse the franchisee from personal responsibility. But the area where the would-be entrepre neur may feel most alone is in selecting a promising franchisor. Three trade magazines service the sector and some six exhibitions are held during the year. A number of national newspapers also carry advertisements under a franchise banner. While these are valuable primary sources, potential franchisees should not duck the direct approach to companies, especially where crossborder franchises are feasible. It is little known, but even Marks and Spencer uses franchises as part of its European

expansion strategy. It is no coincidence that franchising has flourished in the US where there is a huge collection of diverse markets. Harnessing the entrepreneurial talents of individuals with local market insight has become similarly vital in Europe with the creation of the single market. Franchisees who can offer local expertise to groups with pan-European ambitions should find themselves at a

Until the recession took hold. the main direction for expansion was into the UK - primarily from the US, but also from Europe. That slowed dramatically in the early 1990s, but now shows signs of picking up again. Meanwhile, franchising in the UK has reached a level of maturity which has encouraged local franchisors to look

Franchisees should not fool themselves, however. If it is important to know how to carry out a local franchise, the same is even more true in a different country. Not only will the franchisor soon find out if you do not have the local market skills you claim, but the contract may prove more difficult to quit under continental European rules.

For franchisees, the two most important caveats are first Is this the franchise for me? and second: minute scm. tiny of contracts under expert





Will I lose money if I buy a franchise

There are always risks involved in becoming self-employed. Losing money is never your intention when setting up in business, and for this reason, you're looking to minimise the risk. Franchising can be a safer option. At Midland we'll help you decide whether franchising is for you. For instance, we'll give you advice on the pros and cons, and arm you with the questions that need to be asked as

well as helping you to evaluate the answers. If you go ahead, we can provide you with all the necessary business banking facilities to get you up and running. In fact, virtually everything you need to consider before going into a franchise is detailed in our information pack. For your free copy, fill in the

INTERNATIONAL CAPITAL MARKETS

Europeans drift upwards on talk of rate cuts

By Samer Iskandar in London and Lisa Bransten in New York

Most European government bonds traded sideways or slightly higher yesterday, in anticipation of rate cuts by central banks. German bund traders took heart from a stronger than expected rise in the number of unemployed. while participants in the French OAT market remained on the sidelines, looking forward to today's meeting of the Monetary Policy Council.

Market players have been anticipating a series of cuts in official rates by European central banks, and many observers believe the starting signal was given yesterday in Denmark, where the central bank reduced its discount and deposit rates by 25 basis points to 3.75 per cent.

■ German bunds ended higher, after the release of data showing that the number of unemployed had reached a post-second world war record

bund future closed at 97.02, up 0.20. In the cash market, the yield on the 6 per cent 2006 bund closed at 6.30 per cent, down 3 basis points. In shorter maturities, the June 3-month Euromark future settled at 96.99, up 0.19. Traders were relieved that M3 money supply growth was confirmed at 8.4 per cent for January, after rumours earlier this week that it could be revised upwards to 10 per cent or even 12 per cent.

Analysts expect today's release of GDP data to show very weak economic activity in the final quarter of 1995. Economists at UBS in Frankfurt said GDP was now very likely to have contracted in the first quarter of this year. If this were to be confirmed, traders believe a discount rate cut would be very likely in coming

French government bonds traded in a range, still wellsupported by expectations of rate cuts to come. The March "notionnel" contract on Matif

the 3-month Pibor future settled at 95.70, up 0.04, a new

contract high. Analysts believe a cut in official rates has already been priced into the market - a situation that could lead to a sell-off if the central bank fails to take action today.

Mr Vincent Chaigneau, a capital markets economist at Société Générale in Paris, finds the 10-year yield spread of OATs over bunds too tight, and expects it to widen from

GOVERNMENT BONDS

its current 25 basis points. He attributes the recent tightening to the realisation that the German economy "is not as virtuous as it was thought, in view of the size of the federal budget deficit".

■ UK gilts traded erratically all day yesterday, as dealers grew more confident that base rates would be cut soon after today's meeting between Mr Kenneth Clarke, the Chancellor of the Exchequer, and Mr Eddie George, the governor of the Bank of England. Liffe's June future on 10-year gilts closed at 107%, up 1. The 10year spread of gilts over bunds

widened 4 basis points to 167. "The next [interest rate] cut is already priced into gilts," said one trader. "The question now is: when is the next one?"

■ Interest rate worries sparked by a rise in fourth quarter employment costs sent US Treasury prices lower in thin trading early yesterday.
Near midday, the benchmark
30-year Treasury was # lower
at 91% to yield 6.435 per cent.

At the short end of the maturity spectrum the two-year note lost & at 9914, pushing the yield to 5.360 per cent. Bonds began the day lower and then slid at mid-morning after the Labor department reported that non-farm employ-

ment costs had risen 3.5 per

the heels of the second quar-

The increase in costs was accompanied by a weakening in productivity figures. Nonfarm productivity fell 0.5 per cent in the fourth quarter, partially reversing the third quarter's 1.7 per cent increase.

would lower interest rates at this month's meeting of its Open Market Committee, but many investors were focusing on the February employment figures due to be released

The stability of the dollar on foreign exchange markets provided some support to bonds yesterday. In early trading, the dollar edged higher against the D-Mark and the Japanese yen, changing hands for DM1.4775 and Y105.31 compared with DM1.4744 and Y105.24 late on

■ Spanish bonds recovered partly from their weakness ear-lier this week, but market sencent in the fourth quarter on timent remained bearish. The March future on 10-year Bonos seemed to be a technical cor-

In a note to investors. J.P. Morgan recommended a cut in Spanish exposure, calling the results of last Sunday's election "a major disappoint-ment to the financial markets" These figures dampened ment to the financial markets" hopes that the Federal Reserve and doubting the ability of a coalition government to slash the budget deficit.

> ■ Italian government bonds fell sharply vesterday, despite the release of encouraging inflation data. The June futures contract on 10-year BTPs, traded on Liffe, fell 0.82 to close at 109.80. It continued to lose ground in after-hours trading, and reached an intraday low of 109.62.

> Heavy selling started soon after the release of data showing consumer price inflation had slowed to a rate of 5 per cent year-on-year in February, from 5.5 per cent in January. Traders said the market had been overbought in the last few days in anticipation of a bullish figure, and so was very vulnerable to profit taking.

Romania cleared to raise capital

By Richard Lapper in London, Virginia Marsh in Budapest and Lisa Bransten in New York

Romania yesterday received credit ratings from four international agencies paving the way for the government to press ahead with capital rais-

ing plans. Standard & Poor's, IBCA and Moody's each awarded their third highest non-investment grade rating (BB- for S&P and IBCA, Ba3 for Moody's), while the Japanese Credit Rating Agency gave a BB+ rating, the highest sub-investment grade. The ratings apply to long-term foreign currency obligations.
IBCA also said it was placing
Romania on "positive outlook". Analysts said the rating was favourable, given that economic reform has begun later

former communist Europe, and reflected the country's low nomic situation.

All the agencies praised Romania's relatively low indebtedness - the country's external debt is 24 per cent of GDP, one of the lowest levels among borrowers from the

emerging markets. Inflation

fell last year to an estimated 28

in Romania than elsewhere in

per cent and its growth figure of 6.9 per cent was among the highest in Europe.

ira slides

The S&P rating puts Romania two notches below Hungary and Slovakia and one below Poland. The Moody's rating was two notches below that awarded Hungary and three below the investment grade ratings awarded to both Poland and Slovakia, The Czech Republic has an investment grade rating from both

Romania re-entered international capital markets last year, borrowing \$260m in two Citibank.

In addition it recently launched a \$50m 5-year private placement, arranged by Merrill Lynch. The central bank is expected to announce its capital-raising strategy in the near

Romania was absent from the capital markets for more than a decade, after the decision of its late dictator, Nicola Ceausescu, to repay the country's entire \$10bn foreign debt in the 1980s.

Nomura advised Romania on its Japanese rating, while Mer-rill Lynch advised it on the

CME trades euroyen future

By Richard Lapper

Trading of the euroyen futures contract began yesterday on the Chicago Mercantile Exchange (CME), under the market's mutual offset agreement with the Singapore International Monetary Exchange (Simex). Some 1,130 contracts were traded in the first four hours of dealing.

This is the first time the product, the most popular non-US interest rate contract in the world, has been traded in the US and European time

The CME announced last month that it was expanding its mutual offset system to incorporate the euroyen. CME and Simex have allowed firms mutually to

trade and offset the eurodollar futures contract for the past 12 years. The link was the first between two financial exchanges. Mr Jack Sandner, chairman of the CME, said last month that the linkage would enable traders to have immediate access "virtually 24 hours a day to a euroyen contract that is already well-established and liquid on the Simex".

Investor lethargy and high hedging costs hit activity NEW INTERNATIONAL BOND ISSUES

By Conner Middelmann

Despite a clutch of new issues yesterday - all from banks and financial institutions - the eurobond market has turned lethargic in recent days as participants await interest rate developments in the US and Europe.

"End-investors are not getting heavily involved - they're in wait and see mode and are keeping a lot of their money in cash," said one syndicate

This has left intermediaries building up inventories of unplaced paper, but because of the recent sharp rise in hedging costs, they are reluctant to underwrite more bonds which they might have to hedge in the absence of investor demand. "The cost of hedging

a position on your books for two to three weeks it would wipe out your profits," said

one dealer. Because of a lack of stock, 10-year dollar repo rates have fallen from about 5% per cent

INTERNATIONAL BONDS

to about 11/2 per cent since last week, leading to a sharp rise in the cost of borrowing bonds for hedging purposes. In the fiveyear sector, the rate has fallen from about 41/2 per cent to about 1/2 per cent. "Being short of either issue will be almost prohibitively expensive," said

Nevertheless, SüdwestLB, the German regional bank.

braved the market with \$500m of five-year bonds, which are to be priced today at a yield spread of 18 basis points over reasuries. After several arbitrage-driven, retail-targeted dollar deals, it was the bank's first negotiated offering aimed more at institutional investors. An official at SBC Warburg, who acted as joint bookrunner with Morgan Stanley, reported

good demand for the paper

from institutional investors in Europe and non-Japan Asia. Merrill Lynch issued \$200m. in four-year bonds yielding 43 basis points over Treasuries, for which it reported especially good demand from continental European investors, "A lot of investors prefer short-dated paper - the curve is so flat there's no incentive for them to move further out," said a

■ BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

Borrower	Amount	Coupen	Price	Materity	Fees %	Spread bo	Book-runner
US DOLLARS Südwesti.B Capital Markets Merrill Lynch & Co	500 200	(a) 6.00	(a)R PE2.00	Mar 2001 Mar 2000	0.25R 0.275R	-	M.Stanley/SBC Warburg Memil Lynch International
D-MARKS World Banks) De NiB(s) DSL Bank	300 250 250	4,625 4.75 4.25	99.92R 101.72 99.63R	Dec 1999 Dec 1999 Apr 1999	0.225R 2.15 0.1875R	flat(7%-99) +14(5%%-99)	SocGen Frankfurt DG Bank LIBS Germany
STERLING Lloyds TSB Group	250	8.50	99.438R	Mar 2006	0,45R	+60(71/:%-06)	Salomon Bros/SBC Warburg
AUSTRALIAN DOLLARS State Bank of New South Wates	125	8.00	101.15	Mar 2000	1.75		Deutsche Morgan Grenfell
ESCUDOS Exe Finance Co(b)#	15bn	(b1,s)	100,00	Jun.2003	undisci		Caixa Geral de Depositos
Final terms, non-callable unless Floating-rate note. Rt fixed re-offe June 2003. b1) 6-mth Lisbor -16t	r price; fee	s shown at	re-offer le	ret. a) Éniced	today. b)		

syndicate official. A recent three-year dollar bond for Merrill Lynch which was launched over Treasuries is trading at a 30-basis-point spread.

In the sterling sector, Lloyds TSB Group issued its first fixed-rate bond since the merger between the two institutions last December, £250m of ten-year bonds yielding 60

basis points over gilts, via Salomon Brothers and SBC Warburg. The lead managers reported good demand from UK and some European accounts.

		4012		ent bo				
		_	Rea		Day's		Week	Month
		Coupon	Date	Price	change	Yield	ago	ago
wstralia		10.000	02/06	109.8460	-0.570	8.62	8.78	8.02
ustna		6 125	02/06	97.4900	-	6.47	6.58	6.20
Selgrum		7.000	05/06	101.8000	+0.090	6.75	6.B3	6.35
Canada *		8.750	12/05	108,9600	-0.510	7,44	7,49	7.16
)enmark		8.000	03/06	103.6800	+0.200	7.46	7.61	7.09
rance	BTAN	7.000	10/00	105.7500	+0.125	5.54	5.69	5.45
	CAT	7.250	03/06	104.9800	+0.180	6.56	6.65	6.40
Sermany Bu	nd	6.000	01/06	97.8300	+0.220	6.30	6.36	5.89
reland		8.000	08/06	101.6000	+0.030	7.76	7,84	7,32
tally		10 500	09/05	101.3000	-1.110	10.28t	10.24	10.16
apan	No 129	6.400	03/00	117.1970	+0.296	1.81	2.15	1.75
-	No 182	3.000	09/05	98.6480	+0.216	3.19	3.42	2.95
letherlands		6.000	01/06	97.8000	+0.070	6.30	6.37	5.89
icontro ^o		11.675	02/05	112,9800	-0.020	9.64	9.58	9.43
pan		10.150	01/06	101.0100	+0.150	9.96	9.59	9.65
weden		6.000	02/05	82,1180	+0,108	9.00	8,73	8,51
K Gates		8,000	12/00	103-24	-2/32	7.05	7.18	6.74
		7.500	12/06	97-22	_	7.82	7.92	7.44
		9.000	10/08	108-05	_	7.96	B.D4	7.80
IS Treasury	•	5.625	02/06	96-30	-13/32	6.04	6.04	5.68
•		6.000	02/26	94-08	-13/32	6.43	6.44	6.11
CU (French	Govt)	7.500	04/05	103.3200	-0.030	6.99	7.18	6.81
ondon clasma	, "New Yor	nk mid-dav				Yiekts: L	ocad merk	et stander
			12.5 nm	cert payable	hu manasa			

BOND	FUTURES	AND	OPTIONS

	Open	Sett phce	Change	High	Low	Est. vol.	Open int
Mar	121,90	121,95	+0.10	122 20	121.68	129,482	118,371
Jun	;21 88	121 88	+0.06	122.12	121.78	26,112	39,415
Sep	120.69	120.68	+0.06	120.68	120.68	2	2,350
TE LONG	TERM FRE	NCH BOND	OPTIONS	(MATIF)			_
Strike		CAL	LS	_		PUTS	
Prico	Apr	M ₃	y J	turs .	Apr	May	Jun
119	-	_		-	0.08	0.28	0.50
120	-	-	2	.53	0.17	0.46	0.72
121	1.23		1	89	0.37	-	1.03
122	0.63	2 09	8 1	.30	0.75	1.12	1.43
123	0.23	3 0.5	80	83	-	-	-
Est not to	otal Coda 17,49	90 Pues 16,7	77 . Previou	a day'a ope	on lint., Calls	138,10? Puts	124,463.
Germ	anv						
	ONAL GERM	AN BUND F	UTURES (LIFFEY DI	/250.000 10	10ths of 106	396
	Open	Sett page	Change	High	Low	Est. vol	Open int
Atar	97.79	97 70	+0.05	97.92	97 64	13507	8831

Italy							
	ONAL ITALIA Of Line 200m			P) FUTU	RES		
	Open	Sett price	Change	High	Lov	v Est.vol	Open int.
Jun	110.80	109.80	-0.82	111.10	109.6		48593
Sep	-	109.30	-0.92	-	-	0	0
E ITALI	W GOVT. B	OND (STP)	FUTURES	OPTION	S (LIFFE)	Lira200m 100	ths of 100%
Strike		CA	_			PUTS -	
Price		Jun	Sep		Jun		Sep
10950 11000		2.16 1.90	2.65 2.45		1.85 2.10		2.89 3.16
11050		1.80 1.65	2.24	•	2.10		3.44
						054 Puta 4277	
Spain							
■ NOTK	MAL SPAN	SH BOND	FUTURES	(MEFF)			
	Open	Sett price	Change	High	Lov	r Est vol	. Open Int.
Mar	94,12	94,24	+0.14	94,62			
Jun	93.70	93.84	+0.15	94.23	98.6	5 7,053	11,106
UK							
■ NOTK	MAL UK GI	LT FUTUR	es (Liffe)	250,000	32nds of	100%	
	Open	Sett price	Change	High	LOV	/ Est. vol	Open int
			+0-02	108-07			38984
Mar	107-29	107-30					
Jun	107-04	107-04	+0-01	107-15			104487
Jun LONG		107-04 RES OPTIO	NS (LIFFE			100%	104487
Jun M LONG Strika	107-04 GILT FUTU	107-04 RES OPTIC	NS (LIFFE	} £50,000	64ths of	100% PUTS	
Jun M LONG Strike Price	107-04 GILT FUTU ————Apr	107-04 RES OPTIC CA May	Jun) £50,000 Sep	64ths of Apr	100% PUTS May Jun	Sep
Jun M LONG Strike Price 107	107-04 GILT FUTU Apr 0-56	107-04 RES OPTIC CA May 1-26	NS (LIFFE LLS Jun 1-48 2	\$50,000 Sep 3-06	Apr 2-48	100% PUTS May Jun 1-18 1-40	Sep 2-52
Jun M LONG Strike Price	107-04 GILT FUTU ————Apr	107-04 RES OPTIC May 1-26 0-60	NS (LIFFE Jun 1-48 2 1-17 1	\$50,000 Sep -06 (Apr 2-48 1	100% 	Sep 2-52 3-26
Jun M LONG Strika Price 107 108 109	107-04 GILT FUTU Apr 0-56 0-28 0-12	107-04 RIES OPTIC May 1-26 0-60 0-38	Jun 1-48 2 1-17 1 0-57 1	\$50,000 Sep -06 (Apr 3-48 1 1-20 1	100% PUTS May Jun 1-18 1-40	Sep 2-52 3-26 4-04
Strike Price 107 108 109 Est. vol. to	107-04 GILT FUTU Apr 0-56 0-28 0-12	107-04 RIES OPTIC May 1-26 0-60 0-38	Jun 1-48 2 1-17 1 0-57 1	\$50,000 Sep -06 (Apr 3-48 1 1-20 1	100%	Sep 2-52 3-26 4-04
Strike Price 107 108 709 Est. vol. to	107-04 GILT FUTU Apr 0-56 0-28 0-12 tal, Cata 5286	107-04 RES OPTIO CA May 1-26 0-80 0-38 Puts 1438.	ONS (LIFFE Jun 1-48 2 1-17 1 0-57 1 Previous de	\$50,000 Sep -06 (-44) -22 2 /s open in	Apr 3-48 1 1-20 1	100%	Sep 2-52 3-26 4-04
Strike Price 107 108 709 Est. vol. to	107-04 GILT FUTU Apr 0-56 0-28 0-12	107-04 RES OPTIO CA May 1-26 0-80 0-38 Puts 1438.	ONS (LIFFE Jun 1-48 2 1-17 1 0-57 1 Previous de	\$50,000 Sep -06 (-44) -22 2 /s open in	Apr 3-48 1 1-20 1	100%	Sep 2-52 3-26 4-04
Strike Price 107 108 709 Est. vol. to	107-04 GRIT FUTU Apr 0-56 0-28 0-12 tol, Cats 528	107-04 RES OPTIO CA May 1-26 0-80 0-38 Puts 1496. RES (MATII	ONS (LIFFE Jun 1-48 2 1-17 1 0-57 1 Previous de	\$50,000 Sep -06 (-44) -22 2 /s open in	Apr 2-48 1-20 1-20 2-48 2-48 2-48 2-48 2-48 2-48 2-48 38		Sep 2-52 3-25 4-04
Jun LONG Strike Price 107 108 109 Est. vol. to	107-04 GRIT FUTU Apr 0-56 0-28 0-12 tal, Cafa 528	107-04 RES OPTIO CA May 1-26 0-80 0-38 Puts 1496. RES (MATII	ONS (LIFFE Jun 1-48 2 1-17 1 0-57 1 Previous de	\$50,000 Sep 2-06 6 -44 1 -22 2 /s open in	Apr 3-48 1-20 1 2-04 2 1. Calls 38	100% PUTS May Jun -18 1-40 -52 2-03 -30 2-49 453 Pum 25124 Est. vol. 8 2,453	Sep 2-52 3-25 4-04

Strike		CA	US			PUTS	<u>·</u>
Price	Apr	May	Jun 4	Sep /	Apr Mar		Sep
107	0-56	1-26	1-48 2	-06 0	48 1-18	1-40	2-52
106	0-28	0-60	1-17 1	-44 1-	20 1-52	2-09	3-26
109	0-12	0-38	0-57 1	-22 2-	64 2-30	2-49	4-04
Est. vol. to	tal, Carts 5296	Puts 1498.	Previous de;	/s open int	, Calls 38453	Puta 25124	
Ecu							
E ECU 8	OND FUTU	RES (MATIF	1 ECU100,	000			
	Open	Sett price	Change	High	Low	Est. vol.	Open Int.
Mar	90.70	90.60	-	90.60	90.58	2.453	7.730
Jun	90.20	90.10	+0.04	90.22	90.05	1,689	2,185
US							
US TR	easury bo	ND FUTUR	IES (CST)	\$100,000 :	32nds of 100	<u> </u>	
	Open	Latest	Change	High	Low	Est. vol.	Open int.
Mar	115-30	115-23	-0-08	116-03	115-16	19,976	104,833
Jun	115-13	115-07	-0-08	115-20	114-30	351,118	273,374
Sep	114-15	114-19	-0-09	114-20	114–13	478	14,423
Japan							
	NAL LONG Y100m 100			OVT. BOI	ND FUTURE	S	
	Open	Close	Change	High	Low	Est. voi	Open int.
Mar	120.29	-		120,45	120.29	275	0
Jun	118.92		_	118.98	118.91	1425	D
••••			_	1 (12,39	110,31	1-20	

Jun	96 90	97.00		•0.24	97	13 96	160660	21154		JFFE fut	760 abs	o trade	don A	PT. All Open interest fig.			25 (
UK G	LTS P	RICE	3															
	Notes	, . Yk in	ff. Red Pr	rica £ +		. 52 week Ngh Low		Notes	Meld Int. Red	Price £	• or -	52 We High	eek	Victor	!ield	Dimost +		unick Low
Treas 15 lape Each 13 lape 1 Conversion 10 Treas 13 lape 1 Each 10 lape 1 Treas 5 lape 1 Each 15pe 198 Each 9 lape 1 Treas 6 lape 1 Treas 6 lape 1 Treas 6 lape 1 Treas 9 lape 19	996#1 pr 1996 1997#1	15 03 13 07 9.74 12 47 10 48 6 91 8 43 13 20 9 20 7 13 6.73 12 63 10 61 8 86	5.92 1 5.88 1 5.90 1 5.92 7 6.04 1 6.09 1 6.30 1 6.30 1 6.56 1 6.63 1	0133 00253 0043 0043 014 134 106 017 1134 007	本	0553 1044 0135 975 044 10053 174 1134 074 1034 024 9555 024 1258 144 1105 084 1025	Treas 8 1 ₂ pc 2005; Trass 71 ₂ pc 2006; Treas 71 ₂ pc 2006; Treas 8pc 2002-6; Treas 81 ₂ pc 2007; Treas 81 ₂ pc 2007; Treas 81 ₂ pc 2004 Treas 8pc 2009 Treas 8 1/4pc 2010	‡ 7 ‡ 7 ‡ 8 ‡ 8 ‡ 8	11 7.76 .86 7.81 .82 7.82 .95 7.90 .66 7.83 .15 7.91 .06 7.71 .32 7.95 .01 8.00 .42 8.09	97[] 99], 20 100]; 104]; 104]; 108]; 108];	*****	109]] 101]] 103\ 103\ 104]3 125\ 106]] 138]3 112\ 104\ 28\ 88\ 38\ 4	9612 9433 934 943 1143 1025 944 804	International 10 2007 96 687.98 487.97 1135.69 12200 101 1135.69 12200 101 1235.69 1	- 0. 1.57 2 3.02 3 3.26 3 3.24 3 3.34 3 3.44 3 3.48 3 3.57 3 3.57 3 3.61 3 3.60 3	86 21612 85 11142 85 1173 86 173 89 114 87 163 87 1	215.2 -1. 1132.5 +1. 1180.5 +1. 1181.5 +1. 1181.5 +1. 1674.5 +1. 1674.5	20433 10743 16643 16843 16843 15743 15743 15743 15743 1084 1084
Treas Pag Rate Such 10 June 1 Treas 10 June Treas 6pc 203 Convention 18 Treas 8pc 200	999	10.66 9.50 6.15 9.26 8.42 10.67 12.14 7.71	677 1 681 691 1 698 1 707 1 647 1	147: 147: 103: 97:4 164: 66:3 217: 157: 69:33	**************************************	121, 7064 9813 9045 1215 10545 0833 1017, 2413 11715	Over Pitteen Years Cans Spc Ln 2011 2 Treas Spc 2012±1 Treas Spc 2013±1 Treas Spc 2013±1 Treas Spc 2013±1 Treas Spc 2015—1 Treas Spc 2015—1 Treas Spc 2013—1 Treas Spc 2013—1 Treas Spc 2021—1	# 8 12# - 8 15# - 8 15# - 8	.35 8.10 .34 8.11 .96 7.82 .70 8.13 .05 8.13 .10 8.17 .27 8.16 .91 8.23	107(2 78(bd. 98(2 96(2 96(2 105(3 134(3)	ナジャントライ	113년 103년 101년 101년 104년 111일	100点 103点 73	(b) Figures in persons manifes prior to less rebesting of RPI to 1 3.945. RPI for June 1 Other Fixed 1 Notes Aster Der 10%cc 2009	et and han 00 in Febru 195: 149.8 a Interest 	ne been ac very 1987. I and for Jamu	Justed to Conversion sary 1996: 1 521 or = 1986	reflect factor
Rive to FRiest Treas 10pc 20 Treas 7pc 200 Treas 8p-2pc 30 Treas 8pc 200 Treas 11 2pc 30 Treas 11 2pc 30 Treas 12 2pc 30	01 11 ## 123 123 125001-4 1999-4 190 2004 1004##	9.80 4.32 8.58 7.20 8.57	7.25 7.43 5 7.51 1 7.57 113 7.33 1 6.49 7.76 1 7.74 1 7.80 1	列点 17点 81点	· · · · · · · · · · · · · · · · · · ·	153 954 173 1064 193 1114 193 704 142 1042 143 1044 143 1044	Sindated Cossols 4pc Was Losen 31-2pc 151 Aft. Trees 3pc 168 Aft. Consols 21-2pc Trees 21-2pc	8	27 - 16 - 90 - 38 - 11 - 25 -	59,	17 1774	5011 45% 624, 384 3211 324	4011 572 342 294	Sham 11 Jap. 2012 Intend Cap Stype 10 Spc Cap 1996 13pc 17-2 Hydro Canaba 15pc 2011 Lenda 13 Jap. 2005 Lenda 13 Jap. 2005 Lenda 13 Jap. 2007 Heat With Jap. 11 Jap. 2007 Heat With Jap. 11 Jap. 2007 Heat With Jap. 12 Jap. 2004 Light Mark States 16 Jap. 2008 Util Mar States 16 Jap. 2008 Util Mar States 16 Jap. 2008	9.33 8. 804 8.66 11.72 10.26 9. 10.27 8.96 8.50 8.	## 12253 - 1054 - 1054 - 11075 27 1468 - 13115 - 3915 - 3915 75 120 75 745 45 1375	128 108 1044 1117 1117 124 136 136 136 136 136 136 136 136 136 136	1175 10012 10012 1260

_	F	T-ACTUARIES	FIXED	INTERES	ST IND	ICES											
-		ice indices K Giits	Wed Mar 6	Day's change %	Tue Mar 5	Accrued interest	≭das⊈. yfd		~- Low Mar 6		yield Yr. ago	Mediur Mar 6		n yieid ∽ Yr. ago			yieki Yr. ago
		Up to 5 years (23)	122.81	-0.01	122.82	2.21	1.58		7.15	7.13	8.71	7.19	7.17	8.72	7.27	7.28	8.88
		5-15 years (20)	148.13	-0.06	148.21	2.97	1.21	15 yrs	8.05	6.03	8.61	8.06	8.05	8.74	8.17	8.16	6.95
	3	Over 15 years (9)	161.51	-0.06	161.60	2.26	2.52	20 yrs	8.15	8.13	8.57	8.14	8.13	8.74	8.25	8,24	8,85
	4	lrredeemables (6)	186.32	-0.27	188.82	3.89	0.00	lared.†	8.19	8.17	8.61						
	5	All stocks (58)	143.01	-0.04	143.07	2.60	1.57										
										Inflatic	n 5%	-	-	- Inflation	1 10%		
	bre	dax-linked							Mad	6 Ma	5 Yr. a	ago	Mai	6 Mar	5 Yr.	egc	•
_	6	Up to 5 years (1)	196.80	-0.05	196.90	3.20	0.00	Up to 5 yrs	2.	B3 2.º	79 3.	80	1,	56 1,	<u> 2</u>	47	-
Ŀ	7	Over 5 years (11)	185.40	+0.10	185.22	1.15	0.63	Over 5 yrs	3.	71 3,	72 3.	95	3.	51 33	22 3	76 .	
	8	All stocks (12)	185.53	+0.09	185.35	1.20	0.62	-									
	Ave	erage gross redemption yi	elds are shor	em above. Coup	on Bands: L	ow. 0%-7%%	; Medium: 8	%-10%%; High:	11% and	over. † Fla	z yield. ytd	Year to d	ate.				
6											•						
÷				•													•
-																	

FT FIXED (ITERI	est i	NDIC	ES				GILT EDGED ACTIVITY INDICES							
	маг 6	Mar 5	Mar 4	Mar 1	Feb 29	Yr ago	High*	Low-		Mar 5	Mar 4	Mar 1	Feb 29	Feb 28	
Govt. Secs. (UK) Fixed interest for 1935/96. Governm 10/26 and Fixed Inter	ent Secur	ties high :	112.14 since com	112.01 plation: 1	111.82 27.40 (8/1/			108.77	Gift Edged bargains 5-day average interest high since compliation:	130.8 104.5 133.87 (21/7/94)	106.1 97.0 , low 50.53 (3/	72.0 99.9 1/75) . Basis 1	104.8 102.1 00: Governme	108.5 102.1 nt Securities 1:	
FT/ISMA IN	TERN	ATIO	VAL E	OND	SERVI	CE									

									·					عييج	_
	Listed are the letest international bon	ds for w	hich ther	e is an	adequa	te secondary market. Latest prices at	7:10 pm	on Mar	rch 6					-	
	Issued	Bid	Обег	Chg.	Yield	lasued	Bid	Offer	Chg.	Yjeld	lasued	86d	Offer C	ha.	Yield
-	U.S. DOLLAR STRAIGHTS					Saeden 8 97 2500	-001-		•		 ,			 -	
	Abbey Ned Treesury 612 03 1000	1005	100%	_1_	6.38	Sweden 8 97 2500 United Kingdom 7 ¹ 2 97 6500	106 ¹ 2 105 ¹ 4	106 ⁵ 8 105 ³ 8	1.	3.87 3.75	Abbey Nati Treasury 8 03 € 1000	99%	100	-4	8.02 6.32
	APN Amm Rank 71, 05 1000	1042	104%	3	6.72	Valkswagen Ind Ain 7 03 1000	103	1034	-4	6.46	Allance Leica 113 97 E	105½ 90%	105% 90%		6.32 10.17
	Attican Dev Bk 7% 23 500	10112	102	٦,	7.25	World Rank 0 15 2000	2914	284		5.43	British Land 8% 23 £ 150 Dermark 6% 98 £ 800 EB 8 03 £ 1000	103	100½	-	6.72
_	Alberta Province 75, 98 1000	1045	104%	Ĵ.	5.69	World Bank 0 15 2000 World Bank 57g 03 3000		994		6.04	EB8 8 03 € 1000	100%		ير.	7.83
•	Asian Dev Bank 614 05 750	201	993	-5	6.45			~ 2		-	A				843
	ABN Amro Bark 74, 05 1000 Addcan Dev Bk 7 ³ ₆ 23 500 Alberts Province 7 ⁵ ₆ 98 1000 Asian Dev Bark 6 ¹ ₆ 05 750 Austria 8 ¹ ₂ 00 400 400	1087	109 ¹ g	-3	5.87	SMISS FRANC STRAIGHTS					Hanson 10% 97 £ 500	1054	105 ¹ 2		6.79
	# 2010 100 100 100 100 100 100 100 100 10	1MHz	1073	4	5.21	Asian Dev Bank 0 16 500	35 k	35 ¹ 2	ير_	5.37	HSBC Holdings 11,69 (2 £ 153	116le	116l ₂	-L	832
	Bank Ned Germenten 7 99 1000	1034	104	-3	5.76	Austria 4 ¹ 2 00 1000	105	105 ¹ 4	4	3.13	taly 10 ¹ 2 14 £ 400	111	1111/2		8.22
	Bayer Vereinstik 8 ¹ s 00	1074	107 ¹ 2	-30	5.96	SMSS FRANC STRAIGHTS Astan Dev Bank to 16	103%	1044	ᅶ	268	GLAND WELLDOWE P4, US £ 500 HARROR 10 ² 4, 97 £ 500 HSBC Holdings 11.69 02 £ 153 task 10 ² 2 14 £ 400 Japan Dev Bk 7 00 £ 200 Land Sees 9 ¹ 2 07 £ 200 Critario 11 ¹ 3 01 £ 100 Powergen 8 ² 7, 03 £ 250 Severn Trant 11 ¹ 2 93 £ 150 Tokyo Bee Power 11 01 £ 150 TOKE Fin 9 ² 4, 02 NZS 75	89 ¹ 4			7.18
	Belgium 512 03 1000	. 95	9514	-12	6.34	Dermark 4 ¹ 4 99 1000	1044	1043 ₈	4	297	Land Secs 912 07 £ 200	104			8.91
	British Columbia 74; 02 500	1074	108		6.21	£834, 99 1000	10318	1033	هَا	261	Ontario 11 ¹ g 01 £	113 ¹ 2	1137		7.73
	9msh Ges U 21	1412	147	ᆤ	7.62	58 64 04	113	11312	7	4.86	Powergen 87 ₈ 03 £ 250	10372	1033		8.20
	Careto 6% 67	wy.	100 1013 ₂	3	6.49 5.47	PRESENT 74, 89	1127	113 115	.2.	3.48 3.36	Severn Trent 11'2 99 9 150	1117			7.34
•	Chann Korn Fri 51- 98 500	947	973	3	885	Inter Array Day 41, 63 600	1037	104	+4	3.30 4.19	TOUT En al. on late	1134	114 ¹ 8 105% -		7.57 8.21
	China 61: 04	ocl	96%	3	7.27	Ortests 6th 0000	1104	110%		4.49	TCNZ Fin 94; 02 NZS 75 World Bank 121/2 97 NZS 250	1057	1055 ₁		866
	Credit Foncier 9th 99 300	10934	710	J.	5.82	Onetec Hude 5.08 100	100	101		500	Credit Local 6 01 FFr 7000	9974	100		8.02
	Denmark 5% 98 1000	100%	100%	4	5.47	SNCF 7 04 450	116%	117%	يا_	459	Elec de France 6% 22 FFr 3000	114 ¹ 2	114%		7.47
	East Japan Raiway 6% 04 600	1001	101		6.50	Sweden 43, 03 500	103	1034	•	427	SNCF 9 ¹ 4 97 FFr 4000	1044	1051		420
	BB 6 04 500	984	9812	-l2	6.28	World Bank 0 21 700	25%	2632	-12	540				-0	
	BB 9 ¹ 4 97 1000	105%	. 106 ¹ 8	ᅸ	5.49	World Sank 7 (1)	115	1154	ᄺ	3.65	PLOATING RATE NOTES				
-	Bec de France 9 98	106 ¹ 4	1085	-1	5 54				-		beusel	Bid	05		ک ادو:
	Bark Ned Germenten 7 39 1000 Bayer Vereinahk 8 9 00 500 Bayer Vereinahk 8 9 00 500 Bayer Vereinahk 8 9 00 500 British Columbia 7 4 02 500 British Ges D 21 1500 Carrada 6 9 05 1500 Carrada 6 9 97 2000 Cheung Yang Fin 5 2 98 500 Demmark 5 4 98 500 Demmark 5 4 98 500 Best depart Rabusey 6 9 04 500 Best depart Rabusey 6 9 05 500 Best depart Bayer 9 9 500 Best depart 9 9 500 Best depart 9 9 9 500 Best depart 9 9 9 500 Best depart 9 9 9 500 Feder Nord Mark 9 9 9 500 Freder Nord Mark 9 9 9 500	109	1091	-12	620	YEN STRAIGHTS			_		Abbey Nati Treasury -16 99 1000	99.83	99.91		
	Export Day Corp 912 98 150	108	1087	-1 ₂	5.74	Beigium 5 99 75000 Credit Foncier 44, 02 75000 EBB 6 ³ s 00 100000	1104	117	+18	202	Renisments is 00 750	99.81	99.90		23UD 9375
	South Capital U VA 1600	1013	58% 104%	7	6.52 5.76	CREAT HOTOET 44, U2	1075	1023 ₁ 1175 ₈	ملد	431 208	Bankamerica 1/2 99	99.43			0547
	Coderni Mari Maret 7 Att DA 1500	102/-	1073	J ₂	8.38			1094	13g	3.00	CCCE 0 06 Equ	99.47	99.51		6250
	Foliand 63: 97	1024	1024	J,	5.50	inter Amer Day 74:00 30000	120%	120%	4	2.12	Commercible O/S Pin -1 ₈ 98 750	99.70			1250
	Ford Motor Credit 64: 98 1500	101	1014	يَد	5.79	taly 3 ¹ 2 01	103%	104	+14 -14	275	Credit Lyonnais 1 00 300	97,84	98.18		5000
	General Miles 0 13 1000	24%	355	7,	8.33	Italy 5 04	1115	1173	į,	344	Credit Lyonnais 0.30 98 1250	100.04	100,13	5	7414
	Friend 64, 97	1024	102l2		5.71	Japan Dav Bk 5 98	710%	111	+4	1.82	Credit Lyonnais 1s 00 300 Credit Lyonnais 0.30 98 7250 Denmark -1s 97 1000 Dreadure Finance 3s 98 DM 1000	99.99	100.05		1680
-	NI France 54 98	984	99	74	5.74	Japan Dev 9k 6l ₂ 01 120000	120 g	120%	436	2.51	Drescher Finance 3 98 DM 1000	100.00	700.10		4686
	Inter-Amer Dev 7 ¹ 2 05 500	107	10714	-₹	6.45	Ex-tre Berrit Japan 4½ 03 105000	117-8	1173	+14	2.10	From the State 0 to 0.07	99.63 100.08	99.73 100.21		6250
	NO Prisince 54 98	994	99°s		5.54 6.55	Span 54 02 125000	115°g	1167	+36	273	Follow 1 0 07 4000	100.15	100:21		7500 4482
	lod Finance 5 ¹ 4 98 500 lady 8 03 2000 lady 8 05 2500 lady 8 05 2500 Agen Dov St. 8 ¹ 5 01 500 Koren Elec Power 6 ¹ 5 03 1350	021°	97 ⁵ 8 52 ⁵ 8	ᅽ	7.89	Sweden 45 98 150000 World Bank 54 00 250000	100%	108 ¹ 2	439	123 261	Drescher Finance	99.74	99.81		1875
	James Day Sk 8% 01 500	1003	110	3.	603	MAC DOR 54 & 2000	1144	1144	4.5	201	ME Bank Ind 14, 99	100.16	100.26		5000
ı	Korea Elec Power 64 03 1350	981 ₈	9812	<u></u>	6.80	OTHER STRAIGHTS					May 1500	99.93	100.00	5.	5625
L	Measurable Elec: 7 ¹ s, 02 1000 Nonway 7 ¹ s, 97 1000 Orderto 7 ³ s 03 3000	105³ ₈	1055	پت	6.31	Finland 8 04 LFr 5000 Gentification (Lux 94 ₈ 99 LFr 1000	107	106		6.88	2000 Lasy 14, 98	100.08	100.15		9375
	Norwey 7 ¹ 4 97 1000	1017	102		5,44	Genération Lux 9 ¹ 4 99 LFr 1000	708 ¹ 2			603		33.32	99.99		6875
	Orter 7 7 03 3000	105	105 ¹ 4	4	6.39		107	108	_	7.16	Lloyde Bank Perp S 0.10 600	82.50 99.67	83,31		3500
<u>i</u>	Oster Kontrollianik 8½ 01 200 Portugal 5¼ 03 1000 Quebec Hydro 8¾ 98 150 Quebec Hydro 8¾ 98 200 SAS 10 99 200	110/2	110¾ 97	-3 ₀	6.01 6.39		1045 ₈ 1045 ₈	104% 105	***	5.33	Nine Zestani de 90 1000	39.88	99.89 99.98		0000 4805
_	Control Metro 63: 00 150	1004	106%	3	6.04	Ball Connets tribe 00 CC 150		מונ א ^ו ווו	يۆل چ	6.17 6.90	Nova Scota A 99 500	99.94	100.03		4863
3	Ouebec Prov 9 98 200	1057	1061	4	591	Bell Cenada 10 ⁵ e 99 CS	102	1024	3	7.52	Ontario 0 99 2000	99.87	98.94		2500
ş	SAS 10 39 200	110%	110%		6.08	Canada Mag & Hag 814 99 CS _ 1000	105 ¹ a	105 7	<u>_</u> 2	5.66	Penfe 0 98	99.77	99.89	56	E250
į	SNCF 912 98 150	108 ¹ e	1083	4	5.71	58 10 ¹ 4 98 CS 130	107%	108 ¹ a	-5	6.12	Materies 105 650 New Zestand 1 99 1000 New Scotle 1 99 500 Nova Scotle 1 99 2000 Pante 0 98 500 State Bit Victoria 0.05 99 125	99.96	100.11		572
į	Spain 61 ₂ 99 1500	10218	10238	-12	5.81	58 10 ¹ s 98 CS 130 Bac de France 9 ¹ s 99 CS 275	109 ¹ 8	10912	-12	6.72	Sweden 0 98	100.02	100.08		3695
Ł	Sweden 6 ¹ 2 03	1017	101%	-12	6.31	November 10 or 10	1117	111%	-3	7.21	3MOSt UI 2000	99.60	99.65	5.1	1758
Ž	Tomorous Maley & DE 2007	ADDP	100% 100%	-2	5.93 6.40	Mppon let let 104 99 CS 200	110%	171 103 ¹ s	-\$ -\$	6.81 7.61	CONVERTELE BONDS				
4	Token Ren Douer 61. 02 1000	087	1884 1884	3	6.38	Orbeto Nation 10% 00 CS 900	1113	1111	3	7.51 B.R4		OUN.			
٤	Touris Motor 5% 98	1004	100%	うちゅうゆう	549	Oster Kontrollhenk 10k 99 CS . 150	1101	110%	3	6.70	Issued F		Bid Offe	r Da	ern.
	United Kingdom 714 02 3000	1084	1051	-4	6.11	Quebec Hydro 7 04 CS	945	94%	3,						_
•	World Bank 63g 05 1500	1005	100k	_12	6.38	Quebec Prov 101- 98 CS 200	1094	109	عَد	6.66		8.4 10 1.37 12	05g 1014 34g 1245		7.27 7.17
	SAS 10 39 200 SNCF 912 98 1500 Spain 612 99 1500 Sweden 612 03 2000 Termessee Valley 6 00 1000 Termessee Valley 6 10 5 2000 Tolyo Bic Power 612 03 1000 Tolyo Bic Power 612 03 1000 Tolyo Bic Power 612 03 1500 World Bank 612 06 1500 World Bank 613 06 1500 World Bank 613 99 1500	108%	1087	-34	571	Council Europe 9 I/1 Ezz 1100	1113	1111	_	600	Grand Megropolitan 84 s 00 . 718 . 4	197 19	2l ₂ 113l ₂		5.61
3						Credit Fonder 8 ³ s 04 Ezu 1000	984	3914	478	6.60	Hanson 91 ₂ 08 £ 500 2 Hanson America 2.39 01 420 29.6	48	100 100%	-2	9.50
t	DEUTSCHE MARK STRAIGHTS Austra 6½ 24	91	914	44	7.26		1091 <u>2</u> 1004	109% 100½	ᅽ	6.56 5.93	Hamson America 2.39 (1) 420 29.6	375 B	114 1214	+60	5.07
•			10412	4	4.61	FR 10 01 Fey 1160	115	1154		633	Hong Kong Land 4 01 410 31	.05 8	74 BB4	-12	2.65
	Gredit Fonder 71s tt3 2000	98	983	44	7.83	Ferro del Stat. 10 ¹ 4 99 Eta 600	1084	1035	ᆚ	535	Land Sacs 6-1 02 E 84 (.72 9	995 و17		1.57
	Denmark 6 ¹ s 98	104 ¹ 2	1044	-	4.64	haly 10% 00 Ezu 1000	1153	1154	•	6.38	Milsui Bank 25 (3) 200 220	,09 19 8 6	9ո 92 ^լ ։ 41 ₈ 86		
	Depta Finance 63 03	100	10012		6.37		112	1124	_	624	Horny Kong Land 4 01 410 31 Land Sacs 64 02 £ 84 6 Lasma 74 05 £ 90 5 Missui Bank 25 03 20 23 Missui Isa Fin 64 97 100 2 10d 25 40 20 23 40 20 20 23 40 20 20 23 40 20 20 20 20 20 20 20 20 20 20 20 20 20	283	⊷g oo		5.51 1.77
	Dauszne Bk Fin 7-2 (8)	105	1064	44	6.40	ADC 10 99 AS 100	1045	105	-4	8.31	Natl Power 64, 08 £	33 11	212 11312		165
;	ED 0'2 W	104.0	105 704 ^j a	44	5.12 5.14	COUNTY OF PERSONSE 1394 SE AS 100	115%	1164	÷	8.36	Ogden 6 02 85 39) Penszol 44 03 500 58.8	Urr .	96 971	+72	248
_	Friend 7/2 CD 1000	106 106da	70448 1084a	**	3.14 5.14	BB 7 ³ c 99 AS 350 ASW Treesury Zero 0:20 AS 1000	113.	100% 124	ᇫ	7.77 9.05	Persozoii 44, 03 500 58.80	J97 10°	3 ¹ 2 104 ¹ 2	49	92
2	Backer-Wardt L-France 6 99	1053	1057		4.08	R & / Bank 7% 03 AS 195	95)4	951	₹.		Sappi BM Finance 7 ¹ 2 02 250	76 9	312 941		LTT
Ź	LKB Baden-Wuert 612 08 2250	97%	97 ⁵ 8	4	6.81	R 8 / Bank 74 03 AS 125 State Sk NSN 9 02 AS 300	102	1024	3	857	Surretomo Benk 3 ¹ g 04 300 380 Sun Allence 7 ¹ g 08 S 155	20. 47 30. 47	5 ¹ 2 108 ¹ 3		.96
2	Nonvay 64 98 1500 Ontario 64 04 1600	104	1043		4.09	Sth Aust Govt Fin 9 02 AS	101人	10214	J ₂	863	Transationic Holgs 512 09 £ _ 250 5		5 108 g 84 81 la		5.65
•	Ontario 674 C4	9812	98%		650	United at Australia 12 98 AS 150	105le	107-4	يال	8.33	" No information marketie - provious rive	and it	DI4	+10	114

THE RESERVE OF THE PARTY OF THE PARTY.

MARKETS REPORT

Lira slides as investors desert Italian bonds

By Philip Gawith

The lira's recent rally came to a halt yesterday after the release of February consumer inflation data prompted a sell-off in Italian bonds.

The lira's decline came against the backdrop of a generally weaker D-Mark, with the French franc rising to a six week high, before closing in London at FFr3.422, from FFr3.426. The lira finished at L1,055, from L1,050.

The main currencies remained in fairly narrow ranges, with the dollar finishing at DM1.475, from DM1.4789. Against the yen it closed at Y105.275, from Y105.125.

Sterling was also stable, finishing at DM2.2558, from DM2.2594, and at \$1.5294, from \$1.5278. Attention today will be focused on the monthly monetary meeting which is widely expected to produce a cut in UK interest rates.

Elsewhere, the Taiwanese central bank engaged in a vig-

1.2172

CROSS RATES AND DERIVATIVES

20.55 47.66 1.949 18.36

D-MARK FUTURES (MM) DM 125,000 per DM

UK INTEREST RATES

Interbank Sterling Sterling CDs Treasury Bills Bank Bills Local authority deps. Discount Mariest deps.

LONDON MONEY RATES

EXCHANGE CROSS RATES

+0.0009 184 - 179

+0.0016 287 - 297

+0,0018 035 - 045 +0,0022 955 - 972 +0,0312 051 - 257 +0,0016 290 - 297

2.1542 +0.0169 279 - 383 5.9389 5.9270 188.30 -1.2 895 - 965 1194.12 1188.40 42.0564 +0.0463 460 - 688 42.1322 42.0228 38.5427 +0.0434 186 - 688 38.6040 38.5160

16.65 8.860 10 3.422 7.935 0.325 3.057 7.863 3.258 4.051 7.396 4.051 7.396 4.721 3.684 5.050 4.796 6.344

D.6789 D.6814

0.8364 0.8446 0.8476

1-3 month

93.95 94.16 94.15

0.52 0.35 0.22

BASE LENDING RATES

Up to 1 month

Cents of Tex dep. sATIOU.000) 2½g 5½ 5 5 4Åg.

Cents of Tex dep. under £100.000 to 2½gcc. Deposits whiteheave for cesh 1½gcc.

Ave. tender rate of discours 5.02200cc. EC3D fixed rate 83g. Export Finance. Make up day Feb 29,
1998. Agreed rises for particle filter 25, 1998 to Agr 23, 1998, Schemes 8 & 28 7 48pc. Relevance rate:
particle Feb 1, 1996 to Feb 29, 1996, Schemes IV & V 6.238pc. Finance House Blass Rate 8.5pc from March 1, 1996

-0.01 -0.01 -0.01 -0.01

93.83 94.13 94.11 93.89 93.56

0.43 0.24

93.95 94.14 94.12 93.92 93.59

Strike Price

9375

9400 9425

3.963 8.956 0.365 3.450 8.874 3.722 4.572 8.347 4.749 8.714 4.157 5.865 5.412 7.180

-0.0004 -0.0004 -0.0004

-0.0004 -0.0001

4,885 2,589 2,922 1 2,319 0,065 0,833 2,297 0,964 1,184 1,229 2,256 1,076 1,401 1,401 1,401

0.6762 0.6798 0.6837

2.098 1.117 1.260 0.431 1 0.041 0.385 0.991 0.418 0.510 0.932 0.530 0.973 0.464 0.636 0.608

Est. vol Open int. 17,015 62,741 2,188 9,382 39 1,717

months

Sep

0.16 0.24 0.36

Strike Price 1,500 1,510 1,520 1,530 1,540 1,550

Mer Jun Sep

Est voi Open int.

Jun

0.05 0.11 0.22

93.93 94.10 94.07 93.85 93.63

POUND SPOT FORW

UK Ecu SDR†

Australia Hong Kong

orous defence of the Taiwanese dollar which is under pressure on account of strained relations with China. It touched T\$27.50. before closing at T\$27.4995, from T\$27.498.

The Danish central bank took advantage of recent currency strength to cut the discount and key deposit rates to 3.75 per cent, from 4 per cent.

■ The fall in the lira appeared to be a correction rather than any fundamental re-assessment of the outlook for the lira and Italian assets, which remains fairly positive.

"There is a little bit of a sense that the market has had a good run in terms of a bullish dollar/bearish D-Mark, and the lira has been one of the main beneficiaries of that."

-- Pres. close --1.5295 1.5284 1.5285 ----(adact-----1.5295 1.5285 1.5256

1.2158 1.4

5,447 2,899 3,272 1,120 2,596 0,106

1 2.572 1.079 1.325 2,420 1.377 2,526 1,205 1,589 2,076

21.18 11.27 12.72 4.353 10.09 0.413 3.888 10 4.195 5.155 8.406 5.351 9.820 4.685 6.422 6.089 8.069

504.9 268.5 303.2 103.8 240.6 9,840 92.63 238.4 100. 122.8 224.2 127.8 234.1 111.7 153.1 145.4

1.2131

1.2181 1.2144

1.5322 1.5279

1.5084 1.5027 2.1030 2.0952 11.8264 11.5352

said Mr Mike Gallagher, direc-tor at IDEA in London. He said after the CPI release,

investors had switched out of Italian bonds into French and German bonds, cutting their long Lira positions.

Mr Gallagher said the dollar's inability to rally after the better than expected German M3 figure, and the good performance of Senator Dole in the Republican primaries, left it looking "a little fatigued." He said it could slip to DM1.46 in

the short term.
Further out, the dollar is not short of allies. Indeed, this week presents the curious spectacle of two historic dollar adversaries – Jim O'Neill at Goldman Sachs and Paul Chertkow at UBS - emerging with near identical, bullish, dollar forecasts.

Both analysts see the dollar rallying to Y116 and DM1.60, with the only difference being the time-frame. Goldman have these rates as six month targets, while UBS are forecasting

2.6 45.2049 2.5 2.9 2.4591 2.6 0.9 9.7403 0.8

411.0 22.51 218.7 11.98 248.8 13.52 84.49 4.628 195.8 10.73 8.012 0.438 75.46 4.133 194.1 10.63 81.42 4.480 100. 5.477 182.5 10 103.9 5.689 190.6 10.44 90.94 4.981 124.7 6.828 118.4 6.484 156.6 8.578

3.957 2.106 2.377 0.813 1.889 0.077 0.726 1.869 0.784 0.938 1.758 1 1.835 0.675 1.200 1.140

SE YEN PUTURES (INSA) Yen 125 per Yen 100

Change

+0.0002 +0.0004 -0.0008

EMS EUROPEAN CURRENCY UNIT RATES

159.968

1:59:306 2.12066 38.9380 13.3224 1.89442 195.516 7.31730 6.48241 0.614969

1992.45 0.838122

PHILADELPHIA SE £/\$ OPTIONS 231,250 (certs per pound

CALLS

Apr 3.06 2.34 1.68 1.14 0.73

Latest

0.9520 0.9631 0.9723

1.5292 1.5266 1.5220

162,493 2,15214 39,3960 13,4383 1,91007 195,792 7,28580 6,40608 0,792214

2,82 1,92 1,10

94.73 94.93

2.157 1.148 1.295 0.443 1.026 0.042 0.396 1.018 0.427 0.525 0.958 0.545 1 0.477 0.654 0.621

4.520 2.405 2.715 0.929 2.154 0.880 0.880 2.134 0.895 1.100 2.006 1.142 1.372 1.372

3.297 1.755 1.960 0.678 1.577 0.863 0.802 1.465 0.833 1.529 1.950

1.5280 1.5250 1.5210

-1.55 -1.45 -1.16 -0.88 -0.82 0.37 0.43 1.19 2.87

5.58 -5.40 6.54

0.05 0.13 0.20

0.**60** 1.18

2.02

94,71 94,86

+0.0002 +0.0002 +0.00033

-0.164 -0.00012 -0.00748

+0.257 +8.34 -0.000048

3.50 2.81 2.26

0.97

94.73 94.93 94.92

-0.02 -0.04 -0.05

2.625 1.397 1.576 0.539 1.251 0.051 0.462 1.239 0.520 0.633 1.166 0.633 1.217 0.581 0.756

Open int

40,288 12,705 15

May 0.79 1.11 1.50

1.88 2.51

3.16

Est vol Open Int.

37,705 313,091 108,075 404,705

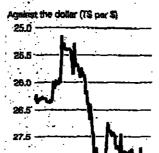
108,075 404,705 133,030 348,370

0.52 0.86 1.31 1.90 2.55

95.6

105.6

Talwan Dollar



the same figures over the next twelve months.

Source: FT Extel

.1995

An altogether gloomier view comes from Neil MacKinnon, chief economist at Citibank in London. He remains an unrepentant dollar bear, forecasting DM1.40 and Y102 in six months, and DM1.35 and Y95 over twelve months.

Mr O'Neill makes two main points about the dollar. One is

that the much hyped seasonal defend this level. rally of the yen against the dollar, because of the Japanese financial year-end, is overdone. He says there is no reliable around \$100bn to below \$90bn, seasonal pattern for the Febru- and there were reports yester-

CURRENCIES AND MONEY

ary-April period. Mr O'Neill argues that concern about the strength of the D-Mark is also overstated. He notes that over the past year, the D-Mark has fallen by around 15 per cent against the lira, 10 per cent against the

peseta and 20 per cent against the Swedish krona. Mr MacKinnon says the dollar flattering to deceive is a case of "same old story". He argues that market pessimism about the strength of the German economy, and hence the outlook for the D-Mark, is once

■ Turnover in the Taiwan dol lar yesterday was reported at \$501m, the heaviest in six months. The central bank reiterated its support of T\$27.50, and intervened heavily to

Taiwan's foreign exchange reserves have already fallen by more than 10 per cent, from

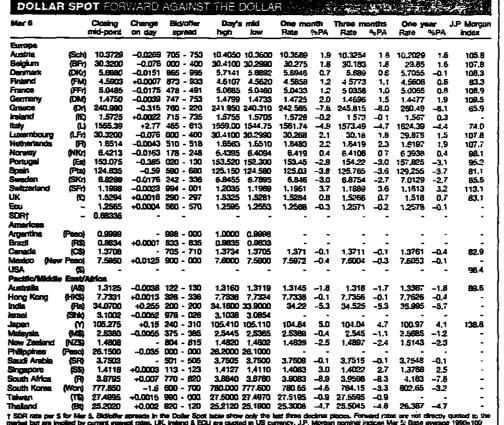
day that the central bank was

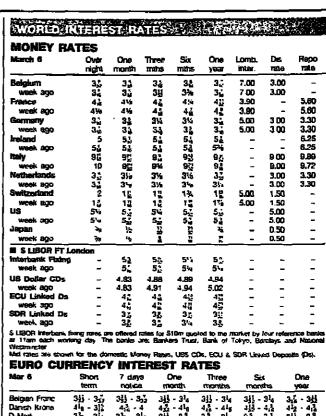
prepared to see these fall as far as \$40-50bn. Mr David Simmonds, emerging market economist at Citibank in London, said he doubted whether "if the pressure becomes so great, they

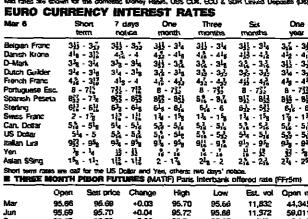
will intervene to that extent." The latest weakness followed the announcement earlier this week by China that it will conduct missile tests close to the island in the days ahead. There is also some nervousness sur-rounding the up-coming presi-

dential elections on March 23.

Mer 6	Σ	5
Creat Rp	41.5338 - 41.5687	27 1640 - 27 174
Hungary	217.826 - 217.202	147 940 - 141 99
120	4583 10 - 4587.00	3000 DO - 3000 D
Kurar	0 4567 - 0.4574	0.3987 - 0.3990
Poland	3.9257 - 3.9290	2,5675 - 2,5685
Rese	737184 - 739080	4822.00 - 4825.0
UAE	5.6151 - 5.6184	36724 - 36729







- 1184	_ =0/11/11	ribon ron		INTERNET	INCLUSIVE OF	IIB AT ISTA I	LA A SHID
	Open	Sext price	Change	Hilgh	Low	Est. vol	Open o
Mar	95.66	95.69	+0.03	95.70	95.66	11,832	44,34
Jun	95.69	95.70	+0.04	95.72	95.60	11,372	59,01
Sep	95.68	95.69	+0.03	95.71	95.67	4,748	49,11
E THRE	E MONTH	EUROMARI	FUTURE	\$ (LIFFE)* I	DM1m poir	±s of 1 <u>00</u> %	
	Open	Sett price	Change	High	Low	Est. voi	Open i
Mar	96.68	96.68		96.70	96.67	14377	13835
Jun .	96.81	96.82	+0.01	96.84	96.79	35378	20992
Sep	95.72	96.73	+0.02	98.77	96.69	30066	20448
Dec	96.49	96,51	+0.03	95.54	96.46	37247	16675
# THRE	E MONTH	Euro <u>li</u> ra i	FUTURES	(LIFFE)" L1	000m poin	its of 100%	<u> </u>
	Open	Sett price	Change	High	Low	Est. vol	Openi
Mer	90.46	90,35	-0.07	90.47	90.30	4768	3272
Jun	91.05	90,91	-0.07	91.20	90.85	14857	3404
Sep	91.33	91,21	-0.08	91.39	91.15	3535	1979
Dec	91.41	91.27	-0.09	91.45	91.20	2062	1387
# THRE	E MONTH	EURO SWIS	S FRANC	FUTURES	(LIFFE) SF	rim points	of 1 <u>009</u>
	Open	Sett price	Change	High	- we	Est. vol	Open i
Mer	98.23	98,24	-0.01	98.27	98.21	1045	2022
-lum	QQ 1E	28 16	-O O3	08.26	98.10	0502	22439

MONTH ECU FUTURES (LIFFE) Sculm points of 100% Sett orice Est. vol. Open int. 95.39 6730 5487 3279 3149 95.54 95.48 95.27 95.52 95.48 95.27 +0.02

LIFFE futures also replied on APT EUROLIRA OPTIONS (LIFFE) L1000m points of 100%

Brokerage service that's second

to none - at discounted prices

0.83

Mastering

A Step-by-Step buile to the Products, Applications & Risks



without the rocket science) Definitive practical advice direct

from the cutting edge Focusing on the instruments, trading techniques, key players and marker conditions, Mastering Derivatives Markets features:

 derivatives applications including sample trades the background and development of the derivatives markets the main implications of dealing with derivatives unique guidance on compliance from the experts,

Credit Suisse Financial Products fully international examples Every instrument and every market. Current practice and future issues.

For the new entrant into the markets and the seasoned professional. Mastering Derivatives Markets; written by a market professional for the professional market.

Please complete this order form and return it to: Kim Whiting, Pitman Publishing, FREEPOST. 128 Long Acre, WC2E 9BR, UK or fax your order on (0171) 240 5771

_ ,	u mahna	De Art	(01, 1,		-
			604R		
	g per iotally s				
	aleable conditi	on with	п 21 с.п.с	for 2 feel sc	lend.
se send m	of Master	ina N	arivati	HAC Mar	rate
сору/соріс	of 110) ((1	HIY V	1104113	res noi	ALIS

at £35.00 each (0273 62045 2) further details on Pitman Publishing's Series of Books for Business Payment (please complete)

I enclose a cheque payable to Pitman Publishing for _

Please debit my Access/Visa/Bardaycard/Mastercard for _ Card Number Expiry Date MatMissiMissiMs Initials

Town PAP. UK: £3.00 per order. Europe: £5.00 for 1st book and £3.00 per book the Rest of World: £9.00 for 1st book and £6.00 per book thereafter

nord ar 'n Serling, Water Added Tay mather C.S. 213 6785 61. We occumently under ear to swalade in companied whose projects or wavecs that he of interest. Adyons not wanten the should wron 'exclude input order traffings' on this, A Division of Francis Professional.

Course

PUBLIC NOTICES

OFFICIAL NOTICE

LIND-WALDOCK & COMPANY

Please be advised that London Metal Exchange warrant No. 105401 covering 27 (twenty seven) bundles High Grade Primary Aluminum Ingots - Brand: KPA3 - Weight: 25,039 Kgs Nett. Stored in warehouse Skandia Transport Helsingborg, has been replaced and should now be considered null and void.

C. SHAW LOVELL & SONS LTD., Plantation House 31-35 Feachurch Street London EC3M 3DX

Fast fills.

conversions.

deposits

Access to worldwide markets.

24 hour, call-free service.

Institutional rates for currency

Full range of trading support-free • Nearly \$500 million in customer

Fournes tealing combon sick, metading the self of larges greater them the oughet innecessary and company self. It is pay, therebox, publishe for manyone, tell issued and approved by Unit Webbox & Company, regulated by SFA.

P Marke	t-Eye
REEPHONE 0800 321 321	

LEGAL NOTICES INVESTMENTS PLC

IN THE SUPERALE COURT OF GIRRALTAR
CHANCEY DIVISION
IN THE MATTER OF
FIRST GIRRALTAR FINANCIAL
CONSULTANTS LIMITED
AND IN THE MATTER OF THE
COMPANIES ORDINANCE
MOUTH OF DIVISION DEPORTURE.

NOTICE OF INTENDED DIVIDE of Company: Fire Citator Financia Name or Company.

I Address of applicated office: 10th Piece, Internationamous Center, Carmana Squate, Obraha

Count: The Supreme Coust of Gibraha

Namebor of Matter: F No. 133 of 1989

Lead by the readining proofs from 6th May 1996

Name of International proofs from 6th May 1996

Name of International Proofs from 6th May 1996

No. 10th Upsidaton: Address: County No. 10th Piece, International Center, County No. 10th Piece, International Center, County No. 10th Piece, International Proofs of May 1996

Thank the 2th Adv of Mayon 1996

Thank the 2th Adv of Mayon 1996

The Piece of Mayon 1996

Thank the 2th Adv of Mayon 1996

Thank The 2th Adv of Mayon 1996

The Piece of Mayon 1996

The Pie

David that 7th day of March 1996 M 4 JOSEPAN & K CAPPE-WOOD

PERSONAL

PUBLIC SPEAKING Training and speech

Due 2001 In accordance with the provisions of the Notes,

SAMANTHA

£15 million Subordinated

Floating Rate Notes

ICV

notice is hereby given that for the interest period from 5th March 1996 to 5th September 1996 the Notes will carry interest at the rate of 7.8125 per cent per annum. Interest payable on 5th

September 1996 will amount to £3,938.36 on each £100,000 Note.

West Merchant Bank Limited Agent Benk

To Advertise in the **Business Opportunities** Section

> **Please Call Karl Loynton** on +44 0171 873 4780

THE PARTY OF THE P

MORD

Adam & Company ... 6.25
Albed Trust Bank ... 8.25
Albed Trust Bank ... 8.25
Albed Renk ... 6.25
Berk of Sanda ... 8.25
Benco Bibso Viztaye ... 6.25
Bank of Cyprus ... 6.25
Bank of Ireland ... 6.25

Credit Lyonnels 6.25 Cyprus Popular Bank 6.25

Aoyal Bk of Scotland ... 6.25

Sirigar & Friedlander ... 6.25

Sirigh & William Secs ... 6.25

TSB ... 6.25

United Bank of Kuwait ... 6.25

Wiestern Trust ... 6.25

Yorkshire Bank ... 6.25

Yorkshire Bank ... 6.25

Mar Juri Sep All Open 4,285 6,557 1,588 95.21 95.32 95.27 95.34 B5.28 Strike Price Mary 0.35 0.15 9650 9675 9700 0.03 0.01 0.09 0.32 0.05 0.37 0.17 0.06 0.02 0.06 0.22 0.08 0.23 0.05 C OPTIONS (LIFFE) SFr 1m points of 100% 9600 9625 9650 0.12 0.22 0.39 0.28 0.41 0.58 0.27 0.15 0.07

The state of the s

94.72 94.89 94.87

M US TREASURY HELL PUTURES (MM) \$1m per 100%

LONDON SHARE SERVICE

From the UK's leading provider of distributed IT systems and services. ENGINEERING - Cont.

STATE OF THE PROPERTY OF The second state of the se omputacenter | Mile | Property | Mile | Mil マー | 1947 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194

About Earth India And 1972

Arrest High Inc. 340 981;

Arrest Scale and 198;

Arrest Scale and 340 981;

Arrest 5x195535554, 12554, 12554, 12555, 12555, 12555, 12555, 12555, 12555, 12555, 12555, 12555, 12555, 12555, 12555, 12555, 12554, 12554, 12554, 12555, 125

新聞日刊日本語与以400万日元の表示。 日 1100万日元の表示。 日 1100万日元の表示。 1100万日元元の表示。 1100万日元元。 1100万日元。 11

* - 4.4 ! | 14 th ! | | | | 10 th | 10 184 Capôn 16,499 428.9 713.2 56.4

1112 113 113 miles in San Got Control 120 113 miles in San Got Con

2.1 467.7 13.8 5.5 66.7 13.2

76 De or 67 NAV Pm-1 15.3 37.5 26.5 1.3 37.5 26.5 1.3 37.5 26.5 17.7 1-13.8 17.7 27.1 27.4 27.1 27.4 28.3 79.1 -13.8 27.1 27.4 28.3 79.1 -13.8 27.1 27.4 28.3 79.1 -13.8

FINANCIAL TIMES THURSDAY MARCH 7 1996 OTHER FRANCAL - Cont.

Story Co 12.0 80.5 24.1

12.0 80.5 24.1

12.1 103.2 22.5 8EODM R Soles

12.4 103.2 86.3 103.1 Live 24-hour global business TV is now available in Europe. **GUIDE TO LONDON SHARE SERVICE** COLUMN A PRODUCTION

AND THE PROPERTY OF THE P OTHER INVESTMENT TRUSTS 0.2 281.5 4.0 OIL EXPLORA

- 88.9 4.9 Modern Server Modern

6.4 38.4 21.9 About Group Modern

6.1 547.7 - 1.5 Allested Ress 3.0

6.1 549.5 1.5 Allested Ress 3.0

6.2 119.6 1.5 Allested Ress 3.0

6.3 119.6 1.5 Allested Ress 3.0

6.4 386.8 12.5 Allested Ress 3.0

6.5 Ress 3.0

6.6 Ress 3.0

6.7 Ress 3.0

6.8 Ress 3.0

6.8 Ress 3.0

6.9 Ress 3.0

6.0 Re Indicates the most actively traded stocks. This lockudes UK stocks where transactions and prices are published continuously moving the Stock Exchange Automated Contation system (SEAC) and ace-UK stocks through the SEAC betweeting system.

* Highs and fows examined thus have been adjusted to allow for capital channel. Inighe and force stathed thus have been adjusted to allow for capital changes

Interim since transfered or returned

Interior since transfered passed or deferred

Figures or report evaluate

Rule 2. (1904 Overheam incorporated companies lated on an approved exchange.

The aminat/interior report evaluable, see details below.

Stirt, not fished an Stock Exchange and companies lated on an approved manual displace of regulation as fished excursions.

Thus 4.2.30 into incorporated one-fished companies.

Fibre at time of suspension in indicated displaced on indicated distinguished after passing sortp and/or rights issue.

A lategor bild or reorganization in progress

Force and of violated yield, the instant one earnings updated by latest instain statement.

Urregulated collective investment acheeve. HI annot whaten surplus of planteers Sammar common the planteers of the planteers Sammar common the planteers Samm a Visid based on an universe designed achievative investment achievate.

a Visid based on an universe deviced of Figures based on prespectace or other official estimates or other official estimates for year of the point of the yeld, ph based on previous year's sample street insust earnings. If set rights, year is sample and previous and previous and previous year's sample interest in year of an activation on a rest of the color of the c

LEISURE & HOTELS

OFFSHORE INSURANCES

		FT	MANAGED F	UNDS SERVIC)E		
OFFSHORE AND OVERSEAS	Royal Bit of Canadia 0/5 Fd Mgrs Ltd - Const.	Guianess Flight Select Funds Pic Europe Hon 2 200 201 201 201 201 201 201 201 201 2	Chemical Ireland Fand Administrators Ltd	Ashburton Global Funds Ltd (1200) Water Has Peter Screen Ashburton Global Funds Ltd (1200) Water Has Proper Hill Despita John 1000 50007 Reset Hashburton 174 27 255 12 200 7 Reset Hashburton 174 25 200 7 Reset Hashburton 174 25 200 7 Reset Hashburton 174 200 7 Reset Hashburton 174 25 200 7 Reset Hashburton 174	John Govett Management (Jersey) Ltd	Eagle Star - Stobal Asserts Foots! (c) Eagle Star - Stobal Asserts Foots! (c) 6 Asserts Frob Roots, 1, 2003, Laurenboors; (d) 7 Asse	HE Natural Service Company Company Prince Prince Company Prince Prince Company
init items Schling Boyleng war that Green Prices Proc Britan Prices Proc Britan Prices Proc Britan Proc Britan Proc Britan Proc Britan	Secretary Secret	See 19 2.29 1 2.29 2 2.99 2 2.	Citi Investment Frend (treisand) Cit Investment Trust Most Company Citi Frender 1997 Strong Frend Frend Frender 1997 Strong Frend Frender 1997 Strong Frender 1997 Str	Citili Fand Managers (lott) Control Modest Ive. Dargias, Ivil 20140788 to 3 2 11750 0 253 1253 7 16 20140788 to 3 2 11750 0 253 1253 7 16 20140788 to 3 2 11750 1 2015 1 2	The control of the co	At the court of the property of the court of	PRINCA Warnishmade Inter Prorrigible Sicret (a) 47 Backmark Force, 1–2685, Lm. 57 Backmark Force, 1–2685, Lm. 58 Backmark L—2585, Lm. 58 Backmark Lm
	GUERNSEY (REGULATED)(***)		Drasdaer Weinster Benson ist lägt Services Led Reimer lägnam indis Frank Person		Lounbard Odler (Jersey) Liti Poet Impune Fonta Odlers Liti	Section 1 of the section of the sect	S.E. Bandon Lucershouty SA 15 touteurs horst. L. 2446. Lucershouty Sandhall Band Ford San
Latter Verdag Gorden Gegenan Francisco	ANZ Magnet Co (Guernsey) Life Geogra van Leuter Press State State		Emerging Dynamic Fund Pic NV	ISLE OF MAN (REGULATED)(**)		South Law James	State of the state
BERMUDA (REGULATED)(**) Bermsda Intl. Invent Megant Ltd.	GIBC Fund Managers (Guernswy) Ltd GBC F		Franciscopion investments (grained) Lin Magheti. Francis Russest Investments (grained) Lin (u.) 1207 - 120	For All Fund Management are Serves Mercustomal AXA Equity & Leav Int! Found Migns Servesse Leaver	See 1 Set Toront 2004. See 2	English State Company March 23 Jacob Company Selection of March 23	Schroder International Sentection Fel (s) Schroder International Sentect
Commence and Secretary Sec	Joon Hoter Ford 17440 2469 Backmann House Ford 17440 1860 Backmann House Ford 17461 1746 Backmann House Ford 17461 1746 1746 1746 1746 Backmann House Ford 17461 1746		Gordon House Assot Management Ltd Gordon House Assot Management Ltd Gordon House Optima 96 00 Hamming Found Management Gordon Ltd Hamming Found Management Gordon Ltd Hamming Found Management Ltd Hamming Found Hamming Ham	Duncan Leverie Inv. Mgt. Ltd	Million and Service of State o	Femming Group (a) Figure 1: 100 Service particupations Linear binary Figure 1: 100 Service particupations Linear binary Figure 1: 100 Service particupations Figure 1: 100 Service particupation	
	risancies 6 8 Fo 1974.52 837 -071 0.24 Parvelet Thregmenton Hingard List on m-Cap hap he 1971.149 11.782d 16.87 PS (Scientisery) List 11.782d 140 1 Constitution of the second list of the	Horney Control Investment Funds Ltd (n) 7474 Person Greener Investment Funds Ltd (n) 7474 Annual Funds Ltd (n) 7474 Annual Funds Ltd (n) 7474 Annual Funds Ltd (n) 7474	The part of the pa	Rebus Central WW SS 5129 1529 1520 - Luwes income 5929 950 - Luwes income 5929 950 - Ltd ATT international Point 5129 520 - Ltd ATT international Spring 5129 5129 - State 5129 5129 5129 5129 5129 5129 5129 5129	The Portugal Fund Lambed The Portugal Fund	Date of the control o	Scottish Equitable Intil Fund SCN to
Surreined Management Co Ltd	4.75 4.75		Name Par Esst Fland Pic There Fig. 1	fest Hotes Selfleg Beyling + or Yeld Clarge Price Price - Gris	Serfungour Kenny Ges Magant, Jersey Serfungour Kenny Ges Magant, Jersey St Creets Managers (C) Ltd Table Legal Period 103 40 ft 10 ft Table Legal Period 103 40 ft Table Le	Foreign & Colonial Emerging Merhate Ltd (1) Sections to Prince St. Lts. ECA 207 (1)71 - 528 (2) Sections to Prince St. Lts. ECA 207 (1)71 - 528 (2) Section to Colonial St. Lts. ECA 207 (1)71	See Life Globel Mempagement Life (a) 1922 See 137 See 12 Contents (a) 1922 See 137 See 22 Contents (a) 1923 1923 1923 1924 1925 See 12 Contents (a) 1923 1923 1923 1923 1923 1923 1923 1923
Critical Investment Management Ltd	Lioyde Bank Fund Hamagers (Guerners) Lind Lords Bank Fund Hamagers (Guerners) Lind Lords Bank Fund Hamagers (Guerners) Lind Merrill Lynch Guernersy 10	Special Company - County Count	Korea Capital Growth Fund St 2 -0.18 Korea Golden Dynasty Fund Ple Korea Golden Dynasty Fund Ple Korea Investment Management Ireland Ltd Korea Open Fund 182.28 324 42.08 Korea Open Fund 88.38 -0.07 Korea Sprint Fund Ple St 38 -0.20 Korea Strategic Growth Fund	ABB Franch Managers (CF) Ltd 10 Box 485 S Inter Joven AB Genter Correct First United String Red Corr The Control of Correct First United String Red Corr The Control of Correct First United String Red Corr The Control of Correct First United String Red Corr The Control of Correct First United Barriage International Furnits Barriage International Furnits Barriage International Furnits On Box 152, String June 10 English Tunes All String Red Correct Furnits On String Red Correct	LUXEMBOURG (SIB RECOGNISED) The states before bridge to the state before the state bridge to the state before the state bridge to the state before the state b	Settle Segretal Scratters Settle Segretal Scratters Sectle Segretal Scratters Sectle Segretal Segre	Fo Box 677s, 1201s, Lucrembourg 00 502 466, 51920 cerebin, Box 675 466, 51920 cerebi
that Notes Solling Buylets or that Chapter Micro Peter Co. 1981 (1985) All Investment Managers (Guerraye) Ltd (1985) (198	Herstgeschortst Week \$1473.24 -23.55 - Mickor Carpfiel Mingt (Europe) Ltd Hers Lampation Fd \$30.55 10.99 - Hours to have been fd \$10.55 10.99 - Hours to have been fd \$10.55 10.99 - Paragon Cap App Fd Ltd \$102.75 4 - Paragon Cap App Fd Ltd \$102.75 4 - Hours Ltd \$102.75 4	971 Lunwir Mannet Street, Babilin 2 terleunt — 00 2731 ffcs:1555 10	Roman Summise Fund sa 21 -0 69 - Norean Emerging Growth Fund Pic Roman Emerging Growth 59 - - Korean Fund 59 - - Korean Fund 59 - - Norean Preferred Sturre Fund 50 - Norean Preferred Sturre Fund 50 - - - - - - - - -	Technical Income. C 10,044 400 5-3 Jean-Country C 25 9 10 5 400 5-3 Similar Boad 32 10 50 42020 0 4355 4000 8.5 For Capital House see Residor Ford Managers Lin 2475 Boad Giret. St. Heler, Jersey G 01534 222345 Death House Residor Residor Country G 01534 222345 Death House Residor St. Heler, Jersey G 01534 222345 Death House Residor St. Heler, Jersey G 01534 222345 Death House Residor St. Heler, Jersey G 01534 222345	The product of the pr		Secretary Consultation of Cons
Equitable International Fund Managers Lin Service Sp. 2 for the fact General Via 1948 17(55) Colon team for 11 (100 Or 107 107 15) Girmmess Fight Fol Managers (Generalsey) Lin Colon 250 Or Age Pert, Surveys Lance C101 C1010 Generals Fight Fol Managers Lance C101 C1010 Generals Fight International Account Find General Lance C101 C1010 Generals Fight International Account Find General Lance C101 C1010 Generals Fight International Account Find General Lance C101 C1010 Generals Fight International Account Find General Lance C1010 Generals Fight International Account Find General Lance C1010 Generals Fight International Account Find General Lance C1010 Generals Fight International C1010 General G1010 General G1010 General G1010 General G1010 Gen	The state of the s	State (Section 1998) Section 1998 Section 1998	Sentrix Found Company Pic Service Age A Francisco Company Pic Serv	Service Come Service (1984) Service Come Research (1984) P. D. Do. 771, 45 La Metta S. error (1984) Service County Service (19	Spring Perform	Henderson Management SA (a) etc. of the Control of	Therefore Investment Management Ltd 2-9 5000 5000 5000 5000 5000 5000 5000 50
The state of the s	Company Crown Royal Seath of Canada Indi Money Market Fel Many Market Fes Seath Case S	Singer & Friedmander Inte Funds Cut (1) 21 hew Street Bashcospan, 8(2) 48. 10 10 10 10 10 10 10 10 10 10 10 10 10 1	Masterial USS State -0.08	Signing (Stopenties) Form Mann (and Colors)	Section Sect	Hypo Foreign & Colembal Port Fd Sicarty) Extrange Hen, Prisonancia FCDA 24T 017 1-028 0000 Am Swit Che Eq	Actor International Denbroka Fund (a) Regional Equity Funds Small Fu
Annubros Fu Highs (CI) Ltd	Saudi International (Submissly) Let Faton Hannach Let 18 11 17 1 17 1 1 1 1 1 1 1 1 1 1 1 1 1		See Section Section 1992	Fig. 2. The state of the state	The state of the s	The state of the s	Alliance Capital Alliance Capital Are specific as at 8 facts a set of the second sec
Concrete Femiles	Destroy Control 2000 bill 57 124-56 IERR Assent Houseagement (Guerney) List IER Control Control State Control IER State House Control State Control IER State House Control State Control IER State House Control IER S		Pacific Growth Fund the S1.24 0.00 Paice Webber Offshore Funds Pic (u) 129 1225 222 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Carry Service Control of Carry Service Control	Bouse Indicated Bouse Indicated Bouse Indicated Bouse Indicated Darle Street Darl	Committee of the commit	17.55
	IRELAND (SIB RECOGNISED) Little Process Control Contr	Trends from 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Picacer Management (reland) Ltd Picacer Management (reland) Ltd State Force Company		Barchays Int Funds (Lincombourg) Service of Service (Lincombourg)		10.41 10.4
Lazard Frence Associ Managemont (CF) List Lazard Frence Associ Managemont (CF) List Lazard Fund Ringer (Channel Islands) List Lazard Fund Ringer (Channel Islands) List Associated Comment (CF) (1887) 1900 Lazard Fund Ringer (Channel Islands) List Associated Comment (CF) (1887) 1900 Associated Comment	Country Manager 5 139297 82829 := =	IRELAND (REGULATED)(**) Julius Bryton or Youth From Price or Youth Grown All Fund Management Ltd All Edde From the Transf Information Frond July Management Committee (**) All Regulation (**)		Production France Management (James 1971 and Lass Production France Management (James 1971 and Lass Production France Management (James 1971 and Lass Appendix Production France Management (James 1971 and Lass Appendix Production France Management 1971 and Lass Appendix Producti	Cold Asset Hanagement (Innombourn) SA. Cold	14 the Addition Leavement 34.20 302 4795 2039 104 104 105 105 105 105 105 105 105 105 105 105	American Secret as Rivers 1 1 1 1 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2
Livery between transcriptors (rest Light Country of the Country of	The terrestration of the control of	New Development Hedge Fund pile New	Services of the service of the servi	TSS Franch Meaningues (CA) Lin. TS Clinical New York (CA) Clinical	Age of the control of	Liberty Hearport World Portfolio (s) 2 beatward Royal, Leaptwary 2 beatward Royal, Leaptwary 2 15 70 3 22 45001 3 2 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	Banque Forrier Luffin (Loc) SA Banque Forrier Luffin (Loc) SA Banque Indosurz Lucenbourg Forrier Luffin (Loc) SA Banque Indosurz Lucenbourg Forrier Luffin (Loc) SA Banque Indosurz Lucenbourg Forrier Sa Banque Sa
M.S.G. (Coursespy) Ltd. M.S.G.	Courts & Co Ferad Managers Limited Touring Court, Ductin 2, Instand 00 3531 8084300 Courts Reliable Feed Spr. Appropriate Edition	NAY \$8.602 Asian Growth Front Pic	Scottish Amicathe European/International	Seller Broken + or 1 lets	Compand SA Sire of London, 75000 Paris Sire of London, 75000 Paris Comparing SCAV \$71722.11 Comparing SCAV \$71722.11 Comparing SCAV \$71722.11 Comparing Union Londonsbourny SA (n) SP Plane for in Gran. L-1010 Commercial Information Profession (0) 332 40222221 Comparing SCAV \$1000 Comparing		BSS bid-record float BEAU STREET STREET STATE STREET STATE STREET
Prudential Fund Managers (Gaermany) Ltd	Cold reaching the second of th	Soly to them beginning to the State of the S	Scottish Biotesis Let Section Se	Carlor Allon investment Management (CI) Carlor Car		Arectan (in the control of the contr	Corpol- Cure Myers intel Fd Steav (a) Series State St
	Remarker Thereine Anima Selections (page per circum) 4 print 2	See Indian I	Service Description of Services 1 100.30		Series Sorie Acc		Sept Controlled September
- \$156.6.6.2	Federative (international Funds Pic (st) 12 (hours January Luttin 595 00 3331 657 5244 (hours January Luttin 595 657 657 657 657 657 657 657 657 657 65	See Committee Court Francis Co.	Vollow Sea Investment Company PLC Se 85 Vollow Fond Se 85 Vollow Fond Se 85 Se 8	Feminal Long Fem Lost Safety 17-251 (1991) 4 g3 of the Pass stated Py's stated Charge Pleaning County the Safety Lost Safety Lost Charge Safety Safety Lost Safety	The province Boards	100 Marie 17 (1882) 110 Ma	Core European Asset Value Fund and February Street Street and February Street Street and February Street Street and February Street Str
Reyal Bit of Canada 0/5 Fd Mgra Lid	Gallet Friend Minimippentent Ltd (td) 05-40: Univer States St. Double 2; bearing (td) 323 1 6700 GDD 05-40: Univer States St. Double 2; bearing (td) 323 1 6700 GDD 05-40: Annual Ltd (td) 325 1 6700 GDD 05-40: Annual Ltd (t	Berkstire KITG Growth Pand Pic. Berkstire KITG Growth Pand Pic. Berkstire Korea Fend Pic. Berkstire Korea Fend Pic. Bordian Invest (Invitant) Ltd. Bordian Invest (Invitant) Ltd. Bordian Invest (Invitant) Ltd. Bordian Invest (Invitant) Ltd. GTP Interest Rath Arbitrage Fund Pic. RAV. S103.56 40 44 4 - Capital Vision Fund Pic. RAV. 88.10 -0.24 -	AXA Equative A Line Intil Fund Hingrs **Corpy New Around 19th Dengine Net	The second secon	The Section Co. 10 Co.	Michand Inth Circuit Fund SIGAV(u) Michand Inth Circuit Fund SIGA	Credit Investment Funds
				· ·		to a Marazio e e e e	



		FINANCIAL TIME	S THURSDAY MARCH 7 19			ڻ	المحارمي		
					- MANACED				31
20		Man Prices a	re available over the telephone. Call the FT Cit	fine Help Desk on (444 171) 873 4378 fc	MANAGED or more details.	FUNDS SERV	ICE		
毫12GL		は mess anestratest Francis - Control (本語) 歌優の MSA	Marray Universal Com	Bolling Steplag + der Yold Pilon Pilon - Geen	Balling Styley - or Yin Polish Trico: - Get	EG - E	(td. Clebel Sensi Management C. 11	del Selling Berling our Yant ross Frica Peter - Green	Sading Strying -or Yiel Price Price - Bro
-	e Car S		BEAM Actor Procinc tecturals from	Maria Maria Na Control Carlo		CA Securities Investment Food Mineral		MiD Sass Re/Enterprise International Ltd Con At Super Not no 11 51036.75	Republic Funds
			Pacific Desiration Francisco	The second leading to	Royal Claim Informational Property of the Property of the Informational Property Claim Property of the Information	CH Ford Managers (Bermade) Limited 2 Strong Strong (Bermade) Limited 2 Strong Strong (Bermade) Limited Chance investment Management Ltd		Party Mercell 1928 September	
			into /at Cop Bend see 10.04			CHOICE Interruptional CHOICE Town Jan 12 FF1182401 22 CH Franch Managers (Bernands) Limited ST Connect Full Field St. 156.19 Contain Interruptional Contain Interruptional Contain Interruptional Contain Fund Contain		- Nagadan Enterging Mids Magt (Jersey) Lad Magnise Emerging Mids 1801 55 20351 — — — — — — — — — — — — — — — — — —	
	e i e e General		Romanya Asian Intrastructure Fd SiCAV		Professional investment Consultants of the first investment [2] To 655 if the first investment [3] To 655 if the first investment [4] To 655 First investment [4] To 655	Chestrology Fysics Limited Frances Grades & Cu United - 12 Septembries W Spain Fund - 1 (141 1) 142221 For Come Manienter Visco Funds des Lucesbourg Reg	- 130 - 130		ROSE OF STREET O
	 F		Pacific Basis Browth Fond 186 8 51	100	The latter of th	Chescor Indian Investment Company Ltd Sender Cor Picho Nor 1 54 et 1 The China Fearl My Feb 75 114 1	O STOCK AND STOC	S. Deller Fond Let	Schroder Ervertment Management Limited Cap US Equity No. 4 \$2.10
W W			Pictor Group And Grou	The second state of the se		We Color Figure 1975 1975 1975 1975 1975 1975 1975 1975		NOT MAY 1 - STATE STATE - - - - - - - - -	Schroder Investment Megt (From Kong) Int
5 E			Story Food	Single Porticion 152 252 253 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8		City & International Securities Ltd	Final Property Control of State of Stat	ED & Fillian Investment Products Fillian Investment Products Fillian Investment Invest	
7 - 17 - 17 - 17 - 17 - 17 - 17 - 17 -			River & Morcaertin Latin Apportum SICAV Latin Apportum NO SICAV Latin Apportum NO SICAV Rosemberg Grobel Masst Co SA (ta)				Section 1 ments 1 ment		
			Inter Americanism Latin American SEAV Latin American Latin American SEAV Latin American Latin — 3.5 (-0.00 - Rosemberg Global Mingst Co SA (u) Resemberg Global Mingst Co SA (u) Resemberg Allein — 6 [1] 18 -8.62 - Rosemberg Minnegement SA (u) Resemberg Minnegement SA (u) Resemberg Minnegement SA (u)				60 September 1 22 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	The second of th	Schröder Investment Mount Singspace 1 of
	.: •		Ricenshery Management SA (a) Repeting Alein Part Visid Repeting Alein Part Visid Repeting Alein Part Visid Repeting Alein Part Visid Researchery US Japan Mengent Co SA (a) Researchery Alein Part Visid Repeting		Continue Team Interventional SA Scottish Equilibrium (S) Scottish Eq	Cost Asset Hamigument Corporation	New Fein 27. \$1326.53 Global Convertible Megathend May Jan 77 \$116.19 Global Investment Feind Ltd Way Dec 71 \$777.16 Global Leveraged Fefures Frind		Code Enterorse Worthards Property: SS 55 100
		Grante Commercial de França	International Demonstrate Promises		See that is the see 1616 Lea 10 352 458611	District Control of States Control of Contro	Siobal Portiolio (BVI) Management Ltd	- Linguis Seats Found Microspops (Stormany) Ltd. WAS - Jan 31	For Scienter see CH Fund Managers
	:					Mar Wall 21572	Section of the sectio	Control of the Contro	September 1 1 1 1 1 1 1 1 1 1
		Delaw Layer Germ 198.91 12.06 -0.02 Delaw Layer Germ 198.91 12.06 -0.02 Delaw Layer Samuel Equality Fit (pt) Delaw Layer Samuel Equality Fit (pt) Delaw Worldwide Investment Franch Layer 199.92 199.92 The Dragon Fund Steam 199.92 Delaw Worldwide Investment Fund 199.92 Delaw Worldwide Investment 199.92 Emerging Markoth Browney Fund StCAW	A home of the control		1 00 1.00 5	The Secretary Parish	Grown One International Test	Dollar Assers Printo Si no	September 1 1975 19
		Emerging Markets Street Fund Sic. St. Sic. St. Sic. St. Sic. St. Sic. St. Sic. Sic. Sic. Sic. Sic. Sic. Sic. Sic	SCITECH SA STATE OF THE STATE O	Of Old Security Secur	Single State		Bank Lynn ber 1		Selective Assets Management Limited Copiel States ST1054 Shiftcassol Investment Managed (Bertanda) Ltd Japan Ope Mar Feb 16. S15 842
	\$	Fidelity last last Mines (Appendicated) SA		Aller Common Barrier St. Common		Credit Lyunners Infl Asset Magnet (HC) List (1200)	 HSRC Asset Management (Rohamae) 1 to 	See B	NAM Feb 23 S13.30 Signate Robinston levestment Hingart List SS, Cantel Feet lev. Signate
	. F	New Barger Fd \$18.83 19.77 -0.06 Fddelity Investment (C) Ltd 19.77 -0.06 Fddelity Investment (C) Lt		The Carlo	The second secon		Hasselfichter Asset Hanngement GmbH	Millermiens (20 to 100	Smith Barney Funds **British Special Vistor SSA 450 - Societie Generale Group Bath Reporting In 11 5106.48 Societie Asset Management Inc
Ser	Ě	WW Jan 31 512.47 Fleming Group				CA Starte Group see Formington Errop	- Commodate As F-0-23 57-25 1-15	- NAV Feb 29	193
end Terr	- FB-000 &	79 19 19 19 19 19 19 19 19 19 19 19 19 19		contracte Like (federant former) form the Set Early Set Process Contract Set Set Set Set Set Set Set Set Set Se	A About 11.00	Crosby Asset Massgement Ltd	Hall Degrees See 31 \$130.56 IAA Limited \$1572 Incident Starta Net \$1572 IR.I Selamater Rank & Tuest Commons	Honorda Auget Management	Souther Capital Inc
rui Garrige	ř.	Canonina Mgant Company SA (Umbrella Fa			MARIANO INCOME TO STATE OF THE ACT OF THE AC	Sw Cass AG and 3	B) Scholar Democratical Triples 18 Triples	Montgomery Emerging Markets Fund Ltd NW Ner 1 \$1282.63	transformer Hedge
	TI DECEMBER	Strate Annual An		The control of the co	1800 77, List Ectivation C., 30, Politor Port, Sport, 17440, 714306 1800 C. (1900 Statement, 1820) 21, 181 — — — 1800 C. (1900 Statement, 1820) 21, 181 — — — — 1800 C. (1900 Statement, 1860 C. (1880) 1800 Statement, 1860 State	Dakkes Investment Treet Co 15d Sery Treet Mar 2 - 550 P7 Dakes APT Japan Fund		Bulgaria	Stri Landon Growth Fund Sri Landon Growth Fund May Feb 29
	12 Sept.	dian Intertunat Schot. \$680 +0.09 Schottler in Co. Schot. \$680 +0.09 Schottler in Co. Schot. \$680 +0.09 Schottler in Co. Schottler in Co	Security Capital US Renty Stout Stout 1+0371 403	Screening Field		Dates 1971 June 93.337 s.eee Dates Ind Capital Management (H.C.) Ltd	INFO Feb 20 September Franch INFO India Magazina Franch INFO India Magazina Franch INFO India Special Stuations Franch Ltd		Solve Same Graph Comment Comme
12 전 1 - 1 기교 1 - 1 - 1 - 1 기교 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	Ph Gi	Artistore Licensibourg S.A. sensor Fd		0	THER OFFSHORE FUNDS	Section 1 Capital Monogenett (H.C.) List section 1 Capital Monogenett (H.C.) L	MW bn 31 St31.22 sindian Opportunities Fund Ltd. Ordowy Fee 26 (510.39 10.70 fee 26 (510.39 10.70 fee 26 fee 27	Emergino Milità Aug. 11 T. \$12.23	Summit Money Hamagament (Bermada) Ltd
	15 15 15	both Franker & Options SECAV lobbal Franker & Options SECAV We fix from the De. 6 Feb. SEC. SV -1.61 SEC MAPT Liptorisholary SA the Ada Pecille Tai New \$16.03 +0.06 It India Faund - SECAV		American by Capital International Protects - American State of Capital International Protects - American Int	SP Management Ltd toping Long Tone Engly Jan 31 SS.41	Description of Descri		Manufact Open Feb 25 67 (1) 7 10.51	urtilaty terostors Ltd. 57540
	23	Ringin Mar 4	State Street Looping SA	Accessing Sering EU 950 1,200	tropy Served Minory (Separated) [34]	District day for 12 5127 = Dubin & Switch For Int. 5127 = Dubin & Switch For Int. 5127 5127 = Dynamic Hedge Inc	indicated Asset Mage Latin America SA	Corporation Size Found Managers (Corporate) Lind	
	*		For Surveilla see Landintoning SEE management) Surfess Bearit Componentiess		hew see houd by =	The Legends Acc. \$175.79	mouseupt Assent maget Layer America SA Bard Broy Mar 1 us 1: \$1256778 Inflicity Capital Corporation Integral between 1 20 sept 3 Integral Mediged Assets Life		
· 프리 상 : : : : : : : : : : : : : : : : : : :		Grant S		Africa Compared Africa	lette Matgett See Bestgeen Der Special En Mag	Sense Services 1929 1322 1322 1322 1322 1322 1322 1322	hegora European		Tils Group Menagers Lpf Growt Street
				Ag Ag	Nord Stand Meagement Co	1865 New Feet Peto Lat. \$F-982.83 +8.52 - Egerton Europeen Doller Fand Led New Feb 29 514.71 - Egerton Europeen Seatty Fand Led New Feb 29 DAN 4.78 - Emcor Lumited	BN Half Compan (Indexes. \$10.36 The Jagginar Franch H.M. \$730.71 Jurdiage Flowing law Mings List Flowing Angle Mings 1 \$7.399	Otto Surbanh (1957	Tahusin American Fund Linched W ter 1 58 to
() () () () () () () () () () () () () () (Her Pols lets CCR	ederson independent Fetal rheuser Parket kird. \$40.00 10.74 +0.02 lengalicatel Bood Trast C A NV		A	referred Point B	Fine Part Market	Fraction on Wife 1		Section Control of Hermodrophy Ltd Short Inc
	Asia Israe MAN Serve	Fowerlat 152,300 23,300 -0.1500 resSed levestment Fund SECAV War 4		Applications of the state of th	_ · · · · · · · · · · · · · · · · · · ·	Ediginas Investments Ltd — Cayunan recon Provided, In 31			De The Pristor Fond Limited
	Klei Euro Ker NAV	ections and Alexanders SA at 1-44.00 1-46.00 1-46.00 1-46.00 1-46.00 1-46.00 1-46.00 1-46.00 1-46.00 1-46.00 1-46.00 1-46.00 1-46.00 1-46.00		## Aboy Street, Dublin 1 3527 70/1500 35 1990 50 1990		The Environmental Investment Co Ltd.		For Othics are Described Completed Control of the C	Net (1955) April February 23ed The Thenilised Intil Femal Led delity International Ltd S45.21 Thenilised Currency Femals
		the international United to the International United				-027			THE CASE OF THE CA
	LOW A Sh	phond Oeller (avent (a) hard Selection (a) hard Selection (b) hard Sel	TOW Laxentheurg Fonds	of them Assertance Ltd Anomy Properties (II) Duspin, 1040 (II) Std (2014) (III) Std (2014)		Surpe 1902		S14.5 +0.00	
		The Number of State o	Target interestional Ltd tot Grown Fd \$28 45 +0.08 _ Lai Templeton Emerging Asia.	ruw International Group to Funda PLOS 207 - Ame	tocrat Capital Management Lini cont Enderer Fd 620.00 -	erreit Management Lid		Otyx International Greath Fund (1st	
			· Tanna Basel	100 100	Process Services Con Lace	Tabelly Adelson World Funds Signer State St	Figure 1912 - Apr. Application Applicati	Section County Floric 144 144 155 155 155 155 155 155 155 155	Applied Talente Ford \$12.23
000	Alle Carried			io A	interest Contribute - 1 \$3,73	SENTENDE -0.03 = -0.03 = -0.03 =		PRS international Tra	CPS
restriction States	World World	Charles I Harry Carlotte Charles Harry Asset Microspensor SA d Bond Fund SALSE SS.72 -0.05 0.00 for Ad Marcary Agent Inter London (III Lynch Asset Microspensor). II Lynch Einhall Currony Band Suries color Einhall Common Band Suries	Van Kampon American Capital Handgrein Funds Capital Marie Englis (1978) 11.09 11.09 12.70 12.70 12.70 12.70 12.70		eliferen Red Alabahran	Entrope State Stat	Construction of the constr		ones tenten Francis network I Francis Remarker i Lindau I Francis Remark
Tagada ayatta Marija Marija	1	state from Summittee Firstinio	Watter 1907 - Fame Manager to Camp SA	ESTER NAVA (747) - HEA	Associates	PERIODE SERVICE \$7.20 9.20 - -	E Manine Georgianer (8 104.29 - 105.20		For Friderics Found Light distinguishing 31 51 (202.31 For Index Cost Place Found distinguishing 32 51 (202.38 For Special Found Light To Special Found Light
		MESS 78 - 1.097 - 1.09	For Intends Dound Found and Mincrary Ament Mincagament Worldd Treast Found Shares MAY	The state of the s	28 USR - - N	NAV March Str. DR (USSES2) OFFICIAL Florid Limited National Strength Florid Limited		Finish for the state of the sta	a Robert Islam 31 S1471-20
		BM 128 1884 = BM 128 1884 = BM 128 1884	OFFSHORE	France Managed 1971	State Stat	n-Putter Pd Regional	NAME PROBLET STORY 11021 - Kingstie Global Fund Ltd Dan Aller Ground June 3 191.59	Wy rea 20 per - \$5.0 - run Year Deptro -	ne Partners "A' Fund 120 00
		798 3	INSURANCES	Heritaal Henry Kong Heritaal Henry Kong Heritaal Henry Kong Heritaal Henry Heritaal Heritaal Henry Heritaal Heritaal Henry Heritaal	o do Bosell-BB Fased F	Aura World Trade Fund	Nov Mar 1	Paraset Interactional Fund for	unge moduleren in descriptioner (191 hipe Shoot how 1893 at 1003 at
		Secretion Particle States 168	Subject Engine - or Vest Subject - Greek Subje		of House Scotle Trend Co. (Courses) 141	C Accet Management	Korea inti investment Fund Ltd (U)	NO Jan B \$261,7707 - Use	th Back Front Managers (Sammany) Ltd., Frisk Pett Jan 31
				Grig Spotemeter. 5 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	omen section : 51.1867 ; 0 Von Grant & Cio AG	# South Aris Investment & 154 # All Aris (1850 Mar. \$10.77 - -	NOV Feb 75	WW Dec 31 S890.01 NW Portitionates Insurationant Familified Visit	Adviside Umited SEU.85
		The second Post Conference of the se		Book Pin Control of the Control of t	Case A. Mar 31 59.65 +0.66 - 73	## 1			ett Lottliberdier Liel Feb 1
		\$11.38 -3.66 - \$15.55 -3.66 - \$15.55 -3.66 - \$15.55 -3.66 -	Exchange out a resident pay 155 1 1070	Barto	International Group	67 Metagoment PLC are LGT Asset Management PLC to Community Francis		ACCESS LAND CONTROL SAME SAME SAME SAME SAME SAME SAME SAME	Feb 29 \$14376 _
		\$1828 \$839 =			(1944 1951 1954 1951 1954 1954 1954 1954 1954 1954 1954 1954 1954 1954 1954 1954	The state of the s	### #\$## \$P\$\$### ### ### Feb 29 \$10 @5	MU	MANAGED FLAMOS HOTES AND ART IN PROCESS INTEREST INCIDENT AND
		51133 (20)	Alberty International Assertace Ltd	Sector, Sector	### Carrier	And the state of Sanda Ma			T Funds not GE recognised. The regulatory authorities of these funds for. Armoth - Decrease Mignatury Authorities of the funds for the funds of the funds.
		Microton Participa	State Section 1975	Canadar Canada	Alle Opportunity From List 29	MAAA MAAA AA			stanci - Controll Rama di Parlandi di Harin - Franciali Supervision Columbiano propio - Franciali Supervision Columbiano questiongi - Institut Hamilgire Louvenbeangenia, lalin Catagire - Charge tamin da nagle di unita. Mag print - Bid or molongian print.
		12 12 12 12 12 12 12 12		Belling State Belling State	STOT TO THE STOT THE	Goo Sumont Fand	ne fri Carren Litter 99.53		Sing prins - Bid or redungation price, seeing prins - Bid or redungation price, see prins - Other or listen price, see prins those stongside the face's manager's the far far listen of the face's systemic point subject for the face of
			200 Page 1990 Pa	Shirm State of the second and sec	ero Holdings Inc. Cotto & Company, Baharman Lab E Aminos, Parsum Series & Co. 1 Aminos, Parsum Series & Co. 1 Aminos Parsum Series & Co. 2 Aminos Parsu	Freeto	STATE SEP SET 1 STATE SOME	and Exchange Statinguises Life Statinguises Life Statinguises Life Statinguises Life Statinguises Life Statinguises Life Statinguises Co. Life Statinguise	
		Smally Slow	Asiad Opener Adamaticael Asset Ltd (2)	Roseries Company of the Secretary of the	ta - Vistafied		State Court State		revision promibin lassimos plans. Single petalvisa lassimos plans. Disliginated as a LOTIS (Indistributings for Collective Storant in Transferable Securitiza). Otherof price lockums of expetition except agent's analysis.
view of the second		Standy Siew	Part of the control o	For the control of th	to - Victor and The Victor an	Trinit SA Interior Production SA MAN Bod Assort Management Interior Production SA MAN Bod Man	By their Trace Management Limited West Groups Street Control of	And the second s	1- 1407 10 1700 house 1701 to noticity 1701 to notice trains behavior from capital. 184 to 1700 to 1700 to 1700 184 to 18
			San Security (1997)	1520 (2)	**************************************			Sport Aungset Capital Management (14	 Hold column shows arrespicted rates of MAF gener.
					in a special filming of a sub-figure of the confidence of the conf	Andrianing to the second of the	amaga are da da am <u>aga a</u>	<u></u>	

IN 1st 1 Part 1

Company results depress the FT-SE 100 index

Investors' disappointment with an unexciting set of corporate results kept share prices under pressure for much of the session yesterday, and the FT-SE 100 index failed to come close to the all-time intra-day high

recorded on Tuesday. The main drag on the market was pharmaceuticals group Giaxo Wellcome, which disappointed investors with its dividend, cost reductions and sales of Zantac. The fall in Glaxo's price by itself knocked nine points off the Footsie.

Shares in some other leading companies fell after they reported

figures, notably BAT Industries, such as pharmaceuticals."

Cadbury Schweppes and T&N.

"It's the first time the market has the morning. Wall Street's strong

really been badly hit in the results season" said Mr Bob Semple, head of the equity strategy team at Nat-West Securities. "None of the results were particularly awful and maybe it tells you something about the mood the market's in."

One analyst said the fall in Glaxo's shares might be a symptom of a sectoral shift in the market. Mr Richard Kersley, UK equity strategist at Barclays de Zoete Wedd. argued that "the market is looking for rate cuts and has a bias towards cyclicals. There is not much appe-tite for stocks in defensive sectors

close on Tuesday failed to give the London market much of a lift at the opening and the PT-SE 100 index started the day a modest 1.5 points higher at 3,778.6.

By 9.30am, Footsie was in negative territory where it stayed for the rest of the day. By the close, the leading index was 18.2 points lower at 3,758.9, marginally above its worst level of the session.

Mr Kersley said there might be disappointment that the market had failed to break through the top of its trading range, which seems to have a ceiling of 3,780-3,790.

Street where Treasury bonds were around three-quarters of a point lower by the close of London trading and the Dow Jones Industrial Average, after another zigzag start, was about 12 points adrift.

Not all was gloom, however. Once again, the FT-SE Mid-250 outperformed the senior index, rising 4.5 to a record 4,276.7. Special situa-tions, particularly the management changes at House of Fraser and a sharp rise in South West Water. were a strong influence,

The market could also be due for a dose of cheer today or tomorrow if, as expected, the chancellor decides to cut base rates by a quar-

Some of the more optimistic

brokers trimmed current year

profit estimates but the main

problem for the shares looked

to be their sheer strength

ahead of the numbers. Three

weeks ago Cadbury stood at

520p: the stock topped out at

561p on Monday. Hillsdown Holdings added 5 to 181p ahead

There was some surprise at

the market's treatment of BAT

Industries after the tobacco

group's full-year figures. Prof-

its were towards the top end of

the range of forecasts, the divi-

dend grew by 10 per cent and earnings by 8 per cent earn-

ings. The shares were 7 higher

at one stage but the company

gave no clue to analysts about

prospects for the coming year

and concern ahead of some

industry wide litigation in the

US saw the stock fall back to

House of Fraser shares

end 11 lower at 561p.

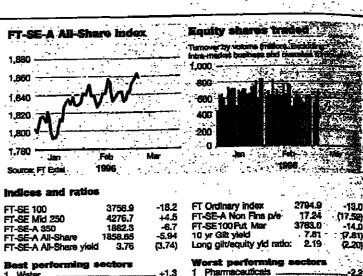
of today's results statement.

But until bond markets stabilise,

ther progress. Mr George Hodgson, UK equity strategist at SBC Warburg, says that "there could be a pretty dull balance of 1996 ahead of us. While economists expect activity to pick up, inflation to remain low and interest rates to fall a bit, an awful lot of the good news is in the price." SBC Warburg is forecasting that Footsie will end the year at 3,750, just 9 points away from last night's close.

Footsie could struggle to make fur-

Volume was healthy, with 836.3m shares traded by the 6pm count. The value of customer business on Tuesday was around £1.9bn.



FT-SE 100 INDEX PUTURES (LIFFE) 925 per full index point

Sett price Change

Ореп

Profit news hits Glaxo

Glaxo Wellcome, the world's biggest pharmaceuticals company, dragged down the London market with a share price fall of 44 to 876p.

Part further profit-taking. part disappointment over the full-year figures, the slide was responsible for taking more than 9 points off the Footsie. And turnover of 30m shares was one of the highest in eight years. Full-year figures came in at the bottom end of the range of analysts' forecasts as

did the dividend.

ABN Amro Hoare Govett. joint broker to the company along with Cazenove, cut its recommendation to undervalued from a straight buy. And James Capel was believed to bave issued a sell recommendation; the broker declined to comment. Forecasts are expected to be moved down over the next couple of days. Merrill Lynch was one of the first brokers to change its numbers, reducing its 1996 estimate by £110m to £3.085bn.

Mr Nigel Barnes of Merrill said: "There has been increasing concern over the prospects for Zantac [the company's headline anti-ulcer drug] and the figures show that sales and profit growth will be very much determined by Zantac."

Finally there was disappointment that the slowdown in Zantac sales was not being matched by a further reduction

Telecom tremors

Telecoms shares fell back smartly following a Department of Trade and Industry consultative document which hinted that the UK market for international calls could shortly be widened.

At the moment, BT and the Cable & Wireless Mercury system operate a duopoly. This is due to end in 1998 under EU regulations but yesterday the DTI suggested change could be implemented sooner.

International calls account for 15 per cent of BT's revenue and around 30 per cent at Mercury, and it is reckoned to be a fairly high margin business in each case. BT came off 9 to 3671/sp in 19m traded and C&W shed 4 to 450p.

Guinness top-up

Guinness flowed back and forth through the Footsie rankings, courtesy of share buy-back talk flanked by tentative takeover rumours.

Most brokers took the bid suggestions with a pinch of salt but felt there was some basis to the buy-back hopes. Guinness sought shareholder approval for a buy-back several years ago and the story tends to gain currency whenever a company announcement comes round. The group results are due on March 21. One leading sector analyst said: "Around the 450p level, a 10 per cent buy-back would enhance earnings per share by some 3 per cent. But after the recent run it's all a bit more marginal."

Up 6 at one stage, the shares closed 3 better at 471p in above average turnover of 5m. They stood at 448p two weeks ago.

Telecoms shares fell back ginally disappointing results. smartly following a Department of Trade and Industry consultative document which hinted that the UK market for international calls could shortly be widened.

Several big water stocks were stronger as Merrill Lynch reinforced its buy stance on the sector. The sector was sold off heavily at the start of the year after fund managers readjusted weightings, Anticipating increased political risk in the event of a Labour victory at

the next election. It appears that many investors now feel the worries of political risk are overdone and do not justify the sector's underperformance South West Water lifted 30 to 538p and

Thames 15 to 553p. Cadbury Schweppes turned in the day's second worst Footsie performance, tumbling 19 to 536p after the chocolate-to-

soft-drinks giant unveiled mar-

FINANCIAL TIMES EQUITY INDICES

	Mar 6	Mar 5	Mar 4	Mer 1	Feb 29	Yr ago	14gh	1Low
Ordinary Share	2794,9	2807,9	2791,3	2775.5	2756.4	2291.8	2807.9	2238.3
Ord. city, yield	3.86	3.62	3.84	3.86	3.88	4.60	4.73	3,76
P/E ratio net	16.64	17.08	16.98	16.88	16.78	16.42	21.33	15.35
P/E ratio na	16.62	16.85	16.75	16,65	16.56	15.95	22.21	15.17
"For 1995/96. Ordina Date: 1/7/35.	ry Share	index since	- द्रशाकृत	don: Nigh	2907.9 54	33/96; law	49.4 26/6	40. Base

Ordinar	y Share	hourly	change	9					
Open	9.00	10.00	11.00	12.00	13.00	14,00	15.00	16.00	Higi
2810.1	2812.0	2805.8	2803.4	2802.4	2800.6	2799.7	2802.3	2795.4	2813.
			Mar 6	Ma	r 5	Mar 4	Wer	1 Fe	sb 29

	Mar 6	Mar 5	Mar 4	War 1	Feb 29	Yr ago
SEACI bargains	35.021	37,290	36,845	33,405	31,428	28,309
Equity turnover (Sm)+		1899.6	1471.5	1665.6	1699.6	1649.3
Equity bargainst	-	43,115	44,782	32,437	38,322	39,855
Shares traded (milit	-	707.3	601.4	543.3	814.6	620.0
Excluding Intra-market bus	iness and ov	wates fumo	wer.			

■ London ma	rket da	ta			
Rises and falls'		52 Week highs	and lows	LIFFE Equity optic	228
Total Rises	600	Total Highs	143	Total contracts	40.178
Total Falls	540	Total Lows	18	Catis	22,70
Same	1654			Puts	17,47
Mer. 6 "Data bese	d on Equi	ty shares listed on	the London	n Share Service.	

improved on the announcement of management changes News of the departure of Mr Andrew Jennings, the managing director, lifted the shares 11 to 188p on hopes of a new management team being appointed. Recent speculation in the market has focused on Mr David Dworkin, the former head of Storehouse, being appointed due to pressure from PDFM, the fund manager, but

ment either way. Shortening odds on another reduction for interest rates, comied with talk of a mortgage price war, kept the focus ousebuilders in the run-up to the all important spring selling season. However, the search for value appeared to widen yesterday.

the company refused to com-

Wilson Bowden pushed deeper into new high ground, adding 11 to 408p helped by a sector note from NatWest Securities, which had the shares on its preferred stock list. There was also support for smaller builders, notably lossmaking Raine, up 4 at 19p, and Prowting, which added 2 to 110p. Bett Bros dipped 8 to

Arjo Wiggins Appleton tumbled 81/2 but recovered to close 41/2 lower at 202p on active two-way business ahead of figures today. Some investors have started to worry about supply in the European paper market, while enthusiasts argue that the stock is cheap following a slide from 280p last summer. Media group Emap jumped 27 to 612p on confirmation that it is to buy Tele Star. the French magazine company, for FFr1.4bn (£181m). Channel tunnel operator

Eurotunnel was the back marker in the FT-SE Mid 250. The shares, which have come down from 273p over the past year, closed off 4 at 77p. Otherwise, engineering

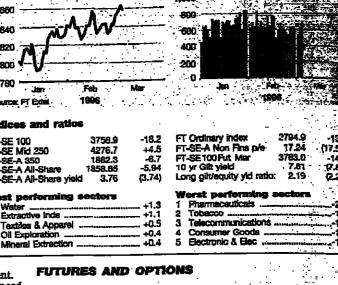
stocks dominated the bottom of the FT-SE Mid 250 rankings with both T&N and Vickers

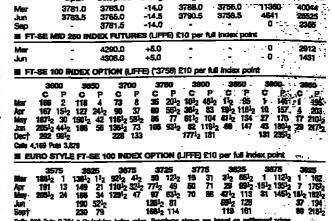
sliding more than 3 per cent. Both companies announced annual results. T&N fell 6 to 165p with some brokers shaving profit estimates. Some marginal downgrades hit Vickers following the company's postresults meeting with analysts.

Vickers came off 9 to 278p. International Investment Trust of Jersey rose 50 to 825p after a paper offer from REA Holdings

The FT-SE Actuaries committee announced the result of its quarterly review of the leading indices yesterday. There was no change to the Footsie but several moves in the FT-SE Mid 250 Index. In came Trinity International, HTV, Persimmon and CMG. Out went Takare, McBride, Babcock Interna-

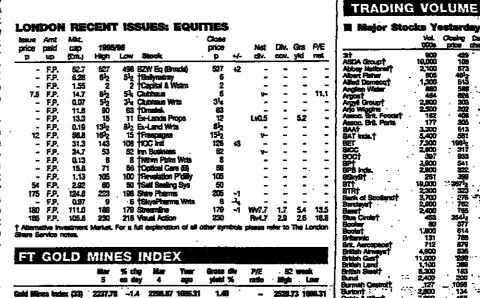
tional and Amstrad.





High

20,000 1,200



175 180 185 † Alternat	F.P. F.P. F.P. We inv		290	198 5 6 1: 179 S 218 V	See Seem hire Pherm SkyePharm treamline aud Action explanesk	5 19. Wits 1	205 8 179 230 Sher syn	-1 -1 -1	- WV7.7 Rv4.7 plesse =	1.7 2.9 eler to 7	5.4 2.6 Ne La	13. 18.0
Share Se				70.								
	g(e)	LD.	VIIX	S.L	NDE	<u>X</u>		<u>.</u>				
			312 5	% chg ca day		São São	Gross yield		P/E ratio	. 型 油	west L	
Gold Micro	s lade	x (33)	2237.78	-14	225L87	1685.31	1.45	· ·	_	2529.7	3 19	8.3 1
■ Region	ودا اد	ces								٠		
Africa (16)			2954,34	-4.6	3095.37	2524.36	2.90	•	34,43	3553.8	6 22	72.74
Anstralasia	(5)		2722.85	-3.7	2828.72	1942.24	2.2	3	41.49	2927.3	M 18	29.15
North Area	sica (1	2)	1968.31	+0.6	1955.85	1404.28	0.80	3	59.40	2186.3	9 14	04.28
Times Un	ited. F	igures k	: brackets	Sport U	96. FT G umber of d ovaliable i	companies	. Beets I					

for PVC. A solid year for EVC.



In spite of the extremely volatile market conditions

experienced during 1995, EVC performed well in its

Actual Pro Forms 1994 1994

2.468.4 2.468.4

1,53 5.30

- Actual 1995

3.00

ngs per share(NLG) 11.20

dend per share(NLG)

first full year of independence The continuing improvement

enhanced EVC's position as European market leader

of our cost base has further

and created a strong platform from which

to grow our earnings as markets recover.

PVC. THE POSITIVE CHOICE.

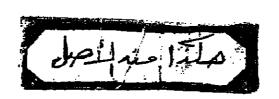
-0.5 3777.1 3768.6 3752.7 2992.1 +0.1 4272.2 4244.9 4236.4 3300.9 +0.1 4293.2 4264.4 4256.2 3308.4 -0.4 1889.0 1883.1 1876.0 1486.5 -0.7 1882.5 1880.3 1875.2 1509.4 1901.0 1891.0 1881.9 1467.3 +0.1 2099.46 2063.97 2056.71 1684.18 FT-SE 100 FT-SE Mid 250 FT-SE Mid 250 ex Inv Trusts 15.37 25.03 1512.71 20.54 35.56 1698.92 19.26 37.89 1709.80 3.82 3.45 3.57 2.08 1.78 1.82 2.01 1.87 2.27 1.81 1.90 2.00 3.82 4.74 2.85 3.05 3.25 14.11 13.21 1277.84 19.35 13.26 1306.73 22.68 6.99 1680.89 FT-SE SmallCap FT-SE SmallCap ex low Trus FT-SE-A ALL-SHARE 2071.79 +0.1 2050,17 2044,77 2039,13 1669,08 ■ FT-SE Actuaries All-Share Day's Year Div. Mar 5 chge% Mer 5 Mar 4 Mar 1 ago yield% 3.94 3.73 4.17 2.18 10 MINERAL EXTRACTION(24) +0.4 3270.97 3288.90 3284.17 2590.61 1.51 21.00 22.56 1390.88 3282,45 +1.1 4204.61 4174.22 4171.31 3461.12 +0.2 3306.01 3333.25 3327.65 2581.08 +0.4 2241.48 2249.11 2247.99 1898.77 2.39 1.35 1.41 1243.80 1436.06 1335.68 15 Oil, Integrated(3) 16 Oil Exploration & Prod(15) 46.72 0.00 -0.2 2083.15 2075.29 2071.66 1770.71 +0.3 1114.37 1108.94 1105.57 901.57 3.99 3.62 1.91 2.02 20 GEN INDUSTRIALS(275) 16.41 4.94 17.07 1.16 15.86 0.61 15.79 1.34 15.34 12.91 3.62 3.89 3.90 5.52 3.08 3.23 3.84 3.67 2.03 2.03 1.48 1.84 2.34 1.71 2.52 22 Building Matis & Merchs(29) 23 Chemicals(23) 24 Diversified Industrials(21) 25 Electronic & Bect Equip(38) -0.2 1933.42 1914.83 1911.88 1654.93 -0.4 2578.94 2557.09 2533.87 2148.32 -0.1 1790.22 1795.88 1788.40 1744.17 -1.0 2360.90 2333.91 2364.61 1673.08 1788.18 1201.01 25 Engineering(70) 26 Engineering(70) 27 Engineering, Vehicles(13) 28 Paper, Pokg & Printing(28) 29 Textiles & Apparel(19) +0.1 2341.19 2339.32 2332.54 1719.23 +0.2 2664.95 2663.33 2645.60 2073.70 -0.3 2739.44 2731.09 2723.07 2685.67 16.54 3.73 19.03 0.23 13.50 0.51 +0.5 1489.14 1485.44 1489.95 1389.18 4.65 1.75 15.39 7.42 901.81 1.81 1.67 1.72 2.15 1.82 1.81 2.03 3.88 4.30 36 CONSUMER GOODS(81) -1.3 3641.41 3630.00 3599.54 2835.41 NFC Nativest Beni,† National Grid† National Power Next Nexthern Elect. Northern Foods Pearson† P & O† Elitoton† 3595.10 17.79 11.99 1308.80 17.44 28.48 1011.76 16.99 4.90 1135.74 15.39 2.27 948.55 25.92 2.54 1180.80 -0.3 2823.08 2814.48 2800.98 2502.19 -0.5 2568.05 2571.89 2555.89 2327.39 +0.2 2519.04 2528.68 2538.26 2482.81 -0.5 1973.04 1989.47 1954.87 1591.73 34 Household Goods(15) 36 Hesith Care(20) -2.2 5179.14 5137.80 5074.97 3589.87 -1.9 4841.11 4966.52 4838.87 3532.67 4747.93 11.48 0.00 1148.67 2.10 1.83 2.09 2.13 2.40 2.23 2.08 2.54 ____ 2367.15 2351.54 2337.26 1820.56 ____ 2652.48 2642.36 2634.22 2282.53 +0.2 2840.32 2831.84 2842.46 2046.45 2.94 3.69 2.83 20.23 14.00 1220.31 18.53 4.27 966.93 21.16 108.45 1567.21 40 SERVICES(253 40 SERVICES(253) 41 Distributors(32) 42 Leisure & Hotels(23) 43 Medie(46) 44 Retailers, Food(15) 45 Retailers, General(43) 47 Brewerles, Pubs & R 2.16 3.85 +0.2 3863.38 3867.01 3852.01 2997.43 27.10 15,44 1401.85 13.51 2.65 18.53 5.73 18.26 15.72 21.73 3.32 - 3.03 3.29 2.27 48 Support Services(49) 2132,13 -0.2 2393.70 2344.28 2320.81 2116.03 3.62 -0.6 2494.43 2494.87 2479.06 2182.31 5.00 -0.5 2778.41 2780.36 2795.48 2078.76 5.03 -1.14 2088.22 2055.92 2039.01 1886.07 4.14 +1.3 2127.61 2110.18 2099.73 1701.88 5.66 2.06 12.11 35.13 1051.98 2.60 9.57 137.11 1352.96 1.37 12.13 0.00 798.45 1.76 17.19 0.15 922.80 60 UTILITIES(S)S 2479.08 62 Electricity(12) 64 Gas Distribution(2 68 Water(12) -0.4 1972.24 1985.50 1985.63 1591.48 3.79 1.91 17.24 11.38 1474.21 69 NON-FINANCIALSES 1954.94 -0.2 2960.14 2966.61 2965.51 2102.69 3.94 -0.2 4197.26 4186.19 4186.33 2747.53 3.70 70 FINANCIALS(198) 12.69 34.49 1262.86 11.95 85.81 1363.96 71 Benks, Retail(8) 72 Benks, Merchant(6) 73 Insurance(24) 74 Ute Assurance(5) 77 Other Financial(23) 19.69 0.00 1108.13 7.88 21.10 1064.56 20.96 0.00 1459.36 18.28 13.40 1434.56 +0.1 3529.95 3529.67 3541.01 2847.34 _____1431,34 1431.75 1432.37 1175.44 5.40 -0.1 3586.59 3584.87 3583.56 2421.30 3.90 -0.1 2542.00 2553.00 2543.00 1827.57 3.59 -0.3 1452.60 1452.02 1450.59 1367.08 4.32 79 Property(41) 1.31 22.18 3.48 80 INVESTMENT TRUSTS(128) 3155.27 -0.3 1864.50 1858.83 1852.03 1472.76 3.76 2.00 16.62 12.58 1554.78 89 FT-SE-A ALL-SHARE(900) +0.2 1157.48 1159.32 1157.05 951.48 2.93 +0.3 1158.23 1161.30 1158.65 950.86 3.20 19.33 4.12 1202.82 16.41 4.33 1203.39

13.00 14.60 16.10 High/day Low/day 3778,6 3779.5 4275.7 4275.1 1889,9 1890.3 3771.6 3798.7 3795.0 3782.8 3782.8 3786.6 3758.2 3790.7 4276.0 4277.8 4275.3 4274.2 4274.7 4276.7 4276.5 4278.1 1887.2 1885.5 1884.5 1883.6 1883.6 1895.3 1882.0 1890.8

1132.0 1132.5 1132.4 1132.0 1132.2 5112.2 5113.2 5087.7 5016.3 5047.0 2132.8 2131.1 2130.6 2138.8 2141.9 4246.1 4255.6 4248.1 4242.4 4241.5 1134.5 1134.6 1133.7 1133.8 1133.8 1132.1 5028.5 5023.7 5032.8 5005.7 5008.1 5122.5 2141.7 2142.1 2144.6 2145.0 2149.8 2120.8 4241.5 4242.4 4247.5 4243.1 4241.7 4250.8

Additional information on the FT-SE Actuaries Share indices is published in Saturday issues.

"The FT-SE Actuaries Share Indices are calculated by FT-SE International Limited in conjunction with the Faculty of Actuaries and the Institute of Actuaries. O FT-SE international Limited 1996. All Flights reserved. The FT-SE Actuaries Share indices are calculated in accordance with a standard set of ground nuise established by FT-SE international Limited in conjunction with the Faculty of Actuaries and the Institute of Actuaries. "FT-SE" and "Footse" are trademarks of the London Stock Exchange and the Pinancial Times Limited and are used by FT-SE international Limited under foence. Auditor: The WM Company. "† Sector P/E ratios greater than 80 and net covers greater than 30 are not shown. ‡ Values are negative. DELETION: Bi Group (26) & (FT-SE SmallCap); NAME CHANGE: Limited Snewerles now inn Business (Fledgling).



... - --- ------ --- -- . . .

*

2 10	EUROPE COMMENT T/- Maps Low YM P/E WORLD STOCK MARKE	مكترمن المكن
	### DESCRIPTION OF THE PARTY OF	-/- High Low Yid P/E -/- High Low Yid P/E -/- High Low Yid P/E Sales
	Perilin 4,075 + 16 4,450 2,560 3.5 - Perilin 278,50 - 300 351,71 251 4.5 - 301 2,500 - 301 351,71 251 4.5 - 301 351 351 351 351 351 351 351 351 351 35	12 - 10
t atte		1.220 711 0.8 Seyer 982 +11 1.56 750 - Wington 8.55 - 9.60 8.90 27 - 3475 MDS 8 - 314 8.4 8.2 8.2 8.2 8.2 8.2 8.2 8.2 8.2 8.2 8.2
	## 1	140 1,600 — Teasas 728 -4 955 547 0.7 PBB 4.18 + 02 4.18 316 1.5 12801 Scart 17 - 02 2.5 1.3
	100 215 155 54 Flow 324 100 25 155 54 1	0 2330 1 308ms 552 -7 825 302 Keppel 13.20 12.30 15 5 300 Decora 222 234 164 10 10 10 10 10 10 10 1
	Complete 1982 198	10 10 10 10 10 10 10 10
37	Discription Process	178074 Fairb 2.90 -02 3.05 2.45 5.3
	Second Communication	## 1.5206 1.86 1.20 1.3

وا. ولب ا-

-1g -1 -14

1985/20 High Low Stock 25²7₂ 21³4₄ CMC led 75³4₄ 11³4₄ CMH to 46⁵9₇ 34 CyromEn x 12³5₇ 11 CyromEn x 12³5₇ 11 CyromEn x 11³6₇ 67₃ CV Rest 36¹5₇ 41²4₇ Cyrome Sys 27³4₇ 10 CyroSen 22¹6₈ 24¹4₈ Cyrome 78 21¹5₈ Cytec

-lg -lg

4 pm close March 6

Part | Part

- B -S PROE

5 BA BET ADR

5 BA BET ADR

13 BET BARR

13 BA COMMEN

14 BA COMMEN

15 BARR

15 BARR

15 BARR

15 BARR

15 BARR

16 BARR

16 BARR

16 BARR

16 BARR

17 BARR

17 BARR

18 BARR

18 BARR

19 BARR

10 BARR

16/g Amer: Engr. 16/g Augus 7/g America Fd 18/s Aufbria 12: Aufbria 12: Aufbria 16/g America 16/

.3₈

- C --14 -34 -35 清明清明年前年前日 一十五十五日 ₄ا

سؤسل أوسوان المراسل .1₈ 本本があるなるというというというなるとなるとのできる

| 13\(\) 9\(\) 6\(\) 6\(\) 6\(\) 6\(\) 6\(\) 9\(\) 9\(\) 9\(\) 9\(\) 6\(\) - E -7214 3858 Exal 86 6014 Exam 1% FAI Insur
16 13-4 FT Death x
26 11% FabroAma
44 35-5 Frontind 3
84 5-6 Frontind 3
85 5-6 Frontind 3
85 5-6 Frontind 3
85 5-6 Frontind 3
85 6 5-7 Frontind 3
85 6 6-7 Frontind 3
85 6 7 Fronti

20% 12% 09 inc
20% 15% 07 inc
10% 2 8 FT Prophy
5 2% CF 20 17% 1000
14% 27% 1000 Part
21% 7% 1000 Part
21% 7% 1000 Part
21% 27% 1000 Part
22% 12% 1000
22% 12% 1000
23% 23% 1000
46 23 10% 1000
46 23 10% 1000
18 15% 100 Part
17% 54% 100 Part
17% 54% 100 Part
17% 54% 100 Part
18 15% 100 P 如此以 · 我就是我们的我们的有一个人的事情,我们是我们的有一个人的,我们也是我们的人的人。

5½ 1½ LA Gear

-1 - 0 238 2½ 2½ 2½ 2½

4½ 35½ LE & E E B

222 51 17 294 45½ 43½ 45½ 1½

30½ 19½ LE Guirlaux

10 0 238 2½ 2½ 2½ 2½ 2½

30½ 19½ LE Guirlaux

110 0 A 25 8622 3½ 2½ 2½ 2½ 1½

34 55½ L23809

6.76 2.8 13 585 27½ 27 27 27 1½

2½ 18½ Leide Bat

1.26 5.9 13 64 21¼ 20½ 21¼ 1½

1½ Leide Bat

6.40 2.1 9 366 19 18½ 18½ 18½

8½ 5½ Landa Bat

1.26 5.9 13 64 21¼ 20½ 21¼ 1½

1½ Leide Bat

1.26 5.9 13 64 21¼ 20½ 21¼ 1½

1½ Leide Bat

1.26 2.3 17 23 27½ 27 27 2½

1½ 15½ Leide Bat

1.26 2.3 17 23 27½ 27 27 2½

1½ 15½ Leide Bat

1.26 2.3 17 23 27½ 27 27 2½

1½ 1½ 1½ Leide Bat

1.25 17 11 2½ 2½ 2½ 2½ 2½

1½ 1½ 1½ Leide Bat

1.26 2.3 17 23 27½ 27 2½ 2½

27 15½ Leide Bat

1.26 2.3 17 23 27½ 27 2½ 2½

27 15½ Leide Bat

1.26 2.3 17 23 27½ 27 2½ 2½

27 15½ Leide Bat

1.26 2.3 17 23 27½ 27 2½ 2½

27 15½ Leide Bat

1.26 2.3 17 23 27½ 27 2½ 2½

27 15½ Leide Bat

1.26 2.3 17 23 27½ 27½ 2½

27 15½ Leide Bat

1.26 2.3 17 23 27½ 27½ 2½

27 15½ Leide Bat

1.26 2.3 17 23 27½ 27½ 2½

27 15½ Leide Bat

1.26 2.3 17 23 27½ 2½

27 15½ Leide Bat

1.26 2.3 17 23 25½ 2½

27 15½ Leide Bat

1.26 2.3 12 2.3 12 2½

27 15½ Leide Bat

1.26 2.3 12 2.3 12 2½

27 15½ Leide Bat

1.26 2.3 12 2.3 12 2½

27 15½ Leide Bat

1.27 2.2 11 11 12½ 25½ 25½ 2½

27 15½ Leide Bat

1.27 2.2 11 10 22 25 5 5½ 5½ 5½

18½ 15½ Limite

1.27 2.2 11 10 22 25 5 5½ 5½

1.2 2½ Limit

1.2 3½ 15½ Limite

1.2 3½ 17½ 12½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1½ 1½

2.3 1

| 1000c196 | 1000c196

Career Sales of the sales of th

79 3, 55 3, MEMA Inc
25 12 16 12 MEM
25 12 16 12 MEM
25 12 16 MEM
25 14 MEM
25 16 16 MEM
25 16 16 MEM
25 MEM 484, 224, Mertilis x
643, 345, Mints x
643, 259, Mints x
649, 259, Mints x
145, 99, Mints x
145, 99, Mints x
145, 99, Mints x
145, 99, Mints x
147, 15, Mints x
155, 15, Mints x
157, 15, Mints x
157, 15, Mints x
158, 154, Mints x
159, 147, Mints x
159, 147, Mints x
151, 154, Mints x
151, Mints x
15

الموارع والمواجد والمواجعة والمواجعة المواد المواجعة والمواجعة المحاجمة المحاجمة المحاجمة والمراجعة والمحاجمة المحاجمة ا

66'2 52'2 NCH Coop 1
64'6'5 Nacco x
55'8 28'2 NCH Coop 1
64'6'5 Nacco x
55'8 28'2 Nch Nacco x
16'3 10'4 Nathus 1
65'3 10'4 Nathus 1
65'3 10'4 Nathus 1
65'3 10'4 Nathus 1
65'3 10'4 Nathus 1
15'3 10'4 Nathus 1
15'4 10'4 Nath

41g 32g Protest S
352 21 20 Protest S
352 21 Protest S
352 Protest S
47g 307g Protest S
101 85 Proservi.08 x
101 187 Proservi.08 x
102 127g Proservi.08 x
103 127g Protest S
303 90 Protest
25 201g Protest S
303 90 Protest
25 201g Protest S
303 Protest
36 97g 67g Protest S
37 20 Protest S
37 20 20 Construct
38 67g Protest S
38 67g

- P - Q -| S1 | 34 | PRF | 1.35 | 2.7 | 11 | 746 | 50 | 34 | PRF | 1.35 | 2.5 | 12 | 1861 | 47 | 1.15 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 0.52 2.0 25 13 25\(\) 25% 16% PLI Corp
12 8½ RICTolorian
51g 44 RPS Residy
28% 21% Richard
68% 43% Richard
68% 43% Residence
68% 43% Replaines
54% Replaines
54% Replaines
54% Replaines
53% 31% Replaines
53% 31% Replaines
51% 13% Replaines
51% 13% Replaines
51% 47% Replaines
51% 47% Replaines
51% 25% Replaines
51% 25% Replaines
51% 25% Replain
51% 25% Rep

- 0 -

ilet ilette

+114 +14 +14

...

17%	11%	S Anite Ht x	0.20	5.3	4	113	14	13%	137%				
50%	52%	59%	6	120	2.3	24	70	54%	54	54	54	4	4
50	11%	Satisfied St	1.34	157	77	76%	6%	6%	60	4			
10%	12%	Stripti	0.36	25	15	579	14%	14%	14%	14%	14%	14%	14%

have your FT has

A CONTRACTOR OF THE PARTY OF TH

JOLLY 1 HOTEL DU GRAND SABLON

BRUSSELS When you stay with us in BRUSSELS stay in touch with your complimentary copy of the

FINANCIAL TIMES

- G -

GT 501: SATX 3.875
54 to 401: GATX 3.875
54 to 401: GATX 3.875
301: GTC bett
401 to 301: GTC
10 84: GARRER Eq
301: 301: GTC
301: GTC SAT
301: GTC
603: 481: GARRER
551: 235 GC Cas
111: 97: GARRER
112: 97: GARRER
113: 97: GARRER
613: 491: GARRER
514: 291: GARRER
515: 291: GARRER
515: 37: GARRER

E¹-g 37 k, J River PF 53 39 k J River I 1275 7 k, Jacobs En 29 k 17 k, Jacobs En 10 y 7 k, Jacobs En 10 k 7 k Jacobs En 10 k 7 k J J J J 10 k 7 k J J J 10 k 7 k J J 10 k 7 k J J 10 k J J 10 k J 10

11.7854234441254544186476124419

Ļ

. 7 . 7 . ₂₂

4 loDo soals ut warns of arther pup

The state of the s

25:35 CAN 25 F

The property of the property o

Jon But in min

A continue is a continue in the continue in th

The state of the same of the s したの法に発

ncing in plan

ation of the second sec

 $1.0019\,78$

MA MARCH

FINANCIAL TIMES THURSDAY MARCH 7 1996 * ### COMPOSITE PRI

Composite Pri
Composite Pri
Composite Pri
Composite Pri
Composite Pri
Composite Pri
Composite Pri
Composite Pri
NYSE COMPOSITE PRICES Prince plate supplied by Talphus Youty bights and loss for INSE redict the period from Jen 1 1965 United offennies solled, sales of different are amount distancements. The least declaration. Solve Egypta Are uncertaint.

AMEX COMPOSITE PRICES

4 om close March 6 | Strock | Dire. E 1800 | High Law Close Cang. |
Adv Magn	153	29	245	2412	2412	+10
Afte Inc.	7	32	15	15	15	
Athe Inc.	7	32	15	15	15	
Athe Inc.	7	32	15	15	15	
Athe Inc.	7	32	35	35	35	
Ather Inc.	7	37	37	37	37	
Americal	362	36	36	36	36	36
Americal	362	36	36	36	36	
Astronach	15	196	45	412	45	
Astronach	15	196	45	45		
Astronach	15	16	17	17		
Beht Ocean	1.50	11	65	25	25	
Backmint A	0.06	11	245	35	35	
Backmint A	0.06	11	245	35	35	
Bantar	13	17	17	17		
Beht	14	27	25	25		
Bournar	14	27	32	25		
Bournar	14	27	32	25		
Bournar	14	27	32	25		
Braccan A	1.94	20	56	17	17	17
Calpunp	31	50	15	15		
Calpunp	31	50	15	15		
Calpunp	31	50	15	15		
Ather	15	15	15	15		
Ather	15	15	15			
Ather	15	15	15			
Ather	15					
Ather	15	15				
Ather	15					
Stack DN. E 1086 High Low Class C NomincE 100 15 4 37 4 MMR 10 112 97 97 97 97 Pogesus G 0.10153 1153 1512 1519 1519 Perts 0.60 1 96 87 8 8 8 9 Pittony A 0.33 25 19 447 447 447 PMC 1.04 10 130 127 127 127 0.15 18 6 18 17% 18 +18 A 11 174 728 738 744 +18 A 11 174 728 738 744 +18 Instructo 0.16 17 164 13½ 13½ 13½ 13½ 15t. Come 10 1879 9,7 9¼ 9½ ½ ½ ½ thintenage 45 107 18¼ 19¼ 13¾ 17% 0.06 29 1498 20¼ 27% 27% ½ 14	Menorary	7 297 45 44\(^1\)2 45 +\(^1\)3	Mendra Ax	0.48 21 221 37\(^1\)4 37\(^1\)2 37\(^2\)5 -\(^1\)4 alam Co	0.20 3 11 4\(^1\)5 4\(^1\)4 4\(^1\)5 13\(^1\)4 +\(^1\)5 13\(^1\)5 13\(^1\)4 +\(^1\)5 13\(^1\)5 13\(^1\)5 17 +32	

Have your FT hand delivered in

Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day. Hand delivery services are available for subscribers in the Greater Brussels area, the Greater Antwerp area, Brugge, Gent, Halle, Kortrijk, Leuven, Liège, Mechelen, Nivelles and Wavre. Please call (02) 548 95 50 for more information.

Financial Times. World Business Newspaper.

		والمستوات		
NASDAQ	NATI	ONAL	MA	RKET

				NA	SD/	<u>IQ</u>	NA	T	<u>ON</u>	<u>AL</u>	MAF	<u>kki</u>	E T	4 pm close March 6
iai po Profit. Citam	Stack		Sia 1906 High Live La	- 1	i Dir.				1	P/ Ms. E	Sta 100s High Lens	Last Ching	Stock	P/ Sis Dire E 1995 Hilgh Low Lest Chay
	ABS Inds ACC Com Accision	0.12 37 E 13 2	413 28 ³ 4 28 ³ 2 28 ³ 376 12 11-8 11-	ર્ક –રેક DH	con: 0.20 ;	87 521 9	¹ 교 45 ¹ 교 14 명 23 21 ¹ 교 2	47 +1 ₂ 8 11% -3	`}	0.08 32	-K- 154 9 £83⊳	S+&	Rainbow	- R - 16 779 21½ 20½ 20% -½
- 14 14 14 14 14 14 14 14 14 14 14 14 14 1	Acma Ma Academ C Adaptect	37 1 281	91 17165, 1 547244,234,237 1587505,484,48	- 3 mg		1 271 9	28 27 ¹ 2 1 ³ 8 15 ¹ 4		Kaman C Kally Se	0.44 11	957 10 ³ 9 10 ¹ 4	يا بالا20 يا بالا20	Rasys Raymond	0 447 17 ₈ 15 ₈ 15 _{9 -} 1 ₈ 10 289 19 ³ 4 19 19 ³ 2 + ¹ 4
	ADC Tele Addingsp AdieADR	n 11	580 40 ¹ 4 39 3 76 12 ⁷ 8 12 ⁷ 8 12 ¹ 2 23 ¹ 2 23 ¹ 2 33 ¹	Dig	Bysi ex Cp 2	18 347 14 14 52 37	4 14½ 1 2 364 3	44 +4 64 -4	KLA Instr Koli A	111 0	4534 24 22 ¹ 2 3	224 - 14	RCSB Fin Read-Rite Recoton	0.48 10 983 23 ³ 4 23 ³ 9 23 ³ 2 - ¹ 9 619440 20 ⁵ 8 19 ³ 4 19 ³ 4 - ¹ 2 15 357 20 ³ 4 20 20 - ⁵ 9
.날 -날 -날	Adobe Sy Adv Logic Adv Polys	: 131	1445 1272 3174 317 418 773 712 75 501 812 773 81	Des			નું 4રે કાંΩ સે 28%, 2	ئې 5 <u>ئې</u> چې چې چلو	Kulicke S		5492 30¼ 28¾ ; 3133 21½ 20¼ ;		Repliges Resound	1 466 111 114 114 -15 0 25 1168 2212 2214 2214 -12 26 638 10 958 10 +14
	Advicata Adventa : Agricolla	ab 311 r 0.36151	183 2912 28 2	Don بالي Don		2 49 18	l ₂ 12 k l ₂ 18 l ₈ 1 10 95 ₈	13 -14 81 ₈ 97 ₈ -1 ₈			- L -		Reuters River Fet	0.96 2716287 56 ¹ 4 65 ³ 4 65 ³ 4 -16 0.40 12 641 k30 29 ¹ 4 29 ⁷ 6 - ¹ 8
ارد درد	Akto ADE	0.20 16 1 1.63 9	70 254 254 254 257 331 554 54% 5 417 244 231 241	6 +16 Dres 5 -12 Dres	GD 0.2413 Empo 0.08 1	7 612 36 4 496 3	lg 31lg 3 ig 31g	55g +33g 35g	Ladd Fun Lam Poct	n 0,78 31 1 87	140 15 ¹ 2 14 ¹ 4 1 1736 11 ¹ 3610 ⁷ 3 1 1436 37 ¹ 4 34 ⁷ 4	11월 - 나 35 -1분	RoadwExp RoAlget Rossevelt	0.12 10 31 53 5 5 38 0.62 18 1274 187 ₃ 183 ₃ 183 ₅ 38
-Jg +Jg +Jg +Jg	Allen Ong Allen Ph	0.52 13 14 3	26 40 ¹ 4 39 3 526 19 ¹ 4 18 ³ 2 18 ⁵	Duri		1 37 28 2 1547 28 3 1897 25		28 +34	Lance inc Landaid	: 0.96.89 ph 272	2377 2312 2214 2	18 23 ¹ 2 +³4	Ross Str RetachMer RPM Inc.	0.28 18 3315 26 ¹ 2 25 ⁷ 8 26 d 34 1541 38 ₁ 8 33 ¹ 4 33 ¹ 2 -3 0.48 17 1788 15 ¹ 8 14 ⁷ 8 15 ¹ 8 + ¹ 4
	AlleiCapit Allei Cap Aloetta C	1.88 12 0.32 2	157 18 ¹ 4 17 ¹ 2 177 67 13 ¹ 4 13 ¹ 2 13 ¹ 4 32 15 ¹ 2 5 ¹ 4 5 ¹ 4	2 - ¹ 8		_	_		Lanoptics Lassescope Lastice S	11 15 5	297 25 27 884 324 294 2		Rysan Fmly	1211218 7 ¹ 8 6 ⁵ 9 7 ¹ 8 + ¹ 4
.I ₃ .I ₃		3229 11 10.76 11	662 314 31, 32, 325 634 60% 61% 333 35% 35% 35% 35%	8 -12 Eagl		-Е- 3 100 25 4 25 15	l _g 2	2 -1 ₂ 13a -15	LECHTERS	7 0.52 13 0.16 1 16	88 4 315 316 514 5	24 +12 313 +16 5 +13	Szácco	- S - 1.06 11 3072 37 ³ 4 36 ³ 5 36 ⁵ 5 <u>1</u> }
4		g 36 4 a 0.32375 1;		+1 ¹ g Engi	ead 5	0 4596 24 7 3885 6 3 574 20	7 ₂ 23-7 ₄ 2	3월 -1 5월 +≵	Life Tech Lifetine LifytndA	23 0.32 13	84 12 ¹ 8 11 ⁷ 6 1 2 13 ¹ 8 13 ¹ 8 1	318		95 32 37 ¹ 4 37 37 ¹ 4 0.20 18 145 11 ¹ 4 10 ⁵ 8 17 + ¹ 2 0.38 16 1956 23 22 22 ¹ 8 - 86
-14 -1	Am Frieny Amerija x Aministi	0.64 1913 1 2		Had Bect	ntx8 1.44 Arts 2	4 8 45 7 4056 24	ર્યું 46ને 4 કે 23ને ટ	5% -1 ₂ 3% -1 ₂	Lincoln T LindsayMi LinearTec	0.16 30 7	90 31 ¹ 4 30 790 43 ² 4 41 ² 4 4	30 -7 ₈ 3 ¹ 2 +1	SCI System Scies Schex Co	16 5096 36 ³ 6 35 ¹ 6 35 ¹ 2 + ¹ 2 7 2511 5 ¹ 4 4 ¹ 8 5 ¹ 6 + ¹ 6
ئن ^ر 34.	AMPW/CO Am Trev	13 2	5#69년 68년 69년 175 10년 10년 175 18 29년 29년 18	Fines Enco	ex 1 reComp	3 256 10 ⁵ 1 1616 2	3 2H 2	}4, +3 <u>1</u> 234	LineStrStrk	p 0.10 31 1 2922	2634 37 ¹ 8 34 ³ 4 3	91. 1. 1612 +212	Score Bro Seafield	0.52 19 1548 157 ₈ 15 155 _{8 +} 5 ₈ 10 678 4 ¹ 4 3 ² 4 3 ⁷ 8 1.20 37 51 36 ² 4 36 36
4444	Amgen in: Amtech C Analogic	0.08 43 0.16 25	11 193, 181 ₂ 191 ₂	-14 Email	Swea 1'	1 20 1		i3 ₆ +5a i3a +1a	Lone Star LTX Cp LVMH	22 12 3 062 27	92 10 ⁵ 8 10 ¹ 4 1 394 8 ¹ 2 8 ¹ 4 68 45 ¹ 8 45 ¹ 8 4	874 - 16	SEI Cp Seibels 9 Selectins	0.20 22 401 23 22 ¹ 2 23 + ³ 8 0.36 44 183 3 ¹ 8 2 ¹ 2 3 ¹ 8 1.12 9 871 35 ¹ 2 38 36 ¹ 4 - ¹ 4
+1 ₂ +1 ₂	Analysis AnangelAt Andrew C	1.00 12 2	22 37¼ 36½ 36½ 94 12 11½ 17¼ 36 50¼ 49½ 50¼	+12 Eries	E 0.16.2	7 43 4 ³ 318280 2	4 4 ¹ 2 4 2 21 3 21	يد پد	•	_	16 -		Sequent Sequent Serv Tach	1013545 11 ¹ 4410 ¹ 4 11 ¹ 5 9 405 4 ¹ 6 3 ³ 4 3 ⁷ 6 - ¹ 6 19 237 6 ¹ 5 5 ⁷ 6 6 + ¹ 6
+ ^լ ել 33ց	Andros An Apogeo En APP Bio		5 17% 17% 17% 120214 204 21 02 7% 7% 7%	+14 Eran	Sin 9	156 223 2137 143	4 22 ¹ 4 22 4 13 ⁵ 8 13	il, 12 il, 12	MCI Cm MS Car's Mac Mill	0.05 3722 17	7709 30 ¹ 8 29 ⁷ 8 2 80 18 17 ¹ 4 1	75 +1	Sevenson x Shrided Shorewood	222 10 2100 163 163 163 163 163 163 163 163 163 163
.1 ₆	Apple Met AppleC Applebess	0.48 19 88	51 3412 3218 3212 19 267962619 2612 47 213, 2078 2118	, Edde	Bac 19) 357 27 ³) 126 †) 671 28 ³	3 1214 12	4	Madge	0.88 12 (2 12.80 12 ⁵ 8 12 311 38 ⁵ 8 38 3 644 23 ³ 8 23 ¹ 8 2	واليو والبياد	Showbiz P Sierra On SigmAl x	800 803 16 ³ 6 15 ⁷ 6 16 + ¹ 4 42 2279 37 ¹ 4 36 ¹ 4 36 ³ 4 8.44 21 4072 59 ¹ 2 57 ¹ 2 57 ¹ 2 .2 ¹ 4
1 ¹ 4 -3 ₈ -3 ₈	Arbor Dr Arcteo Armonaut	0.24 12 3	81 214 20½ 20½ 68 10% 10% 10% 87 334 32% 32%	+1 ₂ E200	pAnv :	iτρο8 7 ¹	a 6 ¹ 2 6	14 +1 ₈	Marcam C Marine Dr	p 4 : 81 14		41 ₈ + 1 ₈ 73 ₈ - 1 ₈	Signaties Silica/Bc Silica/Go	5 806 10 ³ g 10 10 -3g 0.06 11 180 22 ¹ g 21 ³ g 22 ¹ g + ¹ g
**************************************	AriostDel Armor Al x Arnold in	0.04 39 25	88 63 61 ₂ 613 86 161 ₂ 16 1613	-16 -16 -16 -16 -16 -16 -16 -16 -16 -16	rp 16	- F -	2 514	6 +12	Markel Cp Marriotta Maransmik	A Q.44 11	141 10 934 52 1234 1212 13		Simpson x SmbbErreT	12 5121 235 22 ¹ 2 22 ⁵ 8 -1 0.40 10 111 9 ¹ 4 9 9 -1 ₈ 8 155 3 27 ₈ 27 ₈ -1 ₄
-1 ₆ -1 ₈	Antsoft AspectTel AST Rench	5 15 43 14		_1 _g Farr (mai 0.02 50	486 9 ⁷ ; 944 367	2 9 1 e 9	14 +14 18 +5e	Waster: Mapting list	90, 2 46,95	205 10 ¹ a 10 215 36 ¹ 2 34 ¹ 2 3		Smrtifikt Software? Southist x	58 1065 29 27 28 ¹ 4 + ¹ 2 2 437 3 ¹ 8 2 ⁷ 8 3 ¹ 8 + ¹ 8 0.88 11 3880 u27 ¹ 2 26 ⁵ 8 27 ¹ 8 + ¹ 8
.lg	Atkinson Ati SEAir	25 6 0.34 17 95	03 10½ 9½ 10 56 27% 26 27%	Fitthi⊺ +1 ¹ 4 Fittyt	brd 1.04 19 20 1	7792 e5 628 1 ³ /	7 54 ¹ 2 58 2 1 ₁ 2 1	表 +1년 참	McCormic Medex inc	0.56 33 14 x 0.16 50	10 19½ 19½ 19 %57 22½ 22½ 23 24 12½ 12 13	23 ₈ -14 21 ₂	Spiegel A Spygkass	0.20112 2239 1878 958 1018 -34 81 3375 2114 2014 2014 -18 0.40 3313306 4112 3334 4114 +212
+1 -8 -7	Atmel AuraSys Autosia	51 38 0.24 20 38	53 243, 231, 231, 37 51 ₂ 51 ₈ 51 ₈ 36 361, 351, 351,	4 Files	55	626 123 826 624 1967 484	593, 59	-21 ₂	Mentor Cp MentrG	0.10 28 10 0.24 16 27	10 73, 74, 7 176 25 24 ¹ 2 24 116 13 ¹ 2 13 ¹ 4 13	412 -12 138 +18		0.40 13 437 25 ¹ 2 25 ¹ 4 25 ¹ 2 + ¹ 8 2 713 ² 4 ² 3 0.74 +.05 5038188 u30 ¹ 4 28 ² 4 29 ² 2 +1 ² 8
. l ₀	Autointo AutoToteA Anondela	2 32	87 32 34 34 81 34 34 32 87 153 152 153	- Indie	cty 0.84 17	2438 s275 2963 u3	267 ₈ 27 4 33 ³ 8 33	2 -16 12 +18	Mercury G	4 21 0.98 13 6		20 35 _{6 —} 1 ₈	Starbucies Std Micro	57 78 495 20 ³ 4 19 ¹ 4 20 ⁵ 8 +1 ³ 8 31 3379 17 ⁵ 8 18 ¹ 8 17 ⁵ 8 + ³ 4
lg			_	Pirstn Piserv	iss 25 22	792 267 6739 307	26 ¹ 4 26 29 ³ 4 30	34 +18 14 -38	Merkikan Merkel Merki Air	6 15 30 35	579 53 ³ 8 52 ⁵ 8 53 582 2 ³ 4 2 ¹ 2 2 501 #13 ¹ 4 12 ⁵ 8	13 +4	Steel Tec	0.75 13 268 23½ 22½ 22¾ ½ 0.08 19 30 12½ 11⅓ 11⅙ ½ 0.20 1 341 3 2½ 2⅓ ⅓
4	BEI B Baker J	0.08 11 33 0.06 2140			A 0.11 14	544 87; 2748 51; 3594 55;	54 5	4	MFS Car.	13.32	771 14 ¹ 2 14 14 199 60 ¹ 4 59 ¹ 4 58 47 11 ⁷ 8 11 ³ 4 11	يدب	Statist Street/Cr Struct/Dy	6 1291 17 ¹ 2 d17 17 ¹ 2 + ¹ 6 1.70136 221 26 ¹ 2 25 ³ 4 26 + ¹ 4 1151484 232 ¹ 2 30 ¹ 2 32 ¹ 4 + ¹ 4
10 10	Bowni B Ballyhia Tn Bancinc	0.32 7 35 65 15 15		−3e Forse!	ost 1.08 15 mer 32	3 57 ¹ 4 509 12 ³ 2	55 ² 4, 55	ولاء با ولم ولا	Microage Microcom	45 41	138 97 ₈ 93 ₄ 6 178 133 ¹ 8 31 ¹ 4 32 188 13 ³ 8 13 ¹ 8 13	24 +7 ₀	Stryker StellivanD SumbomoR	0.08 29 968 54 ¹ 2 53 ¹ 8 53 ¹ 4 -12 14 704 11 ⁵ 8 11 ¹ 4 11 ₁ 2 +18 0.80 2 120 25 ⁵ 8 25 ¹ 4 25 ⁵ 8
ا ال	BankersCp Basknorth	0.56 10 13 0.92 10 8		+14 Fet Fet	i (1.60 9 waix 1.18 11		20 ⁵ a 20 ⁵ 28 28	ية م يذبيا	Microlis Micst Mid Ad M	0 14 32275	86 26 26 2	를 그 97 -1년	Semzelt Te Sun Sport	99 5054 31 ³ 8 30 ¹ 4 30 ⁷ 8 + ⁵ 8 7 46 2 ³ 4 2 ⁵ 8 2 ⁶ 3 - ¹ 2
•	Bosset F x Baylibnik	0.80 15 10 384243	2 26 25 4 26 13 46 2 42 4 44	Pulled Fulface	Pa (1.68 13	759 36 ¹ 2 225 22 ¹ 4 220 3	21 ¹ 2 21 ³	2	MicheGraio	0.50 33 0.52 61 27	93 13 127 ₉ 12 307 ₈ 2974 29	13 -14	SunMic Sutton Rs Swift Tra	2089976 48% 44% 45 -25g 245 47 12% 12½ 12½ 23 1178 21¼ 20½ 21½ +¾
.2 3.	Baybanka BE Aero	240 14 106 80 155	3 124 117 12	12 12					Minntech MobileTel	0.10 22 2 11 74	53 184 174 17 57 143 135 14 51 10.90 103 10	78 +½ 14 +59	Sybase Inc Symentec Synation	11213100 30 ³ 4 29 ⁷ 8 30 ³ 8 - ³ 8 17 6303 12 ¹ 2 11 ⁷ 8 12 - ³ 8 0.32 9 424 18 ³ 4 18 18 ₁ 6 - ² 6
\$	BesutiCos BFm/dnRt Beo&Jerry	45 B	3 112 112 112	3 6 M A	p 2	- Q - 25 27 ₈			Modine Mi MoletA	x0.60 10 11 0.06 24 10	26 23(22 ¹ 2 95 33 ³ 4 33 ¹ 4 33	23 +1 ₂ 13 ₈ +1 ₈	Synetic	80 303 34 ¹ 2 33 ¹ 2 34 0.10 25 968 22 21 21 ¹ 3 + ³ 2 111 204 17 ¹ 4 16 ¹ 5 16 ² 5 - ¹ 5
			0 14 ¹ 4 14 ¹ 4 14 ¹ 4	+T German	Re 1	440 212 282 13	2,6 2 1 1 1	1 11	Mosiner P	0.04 63 5 0.36 15	39 8 ⁵ 3 8 ¹ 4 8 24±29 ¹ 2 29 29	والبيار	Systemed	20 1448 434 378 418 12
		0.08 12 8		+1 ₂ Geni 8		4216 26 ⁵ e 53, 6 ¹ 2 12 23		2 +14	MTS Sys Mycogen		83 33 ¹ 8 32 ¹ 4 33 98 19 ¹ 4 18 ² 4			-T-
_	Blomet	25 286	7 195 194 194 8 404 39 404	-1g Genete	11 Po 13	638 7% 4081 5%	75 75 5	4 + ¹ 9 5 - <mark>1</mark> 8			N -	_	TBC Cp	6 322 3 27 ₈ 27 ₈ 0.84 21 1739 53 ³ 4 53 ³ 4 53 ³ 4 - ¹ 2 10 265 7 6 ³ 4 7 + ¹ 4
_	Bostman S :	1.48 12 850 0.32 15 125	40 ¹ 4 30 ¹ 4 39 ³ 8 17 16 ³ 4 16 ¹ 5	-14 Gents		673 264 <u>2</u> 489 75 ₈ 3721 75 ¹ 4	74 7		Nat Compt	k0.72 10 4 0.36 14 4	70 33분 33분 33 48 17 ¹ 2 17 17 88 20 ¹ 2 20 ¹ 4 20	38 +78 i	TCA Cable TCI GpA TechData	0.56 25 341 335 ₈ 327 ₈ 327 ₈ -1 ₂ 9618397 207 ₈ 201 ₈ 201 ₈ -1 ₄ 31 691 151 ₈ 15 15 -1 ₈
*	Borland Boston Bk x	13 300 0.76 B 74	20 19 ¹ 2 19 ¹ 4 43 ¹ 4 43 ¹ 2 43 ¹ 2	THE GAMES	Cm 84 67 0.40 51 8L x 0.12 90		15% 167	+232	NEC	6.00 18 10 0.41 44 1	60 432 304, 30 06 420 19 ¹ 2 19 18 58 ¹ 4 57 ¹ 4 58	3₁ +12 1 ₈ −38	Tecuraeli Tekstec Telco Sys	1.04 9 33 u5414 53 5414 +112 25 349 1314 1214 1314 +7 27 174 1014 914 914
	Brenco	0.46 18 2 0.28 10 29	25 24 ¹ 2 24 ¹ 2 12 11 ⁷ 3 11 ⁷ 3	-1g Glein Bi	A 0.40 3 260 24	_	12/3 12 ³ 6 ³ 4 6 ³	-12	Necessari Necessari Necessari	5 22 108	54 50 4 44 2	16 +16 5 -5 ¹ 8	Telebit Telebs	4 740 458 438 458 +.24 38 8541 4734 48 4834 -134
	en Shipng Bullets	0.48 49 33 14 278	1 12812 2512 2512 2 312 312 312 3 1214 1218 1218	Grades	Teap 0.80 261 Sys 10	10 3 ¹ 2	22 224 31 ₂ 31 ₂	يد	Netwik Geo Neuropea New Image	29 234 1 4	57 40 ¹ 2 385 ₈ 38 ¹ 15 323 ₄ 313 ₄ 31 ³ 13 23 ₄ 23 ₈ 2	3 3	Tetra Tec TeraPhADR	20 5359 141 ₂ 141 ₄ 141 ₂ +1 ₄ 0.10 29 3146 423 ₄ 42 423 ₅ +1 ¹ ₄
-	Builders) Borr Brwo Businees?	23 16	321 ¹ 2 19 ³ 4 20 · 38 ³ 4 37 ³ 4 37 ³ 4	-1 ₂ Grossm	Px 0,28 8	46 28 ¹ 8 29 18 ¹ 2 1990 1 ¹ 8	18 ¹ 2 18 ¹ 3		NextelCmA	DO4 20 17 133247	71 51 ³ 8 50 ³ 8 50 ³ 71 9 ³ 4 8 ⁷ 8 94 72 17 ¹ 8 18 ³ 8 16	+16 + +16		4425018 4734 453 ₂ 453 ₄ -15 ₈ 14 216 73 ₄ 7 73 -3 0.22 31 215 153 ₄ 15 153 ₅ -3
	Butterfully	0.40 10 67	3312 324 3312	+14 Grand W STI Cor Glyny'S	48	141 13 ¹ 2 168 9 ¹ 4 007 11 ⁷ 3	83, 63,	坦	Ndsirm X	0.72 20 12 0.50 241004			Takas Med	1.06 22 85 934 9 9 14 1476 95 ₈ 93 ₈ 95 ₈ 0.40 21 35 603 ₂ 587 ₈ 603 ₂
	C Tac		35 34 ¹ 2 35	+ ¹ 2 Sympton		459 29				125 8 1.24 14 213	4 654 544 554	2 -lg 2 -lg	Tom Brown Topps Co (TPI Enter	41 1423 13 12½ 13 +½ 128 29 354 4½ 4½ 4½ +½ 8 1335 2½ 2½ 2½ +½
•	CadimusComi Caera Cp	0.20 19 3586 42 933	78 75 75	-12 [_	. H - 172 6 ¹ a	6 6		NW Air Yenen Noveles	133523 9 656	7 50% 48½ 5 8 11% 811½ 11½ 8 49¼ 46½ 467	2 -1g 3 -2 ³ g	Transelvid Transcend Tremylck 1	1 131 3 2½ 2½ - ¼ 26 725 6 5½ 5¼ + ¼ 1.12 12 389 51½ 50¾ 51¾ + ½
5	Californe : Califficati Candala	2,25 6 1857 29 1486 52 64	201 ₂ 19 191 ₄	*is Harley	4 2.78 8 20 0.22 14		27 ¹ 2 27 ¹ 2 17 17 ¹ 6	-13	NEC Corp	15 130 28 :		ž	Trimble Truevien	38 2148 21½ 195 ₈ 205 ₈ +½ 18 1147 63 ₈ 63 ₈ 63 ₈ +¼ .16 14 117 21½ 21½ 21½ 21½ +½
۱	Codes Canon inc. (CarinoCm. (9012 9014 9012	21 ₈ 1490 & 0	0.18 69 7 F 26 4	7779u110034, 706 u53	981 ₂ 991 ₂ 507 ₄ 507 ₈	-1 ¹ 2			D -);	iseng Lab (1.10 14 117 2132 2132 2142 +15 1.20316 255 95 95 95 95 1.12 1521821 234 224 225 +12
		1,36 10 118 1,10 22 431 14 3535	23 ¹ 6 22 ¹ 2 23 ¹ 6	المركز Healthco المركز المركز المركز المركز المركز	43.1		1034 10 <u>12</u> 93 ₈ 93 ₂ 31 113	12 1	OCharleys Octal Com Odetics A	10 200	0 38 ³ 8 37 ³ 4 37 ³ 4 6 7 ¹ 2	.		- U -
	CBM Cp Controor Cont Pld 1	16 16 36 8567 1.20 17 347	15 14 ¹ 2 15 37 36 ¹ 2 36 ¹ 8		87 0.16 42 10 : W 13 :	258 9 ⁵ 8	34, 37 ₉ 95 ₉ 95 ₈ 221 ₈ 221 ₄	4		1.60 20 55	40 ¹ 2 40 40 ¹ 3 37 ¹ 4 37 37 ¹ 2	1 L	inilab	.10 2022846 4934 473 ₈ 495 _{8 +2} 1 ₈ 17 964 2 ¹ 4 2 ¹ 8 2 ¹ 8 -3 ¹ 2
	Caerl Spr Chendler	12 785 11 74		-32 Herbit Hoose S	0.60 17 ; ps 0.15 19 10 111 ;	350 12 179 125	11% 11%	-1 ₈	Old Natiß (Onthancorp 1	1.92 15 165 1.20 11 854	!343 ₈ 335 ₈ 34		Johited St. 0. Johiteg 0.	.02 19 113 16 ¹ 2 15 ¹ 4 16 ¹ 2 + ¹ 4 .40 70 210 24 22 ¹ 4 23 ¹ 4 + ¹ 4 .10 19 631 24 ¹ 2 23 ¹ 4 24 +.05
	ChanSh (CheckOrin CheckOrin	4 883	5/4 4/3 5/8 4 1/8 1/4 1/1 4 12/2 12/2 12/2	Home B	of 8.84 11 0.48 13	32 254 2 94 224 2	25 4 25 4 21 4 22 4	پند	One Price Oracie Onb School Orbotech O			-21g	ISBanco x 1. ISBanco y	00 13 479 48½ 47¾ 48½ +¼ .12 15 6575 31¾ 31¾ 31½ -⅓ 63 329 17¾ 18½ 17¼ +½
	Chempower Chips&Te Chipse Co	22 31 11 1592	378 374 374	Horseta?	0.44 14 0.20331 49	93 19 7 1	414 414 185 ₈ 187 ₈	+132	OrchotSupp	15 563	24 23 kg 23 kg 1 17 kg 17 kg 17 kg	+16		8 222 412 433 433 138 00 9 340 4734 4634 4734 +114 12 17 432 1412 1414 1416 +116
		.36 16 218 125 33 406	66 ³ 4 66 66 ³ 4 + 49 ³ 4 48 ³ 2 48 ³ 2		0.08 18	2 3%			gayab gayab	9 276 128 19 491		+10	itah Med Raf Telev C. Filox	25 818 21½ 20½ 21½ +½ 50 24 2±92¼ 92¼ 92¼ +¼ 4 16 1¾ 1¾ 1¼ 1¼
- [Cimplige CS Tech Charass	21 839		Hyenr Bi	231	11 4%	459 459	- 10		.76 15 198	1/38 37 ¹ 2 38 86 ¹ 2 83 84 ¹ 2	+1 ₂ U	UNEL Tec	212 8860 29 28 27 ⁵ 8 + ³ 8
	Ciz (Hence 1, Closel Hor Cittle Dr	12 13 71 7 990	31 30 ³ 4 30 ³ 4 - 3 ¹ 8 2 ² 4 2 ¹ 2 -	1 ₂		89 12 ¹ 4	12 124			. p.	· Q -		almost ().	- ₩ - 30 15 238 ⊌28 27 ¹ 4 27 ² 3 + ⁵ 3
	Clothestm CocaColaB 1.		7, 12, 13 - 32½ 31½ 31½ -		· 1 6	26 276 47 144 1	2 ¹ 4 2 ³ 8 3 ¹ 2 14	+26		.00 7 731	48 ¹ 2 47 ¹ 2 48 95 ₈ 93 ₈ 91 ₂	-7° № ₩	ngrd Call prictiex	128 3091 21 7 ₈ 21 ¹ 2 21 7 ₈ + ³ 8 829676 15 ¹ 2 14 14 ² 8 - 1 ¹ 4
- [1	CodeAlems Cognex Cp Cognes	3512108	44, 641 ₂ 41 ₂ 21 19 18½ + 49¼ 47¼ 47¼ -1	4 Imped B	0.40 16 10		24 244	12 1 14 1	Parametro Paychex C	5216331 36 58 5856	37 ¹ 2 34 ¹ 4 38 ¹ 2 58 ¹ 2 55 58	+1 ¹ g VI +2 ⁷ g VI	ertione icor icorpfisi	30 186 41½ 40¾ 40½ -12 21 432 15 14¼ 14½ +1½ 28 1827 14½ 11¾ 13¼ +1¾
-	Colument Collegion (), Collegion x (),	15139 231	224 214 224 +		0.66 11	-	15 11%	1	Payco Am Peorless (). Peng Triy	50 44 78	734 734 734 934 934 934 1734 1672 1734	-1å N	entogic LSI Tech	94 1754 71 ¹ 4 11 11 1914177 117 ₈ #11 11 ¹ 4 - ² 8
7	iomsk (i. ZansiA x (i.	28, 18, 5441 09128 2035	30 ¹ 2 23 ² 6 30 ¹ 6 - 20 ² 6 20 20 ² 6 +	5.	84 3	75 11 1 12 1484 4		34	bon Ying a 1.	80 11 136 50 13 514	351 ₈ 341 ₄ 351 ₆ 361 ₄ 251 ₄ 261 ₄ 21 ₄ 21 ₄ 21 ₄	+18 14	oko Bok	39 8 2280 22 27 ¹ 4 21 ⁷ 을 식
1		76 12 213 87 536	38 35°, 35°, 29°, 28%, 29 -	interior in the second	5 5 0.16 13844 22 1	94 55 2 3	31 534	-5 ₇ 8 1	enwest L. Q. emples H. Q.	20 17 185 64 10 <i>5</i> 27	19 ¹ / ₂ 18 ¹ / ₂ 18 ¹ / ₂ 22 21 ¹ / ₂ 21 ¹ / ₄	. ī. l	ang Lab	- W - 8 1484 23 22 ¹ 2 22 ³ 4 ₋₁ 2
10	Comprising Comprising Comproduct	23 504	54, 63, 61 ₂ - 281 ₄ 211 ₂ 23 + 43, 42, 43, +	Empirei J.	0.40 11 10		8 ¹ 2 6 ⁵ 8	- 급 후	enigo 'isbargi.D 'etrolite 1,'	12 49 11	53g 64g 53g 274 274 274	+4 W	armer En 0.1 armateck atistook 0.2	12 16 1597 24 4, 24 4, 24 4, 14 18 278 42. 4 42. +3.
	onsilium noiCaba	128 324 34 7501 s	10 ¹ 2 10 10 ¹ 4 + 24 ¹ 4 22 23 ² 8 +1	ig latericae) integri		25 127 ₉ 13 29 175 ₈ 14 22 194 ₄ 1	Pa 1858	7 P	hoenxiich hysCpAm locadal z (),	25 3314	13 ¹ 2 13 13 ¹ 4 15 ⁷ 2 15 ¹ 4 15 ⁷ 4 9 ¹ 2 9 ¹ 2 9 ¹ 2		ausau PM 0.2	28 12 4 19년 19년 19년 년 12 28 128 23년 23년 23년 년 18 16 120 47년 47 47년
(ioonsax (). Opymele OverbyCp		197 ₈ 193 ₂ 195 ₈ -1 103 ₈ 101 ₈ 101 ₈ -1 17 165 ₈ 165 ₈ -1	16 Intersive	101 4	2 374 13 123 ₈ 25 233 ₈ 2	12 12 1 g	-18 P	ictureta Interioro Ionaerigo x Cu	67 9448 15 1174	37% 38% 37% 19% 18½ 19%	+1	eliek stam Boc (),9 stPub	3 1532 2 153 134 2 14 182 4534 4534 4534
6		20 5421 40 3171	229 215 224 +	12 IntDairyO	15 1 0.05 24 233	1 224 2	14 22 /s	+1,	laneerti (). IoneerSt ().	80 25 15 12 13 396	55 ⁵ g 55 ³ g 55 ³ 2 14 ³ 2 14 14	-12 W	etosta et Seala	3 418 93, 91 ₂ 93, 3 517 20 193, 20 41 ₈ 23 1242 1103, 103 ₉ 105 ₉
0	ythr Yingen		22 t 20 t 21 t -1	inomedia.	15 7	15 15 15 15	15%	-3 ₆ P	DWell	\$2 7 2 16 358	241, 232, 233, 137, 137, 137, 101 ₂ 101 ₈ 101 ₈) W	Bjothe x 1 <u>.2</u> rotSono <u>ma</u> olohan L x 0.2	* 5 41 19 54 14 52 54 +1 1 ₂ 57 8702 19 18 1 ₂ 18 % - 14 9 18 45 10 10 10 10 +14
		- D	_					P	resstek	9 6 2851 584 1449	108102 ¹ 2105 ¹ 4	13a W 13g W 12	orldcom PP ADR	9714714 41½ 39% 39% .1¼ 27 1452629.55 29¼ 29¼ +3g
10		1613999 3 7 90	20 ¹ 2 28 ¹ 4 27 ¹ 2 -1	loons inc		J - 7 12 3 , 12 5 7 ¹ 2 7		+1 ₈ Pi +1 ₈ Pi	/Cost fide Pet finitroni	18 2137 13 178	20 1812 1914	⊥ ₈ +14	, 	0 35 456 17 4 17 4 17 8 -32
		14 674 : 16 14 1077 :	3% 312 312 1 86% 2312 2312 3 80% 28% 30% +1	Johnson V	0.04 18 117 7 17 7	3 ⊔385-ე36 7 207-	¹ 2 37 ¹ 2 20 20	+1 P	nda LT Physic	25 3583 15, 53	조건 32년 32년 23월 23월 22년 11월 11월 11월	+1 ₂ XB	in¢	X-Y-Z- 2820026 3274 3134 3134 +15
000	eb Szope 0.2 ekzőb (Au x 0.5 ekchazepe 0.4	90 12 904 10,31 397 14 6 2100 1	41, 41, 41, 470 681, 70 +11 1412 2412 2412	Jones Int Jones Mer JSB Plat	0.10 58 603 1.20 15 15	5 32 4 32	14, 374, + 18, 324,	+*4 0	sakarChm (J.6 valcomm	98 18 36 58 7416	1412 1214 1378	الا بلد الد	com ensi Corp Now 0,9	3 5764 117 ₃ 10 ¹ 2 113 _{2 +} 2 ₆ 4 3688 4 3½3 37 _{6 +} 1 ₆ 4 10 543 11 103 ₄ 107 ₈
D	og Contab	1144390	101 ₂ 283 ₄ 30 +15 107 ₂ 393 ₅ 397 ₅ +1		0.32 16 7 0.16 12 112	1 18 ¹ 8 17	¹ 2 18	- 1º	estem Edgay	15 B452	17 ¹ 2 16 ² 3 17 ¹ 4 32 ¹ 2 31 ¹ 2 31 ² 3	+12 170	rk Pisch	22 561 658 638 638 .18 4 13 164 7434 74 7414 .12

Tech stocks weak on warning from Texas

Wall Street

US shares were mixed in midsession trading as computer-related technology issues gave back some of Tuesday's sharp gains, while broader indices were mostly flat, writes Lisa Bransten in New York.

At 1 pm the Dow Jones Industrial Average was 3.25 stronger at 5,645.67, while the Standard & Poor's 500 slipped 0.76 at 655.03. The American Stock Exchange composite rose 0.31 at 569.46. Volume on the NYSE came to 241m shares.

For the second consecutive session the Dow outperformed ces mostly shrugged off losses on the bond market which had been caused by an unexpectedly strong gain in fourth quarter employment costs. Uncertainty about whether

the Federal Reserve would lower interest rates at this month's meeting of its Open Market Committee continued to weigh on both the stock and bond markets.

Meanwhile, computer-related technology issues were mostly lower, driven in part by a warning from Texas Instru-ments that it expected growth in the international market for semiconductors to be slower than it had thought. Shares in Texas Instruments fell \$2 at midsession trade as the market ended R2.50 better at R246.50.

pension law reform.

Market

Latin America

South Korea

Euro/Mid East

Hungary

Poland¹

South Africa¹

performance.

domestic interest rates weighed on sentiment. The IPC index was off 14.33 at 2,842.34 by mid-

SAO PAULO was off 2 per cent by midday,

with the Bovespa index down 1,034.85 at 50,945

as investors awaited a debate in congress on

Bear Stearns in New York yesterday raised

1996

810.51

613.27

476.28 206.75

251.08

121.07

288.09 106.75

266.35

183.50

125.77

companies in the chip business makers lower. LSI Logic fell \$1% at \$26%, Micron Technology was off \$1% at \$30, Applied Materials shed \$1 ta at \$33 % and Novellus Systems was off \$2\% at \$47. The Nasdaq composite. which is about 40 per cent weighted towards technology issues, fell 2.93 at 1.093.88, and the Pacific Stock Exchange

The Nasdaq got some support from a continuation of the recent rally in biotechnology hares as the American Stock Exchange biotechnology index added 1.3 per cent. In individual shares, Chiron rose \$3 at \$118. Genzyme was \$11/2 stronger at \$74% and Amgen climbed \$% at \$65.

technology index was 0.8 per

Gibson Greetings rose \$2% at \$1618 after American Greetings confirmed that it had made an offer to buy its rival for \$18 a share. Gibson said that it had rejected the overture and American Greetings rose \$\% at \$28%. Nike jumped \$3% or 6 per cent at \$73% after Morgan Stanley raised its investment rating of the sports shoe and clothing company to "strong buy" from "neutral".

Toronto was mixed in subdued

Rate worries weigh on Mexico

In MEXICO CITY worries about a rise in its weighting on Chile in its model portfolio to

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

% Change % Change over week on Dec '95

+12,1

Picking the right emerging market country in which to invest has been a more important criterion

than picking the right sector or stocks, according to an analysis of 11 years of IFC data by Mr

Mr Nath believes that picking the right stocks should be secondary to selecting the

right country, so much so that "country call" accounts for the largest part of relative

His data, using the components of the IFC Global index, confirms that only once in the past 11

Although the exception was last year, Mr Nath feels that this was an exception to the rule and

years "has an equal weighted portfolio of the 10 best performing stocks in the worst emerging

market outperformed a similar portfolio of the 10 worst stocks in the best emerging market.

statement scheduled for late in

The TSE-300 composite index was down 14.34 by noon at 4,981.60 in volume of 43.3m

Heavily weighted gold stocks firmed as bullion prices saw a slight rebound but base metals, conglomerates and transports were easier.

Mark Resources picked up C\$1/4 to C\$81/4 after the company said that shareholders would have the opportunity to vote on a reorganisation plan on

Potash Corp of Saskatchewan fell C\$3% to C\$97% and Newbridge Networks slipped

SOUTH AFRICA

overweight from neutral and cut its recom-

mended exposure in Peru to neutral from over-

Mr Geoffrey Dennis, head of Latin American

equity research, said that he expected investors

to seek a "safe haven" in Chile in the near-term,

while the rest of Latin America showed little

1,188.64 1,130.30

1,559.22

364.35 110.23

451.27

207.04

Mar. 1 % Change % Change 1996 over week on Dec '95

+19.7

+11.3

A generally firmer Johannesburg came under pressure in late trade as futures market arbitrageurs began to unwind baskets of shares ahead of the March 15 expiry. Industrials found support from Wall Street's continued overnight strength, while golds returned to favour after Tuesday's sharp sell-off. The overall index was up 26.3 at 6.678.3, industrials inched up 4.9 to 8,338.2 and golds made 35.6 to 1,704.2. De Beers rose 225 cents to R24.75 and Anglos

EUROPE Conti, Porsche appeal in flat Frankfurt

came from the automotive industry as the Dax index slipped 1.14 to 2.471.38. More than doubled profits left Continental, the tyremaker, up 70 pfg, or 2.8 per cent, at DM25.70. while Porsche, whose chairman said it was moving back into the fast lane, saw its prefs

up DM10 at DM810. Mr Hans-Peter Wodniok of Crédit Lyonnais said that the early snows had given Conti's winter tyre business a late kick in 1995, and maybe a good start to 1996. However, he preferred prospects for 1997, when the enormous price pressure on original equipment tyres should be relieved, and when improved gearing, and the group's restructuring programme, due to be concluded

this year, should pay off. Turnover fell from DM9bn to DM7,6bn. Nervousness about today's Adidas results left the shares another DM2.50 lower at DM91.70; deeply pessimistic. Bremer Vulkan dropped DM3.95, or nearly 24 per cent.

ZURICH returned to its record setting ways, the SMI index punching through strong resistance at 3,400 to finish 24.9 higher at 3,408.3 aftera positive performance from pharmaceu-

Ciba registered jumped SFr38

The best news in FRANKFURT - the company might be about to or merger. Roche certificates picked up SFr25 to SFr9.345 and Sandoz rose SFr14 to SFr1.155.

> Pinancials were mostly firmer. SBC rose SFr7 to SFr417, with some switching reported from CS Holding. PARIS found some news in

Michelin as the CAC-40 index rose 3.95 to 2.006.89. The tyremaker, up FFr4.30 at FFr238.10. was helped by comments from a number of sources at the Geneva motor show which suggested that there had been a significant rise in car sales during February. In addition, JP Morgan, in a review of the global automotive industry published this week, picked out Michelin for its growth

Canal Plus and Havas were both suspended just before the close pending an announcement on a European digital television service in co-operation with BSkyB of the UK and Bertelsmann of Germany. was off FFr2 at FFr914 and Havas had slipped 70 centimes to FFr379.30.

potential.

AMSTERDAM was trapped in a narrow range as the AEX index eased 0.95 to 518.23. Hoogovens slipped Fl 1.10 to Fl 65 ahead of today's results which were due to be released before

tronic adding Y10 to Y2,100.

of 207.7m shares.

Roundup

fell 55.78 to 21,517.05 in volume

futures, while the govern-

ment's budget speech was

FT-SE Actuaries Share Indices THE EUROPEAN SERIES Open 10.30 11.00 12.00 18.00 14.00 15.00 Glose Hourly changes FT-SE Eurotrack 100 1585.59 1585.67 1585.53 1585.63 1596.10 1585.41 1586.63 15 1574.95 1658.93 1590.91

the start of trading. A consensus forecast put 1995 earnings per share at Fl 16, falling to Fl 12 in 1996.

MILAN took profits in thin trade on a weaker lira and bond market declines; the Comit index fell 7.22 to 613.70. investors largely ignoring positive inflation figures.

In active telecoms, Tim fell L44 to L2.898 as the group claimed that its rival in the domestic GSM digital telephone sector. Omnitel, had failed to meet its territorial coverage targets, blocking a deal over access to telephone networks. Olivetti, which has 41 per cent of Omnitel, lost L7.7 to L876.8. Telecom Italia was L68 down at L2,606 and

Stet fell L84 to L4,813. Generali fell L848 to L37,514 in spite of its announcement of a 13.8 per cent increase in 1995 group premium income.

MADRID remained confused in the aftermath of Sunday's general election. While forecasts had seen another decline the general index recovered 5.28, or 1.6 per cent to 329.38, turnover staying high at about Pta57bn; dealers felt that the trend was still downwards.

1656.88

HELSINKI had to field a 1.7 per cent drop in forestries on the bleak outlook for pulp prices, and Raisio, the foodstuffs and chemicals group, fell another FM14 to FM130 for a two day drop of 19.3 per cent on the apparent disappearance of recent US interest in the

The Hex index, however, closed just 4.82 lower at 1,842.05. Nokia A helped, up DM3.50 at DM169.50 following Tuesday's tech stocks revival on Wall Street, and Neste rose FM3.90 top FM81.90, although it said that hopes of an imminent sale of its half share in Borealis, the chemicals operation, were premature.

In east Europe, BUDAPEST hit its third successive all-time

2,120.0. Publishing and Broad-

casting rose 14 cents to A\$5.60

after reporting a 53 per cent

gain in first half profit and

announcing that Mr Kerry

Packer was to retire and be

succeeded as managing direc-

SINGAPORE was weak as

investors focused on Malaysian

stocks traded over the counter

and the Straits Times Industri-

als index dipped 2.64 to 2,429.74. Keppel Bank, which

rose 4 cents to S\$4.76, disap-

pointed investors after the

market had closed with its

announcement that 1995 net

profit had risen by 16.6 per

cent, compared with market

KUALA LUMPUR saw fur-

expectations of 24 per cent.

tor by his son James.

index rose 42.67 to 2.890.01. PRAGUE's momention was also unabated and the market registered its eighth successive gain, as the PSE index added 4.6 to 480.2 WARSAW, meanwhile, attained its third consec. utive 18-month high, but many analysis warned that the market now appeared to have peaked and expected a correction soon. The Wig index rose 1.3 per cent to 11.810.8 but turnover fell 9.1 per cent to 200.2m zlotys.

ISTANBUL struck

all-time high as satisfaction about the formation of a new centre-right coalition government spilled over dato the equity market. The composite index rose 1,501.28 or 2.3 per cent to 66.328.20.

TEL AVIV, which had been closed on Tuesday for a public holiday, resisted the sharp falls that had been forecast follow-

ing four recent bombings.
The Mishtanim index closed 2.65, or 1.3 per cent lower at to 206.68 in turnover of Shiesem against Monday's Shk75m First International Bank of Israel rose 2.5 per tert to Shk37,626 after Salomon Brothers issued a buy recom-

Written and edited by William Cochrane, Michael Morgan and

speculative issues which drove

the market to a third consecu-

tive 16-month high close, and

the composite index advanced

11.75 to 1,136.14. Against the

trend, Sime Darby fell 40 cents

to M\$6.60 on news that its

Hong Kong subsidiary had

posted a 64 per cent fall in six

A index tumbled 4.9 per cent to 577.662 and SHENZHEN's A

shares lost 3.7 per cent to

115.63 as new share offers and

listings depressed the markets

and the Taiwan Strait tensions

soured the mood. Shanghai's

hard currency B index picked

up 0.230 to 52.371 and its Shen-

zhen counterpart added 0.20 to

SHANGHAI's local currency

month net profit.

Nikkei gains, Taipei reacts to Chinese plan kgian

that dipped to HK\$5.1bn.

Analysts commented that the market had been over-

bought in the previous two

days on the surge in futures,

while tensions between China

and Taiwan had also helped to

trigger selling. The budget was

regarded as balanced and

no notable surprises.

mildly positive, but contained

Hong Kong Aircraft Engineering lost HK\$1 to HK\$21.50

after the company reported a

19.9 per cent fall in 1995 net

SYDNEY weakened as the

gold index fell back. The All

Ordinaries index eased 6.9 to

2,301.1 in turnover of A\$620m

get impasse spread in late trad-ing and the Nikkei average recovered earlier losses, writes Emiko Terazono in Tokyo.

ing lihked to the futures market dominated activity. The Topix index of all first section stocks fell 2.18 to 1,551.90 and the Nikkei 300 030 to 28934 Declines led advances by 597 to 449 with 165 unchanged. In London, the ISE/Nikkei 50

He has also teased out of the mass of data which he has analysed the no less significant fact that a European or Japanese index fund would have performed better in dollar terms over the past 10

largely ignored.
The Hang Seng index fell 75.35 to 11,378.73, in turnover The gold index lost 26.7 to ther demand for blue chips and Y20 to Y1.680 and Pioneer Elec-

higher at 20,241.18 after trading between 19,946.48 and 20,300.68. Initially, selling of high-technology stocks by overseas investors and arbitrage unwinding pushed the index below the 20,000 level. However, speculation that the ruling coalition and opposition parties might come to an agreement over the budget bill, which contains public spending for the liquidation of the ailing housing loan companies,

Volume totalled 400m shares against 371.1m. Technical trad-

index rose 0.38 to 1351.91. parliamentary compromise, bank stocks were lower. The latest agreement between the banking industry and the ruling coalition, that the banks will pay Y500bn in taxes by improving their profits by Y1.000bn through restructuring over the next seven years. elled public criticism. Mitsu-

Y10 to Y1,960. Semiconductor related stocks met heavy selling by foreign investors worried about the inventories at personal computer makers. Hitachi fell Y20 to Y449, Toshiba lost Y14 to Y787 and Fujitsu declined Y30 to Y1,030. Semiconductor manufacturing equipment makers were also lower with Tokyo Electron down Y60 to Y3.900.

Sony rose Y200 to Y6,300 on heavy buying by Nomura Securities in the afternoon. Other consumer electronics compa-nies were also higher with Matsushita Electric Industrial up

Hopes of a solution for the bud-

The 225 index closed 57.31 TAIPEI reacted again to China's planned missile tests near the island, the weighted index closing 66.93, or 1.4 per cent lower at 4,725.81. An early sell-off by individuals drove the index to an intra-day low of 4.675.36, but the T\$200bn stock market stabilisation fund bought actively to prevent a rout, brokers said. HONG KONG was lower in response to a fall in index

helped share prices later.

bishi Bank lost Y30 to Y2,170 and Dai-Ichi Kangyo Bank fell

Global banking made in Germany.

The world is shrinking. Whereas your scope is growing. Theoretically. And practically?

Whenever.you wish to make more then just a small move, include the WestLB in your plans. We appreciate global thinking and, as one of Europe's leading banks, we have both the experience and the potential to achieve even exceptional goals ~ with you. Established as a German wholesale bank, we

source, made to measure, reliable and, if you like, worldwide After all, what could be close: to your wishes than a bank with a perspective as broad as your

Are you looking for a partner near you? Simply call our automatic fax service in Germany on (+49) 211 9 44 83 70 to request a list of our worldwide network

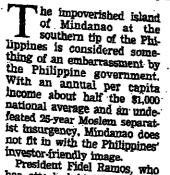
WestLB

However, the volatility risk attached to investing in emerging markets has also not been as high, he has found, as popular belief would suggest, FT/S&P ACTUARIES WORLD INDICES

that it does not signal a change in investment approach.

Vikas Nath, a UBS strategist, writes John Pitt.

Property Number of lines Dollar Change Sterling France (Stock Index
Australia (81)
Austria (75)
Beignam (34) 212.60 0.1 206.30 131.28 162.45 159.37 0.3 3.31 212.45 206.12 141.20 163.00 158.91 215.81 172.37 178 Brasi (28) 102.41 1.0 157.60 107.32 124.87 381.86 1.0 1.57 160.81 158.01 106.87 123.38 291.02 170.25 80.08 118 Canada (101) 156.16 0.5 151.53 103.77 120.06 156.00 0.5 2.42 155.35 150.77 103.25 119.19 154.27 158.71 125.64 126 Dommark (33) 302.16 -0.4 293.20 200.79 222.32 234.79 -0.1 1.61 303.26 294.23 201.55 232.89 255.15 305.17 252.41 266 Fintand (24) 188.46 -0.7 188.58 122.27 141.47 177.23 11 241 182.79 177.34 121.48 140.24 175.37 276.11 171.13 185 France (38) 188.46 -0.7 189.84 125.90 145.87 150.55 -0.8 3.05 190.84 185.16 125.83 144.2 151.42 191.17 161.53 165 Germany (80) 172.27 -0.5 167.17 114.48 132.45 132.45 -0.3 1.85 173.19 168.03 115.10 132.88 173.79 142.25 153 Ireland (15) 259.24 -0.5 251.56 172.27 199.32 232.65 -0.2 3.40 260.43 252.67 173.08 199.82 233.20 262.70 205.44 215 Italy (59) 778.05 -0.1 144.89 94 114.47 98.94 10.47 199.93 144.65 95.00 114.38 95.00 114.38 95.03 164.82 11.37 15.81 15
Brazil CSI
Canada (101) 156.16 0.5 151.53 103.77 120.06 165.00 0.5 2.42 155.35 150.72 103.25 119.19 154.27 158.71 125.64 126 Domnark (33) 302.16 -0.4 293.20 200.79 232.32 234.79 -0.1 1.61 303.26 294.23 201.55 232.89 232.89 255.5 305.17 252.41 266 Finance (98) 188.46 -0.7 183.84 125.90 145.87 150.55 -0.6 3.05 190.84 185.16 126.83 146.42 151.42 191.17 161.53 166 Germany (60) 172.27 -0.5 167.77 114.49 132.45 132.45 -0.3 1.85 173.19 168.03 115.10 132.89 132.89 173.79 142.25 153 Ireland (16) 259.34 -0.5 251.56 172.27 199.32 232.65 -0.2 3.40 260.43 252.67 173.08 199.82 233.20 262.70 205.44 215 Irally (59) 78.05 -0.1 14.44 98.94 114.47 98.
Dommark (33) 302.16 -04 293.20 200.79 222.32 234.79 -0.1 1.61 303.26 294.23 201.55 232.89 235.15 305.17 252.41 268 Fintand (24) 184.00 0.7 178.55 122.27 141.47 177.23 11 2.41 182.79 177.34 121.48 140.24 175.37 276.11 171.13 185 France (28) 188.48 -0.7 183.84 129.90 145.87 150.55 -0.8 3.05 190.84 185.18 128.83 148.42 151.44 191.17 161.53 166 Germany (60) 172.27 -0.5 167.17 114.49 132.45 132.45 -0.3 1.85 173.19 168.03 115.10 132.89 132.89 132.89 173.79 161.53 166 Germany (60) 447.49 1.8 434.22 297.36 344.08 444.20 1.8 3.22 439.54 426.44 292.12 337.24 438.29 451.19 323.87 334 Ireland (15) 259.23 -0.5 251.56 172.27 199.32 232.65 -0.2 34.0 260.43 252.67 173.08 199.82 233.20 262.70 205.44 215 Inaby (59) 78.05 0.1 75.73 51.86 60.01 90.50 0.3 1.67 77.98 75.63 51.81 59.81 90.23 82.71 65.45 72 Indext (482) 148.89 -0.1 144.47 98.94 114.47 98.94 -0.1 0.77 149.08 144.64 99.08 114.38 93.08 164.82 137.75 145
Finance (98) 184.00 0.7 178.55 122.27 141.47 177.23 11 2.41 182.79 177.34 121.48 140.24 175.37 276.11 171.13 185 frames (98) 188.46 -0.7 183.84 125.90 145.67 150.55 -0.8 3.05 190.84 185.16 126.83 146.42 151.44 191.17 145.53 186 Germany (60) 172.27 -0.5 167.17 114.48 132.45 132.45 -0.3 1.85 173.19 169.33 151.01 132.88 132.88 173.79 142.25 153 186 183.00 183.
France (98) 189.46 -0.7 183.84 129.90 145.87 150.55 -0.6 3.05 190.84 185.16 128.83 146.42 151.44 191.17 161.53 166 Germany (60) 172.27 -0.5 167.17 114.49 132.45 -0.3 1.85 173.19 168.03 115.10 132.88 173.29 142.25 153 169.08 (193.24 145.48 1.8 434.22 297.36 344.06 444.20 1.8 3.22 439.54 425.44 292.12 337.24 439.29 451.19 323.87 132.87 132.87 132.87 132.87 132.87 132.87 132.87 132.87 132.87 132.87 132.87 132.88 173.79 142.25 153 169.08 169.08 169.08 169.08 173.79 142.25 153 169.08 169.08 173.79 142.25 153 169.08 169.08 173.79 142.25 153 169.08 169.08 173.79 142.25 153 169.08 169.08 173.79 142.25 153 169.08 169.08 173.79 142.25 153 169.08 169.08 173.79 142.25 153 169.08 169.08 173.79 142.25 153 169.08 173.79 142.25 169.08 173.
Germany (60) 172.27 -0.5 167.17 174.48 132.45 132.45 -0.3 1.85 173.19 168.03 115.10 132.88 132.68 173.79 142.25 153 Hong Kong (59) 447.48 1.8 434.22 297.36 344.06 444.20 1 8 32.2 439.54 425.44 292.12 337.24 439.29 451.19 323.87 334 Incland (15) 259.24 -0.5 259.24 -0.5 125.56 172.27 199.32 232.62 -0.2 340 260.43 252.67 173.08 199.82 233.20 262.70 205.44 215 tably (59) 78.05 0.1 75.73 51.86 60.01 90.50 0.3 1.67 77.96 75.63 51.81 59.81 90.23 82.71 65.45 72 199.00 144.47 98.94 114.47 98.94 -0.1 0.77 149.08 144.64 99.08 114.38 93.08 164.82 137.75 146
Hong Kong (59) 447.48 1.8 434.22 297.36 344.06 444.20 1.8 3.22 438.54 425.43 292.12 337.24 438.29 451.19 323.87 334 Instanct (15) 259.24 -0.5 251.56 172.27 199.32 232.65 -0.2 3.40 269.43 252.67 173.06 199.82 233.20 252.70 255.44 215 Instanct (59) 78.05 0.1 75.73 51.86 60.01 80.50 0.3 1.67 77.96 75.63 51.81 59.81 90.23 82.71 65.45 72 Inspan (482) 134.89 -0.1 144.47 98.94 114.47 98.94 -0.1 0.77 149.08 144.64 99.08 114.38 93.08 164.82 137.75 146
Ireland (15). 259.24 -0.5 251.56 172.27 199.32 232.62 -0.2 3.40 260.43 252.67 173.08 199.82 233.20 252.70 205.44 215 http://doi.org/10.1001/10
haby (59)
.hppcon (482)
Melaysia (107)
Meuco (18)1102.83 -0.8 1069.93 730.70 847.77 9141.14 -0.8 1.52 1111.48 1078.36 738.69 852.76 9139.33 1237.14 647.81 784
Netherland (19)280.43 -0.1 272.11 186.35 215.61 211.91 0.1 3.24 280.81 272.44 186.62 215.45 211.68 283.23 227.76 228
New Zealand (13)
Norway (33)
Sengapore (44)
South Africa (45)
Spain (37)161.86 -1.7 157.06 107.56 124.45 153.55 -1.5 3.94 164.59 159.68 109.38 126.28 155.94 176.68 124.10 135
Limbia Lidinariani and Lida and Lidinaria an
Cities in deal in the course of the course o
And the state of t
Americas (778)
Except (730)
Nordic (137)
Partic Basin (832)
Buro-Pacific (1562)
North America (732)261.08 0.7 253.32 173.48 200.72 260.41 0.7 2.17 259.13 251.41 172.22 198.82 258.49 262.26 192.77 194.
Europe Ex. UK (525)
Pacific Ex. Japon (350)
World Ex. US (1754)
World Ex. UK (2180) 206.39 0.3 200.27 137.15 158.68 172.62 0.3 1.92 205.82 199.68 136.78 157.91 172.31 207.64 170.18 170.
World E. Japan (1903)231 B2 0.4 234.46 160.56 185.77 227.95 0.4 2.50 240.68 233.51 199.96 184.66 227.00 242.17 187.55 189.
The World Index (2385)



ursday March

Frankfo

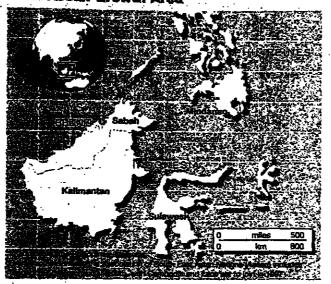
are present Anne political and the second of the second of

nese plan

has attached high priority to concluding a political settle-ment with the Moro National Liberation Front, representing most of the region's 5m Moslems, this week gave his backing to a 67bn peso (\$2.6bn) infrastructure and investment programme for Mindanao to win over the island's disaffected population. Under the principle of "no

lasting peace without development", Mr Ramos last week held the first cabinet meeting in Mindanao, devoted it to local issues and pledged to repeat the exercise. Presidential aides say it was no coincidence the government stepped up economic aid to the divided province just as peace talks appeared deadlocked.

This president has visited Mindanao on more occasions since coming to office than all his predecessors put together," said Mr Hector Villanueva, the president's spokesman. "This is the best indication of how much importance he gives to the region." Some, indeed,



have accused Mr Ramos of paying too much attention to the recalcitrant province. Last year he was forced to withdraw a proposal that the Islamic crescent be added to the Philippine flag, in the face of vehement opposition from the Roman Catholic church.

But reaching a peace deal with the secular MNLF which has not been joined at the negotiating table by the MILF and the Abu Sayyaf, its increasingly well armed Islamic rivals - is considered

includes the sultanate of Brunei. the Malaysian state of Sabah, and Indonesia's Sulawesi and Kalimantan regions. Officials, and, more bluntly.

months ago. This "triangle"

foreign investors, concede that successful peace talks are seen by Asean neighbours as an important test of whether the Philippines can be relied on as a stable economic partner.

"Higher foreign investment

would obviously flow from a peace deal but we believe that the reverse is true as well: more investment increases the chance of an agreement and reduces support for the extremists opposed to the process,' said Mr Paul Dominguez, adviser to the president on Mindanao. Mr Dominguez added that total investment in Mindanao, mainly in agribusinesses and mining, had more than doubled since 1992 to more than 4bn pesos.

Mr Nur Misuari, leader of the 30,000-strong MNLF, who returned from exile in the Middle East last year to lead the negotiations, this week said that the three-year-old MNLF ceasefire could lapse unless the government made concessions on two basic sticking points: The scope and powers of the proposed Moslem autonomous zone: and

Whether to hold a plebiscite within the zone to approve it. The MNLF opposes a plebiscite, while Manila points out that about 65 per cent of the island's population are Christian and should be consulted.

The two sides, however, say that all other points of dispute on Moslem devolution have been resolved. These include incorporation of the rebel forces into the Philippine armed forces, revenue-sharing between Manila and the autonomous zone, and division of authority between the two bodies. A final agreement is therefore tantalisingly close.

"We don't think that Mindanao will be a safe bet until there is a lasting political deal," said an executive for a foreign mining company looking for gold in Mindanac. "Until then the political risk factor will be too high." As if to jolt the negotiating

parties into breaking the deadlock, the extremist Abu Sayyaf group - which the government says receives arms from militants in Pakistan - exploded bombs last weekend outside two Christian churches in Zamboanga, Mindanao,

Support for Abu Sayyaf is estimated to be low but on the rise. Mr Ramos, who has stationed more than half the total strength of the armed forces in Mindanao, calculates that higher government investment in the region's infrastructure and farming would undermine

Irian Jaya Beijing finds tribesmen halt mine rioting

Tribes living around the Grasberg mine in Irian Jaya, one of the world's biggest copper and gold producers, ended day but the Indonesian subsidiary of Freeport-McMoRan the mine, said operations remained temporarily closed.

A Freeport official in Jak-

arta said the copper and gold mills and mines "are in the process of starting back up" with equipment being checked. Shipments of copper concentrate were still being loaded at the local port. "We expect to start up very shortly," the spokesman

Riots have rocked Timika and Tembagapura, the mining towns close to Grasberg, since Sunday, Discontent among the local population has focused on a perceived lack of benefits from Freeport's mine to the local community, its social impact and environmental concerns.

Irianese tribes smashed windows, attacked a market place and damaged equipment at a Freeport environmental laboratory. Indonesian authorities sent in extra troops on Monday and the local airport remains closed to anything but military traffic. The riots peaked on Tuesday, when thousands took to the streets. attacking Freeport offices and the airport.

The official Antara news agency reported that security forces had arrested seven locals in connection with the riots and three people had been seriously injured. Yesterday morning's disturbances appeared to be directed as much at migrant workers from other parts of the Indonesia as at Freeport's operations.

Irian Jaya has about 1.7m of Indonesia's 200m population, and the government has been operating a controversial transmigration scheme around the mines, encouraging people from elsewhere in the archi-

an old ally in Moscow

By John Thomhili in Moscow

Several Sukhoi Su-27 jets, recently purchased from Russia, were among the scores of Chinese warplanes which yesterday screamed over the Taiwan Straits.

The sight was clearly intended to intimidate the "rebel" island. But it also served as a graphic illustration of the fast improving political and trade ties between China and Russia, once the antagonistic titans of the communist world.

In contrast to most western countries, Russia has adopted a markedly sympathetic stance over Beijing's sabre-rattling towards Taiwan. "Our position remains constant - that Taiwan is an integral part of China and that the current situation is an internal matter for the Chinese people." a Russian Foreign Ministry official said this week.

Despite the heightened tension, President Boris Yeltsin still intends to visit China next month.

Some Russian foreign policy officials even appear quietly delighted at the prospect of a permanent rift emerging between China and the west over Taiwan. Disillusioned with the results of its flirtation with the west since the collapse of the Soviet Union, Russia has been reverting to a more nationalist anti-American mood, symbolised by the appointment in January of the hardline Mr Yevgeny Prima-

kov as foreign minister. In recent months, Russian officials have floated the idea of a closer Russian-Chinese alliance aimed at moderating American influence in the world and countering the eastward expansion of Nato.

Such sentiments were yesterday summarised by Mr Pavel Felgengauer, a military commentator, in the Segodnya newspaper. "Even if the ambitious plan to create a new continental strategic partnership in Asia is for various reasons not completely fulfilled. Russia will in any event be able to steel, fertilisers and arms.

Taiwanese President Lee Teng-hui, campaigning for a new term in office, yesterday issued a veiled promise to repulse any direct attack on the island by China, Reuter reports from Taipei. "The president to be elected should love and take care of the citizens, just like Matsu," Mr Lee said, comparing himself to the Chinese goddess who died trying to save others. "Not just by saying some nice words." His pledge was backed hy a senior marine official who said "all ships" would be mobilised to protect the island's territorial waters against an intrusion.

earn several billion dollars (from the sale of arms and nuclear technology] and at the same time send a clear signal to the west - that Moscow is not as isolated and weak as it

This revision of Russian attitudes towards China may continue even if Mr Yeltsin loses office in June's presidential election. There are few signs that Russia's Communist party wants to revert to the frosty relations - and sporadic border conflicts - which characterised relations since the times of Mao and Stalin.

Mr Gennady Zyuganov, the Communist party leader who tops most opinion polls, has spoken of emulating the "Chinese model" and has frequently praised Beijing for introducing economic reform while maintaining communist political orthodoxy.

But another strand of Russian thinking remains hostile towards China. Nationalist propagandists still fear the "yellow hordes" will pour across the border to grab Siberia's vast natural resources.

Despite Moscow's advances China has remained cool about developing closer political relations - although it appears keen to promote trade. China emerged as Russia's seventh biggest trading partner last year buying \$1.6bn (£1bn) of

Seoul takes tough line with foreign media

an essential prelude to larger

foreign investment in Min-

whole now that the Commu-

nist insurgency, at its height in the early 1980s, has died down.

national territory, Mindanao is

also the closest part of the Phi-

lippines to the country's neigh-

bours in the seven-member

Association of South-east

Asian Nations and is the Phil-

ippine part of a regional

"growth triangle" - the East

Asean Growth Area - set up 18

Covering a third of the

danao and the country as a

By John Burton in Seoul

South Korea, which has had one of the freest media in Asia since the downfall of the military dictatorship in the late 1980s, has suddenly adopted a pugnacious attitude toward the press that is reminiscent of Singapore.

Government ministers and the son of President Kim Young-sam recently threatened libel suits against the Wall Street Journal and Los Angeles Times after they published articles about alleged bribery. This was followed by last month's expulsion of a foreign correspondent, the first since the end of the military dictatorship.

Mr Bruce Cheesman of the Australian Financial Review had angered the administration by writing critical sto-ries and an unflattering biography of

last week with Mr John Major, the UK prime minister, Mr Kim quickly cut off the session after only a couple of questions. "Is there press freedom in Korea?" a perplexed Mr Major afterwards asked a local British resident. "Twe just come from the most curious press conference in which only two questions were allowed and they appeared fixed."

Less than a year ago, Seoul was host to the annual conference of the International Press Institute, during which Korea proclaimed its commitment to the free flow of information. In addition, the president has claimed credit for introducing political reforms, while "eradicating Korea's anti-democratic legacy" that included a crackdown on

domestic press freedom. But the National Congress for New Poliintimidate the media by conducting tax the few services available, which audits of newspaper companies before a general election next month.

The information ministry denies it is trying to intimidate. "Critical stories are one thing, libellous ones another," said Mr Sohn Woo-hyun of the information ministry.

Foreign news organisations have other complaints. The Kim administration is continuing the policy of the former military government of preventing foreign media groups from gaining full access to the Korean market. While foreigners may invest in most business sectors, the government plans to keep a ban on foreign ownership of domestic publications, broadcast organisations and news services. Foreign newspapers cannot be published in Korea.

Although foreign satellite broadcasts

include Mr Rupert Murdoch's Star TV and Japan's NHK. A multi-channel all-Korean cable TV system was introduced last year and Korean satellite broadcasts will begin this year.

Foreign operators have been denied

access to the cable system since foreign

programming is limited to 30 per cent on a single channel. This has been a particular obstacle for Cable News Network, the US news channel, which is otherwise almost unavailable in Korea. Allowing CNN to broadcast would "cause serious cultural problems. TV viewers will be made to understand international issues through an American point of view", an information ministry official explained. This view is not shared by the finance ministry, which says the decision hampers Korean rial markets hy d



rmany.

Customs faces

The Customs and Excise Department faces threats of logal

action from the three defendants in the Matrix Churchill

following the Scott report about sales of arms to Iraq. Mr Per

Allen and Mr Paul Henderson, two former directors of the

Matrix Churchill machine tools company, plan to follow the

lead of their former colleague Mr Trevor Abraham, whose lawyer wrote to Customs on Monday pressing for compensation

A lawyer for Mr Allen said that if he did not receive

satisfactory proposals from Customs for compensation, he would consider the "institution of proceedings for malicination prosecution and/or abuse of office". It is thought that lawyess for Mr Henderson will press for compensation with the threat of legal action related to their client's alleged wrongful artists.

and unlawful confinement. Lawyers for Mr Abrahams said they had written to Customs claiming compensation for the

professional loss and personal hardship suffered by their client as a result of the Matrix Churchill trial.

The three former directors were prosecuted by Customs in

October 1992 for exporting military equipment in breach of export regulations. Their trial collapsed soon after it opened

when it was disclosed that the British government knew of the

exports. The inquiry into arms for Iraq conducted by Sir Richard Scott after the trial bad an examination of the prose

cution as one of its main terms of reference. In his report,

Richard blamed Customs investigators and their lawyers for an "inadequate investigation" before the trial, and conclude

that the trial should not have taken place. A Customs spokes

man said yesterday that "knowing the information we know

now, we would not have gone ahead with the prosecution. He

added that the department did not believe it had acted mail

Janmy Burns, London

prosecution

UK NEWS DIGEST

MPs to study stock trading at New York exchange



of the House of Commons plan to visit New York for a firsthand look at an order-driven stock market,

George Graham writes. Their visit will be part of an effort to unravel the tangled debate over the future of the London Stock Exchange.

The committee has been holding hearings on the introduction of orderdriven trading, but MPs have

Members of the expressed frustration at the difficulty Treasury committee of separating this issue from the perexpressed frustration at the difficulty sonality clashes that led to the sudden dismissal in January of Mr Michael Lawrence, chief executive of the

London exchange.

The New York exchange operates rather differently from the electronic order book proposed by the London exchange. All orders for a particular stock are directed to the specialist trader for that stock; orders interact as much as possible, but the specialist also trades on its own account to deal

with differences between supply and demand. Large blocks of shares, however, are traded off the floor of the about his dismissal. exchange in "upstairs" trading. The Commons committee is expected

shortly to announce a new set of hearings, which will include a second grilling for Mr John Kemp-Welch, the exchange chairman, much of whose first round of testimony was questioned by Mr Lawrence.

MPs also want to question the Treasury and Mr Donald Brydon of Barclays de Zoete Wedd, the marketma-

By August, a new electronic system will make it technically possible for the exchange to introduce orderdriven trading, in which buy and sell orders are entered on a central electronic book and automatically executed when they match.

But the proposed changes have drawn fire from marketmakers such as BZW. Marketmakers have built a substantial market share in the curketmakers quote prices at which they are prepared to buy and sell on screen, but actual bargains are struck over the telephone. Many institutional investors have also expressed reservations about the introduction of order-driven trading.

Sir Thomas Arnold, the committee's chairman, said MPs wanted to "strip out any element of personality and see if there are any structural problems here" which parliament ought to

Irish Americans are urged to

The Clinton administration is confident that Irish Americans will this week deliver "a strong message" to Mr Gerry Adams, president of Sinn Fein, that he must do all he can to restore the Irish Republican Army's ceasefire. Sinn Fein is the political wing of the IRA. which operated a ceasefire

A senior White House official said that, although Mr Adams had not been invited to tomorrow's St Patrick's Day party hosted by President Clinton, similar sentiments would be conveyed to him in any informal contacts he has with the

"We view Adams as someone who was helpful in the ceasefire over the last two years and still can be," the official said. She added that the administration had been in close touch with prominent Irish Americans to ensure that the "message" about restoring the ceasefire was delivered without equivocation.

The next 48 hours in Washington will witness a series of formal events, all allowing for informal contacts. Mr Clinton discussed Northern Ireland with Mr John Major, the British prime minister, at yesterday's "summit of the peacemakers" held in Egypt. But he will not return from the Middle East until late tonight and will miss today's traditional St Patrick's Day lunch on Capitol Hill and the evening's Irish America Fund dinner, at which Mrs Hillary Clinton will be

tion which last year saw the first meeting between the pres-

Among senior Northern Ireland politicians accepting invitations are Mr John Hume. leader of the constitutional nationalist Social Democratic and Labour party; Mr David Trimble, leader of the Ulster Unionist Party; and Mr John Alderdice, leader of the nonsectarian Alliance party. The

The senior official said US the success of all-party talks

Adams who had volunteered easier to issue him a US visa

This week's threat by Protestant paramilitaries in Northern Ireland to respond to renewed IRA bombing in England contrasted with "the restraint they have showed to date," she said. "Responding to violence with

European Union States will be tempted to hedge bets on integration

Flexibility is top conference issue

The EU's intergovernmental conference, which will open in a refurbished Fiat factory in Turin on March 29, is supposed to shape Europe's future for the 21st century.

Euro-fatigue points to a more prosaic outcome. Monetary union is the biggest game in town. Until it is known whether Emu is going ahead on schedule in 1999, most coun-tries will be tempted to hedge bets on the pace and scope of future integration. Yet most countries agree the

EU cannot stick to the status quo, if it is serious about enlargement to include central and east European countries around the turn of the century. A modicum of reform to institutions and decision-making is inevitable; maybe more.
Alliances among EU coun-

tries at intergovernmental conferences - rolling negotiations among ministers leading to heads of government summits - are tactical, selective and often temporary.

Overlapping interests can also make for strange bedfel-lows. Britain and France agree on the need for national vetos, particularly in foreign policy. Britain and Greece are attached to the national veto.

Where nations stand on the issues

Warning from Bank of England chief

Mr Eddie George, governor of the Bank of England, yester-day warned against UK partic-ipation in European monetary union unless the country was confident that sufficient economic convergence had taken place to make the project a success. In comments whose tone surprised some of his audience at a Royal Institute of International Affairs conference in London, Mr George said: "If we had seri-ous doubts about that at the

appropriate time ... I am not at all convinced that it is a club we should wish to join." A similar tone was struck by Mr Adair Turner, director general of the Confederation of British Industry. While Emu could be economically benefi-

Yet the strategic partnership in Europe remains the Franco-German alliance The big question is whether

countries are willing to embrace a more flexible Union. This would allow some member states to move ahead of the rest, to integrate more closely in certain areas, without being held back by national vetos. France, Germany, the Benelux countries and the Eurocial, he said, there were some "very significant dangers which, unless mitigated, could turn the impact of Euro from

positive to negative". A more positive tone was struck by Mr Jean-Claude Trichet, governor of the Bank of France, and Mr Klaus Regling, director-general at the German ministry of finance. Mr Regling and Mr George clashed over whether a consensus existed that there should be an exchange rate system linking participating EU states to a planned single European currency, the euro. Mr Regling said a consensus had emerged at the Madrid summit of EU heads of government, but Mr

pean Commission all support the principle of variable geometry but still have to agree on detail. Britain nominally supports the idea but worries that it could lead to exclusive clubs, or weaken common disciplines in areas such as the single market.

George disputed this.

Germany, though still the driving force behind closer integration, has scaled back some of its earlier ambitions -

Ideas such as constructive absention, where no country would be expected to provide troops or police for joint EU action, are aimed at circumventing national vetos. More qualified majority voting, tem-pered by safeguard clauses for defending legitimate interest,

is an alternative route. The most promising area for progress at the IGC is probably the so-called third pillar, where governments pursue loose co-operation to deal with immigrations, asylum and justice matters.

Most countries favour streamlined decision-making to strengthen the EU's internal security. Britain and France have reservations, however, particularly in supporting open borders and increased police

The prospects for a genuine common foreign and security policy are less promising. Most countries seem ready to support the idea of a Mr or Mrs X as the public face of the Union, backed by a new analysis and planning unit in Brussels.

At the same time, most agree that member states have moved backwards on a common foreign policy since Maas-

Redundancies at RAF

The Royal Air Force handed compulsory redundancy notices to 1,000 personnel while the Army mounted a hunt for near recruits. The RAF redundancies represented its biggest single cut since the second world war, and were the final stage of an intensive restructuring programme. They were among more than 5,500 RAF staff from a 3-star air marshal to the lowest ranks to lose their jobs in the final adjustment after the end of

Meanwhile Mr Nicholas Soames, the armed forces minister, launched a Saatchi and Saatchi advertising campaign to recruit 15,000 personnel to the army, which is now under strength. The government's Options for Change programme cut the army's strength by a quarter, but coincided with a steep decline in recruitment. The army is now 3,000 personnel short of its 115,000 target, and Mr Soames said it needed to increase recruitment. He believes a general lack of fitness among Britain's youth is one of the reasons for the fall in recruitment along with a demographic drop in the number of young people entering the labour market.

Despite the latest round of redundancies, the RAF is seeking to recruit 3,200 people this year and the requirement is set to rise to 5,000 recruits a year by 2000. Senior RAF officers explained that recruits were needed to create a smaller but George Parker, Westminster. well balanced air force.

Unions warned on membership

Trade unions have been warned that they must do more to recruit part-time workers if they are to halt the steady decline in union membership. A report for the Trades Union Congress says unions should shift resources away from servicing a shrinking pool of members towards a co-ordinated recruitment drive. It also urges them to cut subscription rates by up to 75 per cent, encourage inter-union co-operation to avoid wasteful.

Tivalry and link with the National Union of Students to bring. the growing number of young part-timers into mainstream union membership. Mr John Monks, TUC general secretary, said: "Unions cannot afford to sit back and hope that the days of the steady, full-time job will return. We have to get to grips with the new labour market." Andrew Bolger, Employment Correspondent

Fayed increases offer

Liberty Publishing, the newly created media venture of Mr Mohamed Faved, is about to submit an increa Observer, Britain's oldest Sunday newspaper. Mr Fayed owns Harrods, the London department store. Last week the Scott Trust, the body that governs Guardian Media Group, rejected a £15m offer from Liberty. GMG owns The Guardian daily newspaper and The Observer. Mr Stewart Steven, former editor of the Mail on Sunday and now chairman of Liberty, will submit a £20m bid for The Observer in the next few days.

Raymond Snoddy, Consumer Industries Staff

Companies comply on pay

The proportion of big UK publicly quoted companies with executive directors sitting on their boardroom remuneration committees has fallen from just under half to a quarter in the past 12 months, says a survey of 200 companies by the Monks Partnership, the pay specialists. It shows that a big majority of companies has moved to comply with recommendations on remuneration committees made in the Greenbury report on executive pay. The survey also found that a fifth of British companies now had one or more non-executive directors based Richard Donkin, Employment Staff

Big compensation award

A former steelworker has been awarded £512,000 (\$783,300) compensation after receiving extensive burns in an accident at Scunthorpe steelworks in northern England seven years ago The GMB general union said it believed the award was the highest recorded for an industrial accident. Mr Peter Black, 46 suffered burns to his head, body and arms when a crucible of molten metal and slag splashed over him. The award was against British Steel and Appleby Slag Reduction, for which Mr Black was a machine driver.

Andrew Bolger

pressure Adams By Jurek Martin in Washington present. He will, however. meet Mr John Bruton, prime minister of the Republic of Ireland, in the White House tomorrow. The meeting will come before the formal recep-

ident and Mr Adams. from late 1991 to last month.

Ulster Unionists are the largest pro-British party in Northern Ireland. policy was focused on ensuring

scheduled for June 10 as "the best way to bring everyone on board" the peace process. The US had no view as to "which type of election" should precede the proposed constitutional assembly in Northern Ireland and had no present plans for a separate initiative. She confirmed it was Mr

not to engage in fundraising in the course of his US trip, a concession which had made it

violence is not right."

MMC INVITES EVIDENCE INTO THE PROPOSED Acquisition of Lloyds CHEMISTS PLC BY

ENICHEM PLC

COMPANY NOTICES

The Secretary of State for Trade and Industry has referred the proposed acquisition of Lloyds Chemists plc by Unichem plc to the Monopolies and Mergers Commission.

The Commission will be considering the effects of the proposed merger on the wholesale and retail pharmaceutical markets in the UK.

The Commission would welcome any views from interested parties in writing, by 29 March if possible. Anyone wishing to submit evidence, or to obtain a copy of the full terms of reference, should write to: The Reference Secretary (Unichem Lloyds), Monopolies and Mergers Commission, New Court, 48 Carey Street, London, WC2A 2JT, quoting ref. FT0b.

Tough law fails to curb illegal guns

By Jimmy Bums, James Harding and Clay Harris

The killings at Dunblane are likely to prompt a review of IIK laws on firearms ownership, but police and gun experts warned against placing too much faith in further

The Home Office said last night it did not know whether Thomas Hamilton, identified by police as the gunman at Dunblane primary school, was licensed to hold firearms. Police said he carried four

weapons – all handguns. Police firearms analysts estimate there could be more than 250,000 illegal guns in the UK. while members of the Firearms

Consultative Committee, the government's official watchdog, considered one recent report which put the figure as

Senior police officers warned that UK laws, while imposing much tougher restrictions on the sale of guns than in the US, had not prevented their increasingly wide use. Under the 1968 Firearms Act,

an individual can own a weapon only if he or she holds either a firearms certificate or shotgun certificate approved by the police. The police will grant the licence only if the person can show that he has a valid reason for wanting the weapon, is fit to use it and "presents no danger of disturb-

ing the peace". A Home Office official said: "Say you are a guns enthusiast or a gun collector. You have to satisfy the local chief police officer that it is safe to let you have a gun.' The most recent Home Office figures show that in 1994 140,200 people in England and

Wales had been granted certificates to own firearms - including handguns and rifles - and a further 670,000 people bad shotgun certificates. In Scotland, there were 31,952 firearm certificates and 70,424 shot-

The police keep records of all licensed firearms, including a register of the gun's serial number, type and any specific conditions associated with the

The last significant tightening followed the Hungerford sacre in 1987, in which 16 people were shot dead by a gunman in the streets of the town 100km west of London. The changes included a ban on high-powered self-loading rifles and "burst-fire" weapons and repeating short-barrelled ooth-bore guns.

"There is little doubt that if you want to purchase a firearm you can purchase one whether or not you are licensed," said Detective Chief Inspector Michael Fry of the Flying Squad, in charge of combating violent

Additional research by Pedro



Car named as environmental villain

By Leyla Boulton, nvironment Correspondent

The car emerged as the chief villain while industry was a hero in the picture of Britain's environment painted by official indicators. Mr John Gummer. environment secretary. said the indicators, measuring everything from fuel consump tion to fish stocks, were aimed at nudging Britain towards more environmentally sustainable development.

The figures, published for the first time, show that fuel consumption by cars has nearly doubled since 1970, growing by about the same amount as traffic itself. The government concluded that this showed "little change in efficiency of fuel use, in marked contrast to the industrial and commercial sectors". Even Ms Hilary Hillier, the Department of the Environment's chief statistician, expressed surprise at the findings, saying that she had been impressed by motor industry advertisements trumpeting fuel efficiency improve-

Over the same period, industry's energy consumption fell 40 per cent in spite of a 40 per cent increase in real output. Over the economy as a

whole, oil price rises, satura-tion in the ownership of domestic appliances and a shift away from energy-intensive industries meant that energy consumption barely increased in spite of real economic growth of 60 per cent.

Mr Gummer said that he wanted the indicators to stimulate debate but the new figures come as an acute embarrassment for a government which only recently cut its roadbuilding programme. Last month the Royal Commission on Environmental Pollution said it had not received a government response to a report issued last summer calling for a reduction in car use.

That report sparked the

anger of the motor industry, which yesterday admitted that

fuel efficiency had been reduced in part by safety requirements which called for heavier cars, and by environmental features such as catalytic converters.

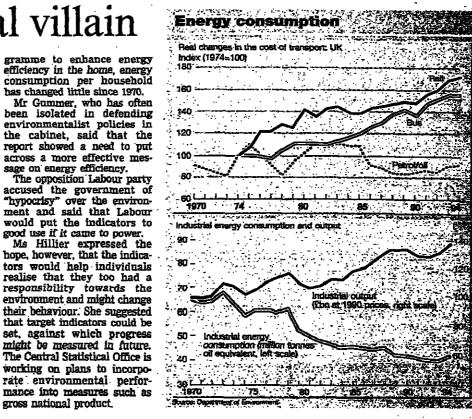
The indicators also showed that increased traffic had meant that cars had been a worsening source of urhan pollution in spite of cleaner fuels and vehicle design. Nitrogen dioxide levels had been at a historical peak in the past few years while particulate matter and ozone concentrations had

increased in the 1980s. But Mr Gummer rejected calls for heavier taxes on cars and increased subsidies for public transport. The indicators also show that the cost of rail and bus transport, which were hit by a cut in public subsidies, have increased faster than real incomes while motoring costs have fallen. Mr Gummer also said that there was a need to "increase our emphasis on public transport".

The indicators showed that in spite of a government pro-

efficiency in the home, energy consumption per household is changed little since 1970. Mr Gummer, who has often been isolated in defending environmentalist policies in the cabinet, said that the report showed a need to put

sage on energy efficiency. The opposition Labour party accused the government of "hypocrisy" over the environment and said that Labour would put the indicators to good use if it came to power. Ms Hillier expressed the hope, however, that the indicators would help individuals realise that they too had a responsibility towards the environment and might change their behaviour. She suggested that target indicators could be set, against which progress might be measured in future. The Central Statistical Office is working on plans to incorporate environmental perfor-



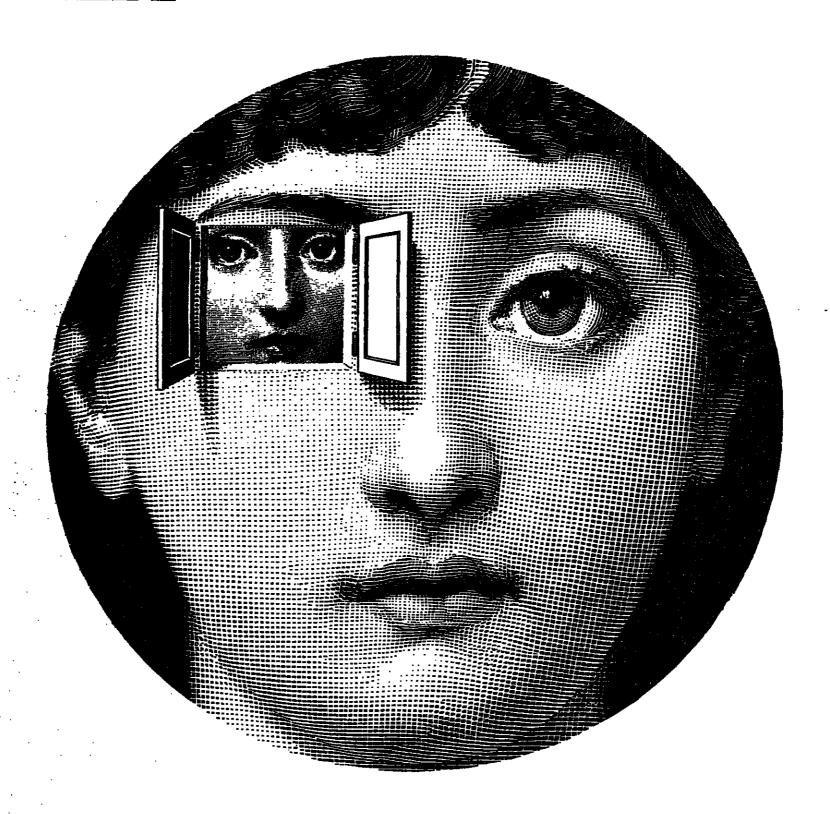
MATTER MANAGEMENT

s faces tion

on membership

هكذامن الأحبل

DIGITAL AND MICROSOFT ANNOUNCE A WAY TO HELP YOUR COMPANY MERGE WITH ITSELF.



It's called Windows-based enterprise computing. And it's designed to give your company the greatest competitive advantage of all: a unified vision. Imagine seamlessly sharing information—top-down, bottom-up, across your organization and beyond it—with the ease and familiarity of Windows. And without worrying which computer happens to hold the data. It's no futurist fantasy—it's happening right now. The Alliance for Enterprise Computing delivers the powerful and integrated Microsoft[®] Windows NT[™] and BackOffice platform, joined with Digital's systems and global service-and-support

Microsoft

Microsoft

The result: dependable, flexible, open computing solutions. To align your company with its vision,

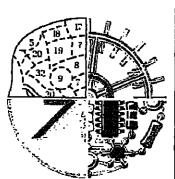
visit the Alliance Web site today at http://www.alliance.digital.com or send e-mail to alliance@digital.com. FOR

ABX

Biglis Equipment Corporation. Digital and the Digital lego are tigdemarks of Digital Equipment Corporation. Attmost Ofersosetti/Immaginations

ABX

Biglis Equipment Corporation. Digital and the Digital lego are tigdemarks of Microsoft Corporation. Attmost Ofersosetti/Immaginations.



Free agents target Web users

The development of "intelligent agents" is allowing advertisers on the World World Web to target their message at specific groups of individuals.

Agents, Inc. a Massachusettsbased company, is offering Web users a free agent - software acting over a network without direct supervision - that can be instructed about the user's musical tastes, favourite films,

age, gender, post code and so on. Once the advertiser has decided on the profile of the target consumer, the agents ensure that the message is delivered to the appropriate individuals. Agents, inc: US, tel 617 2345400;

Understanding the circadian clock

The "circadian clock" is the mechanism that ensures that the body's internal rhythms, such as sleeping and waking, are synchronised with day and night Until recently, there has been little understanding of how the circadian clock functions. although two genes - called period and timeless - involved in the working of the clock bave been identified in drosophila

(fruit flies). A possible mechanism has been put forward in today's Nature by scientists at the Howard Hughes Medical Institute at Brandeis University in Massachusetts and The Rockefeller University in

New York. Biochemical studies on drosophila showed that their circadian clock was governed by a complex of proteins encoded by the two "clock genes". The fly's timeless protein. Tim. appears to degrade in response to light. triggering all the other effects controlled by light and

Howard Hughes Medical

Institute: US, tel 617 7363160; fax 617 7363164

Cutting the cost

of mobile calls

Much of the expense of making a call from an office to a mobile telephone is the charge levied by BT or Mercury to route the call through their networks to the

cellular networks. The cost of peak time calls to mobile telephones could be nearly halved by using a cellular transceiver to bypass the BT or Mercury leg of an out-going call, according to Wavetech, a Hertfordshire-based supplier.

Its Phonecell SX transceiver. which costs £1,500, cuts peak time call costs to 17.5p per minute.
Wavetech: UK. tel (0)1707 \$23823; fax (0)1707 823705.

Bearing towards

Glass is a more suitable material than metal for making some types of precision bearings, according to German researchers.

The Fraunhofer Institute for Applied Optics and Precision Engineering in Jena has built scanning equipment that uses high-quality, air-lubricated bearings. Using glass instead of metal avoids the risk that components will deform. The glass is also suitable for making bearings in precision measuring

and test coninment. Fraunhofer Institute for Applied Optics and Precision Engineering: Germany, tel 3641582318; fax 3641582604.

Cameras aid tube bendina

Computer-controlled machines for bending tubes and pipes have been in use for more than 20 years. But automating the measurement and inspection processes has proved difficult.

Addison Tube Forming. a Preston-based company, has worked with the University of Manchester to develop a system that uses video cameras to take pictures of the tube from several directions, from which it can component. The system is calibrated against an object that has a large number of accurately measured features.

Addison Tube Forming: UK, tel (0)1772 34511: fax (0)1772 323227. 150 robots.

Anna Kochan looks at the role of robotics in electronics production and a sewing application

on ever more varied and exotic roles in the electronics industry, driving human workers out of domains where their presence would be unwei-

come or impossible. ROBOTICS The cleanrooms AT WORK used by semiconductor manufacturers are getting cleaner, and a human could never satisfy the demanding standards of cleanliness which the industry

expects. Also, with the increasing use of vacuum working by the chip makers, robots are taking on yet more traditionally human duties.

In disc drive assembly, robotics is widespread because the intricacy of the work, and rising quality standards, pose extreme problems for manual workers. In printed circuit board (PCB) manufacture, meanwhile, quality and cost issues are driving companies to automate, particularly those competing with south-east Asian, low-wage coun-

Not all the tasks performed by robots in the electronics industry are difficult. In semiconductor manufacture, the robot can carry out undemanding tasks - such as loading silicon wafers to and from the various machines that process them - in an environment where human presence is undesirable.

"A semiconductor plant today has to be 1,000 times cleaner than an operating theatre in a hospital. You can't clean up a person to that extent. Even a slight brush of an eyebrow would create such a cloud of dust that production lines would have to be closed down. As a result, every semiconductor manufacturer uses robots," says Rick Palmer of French-based robot manufacturer

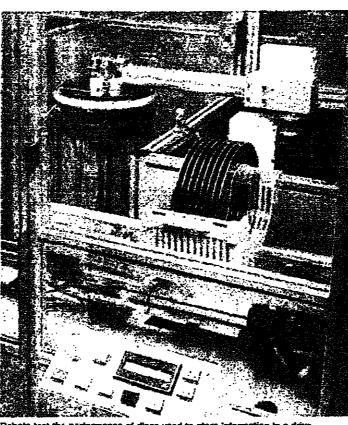
Staubli Unimation. But if the tasks are repetitive, the robots themselves are often very specialised and costly because they are increasingly required to operate

In the disc drive sector, the leading factor in the automation decision is cost, says Joan Pinder, executive director of the Californiabased International Disc Drive Equipment and Materials Associa-

"The most automated disc drive factory in operation today is in Japan where space is at a premium It was built by Matsushita Kotobuki Electronics, the manufacturing arm of US disc drive producer Quantum, drives a day using 400 people and

On the other hand, Seagate,

Clean machine



Quantum's main competitor, has manufacturing facilities in Singapore and Taiwan where low-cost labour is available. It produces about the same volume of drives with a workforce of 25,000, Pinder estimates. The factories use robotics only where absolutely essential.

Seagate gains one big advantage by favouring manpower. Disc drive technology is evolving very fast, and although robots are flexible enough to cope with new products, they do require appropriate modification and refitting, which can be costly, says Pinder.

instead of robots is that quality may suffer. Disc drive assembly, explains Pinder, is an intricate operation, involving the precise location of one component on top of another, and the application of pressure. Cleanliness is also crucial to many disc drive manufacturing operations and, because cleanroom standards are rising higher and higher, the need for robots is increasing, says Paul Binding of Staubli Unimation (UK). "Manufacturers used to be satisfied with a Class 100 cleanroom environment then it was Class 10 and now it is Class 1 - which means 1 particle

per metre cube." This places extra demands on the robot because a conventional industrial robot deposits dust in the environment. To eliminate this, the Staubli Class 1 cleanroom robot is its internal parts so that no dirt can escape from them, and an exhaust system is built into the robot base. In addition, as industrial paints lease dust when set in move the cleanroom robot is coated with a special paint which provides a

very hard surface that takes seven days to harden and dry. Robots are expected to play an

increasing role in disc drive manufacture, largely because of the miniaturisation of components, says Pinder. As heads and discs become smaller, manufacturers will be forced to introduce more robots because operators will not be able to assemble them without using a microscope - and that is far from practical, she believes.

Staubli currently claims to be the only robot manufacturer offering a Class 1 cleanroom robot but many others are entering the market, including Japanese companies Yas-kawa Electric and Hirata Kiko.

In PCB manufacture, a robotic solution is the only way of automating the insertion of odd-shaped components, such as transformers, capacitors, pins, connectors, fuses, sensors and springs, that high-speed insertion machines dedicated to standard axial and radial components cannot handle. Although the task can be performed manually, it is operator-intensive and also susceptible to operator error because of the similar appearance of many components.

"We automate as much as we can to cut down on errors," says Grayson Dias, manager of engineering at Hitachi's plant in Hirwaun, South Wales, where colour television sets and computer display monitors are produced for the UK and European markets. "PCB production is currently at a 93 per cent level of automation and this includes six robots for mounting odd-form components on to boards.'

However, he adds, automation levels are not quite as high in the South Wales plant as those in the company's Japanese plants because of the shorter production runs, which make automated solutions more costly and more difficult to

"We benefit from seeing what our companies in Japan are doing, but then it is up to us to calculate what technologies we can afford and which will give us our required three-year payback."

Because of the operator-intensive nature of odd-form component insertion, many companies competing with south-east Asia are forced to automate it, says Joe Morris, director of PMJ automec (UK), a Finnish-owned company which delivers more than 100 robotic

insertion cells to industry a year. sells at between £120,000 and £150,000, replaces three operators on each shift. It has enabled customers to cut costs, he says, and thereby maintain production in-house which would otherwise have been trans-

ferred to south-east Asia.

A case of pins and needles

R obotic sewing technology developed for automotive applications could soon be adopted by the clothing industry if a research programme funded by . the German government proves

The project, which has begun by focusing on stitching skirts, is being led by Moll, the Aachen-based specialist in sewing technology which has pioneered robotics for stitching upholstered carparts.

Sewing is traditionally labour intensive, and whether a factory makes jeans or head rest covers, the scene on its shopfloor is much the same: large numbers of operators sit in front of sewing machines, manipulating pieces of material under a sewing needle. surrounded by piles of cut fabric and partly sewn product.

1.17

操技术。

01 G

() .

--- 3.4

Little automation has been introduced into this environment because of the floppy, stretchy and clingy nature of the component

In the Moll approach, a robot manipulates a sewing head in three-dimensional space around the fabric components which are held together in a specific configuration by a patented tooling system.

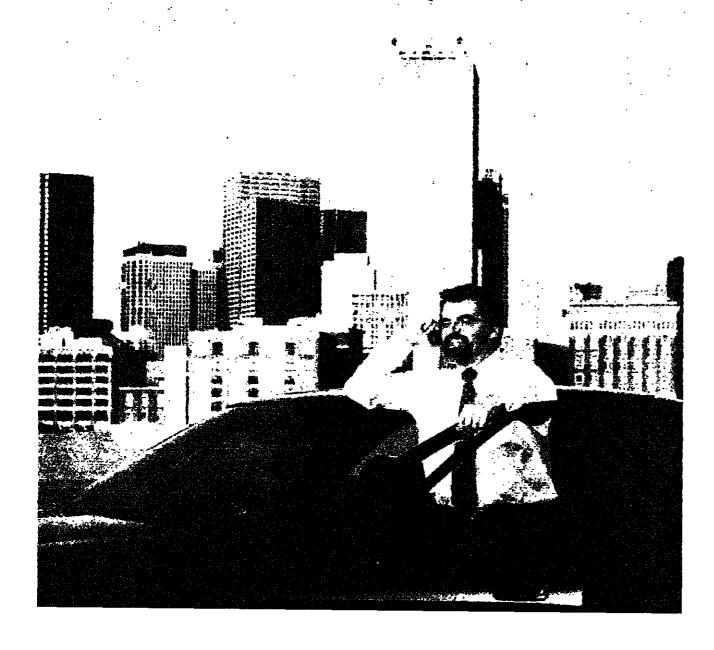
At the start of the cycle, an operator loads the component pieces making up one product to the robotic cell. These are then seized by the tooling system which automatically pre-assembles them on to a dummy whose shape is identical to that of the end

This dummy holds them in place during the sewing cycle and then collapses so that the stitched item can be removed.
Further enhancements to the

system should enable rolls of textile to be cut and stitched automatically without any operator intervention. "If we are successful, it will mean that textile components can be

produced without direct labour and that sewing becomes an industry but capital cost-based," says

"This will give manufacturers the treedom to locate sewing operations where they are needed and not to be forced to seek out low-wage



"You have to communicate to stay in business. But you don't have to stay in the office."

> BO HEDFORS. President & CEO, Ericsson Inc., Texas, USA.



Fast decisions sharpen your company's competitive edge. Out of reach can easily mean out of the picture - but an Ericsson mobile phone lets you respond quickly to your customers and keep in touch with your colleagues. Ericsson makes it possible to communicate with anyone,

anywhere, anytime - yet still respects people's need to divert calls or use an answering service to create pockets of privacy. Ericsson's systems provide these advanced features because Ericsson is a world leader in the development and implementation of systems for mobile phones, serving more than 40% of the world's cellular subscribers.

Ericsson's 80,000 employees are active in more than 100 countries. Their combined expertise in switching, radio and networking makes Ericsson a world leader in telecommunications

It's about communication between people. The rest is technology.



The second secon

A Serb holds a book on Tito as he passes buildings set alight by other Serbs giving up the Sarajevo suburb of Ridzia

ZAGREB AND BELGRADE IMPROVE LINKS

By Laura Silber in Belgrade and Harriet Martin in Sarajevo

Croatia and the Serbian-led rump Yugoslavia yesterday agreed to restore telecommunications and transport links in an important step towards normalising relations broken since their 1991 war.

The deals were signed after talks in Zagreb between Mr Milan Milutinovic, foreign minister of Yugoslavia, and Mr Mate Granic, his Croatian counterpart. The two sides agreed to reopen the Zagreb-Belgrade highway and railway, the main overland commercial routes between central and south-eastern Europe before

The accords also provided for the restoration of aviation and full telecommunications links, the reopening of the Adriatic oil pipeline, and broader consular functions for the still modest

delegations in each capital. Officials said each agreement would be implemented within the next month.

Diplomats say the Serbian-Croatian normalisation process would help to ensure a smooth handover of one remaining rebel Serb enclave to Zagreb government control via a UN transitional

force that will arrive next month. In another development, the US said yesterday it would make \$100m available to arm and train a Moslem-Croat Federation army, despite fears the move could undermine efforts to disarm the former warring sides.

Mr James Pardew, a US special representative in the Balkans, yesterday dismissed European fears that the arms control process would be disrupted by the

US "train and equip" project.

After meeting Nato ambassadors in Brussels, he told reporters: "We want to

reduce weapons in Bosnia," but added that security could also be helped by improving "the quality of the Federation force". Details of the military funding will be

released on Friday. The US announcement came as the Bosnian prime minister, Mr Hasan Muratovic, last night criticised the Nato-led peace implementation force (lfor) in Bosnia for doing nothing to prevent the widespread burning and looting of homes and factories in the last two of five Sarajevo suburbs which are being transferred from Serb to federation control.

One of the suburbs, Ilidza, was due to be handed over to the federation today. Although increased numbers of Ifor troops have been patrolling the streets, the Nato-led force has refused to detain young Serb men openly looting and setting

Ministers support German proposal after Caribbean crash

EU backs airline safety call

Transport ministers yesterday backed a German call for an EU regime to improve airline safety standards, including the possibility of barring airlines from third countries enter ing EU airspace on safety

Mr Matthias Wissmann, the German transport minister, said ministers had responded positively to his call for a European safety certificate for

Mr Wissmann has advocated a blacklist which would "name those states whose aviation supervisory authorities, in the opinion of EU member states. do not adequately check and supervise the maintenance of international safety standards by the airlines registered with

The German campaign for EU-wide measures comes in the wake of an airline crash off nised the need for a union-wide the Dominican Republic early early last month in which 164 German tourists were

killed. The aircraft was operated by a small independent Turkish airline, Birgenair, which went into receivership earlier this

week. An investigation into the crash established that pilot error was responsible for the accident. The aircraft was under lease to the Dominican airline. Alas Nacionales.

Mr Neil Kinnock, EU Commissioner for transport, said a high-level working party of member state and commission officials would present proposals on the issue to the next council meeting.

"The terms of reference are very broad and will examine all aspects of aviation safety regulations," Mr Kinnock

regime to control and monitor aviation standards, and suggested that the system of controls operated by port authorities could provide useful guidelines for airport

EU officials pointed out that EU co-ordination was essential if member states were to act uniformly against targetted countries or airlines.

Mr Kinnock said that, as well as tightening controls on third countries operating in EU airspace, complementary mea-sures might involve providing EU experts to help improve shortcomings in third country aviation standards.

EU officials said Europe could look to the US Federal Aviation Administration, which maintains a blacklist but also helps countries to assess the quality of their air-

■ Mr Neil Kinnock, EU trans-

port commissioner, said there had been a "satisfactory and significant change" among transport ministers towards an EU-wide mandate to negotiate an "open skies" air deal with the US.

There was broad agreement that ministers should discuss "sounding out the US" about a common EU approach at the next council meeting in

However, transport ministers remained divided on the issue yesterday, with the UK and France firmly opposed to ceding any negotiating powers to the union on traffic

A majority of member states appeared in favour of the EU presenting a common front on non-traffic right issues, such as competition policy.

However, Mr Kinnock said be did not "take the view that traffic rights can be excluded

Greeks face Olympic grilling

By Kerin Hope in Athens

Greece's transport minister, Mr Haris Kastanidis, faces a grilling in Brussels today over political interference in the day-to-day running of Olympic Airways, the struggling state carrier which is being restructured with European Union

Not only did the government appoint former prime minister Andreas Papan-dreou's personal pilot as the airline's gen-eral manager last November, it also chose a new board of directors dominated by members with close ties to hardliners in the governing Socialist party and Olympic's militant unions.

Some airline officials claim the new board's blocking of reforms proposed by Professor Rigas Doganis, the international aviation industry expert who took over as chairman and chief executive a year ago, is endangering Olympic's chances of survival. Said one senior official: "The board has rejected an alliance with Cyprus Airways and is blocking a product relaunch and frequent-flyer programme. These are crucial to meeting rev-

enue targets for this year." The issue of political meddling will be raised today when Mr Kastanidis meets Mr Neil Kinnock, the EU transport commissioner, as will concerns about an extra Dr 11bn (\$45m) in state aid to Olympic last year which was not approved by Brussels. The Commission is to decide next month whether Olympic has made enough progress to qualify for the second tranche of a Dr54bn capital injection agreed under a three-year rescue plan launched last year.

Airline executives say they did not ask for the extra funds, which were proposed by Socialist MPs to boost pension pack-ages offered to Olympic employees willing to take early retirement. About 1,700 out

Brussels will raise the issues of political meddling by Athens and extra state aid

of 10,600 jobs are being cut in the The board's hostility towards Prof

Doganis, a Greek who teaches at Cranfield management school in the UK, is another indication that the government has failed to comply with the Commis-sion's demand for independent management of the airline.

Greece's tradition of political interference in the management of state corporations by trade union officials and cabinet ministers helped bring Olympic to the brink of bankruptcy. Accumulated debts of Dr491bn were written off last year under the restructuring programme.

Under Prof Doganis, Olympic posted profits of Dr6bn in 1995 - the first year since the 1970s that it has managed to stay out of the red. This was despite an estimated 10 per cent fall in tourism to Greece, the carrier's main source of

A report by Alan Stratford and Associates, consultants hired by the Commission to assess the first year of restructuring, says the programme "has already had a significant positive impact".

The carrier boosted traffic by more than 20 per cent on long-haul routes to the US, South Africa and Australia, which usually cater mainly to ethnic Greeks. It plans to add extra flights this year to meet increased demand from international travellers.

Revenues from domestic flights, where Olympic suffers financially from having to keep Aegean island routes open year-round, improved by 18 per cent on a 7 per cent increase in fares.

Airline managers also met another Commission requirement by accepting a strategic plan aimed at making Olympic the dominant regional carrier by the end of the century, through strategic alliances with other eastern Mediterranean airlines, buying new medium-sized aircraft and developing Thessaloniki airport in northern Greece as a hub for the Balkans.

Belgian power contracts doubt

ASSET MANAGEMENT

By Neil Buckley in Brussels

The European Commission is planning to investigate contracts between Electrabel, the privately owned Belgian electricity company, and the country's municipalities, which it believes may contravene European competition law.

Mr Karel Van Miert, the competition commissioner, has told a Flemish minister that aspects of recently renegotiated contracts between Electrabel, which supplies 92 per cent of Belgian electricity, and the municipalities "could raise serious doubts about their

compatibility with the competition rules"

Mr Van Miert says he is concerned that "intercommunales" - companies set up by groups of municipalities to handle electricity distribution, often in partnership with Electrabel are being offered stakes in Electrabel if they prolong their

contracts by 30 years.
The commissioner said the new contracts, including a clause with an "almost exclusive" obligation to Electrabel, were an "attempt to block any step forward in energy liberalisation, even modest, for several decades"

Mr Van Miert added that conclusion of a large number of long-term contracts between Electrabel and intercommunales was an EU issue since the contracts together "represent a very important part of the elec-

tricity market in Belgium". Electrabel vigorously denied yesterday that there was anything anti-competitive about the contracts, which it said were not exclusive.

The municipalities entrust to Electrabel the mission to produce, on behalf of the intercommunales, the necessary energy for their clientele. The municipalities retain the possi-

bility of being supplied by other means," it said. It added that contracts were

not being prolonged for 30 years from the present, but by up to 18 years, to make a total of 30 years, depending on the length of intercommunales' existing contracts. It said electricity supply contracts with Belgian municipalities had traditionally lasted 25 or 30 years. Electrabel said its offer to

sell shares to intercommunales was made in response to the intercommunales' own desire. expressed in the early 1990s, to get involved in electricity gen-

USS When you have been entrusted with that kind of money, you can afford to make a stronger promise than others.

Go ahead



This number testifies to the trust thousands of fund managers and individuals have put in AXA in 23 countries worldwide.

It also ranks us as the 4th largest global insurer in terms of assets under management. Over the last 20 years, AXA has multiplied its revenues 180 times, its equity funds 220 times, and its funds under management 690 times. So it is clear we are not speaking lightly when we say : "Go ahead. You can rely on us".





US challenges | Apec may see \$303bn boost Canada over magazine tax

By Nancy Dunne in Washington and mard Simon in Toronto

Washington will challenge Canadian practices excluding market by taking its case to the World Trade Organisation. Mr Mickey Kantor, US Trade

Representative, said yesterday. The case involves an 80 per cent tax on advertising in US magazines which publish spe-cial editions for the Canadian market. The USTR office says the tax was designed to prevent Time-Warner, the US media group, publishing a Illustrated magazine.

"Our action is justified on the merits of the case, and because it is important in setting a clear precedent the US is prepared to act on so-called cultural issues where there is discrimination against US interests," Mr Kantor said.

"The Clinton administration is committed to combating the growing attack on our country's publishing and entertainment industries.

USTR said the tax, imposed on December 15, 1995, was one of a number of discriminatory practices against US magazines publishing Canadian editions. It was introduced following lobbying by Canadian publishers against Sports Illustrated. which had sought to circumvent discrimination against foreign magazines by introduc-"split-run" edition, printed in Canada but with limited Canadian content.

Four in every five magazines sold in Canada are foreign publications. Domestic publishers worry that low-cost, "split-run" editions will drain the advertising pool and leave little for Canadian magazines. Canada does not allow tax deductions to Canadians advertising in such publications, and postage rates are higher than rates for Canadian magazines, USTR

In filing the case with the WTO, the US had asked for consultations with the Canadian government to help settle



Kantor: 'action is justified'

the dispute. If a settlement is unsuccessful, the complaint could lead to US sanctions

The WTO action is being taken within US trade laws under which Washington could impose trade sanctions 30 days after a WTO decision or 18 months after a US investigation into Canada's action is started, whichever is earlier.

Earlier this year, Mr Kantor expressed "disappointment" Canada had "chosen to evict a US business enterprise set up in Canada consistent with Canadian law and with the full knowledge of the Canadian government." Ottawa secured an exemption for cultural industries, including the book trade, from the North American Free Trade Agreement. Last week, the US and Can-

ada resolved a battle over country music broadcasts through an agreement on a joint venture in Canada. The US had been planning trade sanctions in retaliation for a Canadian decision to stop broadcasts of US-owned Country Music Television when a new Canadian service, New Country Network, was

launched at the end of 1994. The agreement calls for the merging of the two operations into a single network, Country Music Television-Canada. In February, Mr Kantor launched an inquiry expected to result in sanctions, but later delayed

It assumes total elimination

By Nikki Talt In Sydney

The free trade objectives endorsed by countries of the Asia Pacific Economic Co-operation forum could generate a real income gain of US\$303bn per annum for Apec members, according to a report by Australia's Industry

The 18 countries which make up Apec have committed themselves to free and open trade and investment within the Asia Pacific region by 2010 at the latest for industrialised countries and 2020 for developing nations.

The \$303bn incremental gain suggested by the Industry Commission model would come after the 2020 measures have worked through.

of all trade barriers, including in the services

The commission estimated that a further gain of \$216bn per annum could come from relatively narrow trade facilitation measures.

More extensive measures. covering standards, competition policy, procurement and regulation could add up to an additional \$442bn a However, the report also

concluded that if "sensitive" sectors, such as agriculture, were excluded, the economic benefits would be "dramatically" reduced. "Failure to advance agricul-

tural liberalisation beyond the Urneuay Round commitments

would mean forgoing \$106bn of real income gains - that is, 61 per cent of the total benefits of \$175bn from liberalisation in traded goods, or 35 per cent of total trade liberalisation benefits of \$303bn after inclusion of services," it said.

"Moreover, if agriculture is excluded, \$10bn of annual free rider gains would flow to the European Union." The former government in

Australia - voted out of office earlier this month - was one of the staunchest supporters of the Apec agenda, and fought to ensure that agriculture was not specifically excluded from the trade barrier reduction

The report suggests that both countries with efficient, export-oriented agricultural

sectors - such as Thailand in the processed rice area and New Zealand with dairy products - and those with highly assisted rural sectors would see lower gains if agriculture was excluded from the Apec

It finds, for example, that while Japan and Korea would avoid "significant structural adjustment" by excluding agriculture, this would be "at a significant economy-wide

The one exception is China, which is found to be just as well off whether agriculture is excluded or not, although the report admits "in terms of real gross domestic product, China is projected to do slightly better when agriculture is

Turkey, Israel to scrap barriers

Turkey and Israel today will sign a trade agreement eliminating all tariff barriers

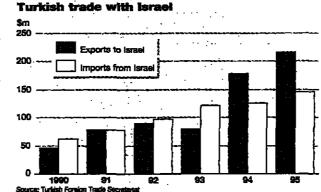
between them by 2000. The agreement is intended to be the first of a series linking Mediterranean countries in a closer political and commercial relationship with the European Union. The EU hopes to establish a Mediterranean free trade

zone by 2010. Israel and Turkey recently signed agreements with the EU which require them to negotiate trade liberalisation deals with all countries with which the EU has preferential trade agreements

Mr Temel Iskit, a senior Turkish foreign ministry offi-cial, said: "Israel has the strongest relationship with the EU and the most trade, so therefore we decided to start with them.

Turkey and Israel also have close political relations and market-oriented economies. "Turkey and Israel are complementary economies. There is hardly any overlap. Israel is a high-wage, high-tech economy. Turkey is a low-income, lowcost economy," said an Israeli

However, trade volumes are relatively small. Merchandise trade between Israel and Turkey was only \$363m last year. but Israel hopes it could reach



\$1bn-\$2bn by 2000. Israel and Turkey have agreed to eliminate tariffs with all restrictions progressively lifted by 2000. Turkey seems to offer the greatest potential. Although average incomes are one quar-

ter those of Israel, Turkey has

a large, rapidly growing popu-Israel expects to increase exports of high-tech electronic, medical and telecommunica-

tions equipment. However, Israel's high-cost textile industry has lobbied hard against the agreement, fearing competition from Tur-key's big textile companies.

Most of Israel's textile industry is made up of small companies already struggling to compete against growing foreign competition, even though import tariffs are as high as 75

Although Israel is an attractive market for Turkish textiles, few other industries see great potential in the small but sophisticated Israeli market. Turkey excels in low- to medium-technology goods, con-struction and food processing

as well as textiles. However, officials from both countries say there is considerable scope for joint ventures, marketing alliances and technology transfers.

For instance, Israel has a generous textiles agreement with the US, but Turkish exports are subject to quotas. Washington requires that Israeli companies finish only 35 per cent of the garments they export to finished outside the country, but with "Made in Israel"

Israeli companies could begin producing clothing for the US in Turkey, where average wages are less than a quarter of the Israeli minimum

monthly wage of \$900. There is considerable scope for co-operation in agriculture. Turkey is building a \$32bn complex of hydro-electric dams and irrigation systems known as the South-east Anatolia Project (GAP) in its arid south-

east region. It is planning to double production of cotton there and turn the area into a large food producer. Israel has two small pilot irrigation projects in the south-east, which could become an important market for irrigation equipment and high-yield seeds.

Although the free trade agreement does not cover defence sales, Turkey is an important military market. Turkey's air force has awarded Israel Aircraft Industries a \$650m five-year contract to upgrade avionics of its F-4 Phantom jets.

Turkey is a leading destination for Israeli tourists, who spend about \$300m a year in Turkey. Some also buy large quantities of cheap leather goods and clothes to sell in

WORLD TRADE NEWS DIGEST

India car sales growing sharply

Car sales in India are growing by almost a third a year, according to Indian industry figures. Moreover, the increase comes before the launches of most new European and South-East Asian models due to enter the Indian market in the

Car sales for the first 10 months of the fiscal year were up 31 per cent at 270,842 models on the same period a year ago, according to the Association of Indian Automobile Manufacturers. April to January sales in 1994-95 of 206,594 cars, by comparison, were up 19 per cent on the preceding...

Maruti, the joint venture between Suzuki of Japan and the Indian government, increased its market dominance. Its share rose from 74 to 78 per cent in the first 10 months of this year. with its nearest rival being Premier Automobiles at 9 per cent. Local carmakers Hindustan Motors and Telco followed with respective shares of 8.24 and 2.79 per cent.

However, despite its plans to raise production by 100,000 vehicles a year to more than 300,000, Maruti is likely to lose market share gradually to a host of new entrants this year. Opel, Fiat, Ford, Hyundai and others are launching models this year, mostly in joint venture with Indian partners.

AIAM figures for the period show the first signs of newcomers to the market, however, with sales of 4,800 Cielo models, produced by Daewoo and DCM, the Indian manufacturer (market share 1.65 per cent) and sales of 1,134 Peugeot 309s, launched recently by the French carmaker and Premier Autos (0.38 per cent).

Mark Nicholson, New Delhi

EU protest over chip pact

Trade officials from the US, Japan and the EU met in Brussels yesterday to discuss industrial co-operation in the semiconductor industry. Although not officially on the agenda, the talks addressed the exclusion of EU chipmakers from a bilateral agreement between the US and Japan due to expire in July.

The EU believes the arrangements, which enshrine expectations for a 20 per cent foreign market share, are discriminatory and pointed out that Japanese and US penetration of the EU market was 66 per cent. However, in spite of growth in the European semiconductor industry expected to reach 16 per cent of world market share by 1998 the EU's penetration in Japan was less than 1 per cent and only 6 per cent in the US. EU penetration in Asia, excluding Japan, was 9 per cent, officials said.

Brussels is arguing that future talks should revolve around some form of intensified industry-to-industry co-operation which would begin trilaterally, but become multilateral. Japan would like to scrap the arrangement altogether, while the US wants it continued. Emma Tucker, Brussel

Coca-Cola airlifts bottling line

Coca-Cola of the US is moving an entire bottling line by air for the first time. The 81-tonne bottling operation is being flown from Atlanta's Hartsfield international airport to Vladivostok aboard an AN-124 freighter.

The aircraft is one of eight 150-tonne capacity AN-124s - the world's largest commercial freighters - operated by the UK's HeavyLift Cargo Airlines under an agreement with Russia's private cargo airline Volga-Dnepr. HeavyLift is a unit of Trafalgar House of the UK

The bottling line, part of a joint venture between Coke and a local Russian partner, will be the first Coca-Cola bottling Reuter, Atlanta operation in eastern Russia.

GUESS WHAT 300,000 INFLUENTIAL RUSSIANS GET UP TO EVERY FRIDAY.

They bury themselves in the Classified Section of their Financial Izvestia.

in Tuesday's and Thursday's Financial Izvestia, Friday's pink pages have an added attraction.

They hunt through the Appointments and Real Estate, weigh up Business Opportunities and Franchises, check out Travel and Tourism offers and what's coming up in Conferences and Exhibitions, Education and Executive Courses.

They are business minded people, so where better to talk to them about your business than in Financial Izvestia - their authoritative, Russian language business newspaper.

For more information about advertising in the Classified Section, call Universal

Media Ltd. on (+44) 0171 935 2369 or fax (+44) 0171 935 1929.





There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you

Except for one thing

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing And nothing is all they'll ever have

unless we all extend a helping hand. We know you can't give them back the things that others have taken away.

We're not even asking for money (though every cent certainly helps). But we are asking that you keep an open mind. And a smile of welcome.

It may not seem much. But to a refugee it can mean everything. UNHCR is a strictly humanitarian

organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world. **UNHCR Public Information**

P.O. Box 2500 1211 Geneva 2, Sw

andone

R the sins in

withe sinner

Som

exhibition which the XJ8 now joins

until its close, celebrates the cente-

nary of the college's reorganisation

in 1896. And two graduates of the

college, Geoff Lawson (1968 furni-ture) and Fergus Pollock (1975

The Royal College of Art is in fact rather more than 150 years old,

founded in 1837 as the Government

School of Design. But centenaries

are useful pegs, and that of the

school's receiving its royal accolade

is too useful a moment to pass up -

though the fact that it was acknowl-

edgement of having educated a

royal daughter, Princess Louise, in

the art of sculpture, is but one of

the many ironies this fascinating

Indeed the step up from Govern-

ment School to Royal College did mark a significant reorganisation in

show throws up.

vehicle design), designed the car.

CIVESIAN MARIA

NS DISER-

Marine S. **等领1**65。 等的 完。 in 15. - -

Milest : .

1 W-31

the makeshift bunkhouse. Pyper, as befits his name, plays with consummate skill upon his fellows, whether cowing them with an assumed bearing of military command, adopting an air of languid effeminacy or deadpanning a ludicrous anecdote from his past to test the limits of their gullibility. Gowan is masterly in the role, giving himself up to the switchback changes in mood but maintaining the undercurrent of self-loathing which motivates Pyper's provocations.

As the bunkhouse fills with volunteers from across the province - a disillusioned preacher from Tyrone, an uneasy young Derry lad, an Enniskillen blacksmith, two

The art of creative ingenuity

William Packer admires a fascinating exhibition at the RCA

Toctowler at the Bart Cl. Tocto esterday at the Royal Col-lege of Art, the Jaguar XJ8 went on public show both practice and principle, moving museum - a fine case of the artistaway from the theoretical and analytical basis of Victorian education for the first time, the latin design, with its emphasis on est car in a line that goes all the way back to the E Type. But why the RCA?, you might say. In ornamental orthodoxy and subservience to manufactures, towards fact there could hardly be a more something more direct and perappropriate place, or a more approsonal. Not by chance was this also the moment when its other constitpriate time. Design of the Times, the

> tecture were properly established. The gallery given over to the story of this early debate, begun by the Prince Consort in the 1840s, is by far the most absorbing part of the exhibition, besides being the most beautiful in its recreation of a Victorian museum. In an age of inter-active display and advanced, theme-park museumship, how the heart aches for those dim. quiet rooms with their rows of mahogany cabinets given to the simple cele-bration of beautiful things.

> uent schools of decorative and

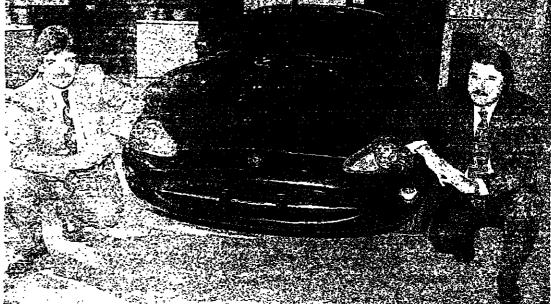
mural painting, sculpture and archi-

The story is told through its objects, all of them the product of teachers and students associated with the school and emergent col-lege, save for those bought in as salutary warning or example. These last were the cause of the foundation of the Victoria & Albert designer's immediate needs devolving in the public interest. From the exquisite instructive watercolours of Owen Jones for his "Grammar of Ornament" in mid-century, the glass and silver of Christopher Dresser and the terracotta sculpture of Jules Dalou in the 1870s, to the war-memorial maquettes of Charles Jagger after 1918, surprise and delight follow each other that such rich variety should have been produced over such a period. Lutvens. Kate Greenaway, Redgrave, Lethaby. Pugin, Poynter - the list is

he point so effortlessly made is not so much that art and design go together, but that at the highest level they are inseparable, aspects of the same thing. Is a Christopher Dresser claret jug a great work of art? The Jaguar XJ8? Why not? The argument is only bedevilled by the narrow view that usefulness is a virtue immediately quantifiable, as though discrimination, speculation, intuition and quality have no place in the business. One may as well say that a plastic bottle has as much worth as that claret jug, if it serves merely to keep the liquid in. By the end of the show, and its demonstration of infinite contemporary creative ingenuity, one leaves fully aware that - even with plastic bottles - there are plastic bottles and plastic bottles.

The truth is that true artists are designers too, and designers artists: and it is the imaginative freedom and open-endedness of the one, and the particular disciplines of the other that give to each their opportunities. It is a true symbiosis, and any educator or governmental administrator who does not know that, and tries to separate the two.

That point again could hardly be better demonstrated than in the section given to the college between the wars, when William Rothenstein was principal and such artists as Henry Moore, Barbara Hepworth, Edward Bawden, Eric Ravilious, Enid Marx and Paul Nash among its teachers and students. What is so impressive is not their individual quality as artists, which is not in doubt, but that their practice in the fields of applied design, from fabric



RCA graduates Fergus Pollock and Geoff Lawson with the new Jaguar XJ8

printing to advertising illustration. was assumed as a matter of course. Since the 1940s, the vagaries and exigencies of government funding have often seemed to force too close. a specialisation upon departments. The physical move of the sculpture school away from Queen's Gate to Battersea, and the rumoured exile of the painting school, are dangerous symptoms of a maiaise that in

time would destroy all that 150

years of integrated effort have built

But the college is resilient, as full as ever of ideas and flights of fancy. new technology and old tricks. So designers from the RCA have shaped the world we know, from the plastic chairs we sit on, the cups we drink from, the Stanley knives we cut ourselves with, to the road signs we drive into. But only an artist. Paul Priestman, could

that rises and collapses in the draught which itself creates, and will not cut our fingers off - as neat a symbol of the college as could be

Design of the Times - 100 years of the Royal College of Art: Royal College of Art, Kensington Gore SW7, until March 20: sponsored by LG

Irish theatre in London

Hate the sins but love the sinners

finely geared writing.

production arrives at a moment when, by coincidence, its resonance is amplified by external events. Patrick Mason's excellent Abbey Theatre revival of Frank McGuinness's 1985 play comes to London just as hopes of a renewed Irish ceasefire are, it seems, finally buried.

ficed at times during the overlong third act Pollowing a group of Ulster Protestant army volunteers depicting pairs of the men on leave, but McGuinness from joining up until their and Mason continue to muster moments of plangent power as slaughter on the fields of France, Observe The Sons of Pyper and Craig become lovers on an island in Lough Erne, Ulster Marching towards the Somme sensitively and sympaand the Coleraine men try to thetically portrays them both find courage on a rope bridge as individuals and representaon the Antrim coast. Lalor tives of a culture, whilst qui-Roddy in particular comes into his own as Belfast man Nat etly despairing at the militant bigotry of that culture's politi-McIlwaine on a mini-Twelfth cal and religious aspects. of July march, bewailing the death of Belfast's pride and Seven months on from the production's initial British performortifying himself upon a mances in the Edinburgh Fes-Lambeg drum (because it is tival, the play's sub-texts have regained a gloomy immediacy; not done properly unless your wrists bleed). for this Northern Irish protes-The company's final bonding

tant reviewer, it is at times on the morning of the fatal offensive marries humour (in a almost ineffably moving. Following the aged Kenneth piggyback re-enactment of the Pyper's deathbed soliloguy to Battle of Scarva) with growing the ghosts of his long dead fear and despair as the comrades - a fine blend of oramoment of reckoning draws tory and emotion - Peter Gownear. The last ritual, in which the men first don then en's Young Pyper appears in exchange Orange sashes, encapsulates at once all that is laudable in and all that curses the Northern Protestant identity: McGuinness hates the sins but loves the sinners. The production as a whole

has lost a little fine tuning in the intervening months, and the least assured performances are noticeably in those roles which have been recast. Never theless, it remains a mightily impressive staging of an exceptionally insightful play.

Ian Shuttleworth

At the Barbican Theatre, London EC2 until March 16 (0171 638 8891), then touring to Blackpool, Liverpool, Malvern and Plymouth.



Anna Manahan and Marie Mullen: superb in Martin McDonagh's 'The Beauty Queen of Leenane'

Bleak, black comedy from Galway

everal years ago, the Irish novelist and playwright Dermot Bolger told me why he, and other writers of his generation, were keen to set their work in an urban context. It was to get away from the lingering idea that the real Irish were characters out of Synge, redeemed by charm, blarney and poteen, that true Irishness resided in "a bog to the West of Galway".

Interestingly, this is precisely where the young Irish playwright Martin McDonagh sets his first play, The Beauty Queen of Leenone. But the picture he paints is far from charming. Where Bolger, Roddy Doyle and others are documenting urban alienation in contemporary Ireland, McDonagh explores rural misery. His characters may live in scenic Galway, but their home is small town Ireland, where poverty, isolation and lack of prospects corrode the soul.

McDonagh's bleak, startlingly good play takes place within the modern equivalent of a bothy, a drab little cottage. Here live Maureen, a 40-year-old spinster, and Mag. her cantankerous, hypochondriac old mother. When the play opens they are bickering amusingly about Complan and porridge. Mag sits in her rocking chair like some giant toad, issuing orders, while mother also loathes them. And the switch Maureen stamps around hatchet-faced,

retorting with insults. But the comedy becomes progressively blacker after the frustrated Maureen finally bags a man at a local party. With the possibility of her daughter escaping, Mag's spite turns purely malicious. The plot twists that McDonagh employs are somewhat creaky, but his mastery of the psychological terrain he explores is utterly gripping. His dialogue is astonishingly assured and he has a sharp eye for casual, everyday cruelty.

Thile writers frequently focus on married couples soldered together by hatred and mutual resentment, McDonagh investigates the same strange phenomenon between relatives. Who is the more unhinged of the two women? Who is more cruel? And why and how did their hatred begin? These are questions to which he offers no answers. He is wonderful at capturing the mean little acts whereby people torment one another: Mag deliberately emptying her chamber pot down the sink; Maureen perversely buying biscuits she hates because she knows her from these trivial acts of cruelty into fullyfledged brutality is so well done that the

night I was there the audience gasped

Garry Hypes's staging, a co-production between the Royal Court and the Galwaybased Druid theatre company, expertly charts every nuance of hatred. On Francis O'Connor's detailed set, you can almost smell the rancid sink and feel the damp air. Performances are superb. Anna Manahan's mountainous, petulant Mag and Marie Mullen's catty, unstable Maureen sidle round one other like beasts preparing for the kill. Both transform before your eyes, Manahan from self-pitving invalid to vicious schemer to pathetic old woman; Mullen from pinched spinster through a flash of prettiness to wrecked, empty hull. There are fine performances too from Brian F. O'Byrne as Maureen's halting. shy beau, and Tom Murphy as his embittered younger brother. A night of bleak, black comedy that ushers in a voice we will surely hear more from.

Sarah Hemming

Royal Court Theatre Upstairs, London SW1 to March 23 (0171-730 2554).

Talent and tension: best of the Beatles

ow this is more like it. The release of the first volume of The Beatles' Anthology. in tandem with the insipid 'Free As A Bird", threatened to bring a much-loved legend into serious disrepute. Adolescent fumblings in Master McCartney's sitting room and cute studio giggles may have riveted pop's trainspotters, but there was little real insight into the group's extraordinary creativity. Thankfully, Anthology II, released next week, tells

the true story.

Let us quickly pass over the terrible "Real Love", the second, and surely the last, exercise in beyond-the-grave mixing skills. Anthology II kicks off at the height of Beatlemania, and even unearths a couple of mediocre unreleased songs, "If You've Got Trouble' and "That Means a Lot". But by the end of 1965, the group was already sounding weary: the live recordings from Shea Stadium and, the following year, Budokan have surely only been included as evidence that the touring had to stop. So we come to the studio

years. After five years of nonstop working, the group took a three-month break at the beginning of 1966. They returned in April relaxed and sizzling with electrifying ideas. The Beatles' best songs from Rubber Soul, "Norwegian Wood" and "I'm Looking Through You", had already been ahead of their time; John Lennon's "Tomorrow Never Knows" came from another planet. The version included here, without the overdubs and tape loops of the final Revolver mix, is the highlight of this set: a dense, claustrophobic performance, awesome in its sheer originality.

Paul McCartney struggled not to be left behind. But he countered with "Eleanor Rigby", represented here by George Martin's deft arrangement for double string quartet, and the Motown-influenced "Got To Get You Into My Life", an early take of which shows just how much these songs

were developed in the studio. The Budokan performances of "Rock and Roll Music" and "She's A Woman" from June 1966 illustrate the double-life the Beatles were now living: restless innovators in the studio, tired teen idols on the road. Later that year, they moved into Abbey Road to start work on Sqt Pepper's Lonely Hearts Club Band. "Strawberry Fields Forever" left off the album, is revealed here in three versions, from Lennon's home-made demo to something approaching the final cut. The epic "A Day In The Life" is so skilfully assembled from an assortment of outtakes that it rivals the master

hroughout 1967, the creative tension generated by Lennon and unhappy resolution.

comes to its reflective close. Noel Gallagher, Oasis's Beatles-obsessed songwriter, recently made the proud claim that his group's first two albums stood up to those of his heroes. He is right. But be sure he will be listening to Anthology II for the next few weeks wondering how on earth he will present to the world his forthcoming work. For The Beatles's work circa 1966 and 1967 remains the benchmark of all pop music, and here is some of the most compelling evidence yet assembled.

Peter Aspden

INTERNATIONAL

■ AMSTERDAM

CONCERT Concertgebouw Tel: 31-20-5730573

 Nederlands Philharmonisch Orkest: with conductor James Loughran and planist Kathryn Stott perform works by Britten and Elgar. 8.15pm; Mar 16, 17 (2.15pm)

BERLIN

. .

" خ<u>ى د</u>

30 m

DANCE Deutsche Oper Berlin Tel:49-30-3438401

Ring um den Ring: the Ballett Deutsche Oper Berlin performs a choreography by Maurice Béjartto music by Wagner, 6pm; Mar 17 Komische Oper Tel: 49-30-202600 • Requiem!!: a choreography by Birgit Scherzer to music by Mozart, performed by the Ballett Komische Oper; 8pm; Mar 13

Staatsoper Unter den Linden Tel: 49-30-2082861 Tancredi: by Rossini. Conducted by Fabio Luisl and performed by the Staatsoper Unter den Linden; 4pm;

BUDAPEST

CONCERT Academy of Music

Tel: 36-1-2663108 Budapest Symphony Orchestra: with conductor Andrés Ligeti and the Hungarian Radio and Television Choir perform Liszt's Les Préludes and Missa solemnis. Opening concert of the Budapest Spring Festival; 7.30pm; Mar 14

■ COLOGNE

OPERA

7.Opernhaus Tel: 49-221-2218240 Otelio: by Verdi. Conducted by James Conlon and performed by the Oper Köln; 7.30pm; Mar 16

■ COPENHAGEN

OPERA Det Kongelige Teater Tel: 45-33 14 10 02

 Die Entführung aus dem Serall: by Mozart. Conducted by Andrew Greenwood and performed by the Royal Danish Opera; 8pm; Mar 14

■ GHENT

ECHIBITION Museum voor Sierkunst Tel: 32-9-2256676 Oostervijk, Zweden en Finland, de Nieuwe Grenzen van de Europese Glaskunst: exhibition focusing on 20th-century glass art in Austria, Sweden and Finland, on the occasion of the entry of these countries into the European

Community; from Mar 15 to

HAMBURG

OPERA Hamburgische Staatsoper

Tel:49-40-351721 Tosca: by Puccini. Conducted by Marc Albrecht and performed by the Hamburg Oper; 7.30pm; Mar 15, 19

HANOVER THEATRE

Niedersächsisches Schauspielhaus Tel: 49-511-321133

 Ivanov: by Chekhov (in German). Directed by Wickert. The cast includes Bissmeier, Büchel, Bollow, Freier and Meyer; 7.30pm; Mar 13

■ HELSINKI

OPERA Opera House Tel: 358-0-403021 Otello: by Verdi. Conducted by Maurizio Barbacini and performed

by the Helsinki Opera; 7pm; Mar 13

■ LIVERPOOL

EXHIBITION Tate Gallery Liverpool Tel: 44-151-7093223 Characters & Conversations:

British Art 1900-1930: the characterisation of the British artist in the early years of the twentieth century. Juxtaposing paintings from the Tate's collection by artists associated with the Royal Academy, the Slade School, the Bloomsbury and Vorticist groups, the display questions the

"modernist" and "traditionalist artists; from Mar 16 to Apr 19, 1997

■ LONDON **ART & ANTIQUE FAIR**

Olympia Tel: 44-171-6033344 London International Bookfair: annual spring publishing event; from Mar 17 to Mar 19

Wigmore Hall Tel: 44-171-9352141 Kyung Wha Chung and Peter Frankl: the violinist and the pianist perform works by Schubert, Bartók and R. Schumann; 7.30pm; Mar 15

MADRID

CONCERT Auditorio Nacional de Música Tel: 34-1-3370100

 Orquesta Nacional de España: with conductor José Ramón Encinar and pianist Isidro Barrio perform works by Rodrigo, Liszt, Encinar and Stravinsky; 7.30pm; Mar 15, 16, 17 (11.30am)

MUNICH

OPERA

Tel: 49-89-21851920 L'Italiana in Algeri: by Rossini. Conducted by Antonello Allemandi and performed by the Bayerische Staatsoper, 7pm; Mar 14, 16

NEW YORK

CONCERT Avery Fisher Hall Tel: 1-212-875-5030 Nederlands Kamerorkest: with conductor/planist Philippe Entremont and narrator Claire Bloom

perform works by Roussel Saint-Saens and Brahms; 8pm;

JAZZ & BLUES

Carnegie Hall Tel: 1-212-247-7800 • The Carnegie Half Jazz Band: with music director Jon Faddis and guest artist saxophonist James Carter perform jazz music; 8pm; Mar 14

New York State Theater Tel: 1-212-875-5570 Tosca: by Puccini. Conducted by

Joseph Colaneri and performed by the New York City Opera. Soloists include Inma Egido, Allan Glassman, Mark Delavan, Richard Woods and Joseph McKee; 8pm; Mar 13

PARIS CONCERT

Théâtre des Champs-Elysées Tel: 33-1 49 52 50 50 Beaux Arts Trio: perform Hummel's Trio for Piano, Violin and Cello No. 4, Op. 65 and Schubert's Trio for Piano, Violin and Cello No. 3, Op. 99; 11am; Mar 17

THEATRE Comédie Française, salle

Richelieu Tel: 33-1 40 15 00 15

 Moi: by Eugène Labiche and Edouard Martin. Directed by Jean-Louise Benoit. The cast includes Dominique Constanza Jacques Sereys, Yves Gasc, Anne Kessles and Jean-Pierre Michaël: 8.30pm; Mar 15, 17, 18

STOCKHOLM OPERA

Kungliga Teatern - Royal Swedish Opera House Tel: 46-8-7914300 Madama Butterfly: by Puccini.

Conducted by Muhai Tang and performed by the Royal Opera Stockholm. Soloists include Noriko Ogawa-Yatake, Inger Blom, Carina Morting and Ingus Petersons; 7.30pm; Mar 13

VIENNA CONCERT

 Wiener Symphoniker: with conductor Georges Pretre, oboist Harald Hörth, clarinettist Reinhard Wieser, horn-player Eric Kushner and bassoonist Patrick De Ritis perform Mozart's Sinfonia concertante for oboe, clarinet, horn and bassoon in E flat and Mahler's Symphony No. 5; 7.30pm; Mar 16, 17 (11am)

Konzerthaus Tel:43-1-7121211

Musikverein Tel: 43-1-5058681 ORF-Symphonieorchester, with conductor Vladimir Fedoseyev and baritone Dmitri Hvorostovsky perform works by Lauermann. Mahler and Dvorák; 7.30pm; Mar 15 **OPERA**

Wiener Staatsoper Tel: 43-1-514442960

 Siegfried: by Wagner. Conducted by Peter Schneider and performed by the Wiener Staatsoper. Soloists include Gabriele Schnaut, Wolfgang Schmidt, Robert Hale and Franz-Josef Kapellmann; 5pm;

ZURICH

CONCERT Tonhalie Tel: 41-1-2063434 Yo-Yo Ma and Kathryn Stott; the cellist and pianist perform works by R. Schumann, Wilde, Bridge, Messiaen and Brahms; 7.30pm;

McCartney's rivalry continued to produce masterpieces, Lennon's "I Am The Walrus", without Martin's remarkable cello arrangement, is compelling in its own right; McCartney's plaintive demo of "The Fool On The Hill" is extraordinarily polished. "Hello Goodbye" was Paul being clever but trite: "Across The Universe", a superior version here to the Let It Be release, was John revelling in his nakedness. Here was another source of tension between the two men which was always bound for an Thus does Anthology II

WORLD SERVICE BBC for Europe can be received in western Europe on Medium Wave 648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE **BUSINESS TV**

(Central European Time) MONDAY TO FRIDAY

07.00 FT Business Moming

NBC/Super Channel:

European Money Wheel Nonstop live coverage until 14.00 of European business and the financial markets

17.30 Financial Times Business Tonight

Midniaht Financial Times Business Tonight



Martin Wolf

Lessons from the antipodes

New Zealand's economic reforms have involved the most comprehensive restructuring of any OECD country. The results have been impressive

Occasionally, it is necessary to the US in the mid-1980s. go to the opposite end of the globe to realise how mistaken A series of reforms carried out by both Labour and conventional wisdom can be. National party governments In the UK, many still believe that low inflation and tight fiscal policies must reduce economic growth. Others argue that small countries can have no influence, let alone, controlover their economic destinies. This is all nonsense. Just go to New Zealand and look

Between 1992 and 1995 real economic growth averaged 4.1 per cent a year and business investment in plant, machinery and equipment rose at an annual rate of over 20 per cent. Unemployment has fallen from 10.9 per cent at its peak in 1991 to 6.1 per cent, while employment grew by 13.2 per cent between the last quarter of 1991 and the third

quarter of 1995. Yet average weekly earnings have been rising at less than 3 per cent a year. Partly because of the lack of wage pressure, underlying inflation only briefly exceeded a year-onyear rate of 2 per cent in the course of 1995. Over the three years since 1992, annual inflation has averaged 1.7 per cent.

The government has run fiscal surpluses for the past three years: that for the present financial year is expected to be 3.3 per cent of gross domestic product. The government is committed to paying off its foreign currency debt within the next 12 months. while net public debt is forecast to be down to 33 per cent of GDP at the end of this financial year, from 47 per cent in the middle of 1991. New Zealand is one of the few countries that would meet the Maastricht treaty criteria for inflation and fiscal deficits.

Last month Moody's, the credit reference agency, upgraded the government's foreign currency debt to AA1, a notch lower than AAA Nominal yields on bonds, at 7½ per cent, are below those of the UK and just 114 percentage points higher than of the US Remember that New Zealand had to offer some 10 percentage points more than

since 1984 is responsible for this impressive turnsround. Taken together they represent the most comprehensive restructuring of any member state of the Organisation for Economic Co-operation and

Under the Labour government, elected in 1984 and reelected in 1987:

• Import controls were phased out and tariffs were reduced unilaterally and as a part of the Closer Economic Relations agreement for free trade with Australia. Subsidies were abolished, notably to farming.

 Wage and price controls
were eliminated and wage bargaining freed from most government interference. • The trading activities of government departments were separated from policy-making and many were privatised.

with the introduction of a value-added tax, the Goods and Services Tax. The currency was floated, foreign exchange restrictions removed and the financial markets liberalised.

Zealand was made indepen-

Real GDP (annual % change)

• Taxation was reformed,

The bumpy road to economic recovery

• The Reserve Bank of New

dent of government in 1989 and set a target for annual when growth was among the slowest of all OECD members. inflation of 0-2 per cent. Then, under the National if well below rates achieved in east Asia.

government elected in 1990 and re-elected in 1993: • The labour market was almost completely liberalised. with freedom for workers and employers to enter into employment contracts, as indi-

 Cuts were imposed on social welfare benefits. The government was required to produce transparent accounts and adhere to normal accounting standards

viduals or in groups.

for the public finances. As a result of these reforms, the world's view of New Zealand's has been transformed. For example, the annual World Competitiveness Report" produced by the World Economic Forum in Dayos, last year rated it as the world's eighth most competitive economy. To New Zealand's great pleasure, this puts it well ahead of Australia.

One question about the performance of the 1990s is whether it is more than a few vears of recovery after a longish period of low and unstable growth (see chart). The answer is that the economy can now probably sustain growth at 3 to 4 per cent a year. This would be better

97 99

the ratio of company debt to total assets down from nearly 65 per cept in 1991 to under 50 per cent last year. It should be

> possible for businesses to investment in response to the pressures on capacity they now confront. Yet there are also problems. Savings rates are well below east Asian standards, for example. One reason for this must be the high level of borrowing for house purchase. The housing market is also

> dle-income families, all at the

High rates of business

investment are also likely to

be sustained. Balance sheets

have been transformed, with

sure, notably in Auckland. New Zealand's largest city. To curb inflation, the Reserve Bank has pushed short-term rates of interest up, with inter-bank rates now 8.9 per cent, from 4.6 per cent in early 1994. This, in turn, has contributed to an appreciation of the New Zealand dollar that

generating inflationary pres-

than in the 1960s and 1970s, has squeezed businesses exposed to foreign competi tion. The current account deficit rose to around 4 per cent of GDP at the end of 1995. But One reason continued competitiveness cannot be too growth looks plausible is the seriously impaired, since the balance of trade in goods and

low rate of inflation. While the Reserve Bank had to tighten services (excluding interest monetary policy in 1995 to and dividends) is positive. bring inflation back within the Almost inevitably, radical target range, the consensus is reforms have created a politithat it can achieve its objeccal backlash. This was shown tive without having to push in the referendum of 1993, economic growth much below when voters decided to punish politicians by switching from a first-past-the-post electoral 2 per cent. Another cause for optimism is the strong fiscal position. As Mr Bill Birch, the finance minister, said in February system to proportional representation on German lines. It was also shown in the solit-

presenting his Tax Reduction ting of the left between and Social Policy Programme Labour and the more left-wing "Rising national income, with Alliance which wants to reverse most of the reforms. a growing number of people in work, and a robust, broad-Reform has also imposed based tax system are boosting pain. Inequality has increased, the tax take of the governas has insecurity. But this was inevitable in moving from the ment quite dramatically. For the first time in decades, it is unsustainable positions of the affordable now to reduce publate 1970s and early 1980s, when skill differentials in pay lic debt. and increase spending were minimal and overmanon education and health, and make a major new investment ning was rife. in the future of low- and mid-Moreover, in recalling the

costs of reform, it is essential not to forget those of non-reform. At the end of Sir Robert Muldoon's period in office, New Zealand was on the verge of a default on its external debt and of an uncontrollable domestic inflation, with a fiscal deficit of 9 per cent of GDP, even at a cyclical peak in economic activity. Big changes had long been needed in a slow-growing economy dependent on exports of a few agricultural commodities. By 1984 the status quo was no lon-

ger an option This was why the Labour party started the reforms. Since many New Zealanders know they were on the edge of disaster, a broad reversal seems inconceivable.

New Zealand has demonstrated that orthodox reforms, energetically executed, can make a difference to an economy's prospects. For this reason, it offers important lessons. Are bigger, more in Europe, willing to learn?

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SEI 911

We are keen to encourage letters from readers around the world. Letters mayir +44 171-873 5938 (please set fax to 'fine'). e.mail: letters editor of the set fax to 'fine'). Translation may be available for letters written in the main international tableaux

Policymakers to search for fair approaches

From Mr Dan Corry. Sir, Peter Martin ("No more cosy backyards", March 7) points to the pressure on lomestic companies to react to increasing international competition. His focus was on the implications for firms, but there are many public policy issues raised as well, the job related ones having been discussed by Robert Reich in

your pages earlier in the week. A particular concern arises from the fact that the competition that is emerging is primarily of the cherry-picking variety, as global firms try to pluck the most profitable local

business from the domestic

The response to this from the domestic firm has to be to compete vigorously to keep this business by lowering prices for those customers. This usually involves at least some rehalancing of domestic price structures, with the smaller, undesirable, consumer paying more as the cherries pay less and less.

in some areas that causes few problems, but in others. particularly the utilities, it raises profound issues. In the UK, for instance, competition in electricity now means that

the rich (direct-debit payer) pays less per unit than the poor (pre-payment meter us The system is positively

Cross subsidy by cosy domestic monopolists may have had its day, but its demise leaves policymakers to search for new approaches to deliver fairness and social

Dan Corry. senior economist Institute for Public Policy 30-32 Southampton Street London WC2E 7RA, UK

Conservation produces economic gain and jobs

From Ms Barbara S. Young Sir, Michael Wigan's article "Battles for the Scottish Highlands" (February 17) implies that conservation bodies, particularly the Royal Society for the Protection of Birds, are now the dominant landowners in Scotland. Nothing could be further from the truth, for, proud though we are of the reserves we own, in total they amount to 0.4 per cent of Scotland. Perhaps our active role in the interests of conservation makes it seem we manage more land than we do.

However, more seriously, Mr

Wigan gives an erroneous impression that conservation management produces no economic benefit to communities or jobs. In an island like Britain, where little land is truly "natural". reserves management means undertaking farming, forestry, sporting and a host of other familiar practices. The RSPB has many graziers, contract estate workers and farming and crofting partners who are helping us manage our estate

Conservation is a substantial and growing employment sector which employs directly as many people in the highlands and islands as fish farming. Maintaining a healthy and wildlife-rich countryside benefits everyone, and this increasingly forms the backbone of the tourist industry upon which much economic activity in remote rural areas depends. Our EU-funded "Life" project

in Caithness and Sutherland will pump £400,000 into education, "green" tourism and conservation payments to landowners in the area. Last, the RSPB is not awash with funds. Financial reserves

Bedfordshire SG19 2DL, UK

are sufficient to keep us going for less than four months. This is much less than many charities which have the sizeable funds in reserve. Barbara S. Young, chief executive, Royal Society for the Protection of Birds,

The Lodge,

Dialogue call backed

From John Tattersall Sir, I was pleased to read your brief report ("Call for closer regulator links", March 8) on Michael Foot's address to the International Swaps and Derivatives Association.

My firm fully supports his recommendation that international laws be changed to allow more co-operation between regulators. We consider that this should be taken further to permit a more constructive dialogue between regulators and auditors. While UK auditors have a statutory duty to report matters of potential regulatory concern to the Bank of England, the Banking Act 1987 restricts the Bank's ability to communicate information to the auditor. If auditors are to be enabled to perform their role so as to provide the greatest benefit to users of financial statements it is in the interests of allfor the fullest information flow to be permitted.

John Tattersall, 1 Embankment Place London WC2N 6NN, UK



Luxury Breaks at Claridge's range from £120 per person sharing a room (including breakfast). For further details call 0171-629 8860 or fax 0171-499 2210. For details of Luxury Breaks at Claridge's sister hotels: The Berkeley and The Savoy in London, and Claudge) The Lygon Arms in the Cotswolds, call 0171-872 8080. Members of The Judicial the White

1979 81 83 85 87 89 91 93 95



FT Interview · Peter Middleton

across Scotland.

Simple management guru

Mr Peter Middleton now in his third month as head of European operations for Salomon Brothers, looks every inch the investment banker in his bright new braces. Gone is the pullover he habitually wore at Lloyd's of London, where he transformed a conservative management culture and helped pave the way for the insurance market to return to

profitability.

Now he confronts the new challenge of boosting the investment bank's position in the highly competitive European market. But his message delivered in blunt no

to the one drummed out at Lloyd's on countless occasions. "Good management is keep ing things simple," he reiterates. "It is creating the conditions where people can be successful. You have to elimi-

nonsense terms - is identical

business opportunities," It is a formula that appears to have had some success at Lloyd's. In 1992, Mr Middleton was brought in to help save the troubled insurance market, then losing nearly £4m a day after heavy claims from a string of catastrophes in the

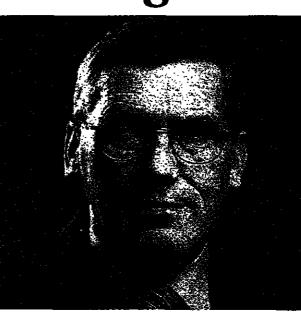
nate inefficiencies and lost

Although Lloyd's is returning to profit, it is still too early to judge whether the ambitious plan he helped design will clear Lloyd's complex legacy from the past. Later this year, it should be clear whether it has succeeded in settling legal disputes with thousands of loss-making Names (the indi-viduals who have traditionally supplied its capital).

But even before the outcome was clear, Mr Middleton had moved on, joining Salomon bank, in November to run the European end of its rapidly growing international busi-Identified by headhunters as

a candidate, Mr Middleton was flown out to New York and introduced to Mr Deryck Manghan, Salomon's chief executive and chairman, with whom he struck up an immediate understanding.

Both men are from the north-east - Mr Maughan from Darlington, Mr Middleton from Middlesbrough - and both received their initial manage-ment training in the British Civil Service.



Middleton: found considerable lack of coherence at bank

heading up Salomon's business in Japan. After a more idiosyn-cratic youth which included a spell as a monk, Mr Middleton joined the diplomatic service, spending time in Dar es Salaam, Jakarta and Paris. As group chief executive at Thomas Cook, the travel agent, between 1987 and 1992, he revived the group's fortunes.

"It was immediately apparent to both of us within ten minutes of meeting that we were on the same wavelength,' Mr Middleton says. "My first reaction was that...this was exactly the type of job I'd enjoy

When he left Lloyd's, there was criticism over his departure before the end of his contract in September 1997 and before the rescue plan was complete. Mr Middleton replies that once he had decided to go to Salomon's it was better to make the change quickly, rather than remain at Lloyd's during a crucial time for the insurance market.

"It seemed to me and other people there would only be confusion," he says. "There was no way you could keep these things quiet." At Salomon's, Mr Middleton

has joined an organisation which appears to be heading out of the trough into which it plunged in 1991, when details of its manipulation of the US Treasury bond auctions emerged. This led to the imprisonment of its head Mr Maughan was in the trader in New York, Mr Paul

of three senior figures. The scandal badly damaged the group worldwide - the British government withdrew the lucrative mandate to organise the sale of its remaining stake in British Telecommunications, for example. The bond market crash of February 1994 also added to its woes, and group losses reached \$399m in that year.

Mr Maughan, who took over as acting chief executive after news of the scandal broke, has sought to diversify the bank's activities. Classic merchant banking activities such as corporate finance, equity issuance and fixed income markets advice and marketing have been strengthened. This balances the group's traditional strength in potentially highly profitable but very volatile proprietary trading. Salomon's is now back in the black: group post-tax profits in 1995 were \$457m.

Last year Mr Maughan introduced "global product management", organisational changes to give a small group of senior executives greater control over the bank's worldwide activities and products. The change means strengthening co-ordination in regional markets - in Mr Middleton's case, in Europe.

As at Lloyd's, Mr Middleton is now intent on introducing basic management disciplines to a business where they have traditionally been absent. In a bank where traders have fre-Treasury for ten years before Mozer, and the departure quently filled top management

positions, individualism has sometimes ridden roughshod over group interest.

The task is easier at Salomon's, he says. One reason is that the investment bank is less dependent on paperwork than Lloyd's, with its complex relationships between syndicates, agents and Names and a conservative approach to tech-

At Lloyd's, he regularly carried a rucksack stuffed with documents home on his motorcycle. Salomon's is a "different world where information is delivered electronically".

But the basic messages are the same - the overriding importance of communication inside the organisation and

with its customers. There was a very considerable lack of coherence," says Mr Middleton, recalling his initial impressions at the bank "In this region and this building there are loads of highly rated people but they are not co-ordinated properly."

One of his first acts was o commission a booklet containing the photographs of all 43 managing directors in Europe - the bank's most senior management grade. Quite literally people didn't know each other." he says.

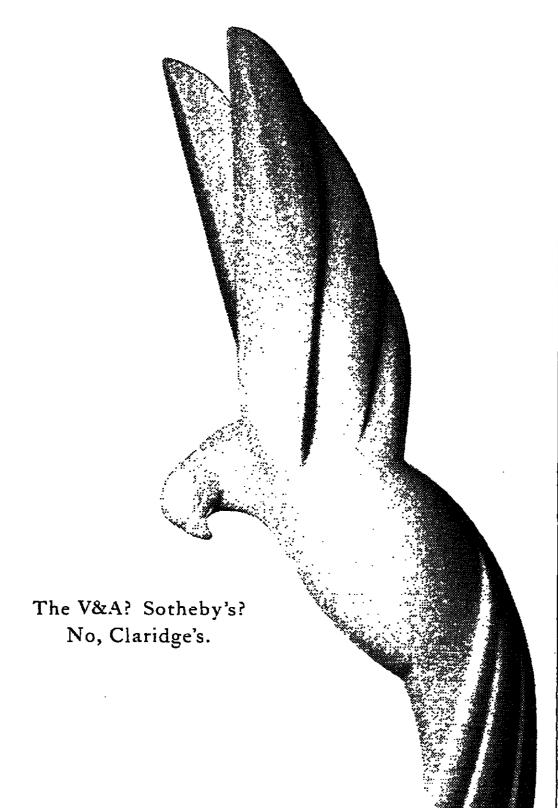
And the bank's separate divisions - its corporate finance and fixed income businesses, for example - are under orders to share information about clients more widely within the

Last year. Salomon's faced a problem of losing important staff, after the announcement of plans subsequently shelved to link the remuner-ation of senior executives to the return on capital achieved by the bank's customer-driven businesses. Recently there has been a stream of high profile -

and expensive - recruits. In November, for example, the bank poached Mr John St John, a star equity specialist from Dresdner Kleinwort Ben-son in London to jointly head its European equity capital markets team. It has also recruited a team of media analysts from Merrill Lynch.

"Eighteen months ago these people wouldn't have joined us," says Mr Middleton. "One of them told me he wouldn't even have answered the tele-phone call."

Richard Lapper



o search

TO ESDAY MARCHINA

PERU ches is to heal divisions

Seas Corre Section of the bapter between the section of the se

Dialogue

. It was to be

0.00 C 4.55 m, en jugarê

사람들 그 것도 말했다.

OLIVAT ALEM

nde gebûr<mark>es</mark>

10 mm

1. TO 1.

But there is still much to do, reports Stephen Fidler, not least Since the start of the decade Peru has been transformed from an economic disaster area into one of Latin America's fastest growing economies. Much of this has been the work of one man, Section ACM 1876 President Alberto Fujimori, elected in 1990 and re-elected overwhelmingly in April of last year for another five-year term

Opinion polls suggest that Peruvians have recovered from call backy the abject pessimism that pervaded Peru in the 1980s and have become by far the most optimistic population in Latin America. The subduing of terrorism and the stabilisation of the accompany has a greated in the economy has created "a kind of post-war euphoria", says Mr Manuel Torrado, managing director of the Lima-

> crisis turned Pern, in effect, into an archipelago. It comments: "In an already poorlyintegrated nation, divisions deepened between the provinces and metropolitan Lima, between the countryside and the city, between shanty towns and suburban neighbourhoods, between regions which could be visited safely and war-torn emergency zones." Mr Fujimori's policy successes have started the process

based polling company. Datum

According to the pro-democ-

racy think-tank Agenda: Peru, terrorism and the economic

International

of knitting these islands together and of reintegrating the country into the world economy.

Since 1990 the government has quelled a terrorist threat ers, for example, to take their that challenged the state's survival. The government estimates its toll over 15 years at how much ground Peru has to 30,000 lives and economic losses of \$30bn.

strengthening tax collection. ing subsidies through privatisation and other measures. It ended indexation of public sec-tor wages, finished with price controls, dismantled the system of multiple exchange rates and introduced tight monetary policy, it opened the economy, with average tariffs falling to 16 per cent in 1994 from 66 per cent in 1990.

The government has won back for Peru the good graces of the international financial system from which it was excluded for almost seven years due to its policy of not paying its debts.

Nonetheless by most measures Peru remains - and will remain after expected debt accords with commercial banks and creditor governments this year - among the most indebted countries in Latin America.

Added to this the country's current account deficit last year approached 8 per cent of gross domestic product, close to the levels in Mexico before last year's financial crisis.

This is being easily financed at present and Peru's foreign exchange reserves have risen to more than \$6bn. But in the medium-term Peru remains

IN THIS SURVEY

stock exchange has ended

important

in increasing equality and political diversity highly dependent on the Wash-ington-based international financial institutions, whose imprimatur and money is needed for both debt agree-

Many businesspeople agree that the government has no

time to rest on its laurels. Mr

Juan Francisco Raffo, a promi-

nent businessman, says: "Peru is on the right road to achiev-

ing development. However we

are at a crucial point ... We still require a tremendous number of reforms to achieve

These include, he says, mod-ernisation of the armed forces,

a project which may have been

put back by the border war last

year with Ecuador. He sees

failings in infrastructure, in

ports, in the postal service and

in a corrupt judiciary. The lat-ter is "a liability that's going to

cost Peru a tremendous

amount of money" by deter-

declared its intention to move

While the government has

ring investment, he says.

the results we have to."

President Fujimori has beaten economic failure and terrorism.

ments to go ahead. While a modest deviation from the International Monetary Fund's framework does occasionally take place, as during the government spending spree before last April's presidential elections, the country must quickly return to the fund's line. Discretion over macroeconomic policy, says one Peruvian finance official approvingly, has been almost

completely ceded to the IMF. The result of this has been to bring inflation down to 10.2 per cent last year from 7,650 per cent in 1990. Growth since a recession year in 1992 has been the fastest in Latin America.

Economic stabilisation and pacification has already bene-fited many people. According to a World Bank report presented to donor countries last October in Paris, a net 857,000 jobs were created in Peru between 1991 and 1994.

Though most of these jobs

were apparently in Peru's huge

informal sector, consumption by all income groups has increased substantially. For the poorest 20 per cent of the population, it grew by 32 per cent in the four years, compared with the average 29 per cent. Bank officials say an important part of this increase can be attributed to the government's success in controlling terrorism, allowing farmproduce to market once more. Yet the report also describes make up. After world-beating growth of 13 per cent in 1994, It has also brought government finance under control, strengthening tax collection. Peru just managed to claw its way back to the per capita strengthening tax collection. GDP levels of 1965. With 1995's growth at 6.7 per cent returned to 1968 levels.

Real spending per student in education is just one fifth of what it was in 1970 and an estimated 93 per cent of children do not have school textbooks. Health spending during 1994 amounted to only 1.9 per cent of GDP, \$17 for every Peruvian.

Poverty, though reduced. remains widespread. The World Bank estimates some 55 per cent of Peruvians were poor in 1991, a proportion which had fallen only 5 percentage points by 1994.

The bank comments: "The programme of reforms, together with public order, benefited the poor . . . However. much of these past improve-ments are catch-up efforts as the economy has been recriented to the market and terrorism eliminated. Such dramatic consumption increases will not be easily reproduced

in the coming years. The bank concludes: "The challenge now for Peru is to improve the quality and coverage of education, health and nutrition, especially for the poorest," - and that in the context of continued IMF-inspired budget stringency.

ANCE AND THE ECONOMY The economy: rapid growth and direct investment are helping to finance a big current account deficit. Can it be sustained? Finance: the economic recovery,
pensions reforms and privatisations have

combined to push up equity prices. Government interference in the

Debt with \$300n owed, this year's rescheduling take are vitally

The armed forces: President Fullmon's close relationship with Terrorism: the capture of Stirring Path leader Abimeel Guzman

Disvelopment improving the lot of the 12m Peruviana living in

Court inclinology is unlooking new riches from the ground. Exports: efforts to diversify away from over-dependence on

Retreatisations: the government is ignoring the protests of opponents as it prepares to raise \$2.50n this year opponents as it prepares to raise \$2.50n this year.

• Banking liberalisations have exposed suggish domestic institutions to sharp competition - consolidation is expected.

President Fullmort his main characteristics are tireless populars and a tenacious grip on power.

has crushed the guertlas - for the moment

TRADE AND HOUSTRY

poverty is the mainspring of government policy

* Mining big increases in output are expected Austrees traveller's guide to Peru Senergy: extra capacity is needed

mitting have yet to bear fruit.

Tourism: poor infrastructure deters many tourists # Pahing: peaking extraction of staple species is forcing

Selfarial production: Joristhan Guttrie

applice: Robert Hutchison, Steven Bernard

Post-recovery task



% GDP Growth

A LEADING ECONOMY

According to Barings estimates, Peru's economy has shown the greatest growth rate in Latin America over the past three years: an aver-

A CONFIDENT SOCIETY

In a survey conducted in eight countries. Peru had the largest group of interviewees who think their country is making progress (79.4%), and trust the government (69.5%) and private companies (70%) to play a key role In developing the nation. Also, Peru is the country where the majority of those interviewed think foreign investment is beneficial (83.2%) and are in favour of Latin American integration (74.3%).

" Latinobarometro regularly surveys Latin American public opinion, it is sponsored by the European Union and receives technical assistance from experts at Eurobarometer, a public opinion surveying tool used in

Rising to the Challenge

the years, foreign tovestinear has grown by enough than 400%. Moreover, inflation has dropped dramatically, and is estimated to hit single digit figures early this year.

properties reviewed the

Taus the grave years agree with its. We're not just ...

Canago Nacional de Inversiones y Tecniologias Extranjeras. Apopo Consultoria S.A., Peru's leading private consulting completi



For more information, contact Prom

Calle 1 oeste s/n, edificio Mitinci, piso 13, Urb. Córpac, Lima 27, Pení. Tel. (511) 224-3271, 224-3125, 224-3279 Peru Fax (511) 224-3323 URL: http://www.rcp.net.pe/promperu E-Mail: postmaster@promperu.gob.pe

Economy: by Stephen Fidler

Deficit prompts call for reform

Fiscal tightening and efforts to cut the imbalance in trade are aimed at averting a crisis

Peru escaped virtually unscathed from the Mexican financial crisis that exploded in December 1994. But of all the main Latin American economies last year it was Peru whose current account deficit came closest in size to Mexico's before the crash.

Mr Lars Schonander of Barings Securities in Lima says: "I'm worried about the deficit, if for no other reason than there isn't a single potential investor who doesn't ask about

Peru recorded a current account deficit - the overall balance of trade, services and financial transfers such as interest and dividends - of \$2.68bn in the first nine months of last year. This is more than double that of the same period in 1994, and suggests a shortfall of about \$3.7bn is likely for the full

According to Mr German Suarez, president of Peru's central bank, the 1995 current account deficit reached about 7.5 per cent of GDP. This compares with Mexico's 1994 deficit of 8 per cent.

Mr Suarez is naturally quick to differentiate the Peruvian and Mexican cases, although some of his arguments are similar to those heard in Mexico in

First, he says, a large proportion of Peruvian imports are capital goods, needed for the manufacture and production of future exports.

According to the figures for the first nine months, 31 per cent of imports were defined as capital goods and a further 42 per cent as intermediate goods. Although Peruvian statistics should be handled with care, there is other evidence to suggest capital goods imports are strong. For example, the newly privatised telephone company invested some \$700m in the first half of last year, while Southern Peru Copper imported \$100m of trucks for its mining operations.

The central bank head also

argues that the dependence on trade amounted to an estishort-term capital that finally sunk Mexico is not replicated in Peru. "There is no equivalent of the infamous tesobonos," he says, referring to the Mexican government's doilar-linked bonds that helped intensify the crisis.

He adds that of last year's deficit, some two percentage points of GDP were financed by direct investment, including privatisations. Although privatisations are

likely to slow sharply by 1997, other direct investments are set to remain strong. According to a survey by the Apoyo study group, mining sector investments in the next five years could amount to between \$6bn and \$7bn - though some mining companies believe this figure is too optimistic.

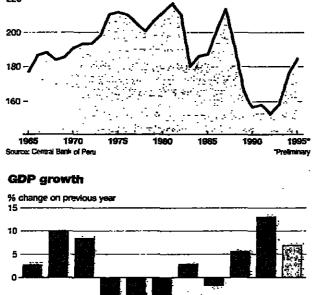
Two percentage points were also covered by refinancing of interest payments - some involuntary through arrears. says Mr Suarez, Long-term capital accounted for 0.3 points, while funds flowing into the country from the illegal cocamated \$500m-600m, or another percentage point of GDP. This left about two percentage points financed with short-term capital, much of which was trade finance anyway, according to Mr Suarez.

There are other features that differentiate the two economies. Unlike Mexico's, the Peruvian economy has been growing rapidly, expanding the country's debt-servicing abil-

The Peruvian sol may be overvalued - Mr Suarez says that although there has been a modest 18 per cent real appreciation since the early part of the decade, gains in productivity have been substantial - but it is flexible, not pegged like the Mexican peso was.

Furthermore he says that, unlike in Mexico, domestic savings are rising along with investment - the current account deficit being the difference between savings and investment. The investment rate has risen since 1990 from 16 per cent of GDP to close to

GDP per capita



25 per cent, but, at the same time, the savings rate has grown, increasing from 12.5 per cent in 1992 to 17.4 per cent last year.

The World Bank, however, has a less sanguine view than Mr Suarez. In a report to last October's Consultative Group meeting for Peru in Paris, the bank said: "The current account deficit is a concern because new spending is being largely financed by short-term bank deposits."

The bank goes on to say that short-term capital inflows should decline, reflecting in part the decline in the repatria-tion of flight capital. "An important part of the past short-term inflow has been shifting deposits held abroad (the Miami deposits) to foreign currency deposits in Peru. Such readjustments cannot proceed on a similar scale for many years."

Some 62 per cent of bank deposits are in dollars, an important part of which are sensitive to interest rate movements in the US.

A further concern is not so much the currency exposure of the banks, which are reasonably well hedged, but that of their corporate customers, who would suffer in the event of a sharp depreciation of the sol. "The potential problem is that a lot of borrowers of dollars are dependent on local currency revenues," says one close observer. "That is not to say we are on the verge of a crisis. but if we continue in this way, we will get there."

The country also remains one of the most highly indebted in Latin America, even allowing for this year's expected Paris Club Brady debt accords. Based on 1996 estimates. Peru's debt-to-export ratio of 406 per cent compared with Argentina's 345 per cent. Brazil's 262 per cent and Mexico's 171 per cent. Notwithstanding this, there

is one other important factor suggesting the country will not repeat the experience of Mexico - for which 1994 was an election year. The government has been willing to take fiscal and monetary measures to slow the economy in a bid to bring the current account deficit more into line.

It has also taken discretion-



She trades in local currency, but saves in dollars

The tightening has coincided with an economic slowdown that would have happened anyway. Agriculture output was reduced by a delay in rains. while fishing returned to nor-

catch in 1994. Economic performance in the banner year of 1994 - when growth reached 13 per cent - was also lopsided, concentrated in the last months of the year and theremal levels after an exceptional fore likely to make the 1995

ket is still very heavily depen-

dent on foreign capital and

that a sudden shift in interna-

tional sentiment could damage

it. Last year foreign holdings

registered at the Securities

Depository and Settlement

House increased from \$1.485bn

to \$1.560bn, with the number of

individual investors making

use of the service more than

doubling from 2,643 to 5,451. And although foreign transac-

tions declined marginally in

relative terms, they still

account for more than 60 per

accounting for roughly half of

The price of a

stock exchange

seat has risen

more than ten

cent of activity.

comparisons weak.

The speed of the slowdown has raised questions about whether the government overshot in its vigour to rein in the economy. Partly as a reflection of this, the central bank has begun to lower its benchmark interest rates once more.

2 2 E 1 W 1 1 1 1

-

No. of the last of

ा अनुसं क्रिके

- **10.00**

and the second

100

- 4 mai 20 g

- 500

-

To be been

and the sales and

and the same of

or other state

1996 1899

F - Hart - 1884

* a. 13283 .

F 700

... + 1310 CM - 16 20 TM

ル ミックアス 東州

The Part of States on

For now the conventional wisdom is that growth will pick up later this year. This, however, will probably not happen before mid-year, leaving some analysts predicting 1996 could be the worst year for growth since 1992's negative 1.8 per cent

A recent country research report from Barings argues that Peru can grow by 5-6 per cent a year until the end of the decade, with inflation, which fell to just 10.2 per cent last year, in single digits.

Others, though, believe that this will require important structural reform, which does not seem to be high on the government's agenda. On this point, says Mr Augusto Alvarez of the study group, Apoyo, "The government is in neutral." He adds: "Reform of the state is still needed."

Mr Raffo concurs: "We still need a tremendous number of reforms to achieve the results we have to achieve. It's time to move into the next century."

Financial markets: by Richard Lapper

ew deal fuels price rises

The government's faith in the market has given the market faith in the

on the importing of used cars -

aimed at least in part at

The president, Mr Alberto Fuji-

mori, says he believes this

cent off the deficit, and sug-

gests some estimates point to

The question is to what

extent the import ban forms

part of a cohesive government

strategy. Many disapprove of

the measure. Mr Juan Fran-

cisco Raffo, a leading business-

man, says it reflects a govern-

ment prope to arbitrary

decision-making. "From my point of view, it is bad philoso-

Nor is the balance of pay-

ments the sole factor behind

fiscal tightening. Ahead of last

April's elections, the govern-

ment went on a spending

spree. A primary fiscal surplus

of GDP compared with a 0.5

per cent target set by the Inter-national Monetary Fund. In the

talks now going on to secure a

three-year extended fund facil-ity, the IMF is expected to

demand a surplus of at least 1

per cent this year.

last year of 0.2 to 0.3 per cent

phy; it sent a bad signal."

even more.

government It is a measure of Peru's recent economic progress that Mr Jose Carlos Luque, the president of the Lima Stock Exchange, smiles when he recalls "picturesque" battles with the country's past social-

ist administrations. During the 1970s and 1980s governments exercised tight control over the exchange, directly appointing its board and restricting the participation of foreign capital. Under President Alberto Fujimori, however, there has been a sharp change of tack. The exchange's 49 members have regained their commercial freeoms and limits on foreign capital have been completely lifted. Abused as a "defender of imperialism" by President Juan Velasco in the early 1970s and an "anarchist" by President Alan Garcia in the late 1980s, Mr Luque's views are now fully in line with Mr Fuii-

approach have been impres-Supported by falling inflation, rising economic growth and the growing faith of international financial markets in Mr Fujimori's economic policies, share values have grown sharply. The Lima Stock Exchange's capitalisation rose to \$11.07bn last year, a jump of nearly 37 per cent on 1994, and an increase of more than 1,000

mori's crusade for economic

liberalisation. And so far, at

least, the results of the new

per cent since 1991. The climb reflected sharp increases in the prices of the market's most widely traded stocks such as Telefonica, the

telephone company. These gains more than offset weaker performances by less liquid shares - the market's general index, which is made up of a basket of some 60 shares, actually declined by 12.12 per cent last year in nominal terms, following returns of between 288 and 52 per cent per year since 1991. So far this year increased

has fuelled further price rises with the general index up 12.54 per cent by February 9, and the narrower select index up 18.69 per cent. The exchange's daily trading

volumes have surged. In 1991 an average of 177 deals worth \$2.4m were done each day. Currently an average of 1,809 transactions valued at \$21.1m are transacted daily.

Partly reflecting increased overseas interest, especially from Chilean and Spanish banks and brokers, the price of a stock exchange seat has risen by more than ten times to \$400,000. Mr Luque claims it would be even higher were it not for a government-imposed

Bond issuance has grown in response to two stimuli. The first is falling inflation - prices rose by only 10.23 per cent in 1995, compared to 39.5 per cent in 1993 and 15.38 per cent in 1994. The second is increasing monetary stability. The value of bond trading has moved up from just \$15.6m in 1991 to \$204.02m in 1995.

market's buoyancy, exchange has pushed ahead with an ambitious modernisation plan. Floor trading which had taken place at the exchange for two hours each day - was scrapped last summer in favour of a new electronic system, developed independently at a cost of about \$1m. The use of independent clearing, settlement and custody facilities has also been extended, with more than 40 per cent of share paper now "dematerialised" according to a system of electronic book entry rather than as physical paper.

Investment bankers, currently flocking to Lima to take advantage of corporate finance and privatisation-linked deals, confirm that the exchange has stolen a march on rivals who were formerly considered to be more developed. "It has become very liquid and efficient," says Mr Pyers Griffith, representative for Deutsche Morgan Grenfell in Lima. "They have leapfrogged some other Latin markets."

Mr Luque accepts that

In this respect, two of Mr Fujimori's reforms - the development of local private pension funds and the privatisation of state holdings are particularly important Created in 1993 six private funds now hold total assets of more than \$600m.

Taking advantage of the

times the country's total pension fund assets. No more than 10 per cent is currently invested equities, compared with a legal maximum of 30 per cent. But this proportion is expected to increase as a result of administrative changes in 1995. The law allows Peruvians to place contributions either with the state scheme or with pri-

vate sector providers. Last year the level of compulsory contributions to the state scheme was increased, reducing its attractions compared with private funds. As a result new affiliates to the private schemes have risen from around 4,000 a month early last year to some 40,000 a month since July 1995.

Mr Alex Zimmermann, an investment manager at AFP La Union, estimates that total flows into the funds are now running at \$25m per month. He forecasts that the total size of rise to \$934m by the end of this year and to \$3.318bn by the end

of the century. "This is supplying savings

which otherwise would not exist," says Mr Zimmermann. The presence of pension funds in the financial system is very important, particularly as a source of demand for fixed-interest paper." Peru's privatisation pro-

gramme is also designed to help growth in the savings rate and foster a local equity culture. The most significant development here is the beginning of the second phase of a programme to sell off shares in large, strategically-important companies in the utilities, oil and mining sectors. Earlier this year the government appointed JP Morgan, Merrill Lynch and a local institution, Banco del Credito, to handle the sale of the government's remaining 29 per cent stake in Telefonica, its telephone com-

In 1994 a 35 per cent stake in the business was sold to Spain's Telefonica for a sum of just over \$2bn. Final details have still to be decided but the government is likely to seek at least \$250m - about a sixth of the total of the some \$1.5bn which it is seeking - from local investors. A significant block of shares will be made available to small retail investors at a discount and on relatively soft credit terms, in an exercise which will mark one of Latin experiments in popular capital-

The sale last year of a tranche of shares in the state. owned Cementos Norte Pacas mayo served as a pilot scheme for the government-appointed Citizens Participation Commit tee, while the flotation of shares in two electricity distributors later this year, will provide other opportunities to extend the concept. Mr David Beresford-Jones

who is assistant director at Deutsche Morgan Grenfell in Lima, says: "The policy objective is clear . . . developing vian individuals rather than simply by international corporates is essential to the long-term political sustenance of free-market economics and private ownership."

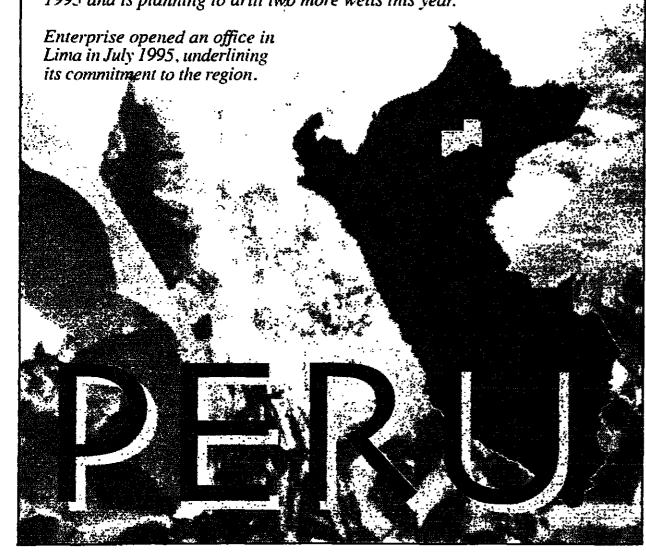


1985 1986 1987 1988 1989 1990 1991 1992 1993 1994 1995*

Enterprise Oil is one of the world's leading independent exploration and production companies, with daily production of some 220,000 barrels of oil equivalent per day.

The company's activities are concentrated in the core areas of the United Kingdom, Norway, and Italy, and the potential core areas of South America, South East Asia, the Black Sea and Australia.

Enterprise was awarded an interest in Block 65 in Peru in December 1994, and has agreed terms in principle for two further blocks. The company drilled its first well in Peru, Diana-Mae-1, in early 1995 and is planning to drill two more wells this year.





INVERSIONES CENTENARIO: REAL ESTATE

Experience

Since 1929, mainly engaged in construction, rent, promotion, lease, administration and real estate

Solvency

Real estate owner of premises located in promising economical zones in Lima, Peru. Among these properties, are "Centro Empresarial Camino Real" (Camino Real Business Center), the largest and most important in the country, and urban land properties in which we are currently developing HOUSING AND COMMERCIAL PROJECTS.

Reliability

Over 4,000 peruvian and foreign shareholders whose shares are traded in the Lima Stock Exchange.

These are only some of the reasons why we have a solid reputation. Should you have any interest to enter into real state business in Peru, do not hesitate in contacting us.

Av. Camino Real 456 Torre Real Piso 18, San Isidro, Lima 27, Peru

[elephones: (51-1) 4423033 & (51-1) 4424350 - Fax: (51-1) 4406788

Target is \$1bn in 1996

The government is refusing to let political opposition derail its disposals programme

RSDAY MARCHINA

And the second s

AND STATE OF THE S

Mr. Tues - Control of the Control of

State of the state

Prince of the state of the stat

1000

المنتشر الم

200

STATE

g and the state

195 345.

12.2 The state of the s

The state of the s

The state of the s

The Peruvian government has raised more than \$5bn through privatisations, concessions and capital boosting exercises since its privatisation programme's first modest beginnings in 1991.

Yet early this year the effort emed in danger of stalling as resistance to further sell-offs crystallised around the proposed sale of Petroperu, the state oil company. The political opposition combined with petroleum workers and others to protest against the sale.

Opinion polls suggest, says Mr Augusto Alvarez of the Apoyo polling company, that public disapproval of the sale outweighs approval. This is despite polls carried out last year by the same organisation, as part of the Latinobarometro monitoring of Latin American public opinion, suggesting Peruvians are more in favour of private enterprise than the population of any other large Latin American country.

Some 28 per cent supported an economy of private enterprise without any state intervention. A further 37 per cent supported some socio-economic intervention by the state. Another 15 per cent backed private enterprise with workers involved in important decisions. But at the same time, 67 per cent of Peruvians believed the oil sector should remain in the hands of the state.

Important segments of the armed forces were also said to oppose the sale, ostensibly because of the national security impact of handing over important assets like refineries to foreign companies so soon after last year's border conflict

with Ecuador. Yet after taking account of some of these concerns, the government seems determined to move ahead. In an interview last month. President Alberto Fujimori said it would take "a few weeks more" before people understood why privatisation

He argued the protests had been politically motivated. workers were understandable, ness in the armed forces," says each one made redundant in Mr Enrique Obando, an expert "rationalising" Petroperu had



received at least \$24,000 in compensation. Furthermore he claimed that national security was endangered most of all by the losses and liabilities built up by state-owned companies.

This latter theme was reiterated by Mr Dante Cordova, the minister in charge of privatisation, speaking to Congress last month. The losses of stateowned businesses in the 1989-1990 fiscal year reached \$4.2bn, enough to asphalt 42,000kms of roads or build 14,000 schools with 12 classrooms each, he explained.

He said the privatisation of Petroperu would provide incentives for investment in the energy sector, and cover the country's growing deficit in hydrocarbons. It would generate competition, improve management and boost taxes.

Mr Cordova also attempted to address national security concerns. He said oilfields would not be sold but licensed. and the country's important northern oil pipeline would be operated under a concession. The state would retain golden shares in the Talara and La Pampilla refineries and a say in the transfer to third parties of other important assets.

It is unclear whether this will be enough to satisfy the military. But the opposition of the latter appears unlikely to halt the sell-off. "If Fujimori insists on privatisation, then the government will privatise, Although the concerns of but it will cause some bifteron military affairs.

He also notes concern in both Chile and Peru about the important role Chilean companies are playing, particularly in electricity generation in

The government revenue implications of the sales planned for this year are significant. There should be few concerns about financing the country's current account deficit, at least for 1995. After this the privatisation programme will tail off significantly. "Between privatisation and

the citizen participation programme, the government could garner in excess of \$2.5bn in 1996," says Mr Lars Schonander of Baring Securities in Lima. The 1996 budget assumes at least \$1bn of privatisation revenues. According to the Commis-

sion for the Promotion of Private Investment (Copri), this would compare with revenues of \$2.6m in 1991, \$207.5m in 1992, \$316.7m in 1998, \$2.62bn in 1994, when a majority of the state telephone company was successfully sold to a group led by Telefonica of Spain, and \$1.08bn last year. A total of 79 privatisations raised \$4.24bn in these five years, with further investment in the privatised concerns projected at \$3.63bn. An additional \$112.9m was raised through concessions carrying \$518.5m in projected investments, bringing the total from new capital-raising exer-

The government aims to The list of disposals planned raise the number of individual for this year is extensive. The shareholders to 400,000 by the first operating unit of Petroyear 2000 from 60,000 now.

as contact with foreign banks and markets grows

Local banks are

fighting for survival

The battle for control of Peru's rapidly growing hanking market is nowhere more evident than on the streets of Miraflores, Lima's best-known mid-

Banking: by Richard Lapper

dle class suburb. On Avenida Larco, Peru's third biggest bank. Continental, which is now controlled by Spain's Banco Bilbao Vizcaya (BBV), is seeking to tempt savers to invest in its new "super deposits", 90-day interest-bearing accounts. The incentive is participation in a lottery in which the bank every month raffles two Volvo saloon cars, five holidays in the Caribbean, and 120 refrigerators.

A block further north branches subsidiaries of Banco Santander, BBV's big Spanish rival, which last year took over Banco Interandino and Banco Mercantil, are also trying to woo new customers. Santander, is offering airmiles, still a relative novelty in Peru, to new credit card customers.

And a couple of blocks further on, Banco Solventa, one of two Chilean finance companies pursuing a slice of the growing consumer loans business, pro claims that it is the bank "that serves people".

The banks represented in Miraflores are not the only foreign-owned institutions battling with domestic giants like Banco de Credito and Banco Wiese for a chunk of one of Latin America's fastest-growing and most profitable banking markets. Banque Sudameris, a subsidiary of Banca Comerciale Italiana, has bought Banco de Lima, the country's sixth largest bank. Chile's Banco O'Higgins and Spain's Banco Central Hispano combined earlier this year to take over Banco del Sur. And in 1994 international investors joined with the former Peruvian finance minister, Mr Carlos Rodriguez-Pastor, to buy Interbanc from the Peruvian government.

Foreign interest in Peruvian banking is underpinned by the transformation in Peru's eco-

tion of President Alberto Fujimori in 1990. The introduction of liberal economic policies and a tough and largely successful counter-inflationary strategy has restored the faith of Peruvians in the banking system. prompting a speedy growth of bank deposits. Deposits have risen from the equivalent of 4 per cent of gross domestic product in 1990 to 18 per cent in 1995 and the scope for further rises is considerable. The deposits to GDP ratio is still

Battle for hearts and wallets

months.

can average of 30 per cent. A series of liberalisations have spurred competition and increased efficiency. These have included the removal of limits on interest rates: the elimination of restrictions on foreign capital: the closure or sale of five state-owned devel-

well short of the Latin Ameri-

Total market share (loans and deposits) of the top

11VO DANIES		
Bank name	Deposits	Loans
Crédito	27.8	26.5
Wiese	21.6	20.2
Continental	15.3	13.2
Interbanc	7.7	8,7
Latino	5.3	5.5

opment banks; and the privatisation of two banks, Continental and Interbanc. Productivity gains, linked especially to job losses at former state-ownedinstitutions, have been impressive, with deposits per employee rising from \$40,000 in 1990 to \$450,000 in 1995.

"In the past three to four years the nature of our business has been changing dramatically," says Mr Raimundo Morales, chief executive of Banco de Credito, Peru's biggest bank. "In the past there was no competition and lending was concentrated in the corporate sector."

Mr Juan Jose Marthans, director of economics at the University of Lima, says: "There has been a 180 degree change." Banking is now a highly

profitable business. Mr Marthans says that larger banks can comfortably achieve an annual return on their capital of up to 25 per cent. In the first

banks increased profits by an average of 122 per cent. By international standards margins are exceptionally high. Banks may pay their depositors 15 per cent interest on local currency deposits, but average loan rates even for business customers are currently around 38 to 34 per cent a year. And that is despite a fall in lending rates in recent

For hard-pressed consumers wanting to borrow money to buy a washing machine or refrigerator, interest charges can easily amount to 100 per cent a year. Margins in dollars, which account for about two thirds of the system's borrowing and lending activities, are also high, with an average deposit rate of 6.26 per cent comparing with an average lending rate of 17.21 per cent in

early February. It seems certain that these high margins will come under pressure. The capacity of bigger banks to reduce margins further is bound to increase as soon as they regain greater access to international markets, a development which seems likely to follow the completion of Peru's debt rescheduling with the Paris Club and the finalisation of its Brady deal with commercial creditors later this year.

Already a number of banks are reported to be considering international issues to reduce their funding costs, possibly through offshore vehicles. Currently banks must set aside provisions of 45 per cent against dollar obligations, a reserving level which applies in the case of bond issues if the size of the issue amounts to more than 30 per cent of its capital and reserves or if the maturity is less than a year. But according to bankers in Lima loans contracted through offshore agreements may be free from this provisioning requirement.

Peru's return to the capital markets will expose the local banking sector to competition from big international banks who will seek to win the best local corporate customers by offering competitive international rates. Peru's bigger companies may be tempted to access international bond marcommercial lending margins.

Bankers' mettle is likely to be tested later this year by an increase in defaults by borrowers, as a result of an expected slowdown in the economy after rapid growth over the past three years. The problem is complicated by the extent to which credit expansion has overtaken growth in the real economy, with the volume of bank loans rising by 38 per

cent last year. The banking system is dominated by transactions in dollars. Last year's expansion of credit was made possible at least in part by a sharp rise in short term borrowing. Recent figures show that non-performing loans or bad debts have fallen as a percentage of the system's loan portfolio, drop-

> Already several banks are reported to be considering international issues to reduce funding costs

ping to an average of 4.81 per cent by the end of 1995. Average non-performing loans amounted to 7 per cent at the end of 1994. Bankers expect this ratio to rise in the coming months. Mr Morales at Credito predicts an increase to between 6.5 and 7 per cent by the end of

All in all current trends seem likely to further accelerate consolidation. The leading four banks - Credito, Wiese, Continental and Interbanc increased their share of total deposits from 50 per cent to 73 per cent between 1990 and 1995 and their slice of credits from 42 per cent to 70 per cent over the same period.

Mr Juan Francisco Raffo president of the construction group Los Portales, and a big shareholder in Banco de Cre dito, accurately reflects opinion in Lima business circles when he predicts a "big and costly war which will be especially serious for the smaller

■ Debt: by Richard Lapper

So much owed to so many

The country's past failure to service its debt has marred its relationship with creditors

Peruvian negotiators face a gruelling task as they seek to complete a comprehensive rescheduling of the country's debt before the end of the year. The rescheduling, which will include a new accord with the Paris Club of official creditors and a Brady deal with commercial banks, would mark the conclusion of one of the most complicated chapters of the Latin American debt crisis. And it will raise the prospect of a return by both the government and private sector borrowers to international capital markets.

Peru's debt negotiations have been especially complex. The country was one of the first in Latin America to become heavily indebted to international creditors. It first rescheduled its payments at the end of the 1960s, more than a decade before the Mexican and Brazilian crises.

Subsequently the country became a heavy borrower of bilateral government credits, both from the Paris Club of OECD governments and from east European governments, from which it contracted loans which it used for arms purchases.

For most borrowers, Paris Club debts, which amounted to more than 40 per cent of total indebtedness by mid-1995, are more difficult to reschedule

than those owed to commercial part or all of debts owed to six

Peru's difficulties were compounded in 1985 by the deci-sion of President Alan Garcia to limit debt service payments to no more than 10 per cent of export earnings. This brought Peru into default with both the IMF and World Bank and cut the country off from interna-tional creditors for much of the

Matters were made even worse by a series of legal disputes with some creditors. "It is one of the most difficult debts in Latin America," says Ms Silvia Charpentier, an economist based in Lima who negotisted Costa Rica's debt in the late 1980s. "There are many creditors and the debt service is large as a percentage of export earnings."

Peru's total debt of some \$30bn now amounts to more than 4 times its annual exports of goods and services, com-pared to ratios of nearly 3.5 times for Argentina, just over 2.5 times for Brazil and more than 1.5 times for Mexico. In 1993 debt service payments amounted to 63.7 per cent of export earnings, compared to 47.6 per cent for Argentina and less than 30 per cent for Brazil, Mexico and Venezuela.

President Alberto Fujimori's economic team have done much to restructure the debt. Peru has cleared arrears with both the World Bank and the IMF, has met the terms of successive IMF agreements and successfully rescheduled its debts to the Paris Club in 1991 and again in 1998. Separately, Peru has been forgiven either

government creditors - the UK, Netherlands, Germany. Finland, Switzerland, and Canada - following individual bilateral agreements. These deals cover some \$275m in debt by face value, less than I per cent. of the country's overail

Last October an agreement in principle was reached with commercial creditors to convert some \$10bn of commercial bank debt, including more than \$5bn in overdue interest. into Brady bonds. This has reduced annual commercial debt service obligations from about \$650m to between \$300m and \$350m.

The deal negotiated with a bank advisory committee, headed by Citibank, provides creditors with four options. Peru will issue three types of Brady bonds: 30-year par bonds paying a market rate of interest in exchange for debt at 55 per cent of face value; discount bonds paying a reduced rate of interest of between 3 and 5 ner cent swapped for debt at full face value; and 20-year bonds paying a fixed rate of return for 10 years and floating rate

for a further 10 years. In addition Peru is also offering its creditors a buy-back option, details of which of still not been disclosed. This should allow Peru to directly liquidate up to \$1.4bn in debt which it is believed to have indirectly acquired on the secondary market during 1994 and 1995, at a cost estimated at around

All of these arrangements still have to be finalised, mainly because of difficulties linked to the Paris Club debt. Paris Club conventions limit the amount of debt Peru can reschedule.

peru. Petrolube, is likely to go

up for sale later this month. In

April the government will

make another effort to sell

parts of Centromin, the state

mining company, some of

whose subsidiaries have severe

environmental problems. Last

month it sold Siderperu, the

steel maker, for \$193m to a

group comprising Acerco, a

subsidiary of the US company

GS Industries, Banco Wiese

and Stanton Capital, a finan-

cial company backed mainly

The government is expected

to launch its citizen participa-

tion programme during 1995

with the sale of at least part of

its remaining 29.5 per cent

stake in Telefonica del Peru,

which is currently worth about

\$1.5bn. It is likely to follow this

by selling stakes in Banco Con-

tinental, which was partially

privatised last year, and the

It is probable that these pri-

vatisations will consist of offer-

ings launched simultaneously

in the international and domes-

tic markets, with some incen-

The citizen participation pro-

gramme will draw on lessons

learnt from a small pilot offer-

ing of shares in the cement.

company Cementos Norte

Pacasmayo in 1994, where a

surprisingly large proportion

of the shares on offer were

bought by members of lower-

income groups.

tives for small investors.

by US investors.

electrical utilities.

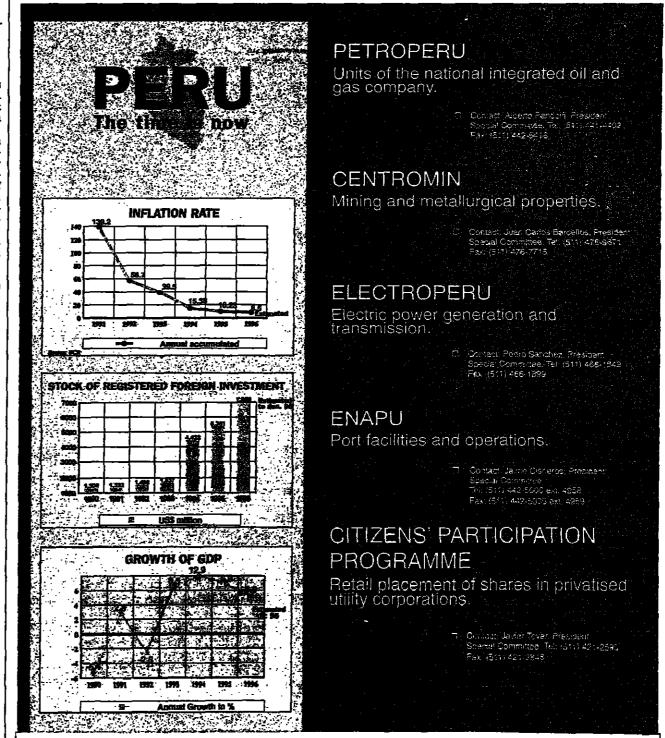
The government has been unable, for example, to reschedule debt contracted after its first rescheduling agreement in 1983 - some \$6.8bn of the total of \$9bn. Even then ment in place before it can reschedule with the scope limited to payments falling due within the period covered by the fund

Peru's last Paris Club agreement expires in March and the country must negotiate another - reducing its official debt service obligations from more than \$1bn a year to some \$380m-\$450m - in the next few months. An IMF team visited Lima to begin negotiations for a new extended fund facility in mid-February. In turn commercial bank creditors will wait until multilaterals have sent them so-called "comfort letters" and the Paris club deal is signed before issuing a term A US investment bank.

understood to be JP Morgan, has been appointed as closing agent for the transaction, but a final deal is not expected until the second half of the year. Even when it has been completed, Peru still faces a heavy burden. According to figures published recently in the Peruvian press, even excluding commercial debt, annual debt service charges would still amount to \$1.16bn in 1996, and average just over \$1bn in 1997

Another Paris Club deal will be needed in 1999, when annual payments are scheduled to rise to \$1.45bn, of which \$833.7m will be owed to the club. Analysts such as Ms Charpentier believe that Peru needs to seek more thoroughgoing debt forgiveness, including measures to reduce the stock of debt as well as the debt service burden.

Indeed negotiators are understood to be seeking to persuade creditors to accept the future possibility of limiting Paris Club payments to no more than 0.9 per cent of GDP. Peru's relatively high per capita income excludes it from debt forgiveness terms offered last year by the Paris Club to countries such as Albania and Nicaragua under the so-called



We invite you to participate in the Privatisation Process.

Promoción de la Inversión Privada COPRI Av. Las Artes Sur 260, San Borja, Lima 41 - Perú. Fax (5114) 750078

Wolding over the cracks: Peruvian industry's vigous gives rise to optimism on debt repayment — Pon Geing/Panos

■ The president: by Stephen Fidler

Restless ruler dominates land

"Why? Because there is still

a bureaucracy, and age-old problems are still unresolved.

Alberto Fujimori travels constantly while maintaining tight control of government

The personality of President Alberto Fujimori dominates Peru. "You start off talking about Peru and you finish up talking about Fujimori," says Mr Francisco Sagasti, a politi-

cal analyst. The former agricultural engineer and university rector emerged from obscurity to win the 1990 presidential election. He changed the constitution so he could serve a second term. Many Peruvians believe he has his sights set on a third term from the year 2000.

Mr Fujimori's style of government is highly personal. He has defeated most of the traditional alternative power bases in the country, except for the still-influential armed forces. Congress, which Mr Fujimori closed in 1992 and reopened under international pressure, is obedient to him; his cabinet is largely subservient. Political parties are in retreat; the judiciary corrupt and discredited; and the church is frequently

under presidential attack. Mr Fujimori relies on a small, secretive group of advisers, including his brother. Santiago, and Mr Vladimiro Montesinos, the little-seen security chief who appears to be behind the president's sure grip over the armed forces.

Peru is experiencing all the trappings of the modern phenomenon of "direct democracy". Mr Fujimori consults opinion polls and holds "focus group" meetings. He spends most of his time "pressing the flesh", flying with television crews from one end of Peru to the other on the Boeing 737-500 jet purchased last year by the government "in cash", according to the president.

"He loves cutting ribbons," says one observer. Mr Manuel Torrado, a pollster in Lima, adds: "It's as if he's running a permanent election campaign. In an interview last month, Mr Fujimori said: "I travel nearly every day. Two days ago. I was in three remote villages. I left three ministers charged with a key task that should result in resolving an important problem. Yesterday. was inaugurating schools. Today. I'm off to Puno to see tourism developments in the

"Later I found machinery. When I tell a public official to turbines that had been in their build me an irrigation channel in Caracoto, he asks me where boxes for years. Not even the ministry knew where they Caracoto is. This channel would resolve the problem of were. There were no statistics



irrigation and drinking water ple. If this is a political campaign, they can call it what they like. But I resolve Peru's problems - that's what inter-

This raises the question of whether such micromanagement can really solve Peru's multitude of problems. Mr Fujimori argues: "I'm constructing models to solve them, I'm not going to be in 1,800 villages to see the condition of the roads. but in five. But the model is in

There is, however, a concern now increasingly evident among businessmen and bankers as well as those who fear Peruvian democracy is under threat - that too much depends on the president. They worry about his populism and wonder who is managing the shop in Lima as he shakes hands the length and breadth of the country.

Mr Fujimori speaks of the state as regulating rather than intervening in the market, but critics say when he speaks of the state he means himself. In state without effective checks and balances, there is nobody to gainsay Mr Fujimori's sometimes arbitrary

PROFILE



In delivering a lower-than-expected, unsolicited rating of Peru's foreign debt last month. the US rating agency Moody's argued: "On the political side. the main weakness at the moment is the concentration of power in the hands of the president, raising questions about the sustainibility of policies in the event of a transition."

Mr Fujimori says that, in fact, he is "training managers". in the ministries and in the regions. He comments: "This is what Peru lacks: managers who know how to handle scarce resources."

He says Congress - reformed

a single chamber parliament is stronger and more efficient. taking for the most part technical rather than political decisions. Political parties have 'disappeared from the land". Most members of Apra. the longest-established party in Peru. "support the govern-

ment", he adds. If an election were held tomorrow, Mr Fujimori would probably win by a landslide. He regularly polls a popularity rating above 70 per cent though last month his approval rating dropped to just

above 60 per cent. The polls reveal a potential problem for him: Peruvians'

extraordinarily high economic expectations. According to vians questioned in July believed their economic los would improve in the next five

Mr Fujimori's enduring popularity may not be surprising given his success in bringing internal peace to the country and sharply reducing inflation after the rayages of the 1980s.

This however may not be enough to ensure that the economy will grow rapidly until the end of the century. If it does not, there is nobody around but Mr Fujimori to

Stability of country is 'brittle'

Continued from page 1 ahead with further privatisa-tion, there are questions about whether it will be able to sus-

tain the reform effort. This is in part because of political weakness. The US rating agency Moody's expressed concern last month about "the concentration of power in the hands of the president, raising questions about the sustainability of policies in the event of

Apart from the president and the military high command. with which he has forged an alliance of convenience, there are few power bases in Peru. Mr Fujimori closed Congress and the judiciary in 1992 then after international protest. brought in a new constitution that refashioned Congress as a single chamber assembly much more under his control.

Political parties, says the president, "have disappeared from the land". And with the judiciary discredited, the union movement almost defunct and autonomous regional and local authorities entirely absent, there are few checks on the

The president spends most of his time travelling from one end of the country to the other, as if, in the words of Mr Torrado of Datum International. he were on "a permanent campaign". He monitors public views through opinion polls and convenes "focus groups" to discuss the effect of policy on public opinion.

"European style democracy is dying," says Mr Torrado.
"It's being replaced by a more direct democracy."

According to Mr Francisco Sagasti, a political scientist in Lima, this institutional vacuum means that the stability

that Peru currently enjoys is

"brittle" brittleness reinforced by last year's border war with Ecuador which remains unsettled and which many Peruvians think is likely to flare up again. It is compli

The problem, say his critics, is that when Mr Fujimori speaks about the state, he means himself

cated by Peru's role as the largest world producer of coca, the raw material that produces cocaine, on which up to 1m Peruvians depend, directly or indirectly, for their living.

his populist approach seems to many observers to have become more, rather than less, emphatic. Measures such as the ban this year on imports of used cars, which he justified by the need to protect consumers and by the expectation it could bring down the current account, suggest to some a

of the town for probably no

more than 250,000 soles. It's the

key objective for Caracoto.

trary measures. Representatives of some mining companies - who could invest up to \$6bn-7bn in Peru over the next five to six years, according to projections by the Apoyo study group - complain about the absence of clear operating rules, saying this will deter investors.

government ready to take arbi-

"The state." said Mr Fujimori in an interview last month, "is the regulator of the market not its controller. I'm a defender of the free market, but the state has to act from time to time." The problem, say his critics, is that when Mr Mr Fujimori denies he is Fujimori speaks about the interested in popularity, but state, he means himself.

Fujimori's opponents

Pity the politician

The dismal performance of political parties such as Mr Alan Garcia's Apra in the 1980s and their subsequent failure to modernise have ensured that "politician" is today one of Peru's dirtiest words. The older-established parties, Accion Popular, Apra PPC and the leftist coalition Izquierda Unida together mustered only 17 seats in the 120-member congress elected

New electoral legislation pushed through by Mr Fuiimori's obedient parliamentary majority requires any movement which failed to obtain 5 per cent of the popular vote in 1995 to

re-register: for this, at least 400,000 signatures are needed. Action Popular is the only opposition party to have achieved this. Meanwhile. "Most of Apra support the government," claims Mr

While Peruvian voters still prefer the self-styled "independent", there have been hints of a crack in Mr Fujimori's monopoly. In November's municipal elections. Lima voters spurned goverument-backed

candidates. Some political analysts see Mr Alberto Andrade, now mayor of Lima, as the first genuine potential challenger

to Mr Fujimori. "President Fujimori is stomed to confronting quixotic idealists," says Datum's Mr Mangel Torrado. "But Andrade speaks the same language."

Mr Andrade, though far from being an opponent of government policies, faces a tough few years. His authority is challenged and his budget undercut by Mr Jaime Yoshiyama, who Mr Fujimori has appointed to head the powerful ministry of

the presidency.
"Mr Fujimori permits no power for anyone who does not absolutely support him. savs Mr Sagasti. He adds:



Alan Garcia: the former president

"Independence is not tolerated — and that creates a

Sally Bowen

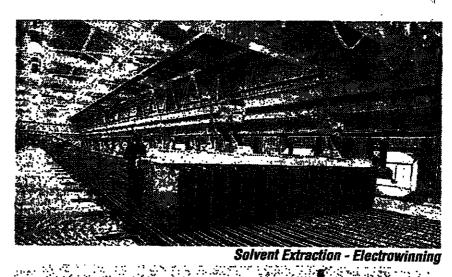
A Bright New Age for

PERU'S RETURN TO ECONOMIC STABILITY FIVE YEARS AGO ENABLED SOUTHERN PERU TO UNDERTAKE A

445 million program for expansion and environmental projects. Five years later those investments are paying off:

Our proven and probable ore reserves are double those of 1990 representing 40 years of life. Southern Peru now ranks in the world's top 10 copper producers with more than 557 million pound of annual copper production. Our purchase of the state-owned copper refinery at Ilo completes the integration of our operations and significantly lowers our costs. Our new solvent extractionelectrowinning plant at Toquepala will produce 80 million pounds of copper annually. A new sulfuric acid plant at our Ilo smelter, started in September, will produce 175,000 tons per year and will reduce sulfur emissions substantially. We are finishing a new inland tailings impoundment near Toquepala and in 1993 we constructed a waste-water treatment system at IIo. Last year we began studies of mine expansions and a possible new smelter at IIo. We "went public" this year. Our new common stock now can be purchased on the New York Stock Exchange and the Lima Bolsa under the stock symbol PCU on both exchanges.

> We're proud of our growth and we're proud to be a part of the continuing growth of Peru!





Sulfuric Acid Plant

·11 ##

Verifer States

Shining Path peters out

response and the capture of the key leader has crushed resistance

SDATE MARCHETTA

Market Services

the tree to the

State of the Control of the Control

\$380 A 12 1 1 5 F F.

h en en

He Rower

The total

Marie San

W419/

1.5 Th 1. P.

1G: 75

Red Co.

After logging on to the Internet a series of keystrokes brings up a startling red page headed by a picture of smiling peasants and workers over which appears the words "Revolution is the Solution".

Below, under the headline "Support the People's War in Peru!", this paragraph appears: "In October of 1992, Chairman Gonzalo - leader of the Maoist party in Peru - was sentenced to life imprisonment by hooded military judges of the US. backed regime."

Nearly three and a half years after Abimael Guzman – the real name of "Chairman Gonzalo" - was captured in Lima, the communist party he led, better known as Sendero Luminoso or Shining Path, appears to be militarily and politically defeated.

Only about 500 guerrillas are believed to be left, mainly in remote areas of the Andes and upper reaches of the jungle in the department of La Libertad, the valley of the River Ene and especially the upper Huallaga Valley, an important coca growing zone. However these guerrillas are reported to belong not to the faction of Guzman, but to that of Oscar Ramirez, alias Feliciano.

In September 1993 Güzman was shown on video apparently appealing from his jail cell for a peace agreement with President Alberto Fujimori, whom be praised generously, if unconvincingly. about-turn was such that many believed it was a trick - either

by him or by the government. Yet most Peruvian analysts believe the co-operation of Guzman and his senior comrades in persuading many to give up the armed struggle has since demonstrated that the appeal -

so far as it went - was for real. turned the tide against Shining Mr Guzman's uncharacteristic call for peace followed 13 years of guerrilla war in which about 30,000 people were killed. Shining Path embarked in 1980 on a marathon of destruction. Peasants were massacred as well as civilian authorities, police and soldiers. Leading

politicians and generals were assinated. Factories, roads, bridges, electricity pylons and railway lines were blown up. Vast swathes of the Andes came under the rebels' control. By mid-1992, Shining Path's impact combined with a quarter of a century of incompetent government had pushed Peru

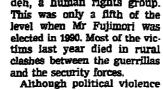
close to social, economic and

political collapse. The country was pulled back from the brink by the appearance of Mr Fujimori. His transformation of the economy killed hyperinflation. His brutal counter-terrorism tactics and repentance laws, which encouraged guerrillas to surrender and give information. Path - at least, once Guzman was caught. There was also an improvement in the operations of the anti-terrorist police.

It was not simply that without Guzman a very vertically structured movement had lost its head. Without him it had lost its fire, mystery and magic at a time when Mr Fujimori was inspiring support in the typical autocratic manner of a a traditional Peruvian caudillo leader. People were also tired of Shining Path's extraordinary violence - and the human rights abuses committed by the army in response.

"Guzman wanted to save the party from being massacred," says Mr Enrique Obando, a military analyst, "So his group is playing for the long term. It will reconstruct itself and reappear, but it will have no support. And Feliciano's group

The number of political killings in Peru dropped to about 520 in 1995 according to Apro-



has died away in Lima, community leaders associated with Shining Path are quite often at the forefront of the struggle for water, sewerage and electricity in its shanty towns. In some rural areas, meanwhile, former guerrillas are reported to be turning to banditry.

In spite of Mr Fujimori's victories over the guerrillas - the Cuban-inspired Movimiento Revolucionario Tupac Maru (MRTA) is written off as a serious threat - concerns remain that the roots of the violence have not been dealt with.

Mr Cesar Rodriguez, the author of a book on the subject, La Violencia de las Horas, says: "It is necessary to distinguish between the defeat of subversion, and pacification. Partial modernisation has enriched a small sector and more gravely impoverished a

"At a social, ethnic and psychological level, the situation is, if anything worse. The probem of racism is still taboo and for every one success story in the informal sector, there are 100 cases of failure."

With a submissive Congress. docile judiciary and expertly stage-managed media - and 15 provinces in the central and south-eastern Andes still under military rule ~ power is dan-gerously centralised in Lima,

Were Mr Fujimori's popularity ratings to drop seriously from recent heights of about 70 per cent they fell around 10 points in Lima between December and February to 60 per cent such discontent might blow new life into Shining Path. His stock is already lower in the rural areas. However, for the moment, the Maoists are more intent on pursuing internecine souzbbles on the Internet.

■ The armed forces: by Sally Bowen

Cosy accord feels the chill

Army concerns over privatisations and spending are souring relations with government

When President Fujimori is on one of his frequent visits to Peru's remoter provinces, his right-hand men are often soldiers. He reviews local regiments at touch-down and takeoff, flies in military helicopters, personally supervises army engineers and often lunches with the regional commanding officer. Cabinet ministers accompanying the presi-

dent fade into the background. With no organised party base, and no apparent interest in creating one, Mr Fujimori forged close links with Peru's traditionally powerful armed forces even before assuming office in 1990. The military high command - particularly the land army - strongly supported his 1992 coup, when he closed Congress and suspended the judiciary. He subsequently won the admiration of the officer corps for his decisiveness in dealing with the twin guer-

year's Ecuadorean conflict. Mr Fujimori has consistently protected the military from international and domestic attack over human rights violations. A controversial amnesty law which slipped through Congress in June last year ensures the military cannot face charges for abuses carried out during the protracted counter-subversive war.

rilla movements and with last

Yet it would be "totally simplistic to consider Fujimori a puppet of the military: he has real decision-making power. says Mr Diego Garcia-Sayan, executive director of the Andean Commission of Jurists. "But the armed forces are now the only organised 'party' at national level and cannot be disregarded."

Western diplomats tend to share Mr Fujimori's own view, as expressed in an interview with the Financial Times last month, that "in no other country in Latin America does a president have such control over the armed forces as L" That control has been achieved in several ways. First.

LUXEMBOURG

HONG KONG

Fujimori sharply altered the long-established promotion system in the armed forces. Many of the ablest have been "invited to retire". Only the most unquestioningly loyal some would say subservient remain, notably the head of the joint command, General Nicolas Hermoza, who is entering

his fifth year as Mr Fujimori's most public right-hand man. The national intelligence service (SIN), has been restructured and much expanded under Mr Fujimori. Its unofficial head is Mr Vladimiro Montesinos, the army captain-turned-lawyer who is the president's most important yet east visible adviser.

SIN reports directly to Mr Fujimori and runs an efficient information-gathering service nationally while acting as an early-warning system of possible military discontent.

Mr Fujimori has also involved the military in his idiosyncratic rural developcampaign. "They

Peru's remoter regions. Even though the countryside has been largely pacified since 1992, almost a quarter of the national territory remains under direct, emergency military control. This means certain constitutional guarantees are suspended, while the presence of all-powerful military chiefs also pre-empts the development of effective, decentral-

ised civilian government. The military and President Fujimori take the same dim view of politicians, "The military believe that all Peru's national disgraces have occurred under civilian rule," says Mr Francisco Sagasti a political analyst in Lima. "They distrust local government as inefficient and corrupt: here their views coincide absolutely with Mr Fuji-

Until recently the government turned a blind eve to the involvement of the armed forces in the illegal coca trade: the few officers brought to trial

tent. First, the armed forces oppose privatisation of "strategic" national assets, notably the oil industry (Petroperu), the ports and the electricity generating sector. This is unlikely to lead to action, in Mr Obando's view.

The weapons issue is thornier," he says. "Mr Fujimori believes spending on conventional arms is wasteful until last year, he prevailed."

The February 1995 border conflict with Ecuador, in which several dozen died on each side, changed all that; Peru's military now see conventional war as "perfectly possible". Influential retired army general Mr Mercado Jarrain has called publicly for Peru to modernise, with an emphasis on upgrading the air force. But so far demands for spending on high-technology equipment to match Ecuador' have fallen on deaf ears.

Underlining the internal dispute over re-arming, two months ago defence minister



Peruvian soldiers board boats to take them to the front line during last year's dispute with Ecuador

shouldn't sit in their barracks or on Peru's frontiers," he says. "They're an important factor in the fight against pov-

erty. The rank and file spend a good part of their time building roads, supplementing air services to remote areas, providing basic health services, handing out emergency food rations or even giving haircuts to poor children in shanty towns. Opinion polls indicate this has enhanced their popularity ratings.

But the armed forces also

PRAGUE

on drugs-trafficking charges are at most removed from active duty. They are rarely punished in any other way. In late December Mr Fuji-

mori announced that the armed forces would be pulled out of the counter-narcotics effort. "Corruption had reached such high levels it could no longer be tolerated." says military analyst Mr Enrique Obando. "It was adversely affecting Peru's credibility vis-a-vis Ecuador at a very sensitive time."

Currently there appear to be

FRANKFURT

TOKYO

General Victor Malca - a senior cabinet minister since the early days of the first Fujimori administration - was unceremoniously removed from office. He had reportedly been pressing for purchases of Russian equipment, to the disgust of air force chiefs who

Spending curbs are causing bitterness in the armed forces. "President Fujimori needs them politically; in practice, he's disarming them," says Mr Obando. "If he goes on refusing their demands, there could be

want US aircraft.

MADRID

■ **Development:** by Richard Bauer

Deep poverty in 'real Peru'

The Lima bureaucracy is obstructing efforts to tackle rural poverty

Mr Santos Lopez, a young farmer in the Andean hamlet of Tangalbamba, is self-sufficient for most of his needs. He dresses in trousers and a poncho woven by his wife from the wool of their own sheep. The sandals he wears to get around his steep mountainside plot are cut from old tyres. His daily food - vegetable soup - simmers in a clay pot turned and fired by a neighbour. And his house is built of home-made

adobe brick. Several million Peruvians live like Mr Lopez. The three hectares of farmland he and his brother inherited from their father provide a bare living: the potatoes, corn and Andean quinua cereal they grow just feeds a family of four. A few sheep and two cows are the only savings convertible for cash. In Tangalbamba there is plenty of traditional barter, but money is

For the last decade Tangal-Damba's existence has been even more precarious. The

Total GDP (US \$5n current prices)

Real GDP growth (%)

Components of GDP

Private consumption

Government consumption

Annual average growth in:

Consumer prices (%) evg.

Reserves minus gold (\$bn)*

Money growth (M2, % pa)

Six mid indx (ani % change)

Total external debt (%GDP)

Coment account balance (\$mn)

External debt per head (\$)

Merchandise Exports(\$mn)

Merchandise Imports (\$mg)

Trade balance (\$mm). Main trading partners (1994)

GDP per head (5)

Fixed investment

Exports -

imports. Change in stocks

northern Peruvian region of Cajamarca, where the hamlet lies, was in the grip of the Maoist-inspired rebels of Sendero Luminoso, Commercial activity was stifled, the road deteriorated into a string of potholes

and people lived in fear. Now a hundred families in Tangalbamba have organised themselves to get their village moving. Mr Lopez is on the development committee. Proudly indicating his flourishing potato plot, he explains that for the first time in years, Tangalbamba has new seed potatoes to replace the badly degenerated old ones.

New genetic material was provided by Cedas, an offshoot of the Catholic church. Each farmer gives back twice the seed potatoes he received. which enter a rotating fund: next year, a neighbour will benefit. Additionally, the Cedas engineers teach farmers to build open-air potato silos to

prevent deterioration. The seeds themselves were bought with money from the \$33m Swiss-Peruvian Fund, the largest of its kind in the country. The fund is the result of a debt-for-poverty swap. Two years ago, Switzerland forgave three-quarters of its insured commercial debt with Peru, and in return Peru converted

1,285,216 sq km

. Alberto Fujimori

1996° \$1=Ns 2.248:

49,98

13.D

20.5

6.992

39.5

-2,189

4,554

-5,662

1,108

9.2

8.5

4.8

_23.85 million!

Nuevo sol

1995

57.87

6.7 N/A

N/A

N/A

35:0°

-12.12

43.3

1,051

-3,968

5,669

-7,753

-2,084

(mports

rency fund. The fund finances projects that range in size from a few thousand dollars to perhaps \$3.5m for a full drinking water system. Half the fund is chan-

nelled through non-governmental organisations (NGOs), the rest via state agencies. "We'd like to see this kind of fund mushroom," says an enthusiastic Mr Fritz Dubois. adviser to the Peruvian econ omy minister. As well as allev-

iating poverty the scheme reduces pressure on hard currency payments. Peru will pro-Half of the 24m

population live in poverty, say official statistics

mote the model before other first world creditors at a donor round-table for Peru sponsored by the World Bank in Paris this spring.

Improving the lot of Peru's poor is the official mainspring of government action for the second Fuilmori administration. "We cannot accept the indices of poverty we still find in Peru," says Mr Dante Cordova, prime minister. Health, education, infrastructure for development and job creation are top of the government agenda till the year 2000.

Fighting deprivation is a Herculean task in a country like Peru. Half of the 24m population live in poverty according to official statistics: 4m Peruvians are considered "extremely poor" - unable to meet basic nutritional and health requirements.

The most abject living conditions exist in thousands of small villages in the remoter areas of the Andes. In addition to age-old structural poverty. these suffered badly during the guerrilla war of the 1980s.

According to official statistics, almost 90 per cent of Peru's highland farmers live in "critical" poverty. Though conditions tend to be

better in most urban areas, a third of Lima's inhabitants are classified as poor. Only 26 of each 1,000 children born in the capital die before their first birthday; but in rural Huancavelica, infant mortality rates are over 100 per 1,000 - indices comparable with sub-Saharan Africa.

Poor education is another serious obstacle to Peru's future competitiveness. A World Bank memorandum supporting a \$146m loan to improve the quality of primary education comments: During the last three decades, the in educational demand has been accompanied declining financial

of the sector. Premier Mr Dante Cordova blames Peru's previous governments for the unequal development of city and countryside. "Former rulers had a very metropolitan vision: they thought Peru was Lima," he says. That remains largely true: the capital provides three-quarters of all bank deposits and the overwhelming majority of tax collections.

The Fujimori government wants to mark the state's presence in every last corner of "El Peru Profundo", the real Peru. A government-controlled, relatively-small emergency fund called Foncodes has been operating since 1991 with the aim of softening the effects of structural adjustment on the

It has received more than 40,000 funding requests for small, decentralised projects: it has been able to supply limited financing for around 14,000.

"By and large it's been a very efficiently managed programme and relatively succes ful in securing grass-roots participation and responding to demands coming up from below," says Mr Fred Levy, the Lima representative for the World Bank, which has a new \$100m loan for Foncodes in the

In Foncodes' own view, the emergency period is over and emphasis is shifting towards productive projects to boost

and "micro-entrepreneurs". One European diplomat co-ordinating bilateral aid to Peru questions whether the government really believes decentralisation is the foundation for development. "There's no real concept of development for the country, which makes it difficult to co-ordinate actions," he says, "And the direct involvement of the president does not allow the building of decentralised power

'Where you have energy and roads, fhere development starts," says Mr Cordova, who served as transport and communications minister in the first Fujimori administration.

Development experts do not think things are so simple. They complain that the state's administration of foreign-financed programmes is lethargic. Despite constant talk of the importance of civil society and free market forces, they see a lack of political will to use the experience of local NGOs, especially in rural development programm

Several World Bank loans have stalled in Lima after receiving approval in Washington. Months ago the German government approved two 40year soft loans each worth DM15m for health and education: red tape in Lima has so far prevented disbursement

FLEMINGS

NEW YORK

Hemings is an international investment bank offering an integrated service to its clients through offices in 38 countries around the world. The Flemings Group has US\$86 billion of funds under management worldwide.

 ${f F}$ ounded in 1873, Flemings has always had a particular expertise in emerging markets. The Group now has US\$10.3 billion invested in emerging markets making it a leading player in this field.

 ${
m For}$ example, Jardine Fleming is one of the leading merchant banks in Asia-Pacific while Fleming Martin is a major presence in Southern Africa.

 $oldsymbol{\Gamma}$ lemings has US\$1.55 billion invested in Latin America. Fleming Latin Pacific, our joint venture in Peru, is an example of Flemings' commitment to the development of the Andean region.

Fleming Latin Pacific combines local knowledge and the global strength of the Flemings Group to offer clients the winning edge in capital markets, international mergers and acquisitions and research.

> Fleming Latin Pacific Camino Real 390, Torre Central Piso 13, Lima 27, Peru Tel: (511) 442 3394 Fax: (511) 442 6557

Approved by Robert Fleming & Co. Limited. Regulated by the SFA. .

PORT OF SPAIN

Business traveller's guide

Population

Almost 24m. Main towns and cities: Lima (almost 6m inhabitants), Callao (640,000), Arequipa (619,000), Trujillo (509,000) and Chiclayo (412,000). Ethnic breakdown: Indian (45 per cent), Mixed race (37 per cent), European (15 per cent). Other (3 per

Languages

The main official language is Spanish: the mother tongue of 70 per cent of the population. The Indian languages Quechua and Aymara are official in some regions. Indian tribes in the Amazon basin speak numerous other languages.

■ Entry

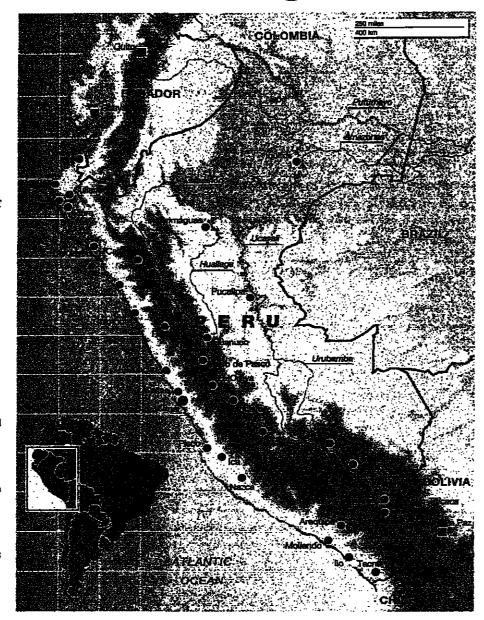
Passports are required. Visas are not necessary for visitiors from many countries. including: UK, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Japan, Korea, Luxembourg, Netherlands, Norway. Portugal, Sweden, Switzerland and the US.

■ Health

International vaccination certificates are not a condition of entry but it is wise to have standard vaccinations for visiting a tropical country. Check with your doctor as to which will be appropriate at the time of your visit. There is a risk of malarial infection below 1,500m, except in urban areas. It is not safe to drink

Business hours

Private businesses: (Mon-Fri) 9am to 5pm. Banks: (Mon-Fri) hours vary but banks are generally open 9.15am to 12.45pm, April to December, with some reopening in the afternoon between 5pm and 6.30pm. Hours are usually 8.45am to Government offices: (Mon-Fri) Sam to 4pm, April to December – 7.45am to 1.30pm, January to March. regional variations. Generally



10am to 8pm. Many close between 1pm and 2pm for

Etiquette

Meetings should be arranged in advance and reconfirmed. Visitors should arrive on time. but may be kept waiting.

Public holidays Jan 1 (New Year's Day), May 1

(May Day), June 24 (Day of the Peasant - half-day only), June 29 (St Peter and St Paul's

Day), August 30 (St Rose of Lima), nearest Monday to October 8 (Battle of Angamos), November 1 (All Saint's Day), December 8 (Immaculate Conception), December 25 (Christmas Day). When a

public holday falls mid-week,

it is moved to the following

Day), July 28-29 (Independence

Time zone

Five hours behind GMT, except from January to April, when Peru is four hours

behind. Iquitos and Cuzco stay five hours behind all year.

Climate

Variable according to location, but generally temperate on the coast, tropical in the jungles and cool in the highlands, with a rainy season between October and April. Temperatures in Lima range from 13°C to 28°C.

See key facts panel at bottom of previous page for economic and exchange rate data

Sell-offs strike mother lode

Foreign investment has created a near revolution in the

metals and minerals industry

In the four years since momic deregulation began to take hold, Peru's mighty mining sector has laid the foundations for a promising future, introducing new technology and modern working

oractices. Mining analysts are predicting that thanks to new investment, output of copper and gold could double by the turn of the century. Zinc, lead and silver are set for rises of up to 50 per cent. Copper production topped 400,000 fine tonnes last year, 10.8 per cent higher than in 1994, while gold and silver were up 18.2 and 9.6 per cent

Much of the credit for kickstarting activity must go to the sweeping privatisation programme, in which mining played a key, early role. Beginning with the sell-off of undeveloped state mineral deposits such as Quellaveco in late 1992, some of Peru's better-developed but badly undercapitalised production units were gradually brought to the auction block.

Most were acquired by foreign - often North American mining concerns seeking to expand: among them. Cyprus Amax. Magma Copper, Placer Dome and Cambior, Refineries, too, have found new owner-operators: Canada's Cominco for Cajamarquilla's zinc refinery and Southern Peru of the US for Ilo's copper refi-

The government failed to sell Centromin, the huge state complex of mines, smelters and refineries first time round in May 1994, but will offer it as separate units during 1996.

The sell-off programme has accelerated the development of the industry. "What's really important about these privatisations is not the cash price Peru received," points out Mr Roque Benavides, financial director for Peru's largest private mining group Buenaventura and a former president of the national mine-owners' society SNMP. "Rather, what investment commitments."

Cyprus Amax's \$37m winning bid in 1993 for the Cerro Verde copper deposits, for example, committed the US company to investing a further \$485m. Part of the money will be spent on the installation of a full-size concentrator plant - something the eternally cash-strapped Peruvian state had never been able to

The small pilot concentrator plant that Mineroperu operated for years has now been closed down; Cyprus Amax maintains annual output levels of around 30,000 tonnes solely from the leaching of secondary sulphides. The investment decision on processing Cerro Verde's massive reserves of primary sulphides

is expected any day. Magma, meanwhile, is pleased with its investment at

Scheduled to produce some 32,000 tonnes of copper cathodes annually, the plant could be on stream as early as next year. Magma is also beginning

to investigate several other rich deposits at Tintaya. It is not just production volumes that foreign investors are affecting, working practices are changing, too. The Canadians and Americans have brought with them modern methods of management. Cyprus Amax has abolished rigid distinctions between blue

at Cerro Verde. After an ambitious retraining and education programme, Magma has recently negotiated a ground-breaking fiveyear contract with its unions that includes built-in productivity targets.

and white-collar workers and

generally improved manage-

ment-labour communications

Modernisation of mining



Zinc production from mines such as this will increase

important copper producer. Almost immediately after taking over the mine, bought at a closely-contested auction in November 1994, the new management was able to increase throughput from 7,400 tomes per day to more than 11,000. Last year's output topped 60,000 fine tonnes, almost 50 per cent more than under state

administration. Pending approval from its head office in the US, Magma will soon begin building a new solvent extraction/electrowinning (SX-EW) plant at Tintaya. practices is making some impact on the traditionally casual attitude Peruvian miners have shown towards environmental protection. The rich Yanacocha gold mine, for example, strictly follows the standards Newmont Mining. its principal shareholder and operator, applies back home in

towards cleaning up its environmental act. Having been pollution in the southern town - Brazil or Argentina instead

of Ilo. Southern Peru recently inaugurated a new sulphuric acid capture plant that will reduce sulphur dioxide emissions from the 110 smelter by 18 per cent in a first phase costing a total of \$103m

1211 1

- 12.7 mg

The long-established, USowned company has invested \$445m since it patched up rela-tions with the administration of the president, Mr Alberto Fujimori. The money has paid for environmental improvements such as the upgrading and renewal of machinery at the company's two huge copper mines, which still account for more than 60 per cent of national output. A new SX-EW niant at Toquepala, now operational, will produce an additional 39,000 tonnes of refined copper a year, increasing Peruvian output by about 9 per cent. And a brand new \$500m smelter for IIo is under consid-

eration.

Copper and gold, of course, are not the whole story of Peruvian mining. Glencor International of Switzerland (formerly Marc Rich) is almost ready to inaugurate the longawaited Iscaycruz zinc mine, 4.200m above sea level in eastern Lima province. With projected output of 50,000 fine tonnes a year - equivalent to some 10 per cent of current national output - Iscayuruz will become Peru's top private

zinc producer. Peru also boasts an array of lesser-known minerals. This year, for example, it will be the world's third largest producer of tangsten. The Britishbased company, Avocet Ven-tures, holds 80 per cent of Peru's two premier tungsten mines and plans a London listing shortly.

The increased level of activity and the changes wrought by privatisation should not, however, obscure continuing problems in the country. Peru's mineral wealth is not enough to tempt some potential investors. A new law protecting surface landowners could make mining claims more tenuous and there is lit-Southern Peru, meanwhile, the faith in the ability of has taken the first steps Peru's notoriously inefficient Peru's notoriously inefficient justice system to resolve disputes. Investors warn that if accused for many years of such concerns are not causing intolerable levels of addressed, they could turn to



PETROLEOS DEL PERU S.A.

SCHEDULE OF AUCTIONS FOR THE PROMOTION OF PRIVATE INVESTMENT IN THE PERUVIAN OIL INDUSTRY

BUSINESS UNITS

LUBRICANTS PLANT LA PAMPILLA S.A REFINERY (60%) **BLOCKS 8 AND 8X** TALARA S.A. REFINERY (60%) **BLOCKS X AND XI NORTH PERUVIAN PIPELINE** CALLAO S.A. FUEL TERMINAL SUPE S.A. AND PISCO S.A. TERMINALS CHIMBOTE S.A AND MOLLENDO S.A.TERMINALS SALAVERRY S.A. AND ILO S.A. TERMINALS ETEN S.A. TERMINAL **CONCHAN S.A. REFINERY IQUITOS S.A. REFINERY**

> For further information, please contact: **CEPRI - PETROPERU** Mr. Alberto Pandoffi President Special Committee for the Privatization of Petroperu.

Av. Paseo de la República 3361, Lima 27 - Perú Tel. 51-1- 421-5502, Fax 51- 1- 442-5416

DATE

MARCH 96 **MAY 96 MAY 96 JULY 96 JULY 96** SEPTEMBER 96 SEPTEMBER 96 **OCTOBER 96** OCTOBER 96 **NOVEMBER 96 NOVEMBER 96 DECEMBER 96 FEBRUARY 97**

St. Best Car West Car

State of the state

101 -21-2012

The state of the s

Strang of Acres 194

Anna Anna

A STATE OF THE STA

\$ 18 mg

The fact of the same of the sa

Transport of the second of the

200 mg - 200

Repr. 2 - - Land (12)

Party of the Street

31-22 for 200-21 123

the top of the second

Sant Live Star

King Company (1977)

Agree to the first

Yet - 10 772 - 22

\$500mm | March | 1000mm

Region in

200 apr 30 april 200

Apr. 30 - 1 40 - 1 4022

£382...

Marian and the second

1771-3 2017-1-1727

Miles - Transfer

Tay Now to List at

en en versionen sitte

40 m 200 112 <u>2</u>

Anna Carlos Sign

Selection of the Select

general contact rest residence of the comp

\$20 ₹10 <u>€</u>......

PERU 7

The government has set a brisk pace in bringing electricity to remote areas

In mid-February the Uros Indians who live on the floating islands of Titicaca - the world's highest navigable lake received a surprise visit from President Alberto Fujimori. And he brought a surprise gift: light. Four dozen solar panels, imported from Mexico and the US at a cost of \$1,200 apiece, are now providing 350 families with electric light.

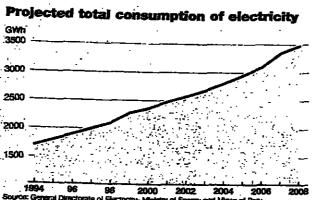
The gift went down well. Indian women said electric light would eliminate the danger of candles overturning and burning down their reed huts. It would also allow them to make the most of the long, dark evenings, embroidering the small hand-made items they sell to tourists and which, apart from the male-dominated business of fishing, is the Uros's only livelihood.

When Mr Fujimori took office in 1990, only 45 per cent of Peru's 22m people had electricity: now that figure is 61.5 per cent and rising. Throughout the Andes dozens of minihydroelectric plants, costing a , all Peru's power generation couple of million dollars for comes from tapping the swift around 2MW of capacity, are Frivers tumbling down steep extending power supply to Andean slopes: scope for remote areas.

However desirable rural electrification may be - and how- there are two disadvantages. ever politically attractive -Peru faces an energy problem which no quantity of solar panels or mini-hydroelectric plants will resolve. Total generating capacity nationwide is little more than 4,400MW; fresh investment between 1975 and 1990 was virtually nil, as was expenditure on maintenance of existing assets.



High wire act: low capacity restricts rural electrification



More than three-quarters of extending hydro-electric capacity is almost unlimited. But First, excessive dependence on hydro-electric power is calamitous when a rare drought occurs. Second, large hydroelectric plants can take some seven years to construct, even when full feasibility studies already exist.

Mines and energy ministry officials admit they are disappointed that private invest-

ment in generation has been so slow to materialise, despite legislation in November 1992 liberalising the power industry. Because of a tariff system based on marginal costing, investors - who are mainly from Chile and the US - have to date shown a distinct preference for putting their cash into purchases of existing hydroelectric plants: these have very low operating costs yet can charge the same for dispatching peak-time energy as the most expensive thermal plant in the grid.

Privatising the electricity system is seen as one way of

after a long series of delays, the process seems to be fully under way. Edegel, the 700MW, primarily hydro-electric generating system for Lima, went on the block last October. It was snapped up in a keenly-contested auction by a consortium headed by Entergy of the US and Endesa of Chile, who paid around \$500m in cash and debt for a 80 per cent controlling

stake. Etevensa, the 200MW thermal plant designed as an emergency back-up facility for the capital and now running round the clock, was sold at auction in December to Generalima, a consortium formed by Spain's Endesa in association with two minority Peruvian partners. Lima's two electricity distribution systems were privatised in mid-1994, acquired by Chilean-North American consortia.

The new owners of former state generating plants - several more of which are scheduled for privatisation this year must meet important investment commitments. Edegel's operators, for example, will expand capacity by 100MW within a year. Etevensa's by 280MW in the next 30 months, indeed an expansion of over 200MW was made a prerequisite in bidding conditions.

In the medium-term - and in the absence of private sector investment - the government has stepped in to get several key hydro-electric projects off the ground. First is San Gaban in the high Andean department of Puno. Japan's Eximbank has promised a soft loan worth \$155m. with the Peruvian treasury putting up the remaining \$45m. Similar deals, it is hoped, will be struck for the 150MW Mayush plant and the 126MW Yunca plant, located on the coast north of Lima and in the central Andes

boosting investment: now, respectively. All will eventually be privatised.

The lasting solution to Peru's energy problem undoubtedly lies in developing the huge natural gas fields of Camisea in the south-east of Cuzco department. Discovered by Royal Dutch Shell during a \$200m exploration campaign between 1981 and 1987, Camisea is one of Latin America's largest deposits: studies indicate it could yield 12 trillion cubic feet of natural gas and 700m barrels of condensates. Together these are the equivalent of 2.4bn barrels of oil. more than six times Peru's current, depleted reserves.

Stymied by political problems with the Alan Garcia government in the late 1980s, fresh negotiations between Shell and the Peruvian administration were due for completion by the end of February 1996. Agreement must be reached over rovalties pavable and, most importantly, a minimum development programme. In essence, this hinges on when it will be economically viable to bring Camisea's gas to Lima via a costly trans-Andean pipe-

In a first stage it seems certain that gas will be used to generate thermal electricity close to the Camisea well-head.

Three international power producers have been shortlisted to build plants expected to dispatch some 500MW into the national grid. They could be up and running by early

More immediately, in Aguaytia in the north-eastern jungle, Maple Gas and five other US associates are about to begin developing a smaller natural gas deposit. Investment totalling some \$180m will be used to build thermal power stations, one to serve the nearby jungle town of Pucalipa, the other to feed 140MW into the grid. Completion is scheduled for September 1997.

With Peru's economy set to grow at an average of 5 per cent a year for the foreseeable future, energy experts say generation capacity must expand between 8.5 and 10 per cent per annum to keep pace with demand. For cleanliness, price and availability, natural gas looks like Peru's best mediumterm option.



Plenty to celebrate: gold output is forecast to double by the end of the century

■ Gold: by Sally Bowen

Ore inspiring work

New technology means the poor town of Cajamarca can tap its greatest natural resource

The northern Andean town of Cajamarca used to be famous chiefly for the well-preserved room where, in 1533, subjects of the god-king, Inca Atahualpa, amassed 11 tonnes of gold to meet ransom demands of Pizarro's Spanish "conquistadores". Their efforts were in vain: Inca Atahualpa was gar-

rotted anyway.
Today, gold has put the impoverished Cajamarca back on the map. Forty minutes away by road lies the fabulous deposit of Yanacocha, Latin America's largest gold producer. Last month it poured its millionth ounce since coming on stream in August 1993.

Yanacocha is a prime example of how modern technology has unlocked well-known but long-unexploited riches. Until the mid-1980s, the disseminated nature of deposits meant recovering the precious metal was not commercially viable. Heap leaching - essentially watering crushed ore with a cvanide solution - has changed all

When the US-Peruvian joint venture partners Newmont gold price in excess of \$400. and can afford it."

Mining and Buenaventura took their 1992 decision to invest in Cajamarca, an area then racked by guerrilla violence, it looked like a brave move. But the gamble paid off handsomely. Like most of Peru's countryside, Cajamarca is peaceful again; and Yanacocha's gold repaid the initial \$40m investment in a startling seven months.

Last year's output from the 25.000-hectare Yanacocha site was 552,000oz and this year's production budget conservatively envisages 625,000oz. It could turn out substantially higher improved water management has boosted production to around 60,000oz in each of the past couple of months. when recovery normally slumps because of heavy rains,

Mr Thomas Conway, Yanacocha's general manager, says the joint venture partners will be spending some \$15m on exploration and mine geology in 1996, about the same as last year. The partners have two other interesting prospects immediately north of Yanacocha. The next big output leap for Yanacocha itself is projected for 1997 when "Project X" comes on stream with a new plant and leaching pads, plus fresh financing.

around \$120 per oz against a

Not surprisingly, the mine's resounding profitability has drawn many other fortunehunters to the Cajamarca area. Among the companies currently drilling in northern Peru are American Barrick, Placer Dome and Cambior.

National production of around 56.5 tonnes last year has already made Peru Latin America's second gold pro-ducer behind Brazil. Mr Jaime Uranga, president of the gold committee at SNMP, the mining society, believes output could double by the end of the century, making Peru Latin America's premier producer.

The yellow metal is now Peru's second most important mineral export after copper. Last year, overseas sales earned \$454.6m, more than 18.8 per cent of all mineral export earnings.

And the new "conquistadores" are friendlier than their predecessors. Mr Conway says Yanacocha spent \$3m last year on poverty alleviation programmes in Cajamarca and paid \$14m in wages to a workforce that is now almost completely local.

"We estimate one direct mining job creates 10 additional jobs in the area," he says. "Social programmes give us Yanacocha's cash costs are better-educated, friendlier neighbours. We believe in it



To market: agriculture could be the focus for a future export drive, according to a study by US-based consul

Exports: by Richard Lapper hange has yet to bear fruit

The dismantling of restrictive tariffs and labour laws has failed to spark a boom

In the late 1980s Mr Hernan finance minister, urged Peruvian businessmen to adopt the Chilean approach to free trade. He received an unethusiastic response. "We didn't understand why the cost structure of our exports was so determinant," says Mr Juan Francisco Raffo, a prominent local industrialist. Five years on, Peruvian exporters are realising the advantages of the Chilean model. "Every pothole in the roads which the government fills in reduces our cost structure," says Mr Raffo. Even so progress to date has been limited. Although Peru has begun to improve its competitiveness and diversify its export base, the country still remains heavily dependent on its traditional mining exports.

The government has already reduced port costs, once a big bugbear for traders, by as much as 70 per cent, and has targetted much needed investment on the country's road network. Business has also benefited from legislation allowing employers to hire and fire workers more freely, which has cut labour costs.

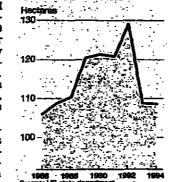
Mr Raffo says: "The flexibility of labour has been sensational. It might be a bit unfair, but we have legislation which is as perfect as we can expect." The privatisation of more state assets should also yield

the form of cheaper energy and better services. The government will sell its remaining 29 per cent stake in the former state-run telephone company Telefonica through an international flotation later this year. Two electricity distributors Buchi, the former Chilean and a number of other utilities, energy and mining businesse

will also come up for sale. The reforms create challenges for domestic producers and exporters as well as benefits. President Fujimori's economic team moved quickly in 1991 to reduce trade barriers, with an estimated 90 per cent of import tariffs falling to a 15 per cent rate, compared to rates of more than 100 per cent in some cases before. The extent of liberalisation in this respect has been greater than in any other Latin American country, claims Mr Raffo. "The Mexicans can't believe we don't give ourselves any protection," he says.

The new policy has triggered a savage rationalisation with some industrial sectors such as the motor and television embly businesses disappearing altogether. However it has also allowed Peru to press successfully in some cases for easier access to overseas

Peru enjoys preferential trade access to US and European markets - in part linked to co-operation in anti-drugs initiatives - and is seeking to free up trading relations with its neighbours. It has still to define its future relationship with the Andean Pact, following a temporary withdrawal in 1992. Meanwhile it has made



preliminary contacts with the southern Mercosur trade pact, has established a zero tariff regime with Bolivia and hopes to achieve a similar free-trade agreement with Chile later this

Moves to bring strategic direction to export development have been limited in scope but the government has sponsored extensive research Monitor, the Boston-based consultancy, into all three sectors - agribusiness, tourism and forestry - in which it has identified future potential. Efforts have also been made to link services supplied by the state - in training and on the diplomatic front, for example to exporters' needs.

Exporters claim more needs to be done. They are pushing for tax concessions and an acceleration of the privatisation of infrastructure needs. pointing to shortcomings in areas such as the postal service. "This is an organisation which hasn't been touched," says Mr Raffo. Exporters are critical of the

government's failure to improve international air communications, claiming that commitments to an open skies policy have not been borne out in practice. Asparagus exporters argue that their efforts to promote exports to the growing European market have been hampered by relatively high transport costs and the shortage and unreliability of cargo flights. Freight charges account for

about half the production and

distribution costs of exported

Checa Arias, chief executive of one of the country's biggest asparagus producers and presi dent of the exporters' association's fruits and vegetable committee. Until a recent agreement by the government to allow more cargo flights. freight costs to the European market were 50 per cent higher than those paid by Chilean exporters, despite the greater geographical distance.

Despite these criticisms the government can point to some successes. Last year non-tradi tional exports - which include textiles and agribusiness products - earned some \$1.44bn, a rise of more than 19.9 per cent over the same period of the previous year.

Promising sectors include textiles made from Peru's high quality cottons, preserved asparagus and timber products. And there are plans to promote more exotic exports, for example mangoes, jojoba a vegetable oil with cosmetic applications - and even cochineal, a dyestuff obtained from

a parasite of cacti. These non-traditional exports are merely recovering an importance they have lost rather than gaining new ground. As recently as 1980 exports of non-traditionals were worth \$1.1bn (at 1990 prices). And as Mr Jaime Armando Garcia, vice ministe of industry, readily concedes. the non-traditional industrial segment is a heavy consumer of capital goods, accounting for an estimated \$2.5bn in imports in 1995, "Still the balance is negative - although the government is aiming to increase exports further," explains Mr

García. A glance at 1995's trade statistics shows that Peru is still heavily dependent on traditional exports, particularly copper, zinc, lead and, increasingly, gold. Rises in copper prices help explain nearly twothirds of the increase in export revenues between 1994 and

Revenues from gold also rose but in this case the increase reflects an impressive rise in output, following new investments at the Yanacocha mine.



THE LEADER WHO WORKS THINKING OF YOUR BUSINESS

COUNT ON US FOR YOUR BUSINESSES AND INVESTMENT OPPORTUNITIES

Banco de Credito del Peru is the leading financial

institution in Peru, with 30% market share and 204

branches throughout the country. It also has a

strong presence in Bolivia, with 13 branches

Investment Banking

 Corporate Finance Stock Brokerage

Global Custody

Corporate Banking

· Project Finance

Banco de Credito del Peru is part of CREDICORP Ltd., a holding company which quotes its shares on the New York and Lima Stock Exchanges, and comprises Pacifico-Peruano Suiza, the leading

insurance company in Peru and Allantic Security Bank. The highly qualified and specialized team of professionals of Banco de Credito del Peru is always

WORKING WITH THE LEADER IS WORKING WITH EXPERTS WHO THINK OF YOUR BUSINESS.

- Retall Banking Private Banking

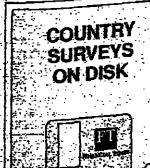
 Leasing Mutual Funds

- Trade Finance

- Forfaiting -Foreign Exchange

Banco de Credito





v fax: +44 (0) 171 873 4862

+44 (0) 171 878 4356

Fishing: by Sally Bowen

Strategy needs a rethink

Processors plan to exploit deep-sea stocks as extraction of shallow-water species peaks

There could hardly be a greater contrast between the barren moonscape of Peru's coast and the teeming Pacific waters which run its full 3,000kilometre length. Peru's offshore fishing grounds are among the richest in the world; for the past couple of years. catches have been second only to China's.

Although Peruvians consume a large variety of top quality seafood harvested from the cold Pacific waters, the bulk of the catch is processed into fishmeal. Fishing itself is still a largely rustic activity, with some 80 per cent of the Peruvian fleet composed of small boats up to thirty years old. Most venture no further than 10 miles from shore. They return to port with an unrefrigerated cargo of anchovy and sardine to sell direct to the fishmeal factories spread along

In the past four years, investment - predominantly from the domestic private sector -

Pisco, a port some 250 kilometres south of Lima, half-adozen brand new factories line the foreshore across the bay from the Paracas nature reserve, a nature lovers' paradise inhabited by sea-lions, penguins and booby-birds.

San Antonio and Diamante are among the newest plants. both operating for less than a

They display a mass of gleaming pipework, spanking fresh paint, huge boilers without a trace of grease or durt, computerised control rooms and vast, low-temperature dri-ers designed to produce the high quality meals for which prawn and salmon farmers are prepared to pay a handsome

Spurred by escalating international fishmeal prices, Peruvian fishing magnates have been investing heavily: Mr Richard Diaz, general manager of the national fishing association SNP reckons at least \$500m has gone into the sector since economic liberalisation in 1991. A new 60-tonne-perhour plant using Norwegian or Chilean technology costs between \$15m and \$20m. But with prime meal commanding over \$600 per tonne, investors

fell 16.8 per cent to 2.1m tonnes, a result of a 22.4 per cent drop in the catch compared with 1994's record of 11.6m tonnes. Earnings from fishing sector exports, however, increased 3.9 per cent thanks to unpsually buoyant prices. Last year fishmeal accounted for \$766.5m of total fishing sector export revenue of \$936.7m making it Peru's second most important single

export product after copper. Investment in modern technology has helped create a more efficient industry. Instead of using up to 6 tonnes of fish to produce one of meal, the overall ratio has now fallen to 4.6 tonnes to one. Modern plants are also more

environmentally friendly. Even though the waste regurgitated into the sea during industrial processing is organic (largely fish oil and solid fish matter), it can at times cause unaccentable levels of pollution around Peru's coast, most notably near the Paracas reserve.
"With the post-1992 boom, plants grew too fast. Pollution

has been caused by an unfortunate conjunction of factors," savs Mr Diaz. Processing plants must now

Last year fishmeal exports government inspections are rigorous. The best new factosolids and no longer pump foul-smelling steam into the skies. But others are still far from acceptable by international standards of waste man-

The industry recognises that Peru has reached its limits both in extraction of anchovy and sardine and in fishmeal processing. Regulations passed last year prohibit installation of any more plants. Existing factories may not expand capacity and the overall size of the fishing fleet has been

The UN's Fishing and Agriculture Organisation has advised on a more sophisticated plan to reorder the sector and fine-tune some of Peru's currently blunt instruments which the fisheries ministry has yet to publish. Whatever new regulations

may emerge to pre-empt the dangers of overfishing, there remain significant opportuni-ties for extraction of currently under-exploited deep-sea species. San Antonio, for example, has two fully-refrigerated, 550tonne fishing boats under construction in Lima's port of Callao. Each will cost around

proponent of the canned fish . already has 16 350-tonne day tional products are starting to

boats which fish close to its processing plants in Pisco, and Supe, north of Lima.

These new boats will fish for horse and jack mackerel. Lit-tle-exploited stocks of these fish are abundant in deeper waters and provide appropriate raw material for conversion to

If fishmeal looks set to continue as a staple export for many years to come, non-tradigain ground. These include frozen hake, and smaller quantities of turbot and shrimp from northern Peruvian waters. Frozen fish exports earned almost

\$73m last year. Several fishing entrepre-neurs, meanwhile, are attempting to revive Peru's once-flourishing canning industry. Mr Salomon Manzur of Consorcio Pesquero Carolina, Peru's leading canner, is an enthusiastic

"It takes some five tonnes of fish to produce a tonne of fish-meal which, in normal conditions, sells for an average of \$400," he says. "The same quantity produces 125 cases of canned sardine worth \$2,000. You get much greater val-ue-added and you give employment, which is what Peru

The economic logic is not

lost on Pesquera Austral, cur rently Peru's second largest fishmeal producer. It is con-

templating investing up to \$40m in a canning plant. Analysts say that Peruvian canned fish output could tog-20m cases a year within a cou-ple of years. This is double pro-duction in a brief 1981-82 canning heyday, before the periodic warm current of El Nino ravaged fish stocks in





Macchu Picchu: Peru lecks Infrastructure, not attractions

■ Tourism: by Richard Lapper

Cool welcome

poor transport and accommodation to see incomparable ancient sites

Peru's tourism industry is slowly recovering from terrorism, growing crime and a chol-era epidemic. This triple burden plunged the sector into deep difficulties in the early 1990s. The industry has lost substantial ground against competing centres elsewhere in Latin America. Peru's deficient infrastructure is likely to block more rapid development.

On the surface the recovery has been impressive. According to figures released by the potentially the biggest single ing to figures released by the ministry of industry and tourism, the number of foreign visitors to Peru increased last year by 25.7 per cent to 485,169. This is an increase of more than 100 per cent since 1992 when only 217,000 visitors were registered. This year the government is aiming to attract 600,000 tourists, a target which would, if achieved, generate some \$700m in foreign exchange earnings.

Growth has been from a low base. Official figures include business visitors to Peru. According to a study completed last year by Monitor, an independent US-based consul-tancy, only about 120,000 of the tancy, only about 120,000 or me 376,000 people who came to Peru in 1994 were genuine tourists. Even though the fig-ure was 80 per cent higher than 1993, the number of visi-tors has still not recovered lev-

els reached in 1988. Between 1982 and 1993 the number of tourists visiting Peru fell by an average of 1.9 per cent per year, compared with average annual increases for Costa Rica and Ecuador of

The sharp decline of the Lima.

Visitors must brave early 1990s has left many tourism operators and hoteliers heavily indebted and unable to take advantage of new invest-ment opportunities. Outside Lima many hotels lack facilities regarded as basic by international travellers. Monitor's study showed the absence of regular hot water in hotels located in the sometimes wintery Andean highlands was seen by visitors as a serious

drawback. Peru's infrastructure, especially in transport, continues to deter tourists, despite sub-stantial improvements to the country's roads and internal air services. Tourists travelling from Cuzco to the Inca ruins of Machu Picchu, seen by some as

> The industry has lost ground against other Latin American centres

tourist attraction on the continent, face an arduous three to four-hour journey and are effectively limited to using one train service a day which leaves between six and seven

o'clock in the morning. Some improvement is occurring, largely as a result of the government's privatisation programme, which has involved the sale of hotels to private sector groups and independent initiatives by a num ber of international hotel chains. During the first half of 1995 almost all the hotels offered for sale by the government were snapped up by pri-vate sector groups for slightly less than \$50m, plus additional 9.2 per cent and 6.4 per cent investment commitments of respectively. Monitor says that the industry is confronting example, bought formerly "many of the same problems it state-owned hotels at locations faced 30 year ago...the country including Ayacucho, Nazca and Moquegua, It is now planning to build a first-class apart. ment hotel at San Isidro in

11 12 inking GDP

THE STATE OF